

Master Plan Phase 1

PROGRAM SUMMARY REPORT



Consolidated Rental Car / ConRAC // Automated People Mover / APM // Main Terminal Airport Concessions / MTAC // South Terminal Support Area Roadways / STSA Roadways // Taxiway J Bridge / TWJ Bridge // Concessions Warehouse / CONWH // Long Term Parking Garage // LTPG

Labor Summary*

11,079
total program headcount

6,477,154
total hours worked

3,114
full time equivalents

| | Headcount | Hours Worked | FTE |
|----------------------|---------------|------------------|--------------|
| ConRAC | | 2,338,338 | 2,546 |
| APM | 8,706 | 2,958,465 | |
| MTAC | 493 | 729,271 | 351 |
| STSA Roadways | 829 | 180,574 | 87 |
| TWJ Bridge | 611 | 231,264 | 111 |
| CONWH | 440 | 39,242 | 19 |
| LTPG | - | - | - |
| TOTAL PROGRAM | 11,079 | 6,477,154 | 3,114 |

Program Budget and Cost Report **

\$981.6m budgeted **\$978.9m** estimate at completion **\$943.2m** paid to date

| | Budget | Committed Dollars | Estimate at Completion | Paid to Date |
|----------------------|----------------------|----------------------|------------------------|----------------------|
| ConRAC | \$323,543,613 | \$315,326,478 | \$314,793,897 | \$311,541,678 |
| APM | \$412,341,647 | \$423,412,112 | \$421,662,873 | \$410,541,954 |
| MTAC | \$131,303,410 | \$151,269,168 | \$153,634,536 | \$143,211,844 |
| STSA Roadways | \$25,711,299 | \$25,833,308 | \$25,874,733 | \$25,473,551 |
| TWJ Bridge | \$34,076,400 | \$34,600,448 | \$34,837,511 | \$34,427,769 |
| CONWH | \$9,978,435 | \$8,750,724 | \$8,766,585 | \$8,750,723 |
| LTPG | \$19,332,000 | \$18,578,282 | \$19,332,000 | \$9,222,616 |
| Budget Amendment 5/7 | \$25,291,198 | - | - | - |
| TOTAL | \$981,578,000 | \$977,770,520 | \$978,902,137 | \$943,170,134 |

W/MBE/DBE Report

| | Projection | Committed | Paid to Date |
|----------------------|----------------------|----------------------|----------------------|
| ConRAC | \$52,023,330 | \$71,605,969 | \$69,992,136 |
| APM | \$44,972,381 | \$70,231,698 | \$66,388,156 |
| MTAC | \$20,549,738 | \$29,907,810 | \$28,160,661 |
| STSA Roadways | \$1,075,186 | \$5,458,915 | \$5,315,373 |
| TWJ Bridge | \$2,550,299 | \$3,444,081 | \$3,351,612 |
| CONWH | \$1,492,916 | \$3,146,625 | \$3,132,995 |
| LTPG | \$180,545 | \$515,592 | \$470,204 |
| TOTAL PROGRAM | \$122,844,395 | \$184,310,690 | \$176,811,136 |

\$122.8m
projected

\$184.3m
committed

Schedule

| | 2014 | | | | 2015 | | | | 2016 | | | | 2017 | | | | 2018 | | | |
|--------------|---|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|
| | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Design | [Gantt bar spanning Q1 2014 to Q4 2015] | | | | | | | | | | | | | | | | | | | |
| Construction | [Gantt bar spanning Q3 2015 to Q4 2017] | | | | | | | | | | | | | | | | | | | |

