



Aviation Authority

Capital Improvement Program

Project Status Report

September and October 2020



Prepared by
Planning and Development
and
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Capital Improvement Project Status Report Overview

The Capital Improvement Project Status Report has been updated through October 2020 activity.

The Capital Improvement Project Status Report is organized into following categories:

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The Capital Improvement Project Status Report consists of specific information for each project, including the project title, estimated costs, designer, contractor, airport, project description, a project update, and significant dates according to the latest schedule. The Active Projects Spreadsheet mirrors the projects listed within sections I through IV of the Capital Improvement Project Status Report and contains specific project details related to contract or agreement amounts, approved change orders or amendments, DBE or W/MBE target and achievement amounts. Projects within the Substantially Complete section will be shown for one month only.

The Authority routinely has miscellaneous small to medium size maintenance and rehabilitation construction projects with time constraints or limited competition. To provide an additional resource, a Job Order Contracting (JOC) solution utilizing a cooperative contract with the National Joint Powers Alliance has been approved by the Board through 2021.

The Substantially Complete spreadsheet will show all projects in the current fiscal year which achieved Substantial Completion. The spreadsheet provides additional information including the substantial completion date, an estimate of the final costs, and a comparison to the current budget.

The Five-Year Capital Improvement Program Outlook category consists of spreadsheets listing anticipated projects and estimated costs for the period 2021-2025. The estimated project cost includes, initial in-house planning, advertising, design development, construction, construction management, construction contract administration, permitting and miscellaneous printing, copying and distribution costs and any other components associated with completion of the work.

Schedules and budgets are updated during the course of the project. Any changes will be reflected in the next posting of the report.

Please call Dan Johnson at (813) 801-6030 or e-mail DGJohnson@Tampaairport.com if you have any questions regarding the Capital Improvement Program Status Report.

Capital Improvement Project Status Report

September and October 2020

I. Projects in Planning

#6385 18 HCAA Website Rebuild

<i>Substantial Completion:</i>	TBD
<i>Current Budget:</i>	\$540,600
<i>Consultant:</i>	TBD
<i>Airport:</i>	Tampa International, Peter O. Knight, Tampa Executive, and Plant City

Project Description: The scope of the project is to refresh the Airport’s public website. The project will incorporate current design trends and technologies to deliver a more engaging and accessible site for airport patrons.

Project Status: The Authority has cancelled the solicitation and is evaluating and revising the scope pending Executive approval of the effort.

#6565 19 Public Safety System Upgrade

<i>Substantial Completion:</i>	November 2020
<i>Current Budget:</i>	\$1,111,500
<i>Consultant:</i>	TriTech Software Systems
<i>Contractor:</i>	NA
<i>Airport:</i>	Tampa International

Project Description: The scope of this project is to upgrade the Public Safety software used by the Police Department. Much of this software is over 18 years old and the upgrades and enhancements will improve the user interface allowing the Authority’s Police department to expedite administrative tasks, include robust mobility for officers in the field, provide more accurate location information and more efficient dispatching, and allow more efficient incident reporting and streamlined statistical reporting to enable the creation and sharing of reports.

Project Status: TriTech has completed much of the configuration for the records management system (RMS) and computer-aided dispatch (CAD) system garnered through multiple workshops with key stakeholders. System interfaces are being built and configured. Training of Tampa International Airport Police Department (TIAPD) is completed for Field Officer, Investigator, Records, and Property & Evidence. Training of Airport Operations personnel and Airport Operations Center Supervisors for CAD has been completed. Go-live planning is underway.

#6660 19 Noise Study

AIP 03-12-0078-66-2019

Substantial Completion: July 2021
Current Budget: \$627,800
Consultant: Environmental Science Associates
Airport: Tampa International

Project Description: The scope of this project is to formally update the Noise Exposure Map (NEM). The last formal update was completed and approved in 2000. The formal NEM update will be conducted in accordance with 14 C.F.R. Part 150.

Project Status: Two virtual workshops and one in-person workshop were successfully held in October 2020. The next round of public outreach is scheduled for early 2021.

#6690 20 IT FY 20 Capital Commodity Plan

Substantial Completion: March 2021
Current Budget: \$2,800,000
Contractor: ITS Department
Airport: Tampa International

Project Description: The scope of this project is to purchase information technology equipment and other associated ancillary items in a phased refresh cycle to ensure the stability and reliability of the Authority's technology infrastructure.

Project Status: The project is within budget and on time with the procurement of the required FY 20 equipment. The additional work to modernize the Shuttle Entrances and Event Center is on budget with an anticipated completion date in the early spring of 2021.

#6705 20 ARFF 1988 T1500 Vehicle Replacement

Substantial Completion: October 2020
Current Budget: \$1,100,000
Consultant: NA
Manufacturer: Oshkosh
Airport: Tampa International

Project Description: The purpose of this project is to replace existing ARFF No. 5 vehicle that is beyond its useful life, which was purchased in 1988.

Project Status: ARFF No. 5 vehicle replacement was delivered at the end of October 2020 and was placed into service in November.

#6715 20 Bag Claim Carpet Replacement

<i>Substantial Completion:</i>	TBD
<i>Current Budget:</i>	\$1,514,100
<i>Consultant:</i>	General Consultant
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to replace the Bag Claim carpet, as well as some of the back of house flooring in the Main Terminal.

Project Status: The Board approved the project at the September 2019 Board meeting. This project has been deferred to a future fiscal year to be determined as a cost cutting measure due to COVID-19 impacts.

#6735 20 Oracle Enterprise Business Solution Upgrade

<i>Substantial Completion:</i>	February 2021
<i>Current Budget:</i>	\$3,393,000
<i>Consultant:</i>	BournTech
<i>Contractor:</i>	NA
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to upgrade the Authority's Oracle Enterprise Business Solution (EBS) and Technology Stack software. The upgrade will enable improved system functionality, provide mobile capabilities, improved security without VPN requirements, added functionality within Finance, Human Resources, Procurement, and benefits that will improve user experience and promote employee self-service. It will extend current support requirements to 2030 based on the latest technology stack.

Project Status: The Oracle EBS Upgrade was successfully completed with achievement of the project milestone of Process Integration Testing (PIT). This included interface with Bank of America, ADP, SunTrust, and also check printers. The team passed the end-to-end testing with no critical issues and will move the project to the final phase of User Acceptance Testing (UAT) in December 2020.

#6740 20 Tampa Executive Airport Master Plan Update

Substantial Completion: TBD
Current Budget: \$650,000
Consultant: Ricondo
Airport: Tampa Executive

Project Description: The purpose of this project is to update the Airport Master Plan for Tampa Executive Airport (VDF). The update is needed to reassess future projections of airport activity, identify options to capitalize on the Authority’s real estate holdings, define optimal uses for airport property and adjacent land parcels, evaluate the airfield geometry for compliance with FAA AC 150/5300-13A, Change 1, address new environmental and other regulatory constraints, and plan for an appropriate mix of land users to support projected aviation and non-aviation needs.

Project Status: The Ricondo team has been focusing on the development of the scope of work for Phase 3 of the Master Plan including coordination with multiple sub-consultants. In light of COVID-19, it was considered prudent to defer Phase 2 of the Master Plan to a later time. Phase 3 of the Master Plan will include a significant outreach program including coordination with local government agencies, public meetings, and coordination with several Authority departments (Real Estate, Finance, etc.).

II. Projects in Design

#5985 13 Commercial Real Estate Development – Preliminary Planning & Design

Substantial Completion: May 2021
Current Budget: \$3,975,000
Consultant: Stantec
Airport: Tampa International

Project Description: The scope of this project is to assist the Authority with investigating the possibility of a multi-phase, multi-year plan to subdivide and develop TPA’s available/underutilized properties for future facilities in order to meet demand forecast for commercial real estate. This project also includes the development of the project manual for the SkyCenter (formerly the Gateway Development Area) office complex.

Project Status: The consultant has completed the vacating of roadways and is currently working on curing title issues and easements in the Eastside Development Area. The consultant’s efforts are also tied to projects 8225 17 and 8226 17.

#6495 17 TEA Access Control System Upgrades

FDOT F.M. #429617-1

Substantial Completion: August 2021
Current Budget: \$1,088,900
Consultant: RS&H
Airport: Tampa Executive

Project Description: The scope of this project is to upgrade the existing system or provide a newer system along with expanded coverage to include the perimeter vehicle gates which currently operate as standalone systems. This expansion will provide a single airport wide system that can control and monitor all secure area access points locally or from a remote location such as the Airport Operations Center at Tampa International Airport. Additionally, consideration will be made for providing additional cameras to increase video surveillance coverage.

Project Status: The project is in 60% design.

#6500 17 HCAA Enterprise Geographical Information System (eGIS) and Asset Management Program

Substantial Completion: December 2020
Current Budget: \$1,586,000
Consultant: Environmental Systems Research Institute
Airport: Tampa International

Project Description: The scope of this project is to implement an enterprise Geographical Information System (eGIS) based on the data delivered in the AGIS Project, and make functional use of it within the Authority as mandated by the FAA for all airports. This project will also implement an asset management system for the use of Operations and Maintenance departments to use in daily inspections.

Project Status: Completed and deployed additional functionality to applications supporting Operations Department’s FAA Part 139 compliance. The Part 139 solution includes applications and dashboards, which allow staff to complete inspections in the field, automatically create service requests in the Cityworks Asset Management Solution (AMS) and view inspection data that provides access to information for analysis and response. Deployment consisted of defining final requirements for sign-off by Operations to achieve substantial completion of the project. These requirements include data loading applications, additional dashboards and an airfield closure map application. Main Terminal and Airside data has been converted to ArcGIS Indoors that will support guest services and business needs in these areas of the airport campus.

**#6615 19 Fire Suppression Tank Rehabilitation
FDOT F.M. #435233-1**

Substantial Completion: TBD
Current Budget: \$574,600
Consultant: RS&H
Contractor TBD
Airport: Tampa Executive

Project Description: The scope of this project is to rehabilitate the fire suppression. Work will include cleaning and repair of existing fire pump, lines and screen; repair/replacement of the fire pump controllers; foam tank replacement; and construction of an enclosure around the foam tanks.

Project Status: An independent third-party inspection report of the fire suppression system has been contracted. Design for the project has been paused pending the report’s findings and recommendations. Once the report is complete, a project implementation strategy will be developed by RS&H with consideration of tank disposition, hangar code requirements, environmental factors, cost implications, life-safety issues and the Project Management Plan’s original scope description. Results of the report are due in December.

#6685 20 Long Term Garage Elevator Rehabilitation

Substantial Completion: July 2021
Current Budget: \$4,840,000
Contractor: Schindler Elevator Company
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate the elevator equipment installed in the Long Term Parking Garage (LTPG). Each of the four elevators in the four elevator banks of the LTPG will get new control systems, new microprocessor AC drives, and refurbished existing geared machines equipped with new AC energy efficient motors.

Project Status: The June 1, 2020 start date is being delayed to August due to COVID-19 related manufacturer lead time delays in Spain. Some equipment has been shipped to get the project started.

#6710 20 EFSO (Emergency Fuel Shut Off)

Substantial Completion: April 2021
Current Budget: \$1,021,749
Design-Builder: Currier TK.
Airport: Tampa International

Project Description: The scope of this project is to upgrade the EFSO (Emergency Fuel Shut Off) systems at Airsides A, C, and E.

Project Status: The Memorandum of Understanding with the Tampa Fuel Committee was executed on August 27, 2020. In September, the Tampa Fuel Committee assigned the design and construction to Currier TK. Notice to Proceed with construction will be issued when bond and insurance are approved.

#8226 17 SkyCenter Authority Interior Office Fit-Out

Substantial Completion: January 2022
Current Budget: \$42,381,641
Design-Builder: DPR/Gensler
Airport: Tampa International

Project Description: This project will design and construct the Authority’s interior office fit-out on Levels 3, 4 and 5 within a developer provided new office complex.

Project Status: The Part 1 90% submittal was received in October 2020. The project’s Part 2 GMP award and the Notice to Proceed is currently scheduled for March 2021.

#8240 19 Air Cargo Expansion

FDOT F.M. #442095-1

<i>Substantial Completion:</i>	June 2021
<i>Current Budget:</i>	\$69,901,300
<i>Design-Builder:</i>	Currier TK/The Middlesex Corporation
<i>Airport:</i>	Tampa International

Project Description: The scope of this project is the development of new air cargo facilities in the East Development Area and will include cargo facilities, site development, taxilanes, taxiways, aircraft parking aprons, ground service equipment storage areas, landside roadway access improvements, aircraft fueling facilities and trailer staging areas.

Project Status: The GMP Part 2 Proposal Documents were provided to the Authority in May 2020. Due to the impacts from COVID-19, the Air Cargo Expansion project has been deferred until required as an enabling project for Airside D construction.

In the near term this project will fund the construction of a new Truck Rack Fueling System on the behalf of the Tampa Fuel Committee. The estimated cost of this work is \$2,380,000. A Memorandum of Understanding with the Tampa Fuel Committee was executed on August 27, 2020. In September, the Tampa Fuel Committee assigned the design and construction to Currier TK. Notice to Proceed with construction will be issued when bonds and insurance are approved.

#8300 20 Airside A, C, and F Restroom Renovations

<i>Substantial Completion:</i>	January 2023
<i>Current Budget:</i>	\$21,386,000
<i>Design-Builder:</i>	The Beck Group
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to refurbish the boarding level public restrooms and companion restrooms at Airside C and Airside F and the ramp level at Airside A. In addition the Airside C south restrooms will be expanded to accommodate addition needs and will also include an addition to the Airside C building required to house offices displaced by the expansion of the restrooms. This project is a planned maintenance refurbishment of these public restrooms.

Project Status: The Part 2 construction contract was successfully negotiated with Beck, the Design-Builder, and subsequently approved at the October 2020 Board meeting. A Notice to Proceed was issued to Beck on October 9, 2020 and construction has since begun. During the month of October, the Contractor mobilized on site and began demolition of the Airside F west restroom.

Design of the restrooms and relocated Southwest Airline ticket offices located at Airside C is nearing the 90% Construction Documents milestone, which will be delivered in December.

#8315 20 Monorail System Replacement

FDOT F.M. #446919-1

Substantial Completion: December 2022
Current Budget: \$33,530,000
Design-Builder: Manhattan
Airport: Tampa International

Project Description: The purpose of this project is to install moving walkways on Level 4 of the Long Term Parking Garage and decommission the existing Monorail System running between the Long Term Parking Garage and the Short Term Parking Garage. Level 4 of the Long Term Parking Garage will also be modified to create a Premium Parking Product, providing guests with an option of enhanced amenities.

Project Status: The 30% schematic design documents were received for both the Moving Walkways and the Monorail Decommissioning. The Authority completed a review/comment on the Moving Walkways documents and is currently reviewing the plans for the Monorail Decommissioning. Manhattan has begun early construction coordination efforts, identifying potential staging areas on the periphery of the project site to support the future construction efforts. The 60% Design Development documents for the Moving Walkways are due November 13, 2020, along with the GMP for the early release of the Moving Walkways, supporting structural steel and installation. The Part 2 construction contract is targeted for a February 2021 Board award.

#8330 20 North Remain Overnight (RON) Parking Apron

FDOT F.M. #446920-1

Substantial Completion: TBD
Current Budget: \$23,118,800
Consultant: Kimley-Horn and Associates, Inc.
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to build a Remain Overnight (RON) parking area for up to 12 aircraft and a Ground Service Equipment storage area north of Taxiway A.

Project Status: Design professional services commenced on October 1, 2019. The 90% design documents were submitted on March 31, 2020. Because of COVID-19, this project was deferred until required as part of the construction of Airside D.

#8405 20 Airside A Boarding Bridges, PCA AHU and GPU Replacement

AIP Grant #03-12-0078-68-2020; FDOT F.M. #436834-1

Substantial Completion: July 2022
Current Budget: \$22,587,600
Design-Builder: Aero/Manhattan
Airport: Tampa International

Project Description: This project consists of the design and installation of new Passenger Boarding Bridges (PBBs), Pre-Conditioned Air and Air Handling Units (PCA-AHUs) and Ground Power Units (GPUs) at fifteen gates at Airside A, which includes reusing thirteen PBB AHUs and adding two PBB AHUs at Gates A3 and A10. A survey and analysis of a new parking layout to accommodate the current fleet mix will be required, including existing lead-in lines, stop bars, safety areas, hurricane tie-downs, and hydrant fuel locations. An inventory of the current and proposed fleet mix will also be necessary.

Project Status: The Notice to Proceed for the Part 1 design services was issued on August 13, 2020. The 30% design submittal was received in September 2020. The 60% Design Submittal for long lead items is currently schedule for November 2020 and the Part 2 GMP Board award is anticipated for March 2021. The remaining 90% submittal is schedule for February 2021 and A Supplement A Board award for the remaining scope is currently scheduled for June 2021.

#8805 17 Airport Security System Replacement (ASSR) – Design Only

AIP 03-12-0078-65-2019; FDOT F.M. #425920-2, 425921-1

Substantial Completion: September 2018
Current Budget: \$2,785,000
Design-Builder: The Beck Group
Airport: Tampa International

Project Description: The scope of this project is to study and design a new Airport Access Control (AAC) and Closed Circuit Television (CCTV) system for the airport. Additionally, a Security Master Plan will be developed.

Project Status: The design for this project is complete. The construction project is 8320 19.

III. Projects Undergoing Construction/Implementation

#5382 16 Site Rehabilitation

Substantial Completion: March 2021
Current Budget: \$1,270,000
Consultant: APTIM
Contractor: Astra Construction Services
Airport: Tampa International

Project Description: The scope of this project is to ensure that the subsurface site conditions at the South Terminal Support Area (STSA) meet environmental requirements and industry standards for commercial redevelopment.

Project Status: At the former Rental Car site located on the first level of the Long Term Parking Garage where rental car quick-turn-around (QTA) and service center activities were previously conducted, FDEP is reviewing the final site closure package. At eleven state cleanup petroleum facilities, FDEP and their agency term contractors are continuing to perform various phases of drilling, testing, and reporting under FDEP's Limited Site Assessment programs.

#5450 18 Airside A and Airside E Restroom Refurbishment

Substantial Completion: October 2020
Current Budget: \$7,053,200
Consultant: Michael Baker International, Inc.
Contractor: Walbridge-Aldinger LLC.
Airport: Tampa International

Project Description: The scope of this project includes refurbishing the main boarding level public restrooms at Airsides A and E, including any accompanying companion restrooms to enhance maintainability and improve the overall appearance of the restroom facilities.

Project Status: Refurbishment continued at Airsides A and Airside E restrooms. Mechanical, electrical, and plumbing infrastructure work continued at both Airsides, along with the installation of drywall, finishes, and fixtures.

#5615 18 Airsides A and F Air Handler Replacement

Substantial Completion: August 2021
Current Budget: \$2,817,000
Consultant: RS&H
Contractor: Caladesi Construction Co.
Airport: Tampa International

Project Description: The scope of this project includes replacing the air handling units at Airside F and the outdoor air handling units at Airside A with new modular, high efficiency units, variable frequency drives and upgraded controls, and auxiliary equipment.

Project Status: The Airside A Air Handler replacement work reached Substantial Completion on August 10, 2020. For Airside F three bids were submitted on October 28, 2020 and the apparent low bid is being reviewed by the Procurement, Legal, Finance, and DBE program. The contract is anticipated to be awarded at the December Board meeting.

#5991 14 Checked Baggage System Upgrades & Optimization

FDOT F.M. #429607-1, 428057-2

<i>Substantial Completion:</i>	February 2021
<i>Current Budget:</i>	\$51,638,100
<i>Consultant:</i>	Corgan Associates, Inc.
<i>Contractor:</i>	Hensel Phelps Construction Company
<i>Airport:</i>	Tampa International

Project Description: The scope of this project provides for the final design and construction of the checked baggage system upgrades and optimization. The project includes all necessary facility modifications required for the reconstruction and optimization of the Checked Baggage Inspection System (CBIS) to include changes to baggage conveyors systems, programming, mechanical, plumbing, electrical, structural, telecommunications, and other infrastructure as necessary.

Project Status:

Airside C: A significant portion of the mechanical and electrical systems have been installed. A partial final electrical inspection has passed. The uninterruptable power source (UPS) has been activated and the new switchboard has been energized. Baggage Handling System (BHS) components (i.e., catwalks, conveyors, peripheral devices) are being installed. The first tie-ins between old and new BHS have been successfully completed with more to follow.

A-Sort Building: A significant portion of the mechanical and electrical systems have been installed. A partial final electrical inspection has passed. The UPS has been activated. The air handlers and chiller have also been activated. BHS components (i.e., catwalks, conveyors, peripheral devices) are being installed. The new mechanical chiller has been activate. Partial final electrical inspection with City of Tampa has passed.

Main Terminal: Ongoing Building Information Modeling (BIM) clash detection meetings are taking place.

#6155 14 & #6156 15 Replace Parking Revenue Control System – Phase I & Phase II

<i>Substantial Completion:</i>	March 2020
<i>Current Budget:</i>	\$14,916,600
<i>Design-Builder:</i>	Manhattan Construction
<i>Airport:</i>	Tampa International

Project Description: The scope of the project is to develop and deploy a new Parking Access Revenue Control System (PARCS) to consolidate all relevant parking and commercial vehicle operations into one fully functional management platform. Included in the project scope is a parking count by level system, license plate recognition, LED signage integration, SunPass Plus, and reconfiguration of the exit plaza for short and long term parking.

Project Status: The project is in close-out.

#6157 16 Replace Parking Revenue Control System – Phase III

Substantial Completion: March 2020
Current Budget: \$5,430,500
Design-Builder: Manhattan Construction
Airport: Tampa International

Project Description: The scope of this project is to deliver ground transportation system (GTS) software including an automatic vehicle identification (AVI) system. The project also includes a parking count by level parking guidance system (PGS) for the Long Term Parking Garage.

Project Status: The online booking system is in final development and preparing for go-live.

#6165 19 Airfield Maintenance Equipment Storage Building Addition

Substantial Completion: November 2020
Current Budget: \$1,968,400
Consultant: RS&H
Contractor: E&L Construction Group
Airport: Tampa International

Project Description: The scope of this project is to design and construct a new 10,000 sf storage building adjacent to the existing Airfield Maintenance Facility. The new storage building addition will house a new car/truck wash replacement, an equipment wash area and storage area for maintenance equipment.

Project Status: Construction of the building foundations, slab, and CMU walls are complete. Installation of the TPO roof on the Equipment Room is scheduled for November. The Pre-Engineered Metal Building has been delivered to site and installation is anticipated to begin in November.

#6290 16 Runway Protection Zones (RPZ) & Approach Areas Tree Trimming

FDOT F.M. #438694-1, 438695-1, 438697-1

Substantial Completion: October 2020
Current Budget: \$2,896,200
Consultant: RS&H
Contractor: SFM Services, Inc.
Airport: Tampa International, Peter O. Knight, Plant City, and Tampa Executive

Project Description: The scope of this project is to trim or remove trees that are obstructions within the RPZ and approach surfaces at all the airports.

Project Status: All trimming and clearing work has been completed. Aerial surveys are in progress to verify all runway approaches are free from tree penetrations.

#6475 19 Main Terminal Ticket Level Interior Refurbishment

Substantial Completion: November 2020
Current Budget: \$7,719,000
Design-Builder: DPR
Airport: Tampa International

Project Description: The scope of this project consists of the refurbishment of the Main Terminal ticket level and the establishment of a new design standard to enable signature carriers to enhance their respective brands while maintaining an overall aesthetically pleasing and consistent design style.

Project Status: Renovation of ticket counter back walls, ceiling, lighting, and linear air conditioning diffusers completed during the month of September 2020. The installation of new carpet at airline ticket counters commenced in September and continued throughout October with a scheduled completion date in early November.

#6530 18 North Air Cargo Facility Redevelopment

Substantial Completion: TBD
Current Budget: \$1,150,000
Consultant: RS&H
Contractor: Astra Group Inc.
Airport: Tampa International

Project Description: The scope of this project is to provide temporary cargo operations space. In addition, the North Cargo Road will be widened and some airfield lighting will be added under this project.

Project Status: The project has been de-scoped to provide only interim air cargo support as required until new air cargo facilities are completed. To date this support has included roadway widening to support larger cargo equipment utilizing the roads between the North Air Cargo building and Hardstand D.

#6535 19 Parkway and Service Road Asphalt Pavement Rehabilitation

FDOT F.M. #432974-1

Substantial Completion: February 2022
Current Budget: \$4,176,700
Design-Builder: Cone & Graham, Inc.
Airport: Tampa International

Project Description: The scope of this project is to rehabilitate asphalt roadway pavement consisting of the inbound and outbound George J. Bean Parkway, sections of the Bessie Coleman Boulevard Service Road, and other areas such as ticket/toll plazas asphalt pavement which are showing signs of deterioration and age. This project will be designed and constructed in conjunction with Master Plan Phase 2 project #8235 18 Widen and Rehabilitate the George Bean Parkway and New Economy Parking Road Exit, so that the design and construction are fully coordinated and timed, thereby, combining the extent of operational impacts.

Project Status: Notice to Proceed was issued on October 11, 2019 as part of the Master Plan Phase 2 project 8235 18. Asphalt pavement rehabilitation work consisting of asphalt milling and overlay is currently scheduled for August to November of 2021.

#6545 19 Airside F Roof Replacement**FDOT F.M. #438833-1,436834-1, 429602-1**

Substantial Completion: July 2021
Current Budget: \$17,845,800
Design-Builder: HC Beck, Ltd.
Airport: Tampa International

Project Description: The scope of this project is the design to replace the original roof, gutters, drainage system over the Airside F Building. The project is necessary to maintain the water tightness of the building and extend the integrity of Airside F. The original Airside F Terminal Building was completed in 1987 and the roof is at the end of its useful life. The project will require the existing conditions of both roofing and drainage systems to be documented and ascertained during the design process.

Project Status: The Contractor is completing the standing seam roof punch list work for Phase 2 and 3. The final phase of roof demolition and build back (Phase 4) is scheduled to begin in November. Demolition and replacement of the flat roofs on the east and west of the airside are complete. Wet-sealing of the clerestory and curtain wall glass is on-going. Coating of the steel roof trusses and underside of the roof deck continues. Stucco repair around Gate 85 ramp and the Admirals Club is complete. Waterproofing coating is scheduled to be applied in November.

#6580 19 Rehabilitate and Enhance Airfield Lighting

Substantial Completion: March 2020
Current Budget: \$1,416,600
Consultant: RS&H
Contractor: H.L. Pruitt
Airport: Tampa International

Project Description: The scope of this project is make improvements to the existing airfield lighting system to conform to FAA requirements and to address FAA recommendations to improve airfield safety. Improvements include modifications to runway threshold lights, segmented circle at the airport’s primary wind cone, Taxiway W-3 lead-off lights, LED taxiway edge lights and runway guard lights (RGL).

Project Status: Installation of all new airfield lighting is complete. Installation of the airfield lighting control system components in the airfield vault is scheduled for November. The manufacturer of the lighting control system must make a visit to commission the system but continues to experience travel restrictions due to COVID-19.

#6590 19 Short Term Parking Garage – Level 9 & Tug Tunnels Rehabilitation

Substantial Completion: December 2020
Current Budget: \$2,074,900
Consultant: Walker Consultants
Contractor: Concrete Protection and Restoration
Airport: Tampa International

Project Description: The scope of this project is to rehabilitate Level 9 of the Short Term Parking Garage (STPG) and the baggage tug tunnels.

Project Status: Expansion joint replacement on Level 9 is complete and traffic topping installation and other work is on-going.

#6595 19 Short Term Parking Garage Helix Lighting Replacement

Substantial Completion: TBD
Current Budget: \$546,600
Consultant: RS&H
Contractor: TBD
Airport: Tampa International

Project Description: The scope of this project is to rehabilitate the existing lights in the parapet walls and ceiling on the up and down helixes.

Project Status: The project has been deferred for cost cutting measures due to COVID-19.

#6635 19 General Aviation Maintenance Facility Rehabilitation

FDOT F.M. #435235-1; 435239-1; 435236-1

Substantial Completion: December 2020
Current Budget: \$1,246,800
Consultant: RS&H
Contractor: Reno Building, LLC
Airport: Plant City, Tampa Executive, Peter O. Knight

Project Description: The scope of this project is to rehabilitate maintenance facility buildings No. 4800 at Plant City Airport (PCA), No. 5600 at Peter O. Knight Airport (TPF), and No. 1600 at Tampa Executive Airport (VDF). The improvements are typically scheduled at 10-year intervals and are consistent with the findings of the 2016 Airport System Inspection Report.

Project Status: The rehabilitation of Building 4800 at Plant City is 100% complete and Building 5600 at Peter O. Knight is approximately 85% complete. New construction of the elevated IT building is also approximately 85% complete and on track for Substantial Completion in December. All miscellaneous work at Tampa Executive was also completed by the Projects Group.

#6645 19 Hangar 4000/E Rehabilitation

Substantial Completion: October 2020
Current Budget: \$949,800
Consultant: RS&H
Contractor: Odyssey International, Inc.
Airport: Peter O. Knight

Project Description: The scope of this project is to rehabilitate hangar 4000/E. Improvements consist of repair of cracks in the concrete hangar slabs, cleaning, priming, painting and repair of wall panels, removal of existing gypsum wallboard in the storage rooms, replacement of existing doors and all electrical light fixtures, outlets and conduits and installation of new electrical fixtures and outlets in the open hangar. Also included, is the replacement of the roof, which includes approximately 19,000 square feet of metal roof panels and the removal, reinstallation, and certification of the lightning protection system.

Project Status: Construction is 95% complete through the end of October. Substantial Completion is anticipated in early November 2020.

#6650 19 Mother's Nursing and Service Animal Relief Areas

Substantial Completion: March 2020
Current Budget: \$2,148,900
Consultant: RS&H
Contractor: TBD
Airport: Tampa International

Project Description: The scope of this project is to provide new customer service amenities in compliance with current codes and FAA Circular(s). The amenities will include Mother's Nursing Rooms, Service Animals Relief Areas (SARAs), Water Bottle Stations, and Water Dump Stations.

Project Status: Construction of the Airside F SARA has been delayed until at least August 1, 2020 due to necessary coordination with the Airside F re-roofing project. The four Main Terminal Service Animal Relief Areas opened on September 9, 2020, along with the MT, Airside E, and Airside F Mother's Nursing Rooms. Airside A Mother's Nursing Room will open when the restrooms on Airside A south reopen.

#6665 19 Baggage Claim Video Walls Technology Refresh

Substantial Completion: August 2020
Current Budget: \$1,500,000
Consultant/Vendor: AVI-SPL
Airport: Tampa International

Project Description: The scope of this project is to replace the four video walls in the baggage claim area. These video walls are currently comprised of twelve 46" monitors and would be replaced by a solid LED canvas. The balance of the screens will be replaced in 2020.

Project Status: The project has completed the three red side walls and also the install at Bag Belt 1, 3, and 6 with Bag Belt 7 scheduled for install in February 2021.

#6730 20 Runway 1R-19L Centerline Light Replacement

Substantial Completion: February 2021
Current Budget: \$2,673,100
Consultant: RS&H
Contractor: Johnson-Laux
Airport: Tampa International

Project Description: The purpose of this project is to replace all existing centerline lights on Runway 1R-19L to address non-compliance with FAA spacer ring installation criteria and will upgrade the existing runway edge and threshold lights to LED type light fixtures.

Project Status: The contractor pulled cables and replaced lighting associated with the center and edge lights. Work is currently scheduled for completion by November 11, 2020, when Runway 1R-19L will reopen.

#6675 20 Airfield Pavement Rehabilitation
FDOT FM#435226-1; 431249-1

Substantial Completion: March 2021
Current Budget: \$2,334,700
Consultant: RS&H
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is repair or replace various airfield concrete pavement slabs throughout the airport. These slabs are cracked or spalled to such an extent that the Authority's Maintenance Department can no longer economically repair them and the large scale repair or complete replacement of these slabs is required.

Project Status: The slab replacement continued with the process of cutting, removing, and replacing slabs throughout the airfield.

#6700 20 Runway 5-23 and Connector Taxiways Rehabilitation
AIP 03-12-0097-35-2020; FDOT FM#432984-1, 435231-1

Substantial Completion: April 2021
Current Budget: \$7,772,900
Consultant: AVCON
Contractor: C.W. Roberts Contracting
Airport: Tampa Executive

Project Description: The purpose of this project is to rehabilitate Runway 5-23 and connector taxiways via mill and overlay including edge lights, airfield guidance signs and navigational aids. Tree trimming of trees in the primary surface of the runway is also included.

Project Status: The project continues with the mobilization phase. Approval of construction permits is expected in early November and orders for various manufactured items have been placed.

#7054 12 Airport Support Area Environmental Remediation Phase 6

Regulatory Completion: September 2021
Current Budget: \$5,000,000
Consultant: AECOM and APTIM
Contractor: AECOM Technical Service
Airport: Tampa International

Project Description: The scope of this project includes soil and groundwater remediation for properties located in the Drew Park Area.

Project Status: FDEP issued the final closure order for Parcel 4208. At Parcel 6002, the long-term monitoring program continues. APTIM and the Authority are preparing final closeout packages for submittal to FDEP to meet the requirements of the Drew Park Voluntary Cleanup Agreement.

#8100 14 Main Terminal & Airport Concessions (MTAC) Redevelopment Program

FDOT F.M#435722-1

Substantial Completion: September 2018
Current Budget: \$131,303,410
Design-Builder: Skanska/HOK
Airport: Tampa International

Project Description: The scope of this project is to expand the transfer level, relocate the Main Terminal shuttle lobbies, replace all escalators in the Main Terminal, refurbish interior finishes, replace signage in the Main Terminal, and reconfigure all concessions spaces throughout the airport.

Project Status: Substantial Completion of Event Space Enhancement including installation of motorized blinds, video wall, and access control device was achieved in October 2020.

#8225 17 SkyCenter Development Area

FDOT Multimodal Grant F.M. #444181-1

Substantial Completion: February 5, 2021
Current Budget: \$81,937,120
Consultant: Stantec/Gresham Smith
Contractor: Hensel Phelps Construction Company
Airport: Tampa International

Project Description: The scope of this project will design and construct the site development to support Authority Facilities in this area and future uses of the South Terminal Support Area (STSA) as defined in the 2012 Master Plan. The Authority Facilities are the remote commercial curb, atrium, and pedestrian walkway linking the office development and remote commercial curb to the ConRAC Facility and SkyConnect APM system allowing direct access to the airport's Main Terminal.

Project Status: The construction activities for this period include: started installation of terrazzo on Level 1 and continued installation of tile on Level 3 and 4; continued installation of metal and wood ceiling panels throughout the Atrium; continued installation of hand railing and motor control shades; continued installation of fiber connecting the ConRAC with the Atrium; installation of roof terrace pre-cast elements and started installation of landscaping; completed the Pedestrian Bridge glazing and metal panels; started the installation of column covers, ceiling grids, and moving walkways in the Pedestrian Bridge; continued construction of the new Atrium Commercial Curbside (ACC); installation of ceiling fans and safety devices is ongoing. In addition, the vehicle paver installation at the Atrium entrance round-about was completed and installation of sidewalk pavers was started. Fountain installation is ongoing, as well as landscaping activities in all site areas.

#8230 18 Main Terminal Curbside Expansion

Substantial Completion: December 2021
Current Budget: \$186,948,048
Design-Builder: Hensel Phelps Construction Co.
Airport: Tampa International

Project Description: The scope of this project is to expand the Main Terminal arrivals and departures curbside lanes on both the Blue and Red sides of the terminal and includes the construction of vertical circulation lobbies allowing direct connection to the Main Terminal Transfer Level.

Project Status:

Supplemental Contract Part 2C was awarded at the August Board meeting. Construction on the Blue Side roadway continued with bridge column installation on the entry and exit bridges and headwall installation at the main bridge section. Construction for the Blue Side Vertical Building (VCB) continued with the completion of the structural steel installation and the placement of the 2nd and 3rd level elevated concrete decks. Also, roof decking and mechanical / electrical / plumbing / fire protection rough-ins continued on the Blue VCB. The new Police and Maintenance space was also started in the Long Term Parking Garage LTPG Level 1.

#8200 18 New FAA Parking Lot

#8205 18 Central Utility Plant (CUP) and Loading Dock Replacement

#8900 18 Demolish Administration Building

Substantial Completion: FAA Parking Lot: June 2021 CUP/ESB: July 2021
Loading Dock: October 2021
Current Budget: \$109,489,954
Design-Builder: Hensel Phelps Construction Co.
Airport: Tampa International

Project Description: The scope of these projects is to support the expansion of the curbsides on the Red and Blue sides of the Main Terminal (Project 8230 18). The existing Administration Building and facilities housed within it must be demolished to clear the site for construction of the red curbside improvements. Demolition of the existing Administrative Building will require relocation of Authority administrative offices, constructing a new central utility plant and the reconfiguration of the FAA parking lot.

Project Status: The CUP foundations are complete and the Building Slab on Grade has been poured. The foundations, basin slabs and vertical concrete walls of the Cooling Towers continue. CMU block installation continues on the CUP Electrical Room and Control Room. Underground mechanical / electrical / plumbing work continued as connections between the CUP and Electrical Service Building (ESB) are established. Foundation work has begun on the ESB with the completion of the first 4 pier caps and grade beams for the tower. Work continues on the remaining grade beams for the foundations of the ESB building. Structural steel installation continued on the 71' Level chase to connect the ESB to the Main Terminal for the MEP tie-ins. Underground electrical duct banks for the ESB have also been completed. The Loading Dock replacement work has commenced and the Phase 1, MOT plan is in place establishing the temporary Service Road entrance lane. Work has begun on the installation of the new storm and sanitary lines.

#8235 18 Widen and Rehabilitate the George Bean Parkway and New Economy Parking Road Exit

FDOT FM#442344-1

Substantial Completion: February 2022
Current Budget: \$47,379,712
Design-Builder: Cone & Graham, Inc.
Airport: Tampa International

Project Description: The scope of this project is to construct a new 2-lane roadway exit onto the George Bean Parkway from the Economy Parking Road, along with improvements to the existing exit from the Airport Service Road. It also includes widening and rehabilitation of segments of the inbound and outbound Parkway from its most southern end to around the Main Terminal Complex. The improvement were determined to be necessary per the Master Plan Update and will accommodate the increased traffic generated from the SkyCenter development located in the South Terminal Support Area.

Project Status: Notice to Proceed was issued on October 11, 2019. Work for the new Economy Parking Road exit is scheduled for completion by September 2, 2021 and the widening and rehabilitation of the George J. Bean Parkway is scheduled for completion by February 2022. Construction of the western half of the new bridge is currently underway and traffic is expected to shift by mid-December 2020. Drainage and road widening work for both the inbound and outbound George Bean Parkway continued, as well as drainage and road widening for the Economy Parking Road. The third inbound lane for George Bean Parkway is scheduled to be reopened in mid-November 2020.

#8320 19 Security System Replacement (Construction)

FDOT F.M. #425920-2; AIP 03-12-0078-65-2019

Substantial Completion: June 2020
Current Budget: \$15,903,300
Design/Builder: The Beck Group
Airport: Tampa International

Project Description: The scope of this project is to upgrade and improve the current access control system (ACS) and video management system (VMS) to enhance and improve the overall security capabilities.

Project Status: The Design-Builder completed the Part 2 early work construction and permanently closed down the Airside Shuttle Guideways walkway platforms for daily common-use. The contractor completed all work on Part 2A consisting of installing access control system upgrades to the jet bridge doors and reached Milestone No. 1 for all work related to access control and video management systems at Airsides A, C, E, and F. The construction activities for this period included the remaining punch list work and “Go-Live” for the new Identity Management System. The project is also delivering the Exit Biometrics program for international departing flights. The second phase of biometric passenger processing for departing international passengers is underway. E-gates were installed at Gate F-88 and are being configured for processing passengers on departing international flights.

#8705 19 Purchase Additional SkyConnect Trains

<i>Substantial Completion:</i>	July 2021
<i>Current Budget:</i>	\$13,168,000
<i>Consultant:</i>	Lea & Elliot
<i>Contractor</i>	Mitsubishi Heavy Industries of America (MHIA)
<i>Airport:</i>	Tampa International

Project Description: The scope of this project is to purchase two additional Mitsubishi APM trains (i.e., four cars) for the SkyConnect system, which are needed to provide additional capacity to support an increased passenger traffic.

Project Status: The Authority submitted the negotiated deposit for the two new trains in December 2018. Delivery of the trains is estimated to be on February 24, 2021.

#8825 18 New Taxiway A and Bridge

<i>Substantial Completion:</i>	May 2021
<i>Current Budget:</i>	\$53,725,783
<i>Consultant:</i>	AECOM
<i>Contractor:</i>	GLF Construction
<i>Airport:</i>	Tampa International

Project Description: The scope of this project is to design and construct a new crossfield Taxiway A from Runway 1L-19R/Taxiway V to Runway 1R-19L/Taxiway C north of and parallel to existing crossfield Taxiway B.

Project Status: Major work during this reporting period included completion of limerock base, lean concrete base, asphalt mix pavement, and cement concrete pavement on Taxiway B (Phase 2) and Taxiway B1 (Phase 3). Cement concrete pavement construction continued along new Taxiway A mainline east and west sides of the new bridge (Phase 1A) of the project. In addition, bridge transverse (north-south) post tension (PT) strand installation was completed. Further, Abutment No. 4 wall construction was completed, Bridge Span 3 (segment from Pier 3 Wall to Abutment 4 Wall) shoring tower install began and the Mechanically Stabilized Earth (MSE) retaining wall at Abutment 4 wall was started. Also of note, due to the Phase 2 and Phase 3 acceleration, GLF is projecting achieving early Substantial Completion on April 1, 2021. Contractual Substantial Completion remains May 21, 2021.

#8310 19 Main Terminal Drive Lanes Ceiling Replacement

<i>Substantial Completion:</i>	November 2022
<i>Current Budget:</i>	\$11,757,900
<i>Design/Builder:</i>	Hensel Phelps Construction
<i>Airport:</i>	Tampa International

Project Description: The scope of this project is to replace the ceilings and lighting over the Main Terminal arrival and departure drive lanes and will include the addition of fire protection.

Project Status: Fire sprinkler installation continued in September and October on the Blue and Red Arrivals and started on Blue and Red Departures drives. Ceiling framing started on the Blue Arrivals drive.

IV. Projects Substantially Complete

**#6435 17 Support Buildings and Pavement Repairs
FDOT F.M.#431249-1**

	Initial July 23, 2018	Estimated Final August 6, 2020
<i>Board Approved Budget:</i>	\$1,674,600	
<i>Re-baseline Budget:</i>	\$2,049,700	\$1,930,770
<i>Design Amendments:</i>		
<i>Construction Change Orders:</i>		
D/W/MBE		
<i>Design:</i>	10.0%	13.5%
<i>Construction:</i>	28.0%	32.0%
<i>Consultant:</i>	RS&H	
<i>Contractor:</i>	D&M Construction & Bunn Construction	
<i>Airport:</i>	Tampa International, Peter O. Knight, Plant City, and Tampa Executive	

Project Description: The scope of this project is to provide maintenance repairs identified in the inspection report per Project #6210 16 Structural and Pavement Inspection and Design.

Project Performance: The Board approved budget was increased by \$375,100 due to the addition of the south ditch rehabilitation at Tampa Executive Airport, which also added time to the schedule. The final estimated cost is \$119,361 under the revised budget due to the South Ditch repair costly less and the remaining contingency was unspent. The project was also delayed since the initial two bids were both disqualified and the project had to be re-bid.

#6585 19 Economy Parking Garages – North (Levels 1, 2, 3, Exit Ramp & Façade)

	Initial	Estimated Final
<i>Substantial Complete:</i>	06/06/20	06/12/20
<i>Board Approved Budget:</i>	\$871,100	
<i>Re-baseline Budget:</i>	\$753,000	\$549,911
<i>Design Amendments:</i>	0	
<i>Construction Change Orders:</i>	2	
<i>D/W/MBE</i>		
<i>Design:</i>	NA	NA
<i>Construction:</i>	87.5%	84.9 %
<i>Consultant:</i>	Walker Consultants	
<i>Contractor:</i>	Matcon Construction Services, Inc.	
<i>Airport:</i>	Tampa International	

Project Description: The scope of this project is to rehabilitate various levels and other features of the North and South Economy Garages (EPG).

Project Performance: The Board approved budget was reduced by \$118,100 due to low bid process. The final estimated cost is \$203,089 under the revised budget due to lower as-built final quantities and unused Owners Allowance. In addition, the in-house design/administration, in-house construction inspection/management and other project costs were revised lower to reflect actual time spent. The project was completed just slightly beyond the contract schedule.

**#6620 19 Runway 10-28 and Other Pavement Rehabilitation
FDOT F.M.#440560-1; 435221-1/AIP 03-12-0065-010-2019**

	Initial	Estimated Final
<i>Substantial Complete:</i>	March 15, 2020	October 4, 2020
<i>Board Approved Budget:</i>	\$7,377,900	
<i>Re-baseline Budget:</i>	\$5,877,600	\$4,967,917
<i>Design Amendments:</i>	0	
<i>Construction Change Orders And Supplemental Agreements:</i>	(\$2,788) \$ (3)	
<i>D/W/MBE</i>		
<i>Design:</i>	79.7%	75.9%
<i>Construction:</i>	10%	9.0%
<i>Consultant:</i>	American Infrastructure Development, Inc.	
<i>Contractor:</i>	C.W. Roberts Contracting	
<i>Airport:</i>	Plant City	

Project Description: The scope of this project is to rehabilitate Runway 10-28 and parallel Taxiway A at Plant City Airport and construct taxiway connectors to conform to FAA standards. Supplemental Agreement No. 1 added the rehabilitation of the aircraft apron adjacent to the FBO terminal to this project.

Project Performance: The Board approved budget was reduced by a total of \$1,500,300 comprised of \$457,600 due to design negotiations and the construction budget overall by \$1,042,700. The construction budget reduction was made up of \$1,500,000 due to the lower construction bids received and lowering other contingencies and fees by \$92,700. In addition, there was a Supplemental Agreement approved by the Board in August 2019 to add the rehabilitation of the east FBO Apron for a not to exceed amount of \$550,000.

The final estimated cost was under the revised budget by \$909,683 due to lower final quantities and to unused contingencies. The project schedule was extended by nearly seven months due to the added apron rehabilitation.

#6625 19 Terminal Building 3900 Rehabilitation

	<u>Initial</u>	<u>Estimated Final</u>
<i>Substantial Completion:</i>	August 31, 2020	October 27, 2020
<i>Board Approved Budget:</i>	\$1,915,000	
<i>Revised Budget::</i>	\$1,696,800	\$1,438,465
<i>Design Amendments:</i>		
<i>Construction Change Orders:</i>		
	10.0%	15.0%
<i>D/W/MBE:</i>	26.8%	26.8%
<i>Design:</i>		
<i>Construction Change Orders:</i>		
<i>Consultant:</i>		
<i>Contractor:</i>	Reno Construction, LLC	
<i>Airport:</i>	Tampa Executive	

Project Description: The scope of this project was to provide general repairs to the exterior envelope including the roof of the terminal building. Other repairs include repairs and upgrades to interior finishes, HVAC system, lighting and complete renovation of the public restrooms.

Project Performance: The Board approved budget was reduced by \$218,200 due to the lower construction bids, partially offset by additional audio visual upgrades in the terminal building. The final estimated cost is \$258,335 under the revised budget due to lower in house design and construction inspection time.

#6680 20 Carpet Replacement for Shuttles and STPG Elevator Lobbies

	Initial	Estimated Final
<i>Substantial Complete:</i>	July 3, 2020	September 24, 2020
<i>Board Approved Budget:</i>	\$145,000	
<i>Re-baseline Budget:</i>	\$103,000	\$98,781
<i>Design Amendments:</i>	\$0	
<i>Construction Change Orders:</i>	\$0	
D/W/MBE		
<i>Design:</i>	NA	NA
<i>Construction:</i>	NA	NA
<i>Consultant:</i>	NA	
<i>Contractor:</i>	Spectra Contract Flooring	
<i>Airport:</i>	Tampa International	

Project Description: The purpose of this project is to replace the carpeted areas that are subjected to high traffic volumes. The areas are on a five year replacement cycle which include the airside shuttle cars and Short Term Parking Garage (STPG) elevator lobbies on Levels 4, and 6 through 9.

Project Performance: The Board approved budget was reduced by \$42,000 due to a decision to leave the STPG Elevator carpets out of the scope. The final estimated cost was \$4,219 under the revised budget due to efficiencies of lower passenger traffic to work around. The project was delayed overall due to the CIP decisions made on project deferrals due to COVID 19.

PROJECTS (ACTIVE) SEP - OCT 2020													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/ Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Projects in Planning													
6385 18	HCAA Website Rebuild (TPA)												
	Design				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				2,824	0	0	0	2,824	2,824	100.0%		
	Total Project Costs/Budget Approved	540,600	540,600		2,824	0	0	0	2,824	2,824	100.0%		
6565 19	Public Safety System Upgrade												
	Construction	TriTech Software Systems		Resolution No. 2019-96, 10/3/2019	1,017,209	0	0	0	1,017,209	356,023	35.0%		
	Construction (Other)				39,814	0	0	0	39,814	7,963	20.0%		
	Other (In House/Misc)				36,607	0	0	0	36,607	7,812	21.3%		
	Total Project Costs/Budget Approved	1,034,500	1,111,500		1,093,630	0	0	0	1,093,630	371,798	34.0%		
6660 19	Noise Study												
	Design	RS&H (note 1)			6,178	0	0	0	6,178	6,178	100.0%		
	Design	Environmental Science Associates Corp		Resolution No. 2019-65, 8/1/2019	627,517	0	0	0	627,517	116,249	18.5%	10.6%	8.2%
	Other (In House/Misc)				181	0	0	0	181	181	100.0%		
	Total Project Costs/Budget Approved	1,000,000	627,800		633,876	0	0	0	633,876	122,608	19.3%		
6690 20	IT FY 20 Capital Commodity Plan												
	Design	RS&H			10,214	0	0	0	10,214	10,214	100.0%		
	Construction	Audio Visual Innovations			1,110,035	0	0	0	1,110,035	844,481	76.1%		
	Construction	Convergent Technologies			324,303	0	0	0	324,303	288,799	89.1%		
	Construction	Dell Marketing			405,567	0	0	0	405,567	405,567	100.0%		
	Construction	Presidio Networked			478,860	0	0	0	478,860	478,860	100.0%		
	Construction (Other)				465,323	0	0	0	465,323	445,184	95.7%		
	Other (In House/Misc)				265	0	0	0	265	265	100.0%		
	Total Project Costs/Budget Approved	1,500,000	2,800,000		2,794,567	0	0	0	2,794,567	2,473,369	88.5%		
6705 20	ARFF 1988 T1500 Vehicle Replacement												
	Design				0	0	0	0	0	0	0.0%		
	Construction	Oshkosh Corporation			993,973	0	0	0	993,973	993,973	100.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	1,100,000	1,100,000		993,973	0	0	0	993,973	993,973	100.0%		
6715 20	Bag Claim Carpet Replacement												
	Design				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	1,514,100	1,514,100		0	0	0	0	0	0	0.0%		
6735 20	Oracle Enterprise Business Solution Upgrade												
	Design	Mirage Software			2,520,151	0	0	0	2,520,151	2,158,706	85.7%		
	Construction	Mirage Software			415,024	0	0	0	415,024	276,400	66.6%		
	Construction	Oracle America			139,500	0	0	0	139,500	109,859	78.8%		
	Construction	Qsoftware			84,000	0	0	0	84,000	61,500	73.2%		
	Construction (Other)				36,871	0	0	0	36,871	36,871	100.0%		
	Other (In House/Misc)				193,447	0	0	0	193,447	193,447	100.0%		
	Total Project Costs/Budget Approved	2,900,000	3,393,000		3,388,993	0	0	0	3,388,993	2,836,784	83.7%		
6740 20	Tampa Executive Master Plan Update												
	Design	Ricondo (note 8)			75,012	0	0	0	75,012	75,007	100.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	650,000	650,000		75,012	0	0	0	75,012	75,007	100.0%		
Sub-Total Planning Master Plan Projects		\$ -	\$ -		0	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%		
Sub-Total Planning Non-Master Plan Projects		\$ 10,239,200	\$ 11,737,000		8	\$ 8,982,874	\$ -	\$ -	\$ 8,982,874	\$ 6,876,364	76.55%		
Total Planning		\$ 10,239,200	\$ 11,737,000		8	\$ 8,982,874	\$ -	\$ -	\$ 8,982,874	\$ 6,876,364	76.55%		

PROJECTS (ACTIVE) SEP - OCT 2020													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/ Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Projects in Design													
5985 13	Commercial Real Estate Development-Preliminary Planning & Design (TPA)												
	Design	RS&H (note 1)			93,522	0	0	0	93,522	93,522	100.0%	1.9%	2.0%
	Design	Stantec			2,859,606	0	0	0	2,859,606	2,324,323	81.3%		
	Design	Walker (note 7)			119,331	0	0	0	119,331	110,358	92.5%		
	Other (In House/Misc)				202,388	0	0	0	202,388	202,388	100.0%		
	Total Project Costs/Budget Approved		1,300,000	3,975,000	3,274,846	0	0	0	3,274,846	2,730,591	83.4%		
6495 17	TEA Access Control System Upgrades (TEA)												
	Design	RS&H (note 1)			120,628	0	0	0	120,628	29,361	24.3%	10.2%	0.0%
	Design	HCBECK		Resolution 2017-53, 8/3/2017	21,796	0	0	0	21,796	21,796	100.0%	11.0%	14.5%
	Other (In House/Misc)				26,060	0	0	0	26,060	26,060	100.0%		
	Total Project Costs/Budget Approved		771,700	1,088,900	168,485	0	0	0	168,485	77,218	45.8%		
6500 17	HCAA Enterprise Geographical Information System (eGIS) and Asset Management Program (TPA)												
	Design	Geographic Information Services Inc			627,757	0	0	0	627,757	627,754	100.0%		
	Design (Other)				33,600	0	0	0	33,600	25,800	76.8%		
	Construction	Arteca Systems LLC			151,250	0	0	0	151,250	151,250	100.0%		
	Construction	Environmental Systems Research Institute Inc			230,600	0	0	0	230,600	230,600	100.0%		
	Construction	Geographic Information Services Inc			193,993	0	0	0	193,993	192,721	99.3%		
	Construction	Woolpert Inc			99,866	0	0	0	99,866	85,969	86.1%		
	Construction (Other)				138,355	0	0	0	138,355	102,355	74.0%		
	Other (In House/Misc)				62,406	0	0	0	62,406	58,165	93.2%		
	Total Project Costs/Budget Approved		1,389,700	1,586,000	1,537,826	0	0	0	1,537,826	1,474,613	95.9%		
6615 19	Fire Suppression Tank Rehabilitation (TEA)												
	Design	RS&H (note 1)			107,284	0	0	0	107,284	69,088	64.4%	9.5%	3.2%
	Other (In House/Misc)				126,753	0	0	0	126,753	68,903	54.4%		
	Total Project Costs/Budget Approved		508,400	574,600	234,037	0	0	0	234,037	137,990	59.0%		
6685 20	Long Term Garage Elevator Rehabilitation												
	Design				0	0	0	0	0	0	0.0%		
	Construction	Schindler Elevator Corp		Resolution 2019-137, 12/5/2019	4,724,951	0	0	0	4,724,951	539,993	11.4%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		4,840,000	4,840,000	4,724,951	0	0	0	4,724,951	539,993	11.4%		
6710 20	EFSO (Emergency Fuel Shut Off)												
	Design	RS&H (note 1)			0	0	0	0	0	0	0.0%	30.0%	0.0%
	Design	Aircraft Service International		MOU signed 8/27/2020	6,000	0	0	0	6,000	0	0.0%		
	Construction	Schindler Elevator			308,351	0	0	0	308,351	176,941	57.4%		
	Construction	ADB Safegate			97,916	0	0	0	97,916	91,916	93.9%		
	Construction	Aircraft Service International		MOU signed 8/27/2020	544,000	0	0	0	544,000	0	0.0%		
	Other (In House/Misc)				2,048	0	0	0	2,048	2,048	100.0%		
	Total Project Costs/Budget Approved		885,749	1,021,749	958,315	0	0	0	958,315	270,905	28.3%		
8226 17	STSA Office Complex												
	Design	DPR		Resolution No. 2019-114, 11/7/2019	3,482,803	161,368	161,368	0	3,644,171	2,292,447	62.9%	22.3%	19.7%
	Design	Hensel Phelps		Resolution No. 2018-57, 6/7/2018	806,497	0	0	0	806,497	777,105	96.4%	16.8%	16.2%
	Design	Jacobs (Note 3)			384,709	0	0	0	384,709	298,216	77.5%	10.0%	15.3%
	Design	RS&H (note 1)			1,707	0	0	0	1,707	1,707	100.0%		
	Design	Stantec		Resolution No. 2013-48, 5/2/2013	896,381	0	0	0	896,381	702,260	78.3%	14.0%	16.1%
	Construction	Hensel Phelps		Resolution No. 2019-49, 6/6/2019	5,349,282	0	0	0	5,349,282	95,355	1.8%	10.8%	14.2%
	Construction (Other)				118,783	0	0	0	118,783	0	0.0%		
	Project Management (Inspection)	Jacobs (Note 3)			170,697	0	0	0	170,697	20,111	11.8%	10.0%	15.3%
	Other (In House/Misc)				1,097,244	0	0	0	1,097,244	678,131	61.8%		
	Total Project Costs/Budget Approved		42,500,000	42,381,641	12,308,102	161,368	161,368	0	12,469,470	4,865,334	39.0%		

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8240 19	Air Cargo Expansion												
Design	The Middlesex Corporation			Resolution No. 2018-115, 12/6/2018	3,469,949	619,182	170,312	448,870	4,089,131	3,549,200	86.8%	9.7%	8.8%
Design	Aircraft Service International			MOU signed 8/27/2020	200,000	0	0	0	200,000	0	0.0%		
Design	RS&H (note 1)				68,411	0	0	0	68,411	68,411	100.0%	11.0%	8.6%
Construction	Aircraft Service International			MOU signed 8/27/2020	2,095,109	0	0	0	2,095,109	0	0.0%		
Project Management (Inspection)	Jacobs (Note 3)				83,942	0	0	0	83,942	66,564	79.3%	10.0%	15.3%
Other (In House/Misc)					276,706	0	0	0	276,706	276,706	100.0%		
Total Project Costs/Budget Approved		72,283,500	69,901,300		6,194,117	619,182	170,312	448,870	6,813,299	3,960,881	58.1%		
8300 20	Airside A, C, and F Restroom Renovations												
Design	Jacobs (Note 3)				65,316	0	0	0	65,316	7,234	11.1%	10.0%	15.3%
Design	RS&H (note 1)				76,934	0	0	0	76,934	76,934	100.0%	7.0%	11.2%
Design	HCBECK			Resolution No. 2020-02, 2/6/2020	1,805,275	0	0	0	1,805,275	1,222,463	67.7%	35.1%	26.9%
Construction	HCBECK			Resolution No. 2020-263, 10/01/2020	4,068,898	0	0	0	4,068,898	50,690	1.2%	21.5%	0.0%
Other (In House/Misc)					132,883	0	0	0	132,883	132,883	100.0%		
Total Project Costs/Budget Approved		21,386,000	21,386,000		6,149,306	0	0	0	6,149,306	1,490,204	24.2%		
8315 20	Monorail System Decommissioning and Moving Walkway Installation												
Design	Manhattan			Resolution No. 2020-148, 6/4/20	1,988,048	0	0	0	1,988,048	652,757	32.8%	23.2%	2.2%
Design	Walker (note 7)				25,000	0	0	0	25,000	1,529,63	6.1%		
Other (In House/Misc)					95,262	0	0	0	95,262	95,262	100.0%		
Total Project Costs/Budget Approved		33,530,000	33,530,000		2,108,310	0	0	0	2,108,310	749,549	35.6%		
8330 20	North Remain Overnight (RON) Parking Apron												
Design	Kimley Horn			Resolution No. 2019-50, 6/6/19	1,618,639	0	0	0	1,618,639	741,949	45.8%	19.9%	16.6%
Project Management (Inspection)	Jacobs (Note 3)				107,194	0	0	0	107,194	0	0.0%	10.0%	15.3%
Construction	GLF			Resolution No. 2019-37, 5/2/2019	1,083,080	0	0	0	1,083,080	465,527	43.0%	6.7%	10.4%
Other (In House/Misc)					53,907	0	0	0	53,907	53,907	100.0%		
Total Project Costs/Budget Approved		23,118,800	23,118,800		2,862,820	0	0	0	2,862,820	1,261,383	44.1%		
8405 20	Airside A Boarding Bridge, PCA AHU and GU Replacement												
Design	Manhattan			Resolution No. 2020-160, 8/6/20	1,537,137	0	0	0	1,537,137	355,341	23.1%	21.8%	3.0%
Other (In House/Misc)					20,048	0	0	0	20,048	20,048	100.0%		
Total Project Costs/Budget Approved		25,587,600	22,587,600		1,557,185	0	0	0	1,557,185	375,390	24.1%		
8805 17	Airport Security Systems Replacement (ASSR) (TPA)												
Design	HCBECK			Resolution No. 2017-53, 8/3/2017	2,242,595	0	0	0	2,242,595	2,242,595	100.0%	35.1%	26.9%
Other (In House/Misc)					135,366	0	0	0	135,366	135,366	100.0%		
Total Project Costs/Budget Approved		2,785,000	2,785,000		2,377,961	0	0	0	2,377,961	2,377,961	100.0%		
Sub-Total Design Master Plan Projects		\$ 45,285,000	\$ 45,166,641		2	\$ 14,686,063	\$ 161,368	\$ 161,368	\$ -	\$ 14,847,431	\$ 7,243,294	48.8%	
Sub-Total Design Non-Master Plan Projects		\$ 185,601,449	\$ 183,609,949		11	\$ 29,770,199	\$ 619,182	\$ 170,312	\$ 448,870	\$ 30,389,381	\$ 13,068,716	43.0%	
Total Design		\$ 230,886,449	\$ 228,776,590		13	\$ 44,456,262	\$ 780,550	\$ 331,680	\$ 448,870	\$ 45,236,812	\$ 20,312,010	44.9%	
Projects Undergoing Construction/Implementation													
5382 16	STSA Development Area Environmental Remediation (TPA)												
Design	CB&I/Aptim (Note 3)				581,682	0	0	0	581,682	421,401	72.4%		
Design	Walker Consultants (Note 7)				2,727	0	0	0	2,727	2,727	100.0%		
Construction	Cliff Berry				95,626	0	0	0	95,626	95,626	100.0%		
Construction	Astra Cons Serv LLC			Resolution No. 2016-66, 6/2/2016	484,507	-13,695	-13,695	0	470,812	470,812	100.0%	9.1%	12.0%
Other (In House/Misc)					39,548	0	0	0	39,548	-15,700	-39.7%		
Total Project Costs/Budget Approved		650,000	1,270,000		1,204,090	-13,695	-13,695	0	1,190,395	974,866	81.9%		
5450 18	Airside A and Airside E Restroom Refurbishment (TPA)												
Design	Jacobs (Note 3)				235,602	0	0	0	235,602	185,769	78.8%	10.0%	15.3%
Design	RS&H (note 1)				28,491	0	0	0	28,491	28,491	100.0%		
Design	Michael Baker Inc.			Resolution No. 2018-46, 5/3/2018	985,829	0	0	0	985,829	904,352	91.7%	20.5%	15.8%
Construction	Walbridge Aldinger Llc			Resolution No. 2019-70, 8/1/2019	5,043,954	0	0	0	5,043,954	4,758,062	94.3%	30.8%	31.7%
Project Management (Inspection)	Jacobs (Note 3)				268,355	0	0	0	268,355	221,958	82.7%	10.0%	15.3%
Other (In House/Misc)					311,676	0	0	0	311,676	311,676	100.0%		
Total Project Costs/Budget Approved		7,649,000	7,053,200		6,873,907	0	0	0	6,873,907	6,410,309	93.3%		

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5615 18	Airsides A and F Air Handler Replacement (TPA)												
Design	RS&H (note 1)				213,377	0	0	0	213,377	171,072	80.2%	3.8%	5.1%
Construction	Caladesi			Resolution No. 2016-66, 6/2/2016	456,702	0	0	0	456,702	456,702	100.0%	11.2%	13.6%
Other (In House/Misc)					21,422	0	0	0	21,422	21,422	100.0%		
Total Project Costs/Budget Approved		1,992,500	2,817,000		691,500	0	0	0	691,500	649,196	93.9%		
5991 14	Checked Baggage System Upgrades and Optimization Construction (TPA)												
Design	Corgan			Resolution No. 2017-40, 6/1/2017	4,708,593	0	0	0	4,708,593	3,258,490	69.2%	10.8%	6.2%
Design	Jacobs (Note 3)				177,970	0	0	0	177,970	92,324	51.9%	10.0%	15.3%
Design	Michael Baker Inc.				14,505	0	0	0	14,505	14,500	100.0%		
Design	RS&H (note 1)				68,987	0	0	0	68,987	57,954	84.0%	36.2%	35.0%
Design	Skanska			Resolution No. 2014-106, 9/4/2014	5,696,170	0	0	0	5,696,170	5,696,170	100.0%	12.0%	12.0%
Design	Walker Consultants (Note 7)				73,070	0	0	0	73,070	11,075	15.2%	84.0%	89.2%
Construction	Hensel Phelps			Resolution No. 2018-27, 4/5/18	36,428,576	0	0	0	36,428,576	26,877,212	73.8%	9.3%	15.4%
Project Management	Jacobs (Note 3)				1,392,951	0	0	0	1,392,951	1,333,510	95.7%	10.0%	15.3%
Other (In House/Misc)					1,039,774	0	0	0	1,039,774	981,915	94.4%		
Total Project Costs/Budget Approved		58,000,000	51,638,000		49,600,597	0	0	0	49,600,597	38,323,149	77.3%		
6155 14	Replace Parking Revenue Control System Phase I & II (TPA)												
				772,273.04									
6156 15	Design (Other)												
Design-Builder (Design Part 1&2)	Manhattan Construction			09/04/14	1,721,660	91,716	0	91,716	1,813,376	1,634,473	90.1%	19.1%	24.0%
Design-Builder (Construction)	Manhattan Construction			05/07/15	10,952,526	0	0	0	10,952,526	10,505,811	95.9%	11.2%	12.8%
Project Management (Inspection)	Jacobs (Note 3)				1,188	0	0	0	1,188	1,188	100.0%	10.0%	15.3%
Other (In House/Misc)					2,128,083	0	0	0	2,128,083	2,100,704	98.7%		
Total Project Costs/Budget Approved		13,885,400	14,916,600		14,936,351	91,716	0	91,716	15,028,067	14,365,401	95.6%		
6157 16	Replace Parking Revenue Control System (PARCS) Phase 3 (TPA)												
Design-Builder (Design Part 1&2)	Manhattan Construction			09/04/14	131,956	309,721	0	309,721	441,677	411,292	93.1%	19.1%	24.0%
Design-Builder (Construction)	Manhattan Construction			05/07/15	4,202,599	435,650	435,650	0	4,638,249	4,544,883	98.0%	11.2%	12.8%
Other (In House/Misc)					439,329	0	0	0	439,329	437,619	99.6%		
Total Project Costs/Budget Approved		4,518,500	5,430,500		4,773,884	745,371	435,650	309,721	5,519,255	5,393,794	97.7%		
6165 19	Airfield Maintenance Equipment Storage Building Addition												
Design	RS&H (note 1)				219,478	0	0	0	219,478	200,780	91.5%	16.9%	18.5%
Project Management (Inspection)	Jacobs (Note 3)				56,266	0	0	0	56,266	49,456	87.9%	10.0%	15.3%
Construction	E&L			Resolution No. 2020-13, 3/5/2020	1,273,892	0	0	0	1,273,892	449,983	35.3%	29.0%	49.5%
Other (In House/Misc)					117,671	0	0	0	117,671	117,671	100.0%		
Total Project Costs/Budget Approved		2,043,000	1,968,400		1,667,307	0	0	0	1,667,307	817,890	49.1%		
6290 16	Runway Protection Zones (RPZ) & Approach Areas Tree Trimming (TPA, POK, PCA,TEA)												
Design	RS&H (note 1)				467,460	0	0	0	467,460	456,541	97.7%	29.7%	26.9%
Construction	SFM Services Inc.			Resolution No. 2019-135, 12/5/2019	1,823,981	0	0	0	1,823,981	1,639,341	89.9%		
Construction (Other)					301,360	0	0	0	301,360	301,360	100.0%		
Other (In House/Misc)					224,500	0	0	0	224,500	223,354	99.5%		
Total Project Costs/Budget Approved		2,177,500	2,896,200		2,817,301	0	0	0	2,817,301	2,620,596	93.0%		
6475 19	Main Terminal Ticket Level Interior Refurbishment												
Design	RS&H (note 1)				299,625	0	0	0	299,625	299,625	100.0%		
Project Management (Inspection)	Jacobs (Note 3)				11,650	0	0	0	11,650	0	0.0%	10.0%	15.3%
Design	DPR			Resolution No. 2019-02, 7/14/19	749,805	0	0	0	749,805	533,695	71.2%	12.5%	16.1%
Construction	DPR			Resolution No. 2019-129, 12/5/19	5,883,399	-407,512	-407,512	0	5,475,887	3,867,736	70.6%	19.7%	23.0%
Construction (Other)					384,882	0	0	0	384,882	250,948	65.2%		
Other (In House/Misc)					406,263	0	0	0	406,263	406,263	100.0%		
Total Project Costs/Budget Approved		6,570,000	7,719,900		7,735,624	-407,512	-407,512	0	7,328,113	5,358,268	73.1%		
6530 18	North Air Cargo Facility Redevelopment (TPA)												
Design	RS&H (note 1)				192,051	0	0	0	192,051	69,113	36.0%		
Design (Other)					1,200	0	0	0	1,200	1,200	100.0%		
Construction	Astra Cons Serv LLC			08/02/18	264,095	24,461	24,461	0	288,556	288,556	100.0%	12.2%	12.2%
Construction	Skanska			Resolution No. 2015-113, 6/4/2015	417,798	0	0	0	417,798	417,798	100.0%	17.8%	21.2%
Other (In House/Misc)					62,514	0	0	0	62,514	62,514	100.0%		
Total Project Costs/Budget Approved		8,916,800	1,150,000		937,659	24,461	24,461	0	962,119	839,182	87.2%		
6535 19	Parkway and Service Road Asphalt Pavement Rehabilitation												
Design	Cone & Graham, Inc.			Resolution No. 2018-47, 5/3/18	422,471	0	0	0	422,471	422,405	100.0%	12.9%	0.0%
Project Management	Jacobs (Note 3)				93,577	0	0	0	93,577	10,338	11.0%	10.0%	15.3%
Construction	Cone & Graham, Inc.			Resolution No. 2019-100, 10/3/19	3,382,548	0	0	0	3,382,548	41,793	1.2%	15.4%	12.4%
Other (In House/Misc)					1,383	0	0	0	1,383	1,383	100.0%		
Total Project Costs/Budget Approved		4,683,000	4,176,700		3,899,978	0	0	0	3,899,978	475,919	12.2%		

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6545 19	Airside F Roof Replacement - Design												
	Design	HCBECK		Resolution No. 2018-105, 11/1/18	1,703,942	0	0	0	1,703,942	1,703,942	100.0%	14.9%	14.4%
	Design (Other)	RS&H (note 1)			12,382	0	0	0	12,382	12,382	100.0%		
	Project Management	Jacobs (Note 3)			196,807	0	0	0	196,807	147,909	75.2%	10.0%	15.3%
	Construction	HCBECK		Resolution No. 2019-99, 10/3/19	14,685,924	-1,349,767	-1,349,767	0	13,336,157	9,120,032	68.4%	16.5%	23.7%
	Construction (Other)				1,278,629	0	0	0	1,278,629	961,630	75.2%		
	Other (In House/Misc)				416,247	0	0	0	416,247	416,247	100.0%		
	Total Project Costs/Budget Approved		2,191,700		18,293,931	-1,349,767	-1,349,767	0	16,944,164	12,362,143	73.0%		
6580 19	Rehabilitate and Enhance Airfield Lighting												
	Design	RS&H (note 1)			173,362	0	0	0	173,362	157,688	91.0%		
	Project Management (Inspection)	Jacobs (Note 3)			76,640	0	0	0	76,640	61,942	80.8%	10.0%	15.3%
	Construction	HL Pruitt Corp.		Resolution No. 2019-67, 8/1/19	656,894	248,487	0	248,487	905,381	777,413	85.9%	11.4%	15.2%
	Other (In House/Misc)				104,996	0	0	0	104,996	104,996	100.0%		
	Total Project Costs/Budget Approved		1,133,500		1,011,892	248,487	0	248,487	1,260,379	1,102,038	87.4%		
6590 19	Short Term Parking Garage - Level 9 & Tug Tunnels Rehabilitation												
	Design	Walker Consultants (Note 7)			155,987	0	0	0	155,987	144,249	92.5%		
	Construction	Concrete Protection		Resolution No. 2020-03, 2/6/2020	1,566,864	0	0	0	1,566,864	1,018,041	65.0%	14.0%	0.0%
	Project Management (Inspection)	Jacobs (Note 3)			128,728	0	0	0	128,728	128,728	100.0%	10.0%	15.3%
	Other (In House/Misc)				62,374	0	0	0	62,374	55,039	88.2%		
	Total Project Costs/Budget Approved		2,480,900		1,913,953	0	0	0	1,913,953	1,346,057	70.3%		
6595 19	Short Term Parking Garage - Helix Lighting Replacement												
	Design	RS&H (note 1)			87,390	0	0	0	87,390	87,390	100.0%	8.6%	9.3%
	Project Management	Jacobs (Note 3)			46,087	0	0	0	46,087	46,087	100.0%	10.0%	15.3%
	Construction (Other)	MCS		Resolution No. 2019-69, 8/1/19	153,255	0	0	0	153,255	0	0.0%	86.0%	0.0%
	Other (In House/Misc)				37,120	0	0	0	37,120	37,120	100.0%		
	Total Project Costs/Budget Approved		850,800		323,853	0	0	0	323,853	170,597	52.7%		
6635 19	General Aviation Maintenance Facility Rehabilitation (PCA, TEA, POK)												
	Design	RS&H (note 1)			184,804	0	0	0	184,804	158,090	85.5%	9.5%	11.2%
	Project Management	Jacobs (Note 3)			65,758	0	0	0	65,758	59,526	90.5%	10.0%	15.3%
	Construction	Reno		Resolution No. 2020-12, 3/5/2020	771,102	41,827	41,827	0	812,929	520,326	64.0%	15.1%	12.9%
	Other (In House/Misc)				155,983	0	0	0	155,983	153,741	98.6%		
	Total Project Costs/Budget Approved		900,000		1,177,648	41,827	41,827	0	1,219,475	891,682	73.1%		
6645 19	Hangar 4000/E Rehabilitation (POK)												
	Design	RS&H (note 1)			107,981	0	0	0	107,981	101,870	94.3%	9.3%	9.8%
	Construction	Odyssey Global		Resolution No. 2020-63, 5/7/2020	699,000	0	0	0	699,000	671,682	96.1%	26.3%	27.8%
	Other (In House/Misc)				61,447	0	0	0	61,447	61,447	100.0%		
	Total Project Costs/Budget Approved		807,400		868,428	0	0	0	868,428	835,000	96.2%		
6650 19	Airport Amenities												
	Design	RS&H			238,307	0	0	0	238,307	216,511	90.9%	9.4%	9.8%
	Design	Jacobs (Note 3)			603	0	0	0	603	603	100.0%	10.0%	15.3%
	Project Management (Inspection)	Jacobs (Note 3)			61,640	0	0	0	61,640	61,640	100.0%	10.0%	15.3%
	Construction	D&M Cons.		Resolution No. 2019-134, 12/5/2019	1,346,750	0	0	0	1,346,750	1,246,930	92.6%	43.7%	53.1%
	Other (In House/Misc)				142,977	0	0	0	142,977	142,977	100.0%		
	Total Project Costs/Budget Approved		1,598,000		1,790,276	0	0	0	1,790,276	1,668,660	93.2%		
6665 19	Baggage Claim Walls Technology												
	Design	Corbin			18,252	0	0	0	18,252	18,252	100.0%		
	Construction	Audio Visual Innovations			1,432,345	0	0	0	1,432,345	1,218,336	85.1%		
	Construction	BPG Staging Services			9,370	0	0	0	9,370	9,370	100.0%		
	Construction	Presidio Networked			32,648	0	0	0	32,648	32,648	100.0%		
	Other (In House/Misc)				6,940	0	0	0	6,940	6,940	100.0%		
	Total Project Costs/Budget Approved		800,000		1,499,555	0	0	0	1,499,555	1,285,545	85.7%		
6730 20	Runway 1R-19L Centerline Light Replacement												
	Design	RS&H (note 1)			208,082	0	0	0	208,082	107,127	51.5%		
	Design	Johnson Laux		08/02/18	60,102	0	0	0	60,102	60,102	100.0%		
	Construction	Johnson Laux		08/02/18	1,879,301	0	0	0	1,879,301	916,761	48.8%	8.0%	0.0%
	Other (In House/Misc)				38,700	0	0	0	38,700	38,700	100.0%		
	Total Project Costs/Budget Approved		2,572,300		2,186,185	0	0	0	2,186,185	1,122,690	51.4%		

PROJECTS (ACTIVE) SEP - OCT 2020													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/ Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
6675 20	Airfield Pavement Rehabilitation												
	Design	RS&H (note 1)			226,516	0	0	0	226,516	159,974	70.6%	11.0%	0.0%
	Construction	Ajax Paving		Resolution No. 2020-120, 6/4/2019	1,897,945	0	0	0	1,897,945	1,203,098	63.4%	12.1%	2.8%
	Construction	Johnson Bros Corp.			113,807	0	0	0	113,807	113,807	100.0%		
	Construction (Other)				3,646	0	0	0	3,646	3,646	100.0%		
	Other (In House/Misc)				115,643	0	0	0	115,643	115,643	100.0%		
	Total Project Costs/Budget Approved		2,517,200	2,334,700	2,357,556	0	0	0	2,357,556	1,596,167	67.7%		
6700 20	Runway 5-23 and Connector Taxiways Rehabilitation												
	Design	AVCON		Resolution No. 2019-108, 10/3/2019	830,381	0	0	0	830,381	595,130	71.7%	26.8%	17.0%
	Construction	CW Roberts Contracting		Resolution No. 2020-161, 8/6/2020	5,902,073	0	0	0	5,902,073	167,500	2.8%	11.0%	0.0%
	Other (In House/Misc)				422,733	0	0	0	422,733	422,733	100.0%		
	Total Project Costs/Budget Approved		9,208,200	7,772,900	7,155,187	0	0	0	7,155,187	1,185,364	16.6%		
7054 12	Airport Support Area Environmental Remediation Phase 6 (TPA)												
	Design	CDM (Note 4)			503,203	0	0	0	503,203	503,203	100.0%	20.0%	19.7%
	Design	ECT (Note 5)			272,474	0	0	0	272,474	272,474	100.0%	23.0%	27.4%
	Design	URS (Note 6)			46,071	0	0	0	46,071	46,071	100.0%	28.1%	31.8%
	Design	CB&I /APTIM (Note 3)			1,162,903	0	0	0	1,162,903	1,059,533	91.1%	10.0%	21.0%
	Design	Aecom Technical Svcs		Resolution No. 2011-127, 10/6/2011	826,285	0	0	0	826,285	756,185	91.5%	8.0%	11.1%
	Construction	Aecom Technical Svcs		Resolution No. 2011-127, 10/6/2011	1,393,721	0	0	0	1,393,721	1,393,721	100.0%	8.0%	11.1%
	Construction (Other)				102,847	0	0	0	102,847	98,652	95.9%		
	Other (In House/Misc)				585,921	0	0	0	585,921	529,158	90.3%		
	Total Project Costs/Budget Approved		3,000,000	5,000,000	4,893,424	0	0	0	4,893,424	4,658,996	95.2%		
8100 14	Main Terminal Airport Concessions Redevelopment Program (TPA)												
	Design	Jacobs (Note 3)			1,339,682	0	0	0	1,339,682	1,339,682	100.0%	10.0%	15.3%
	Design	RS&H (note 1)			525,826	0	0	0	525,826	316,029	60.1%	10.0%	10.1%
	Design	Bombardier		Resolution No. 2014-64, 7/10/2014	406,314	0	0	0	406,314	406,314	100.0%		
	Design (Other)				169,430	0	0	0	169,430	137,806	81.3%		
	Design-Builder (Design Part 1&2)			Resolution No. 2015-113, 6/4/2015	10,737,102	0	0	0	10,737,102	10,737,102	100.0%	17.8%	21.2%
	Construction	Skanska		Resolution No. 2015-113, 6/4/2015	113,183,054	0	0	0	113,183,054	113,183,054	100.0%	17.8%	21.2%
	Construction	Johnson Laux		08/02/18	657,128	0	0	0	657,128	652,688	99.3%		
	Construction (ODP & Other)				5,623,729	0	0	0	5,623,729	5,598,090	99.5%		
	Project Management (Inspection)	Jacobs (Note 3)			5,832,093	0	0	0	5,832,093	5,832,093	100.0%	10.0%	15.3%
	Other (In House/Misc)				15,346,577	0	0	0	15,346,577	13,523,334	88.1%		
	Total Project Costs/Budget Approved		122,500,000	131,303,410	153,820,936	0	0	0	153,820,936	151,726,193	98.6%		
8225 17	Gateway Development Area												
	Design	Stantec		Resolution No. 2013-48, 5/2/2013	6,826,784	0	0	0	6,826,784	6,494,078	95.1%	19.0%	18.2%
	Design	Jacobs (Note 3)			905,696	0	0	0	905,696	703,871	77.7%	10.0%	15.3%
	Design	RS&H (note 1)			112,539	0	0	0	112,539	88,249	78.4%	10.0%	10.1%
	Design (Other)				114,264	0	0	0	114,264	89,064	77.9%		
	Construction	Hensel Phelps		Resolution No. 2018-117, 12/6/2018	62,341,523	0	0	0	62,341,523	57,686,348	92.5%	14.6%	18.4%
	Construction (ODP)				5,191,535	0	0	0	5,191,535	4,296,683	82.8%		
	Project Management (Inspection)	Jacobs (Note 3)			1,886,472	0	0	0	1,886,472	1,852,622	98.2%	10.0%	15.3%
	Other (In House/Misc)				5,110,969	0	0	0	5,110,969	3,887,181	76.1%		
	Total Project Costs/Budget Approved		79,269,000	81,937,120	82,489,781	0	0	0	82,489,781	75,098,094	91.0%		
8230 18	Main Terminal Curbside Expansion (TPA)												
	Design	Hensel Phelps		Resolution No. 2018-57, 6/7/18	21,875,051	0	0	0	21,875,051	21,848,012	99.9%	16.8%	16.2%
	Design	Jacobs (Note 3)			1,611,257	0	0	0	1,611,257	1,181,526	73.3%	10.0%	15.3%
	Design	RS&H (note 1)			151,726	0	0	0	151,726	117,879	77.7%	10.0%	10.1%
	Design	Stantec		Resolution No. 2013-48, 5/2/2013	361,610	0	0	0	361,610	324,722	89.8%	15.3%	10.9%
	Design	Ricondo (note 8)			85,602	0	0	0	85,602	57,297	66.9%		
	Design (Other)	Walker			2,548	0	0	0	2,548	2,548	100.0%	7.5%	7.5%
	Construction	Hensel Phelps		Resolution No. 2019-49, 6/6/2019	74,469,827	0	0	0	74,469,827	29,090,755	39.1%	10.8%	14.2%
	Construction	Johnson Laux Co.		08/02/18	711,276	0	0	0	711,276	711,276	100.0%	10.0%	41.7%
	Construction (Other)				5,697,785	0	0	0	5,697,785	2,927,939	51.4%		
	Project Management (Inspection)	Jacobs (Note 3)			1,201,986	0	0	0	1,201,986	1,136,370	94.5%	10.0%	15.3%
	Other (In House/Misc)				2,664,216	0	0	0	2,664,216	1,711,424	64.2%		
	Total Project Costs/Budget Approved		183,829,000	186,948,048	108,832,885	0	0	0	108,832,885	59,109,746	54.3%		

PROJECTS (ACTIVE) SEP - OCT 2020													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/ Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
8200 18	FAA Parking Lot, Energy Plant and Loading Dock Replacement , Demolish Administration Building (TPA)												
8205 18	Design	Hensel Phelps		Resolution No. 2018-57, 6/7/18	6,865,394	0	0	0	6,865,394	6,860,393	99.9%	16.8%	16.2%
8900 18	Design	Jacobs (Note 3)			1,052,677	0	0	0	1,052,677	793,604	75.4%	10.0%	15.3%
	Design	RS&H (note 1)			1,742	0	0	0	1,742	1,742	100.0%	10.0%	10.1%
	Construction	Hensel Phelps		Resolution No. 2019-49, 6/6/2019	69,949,267	0	0	0	69,949,267	18,840,703	26.9%	10.8%	14.2%
	Construction (ODP)				10,870,172	0	0	0	10,870,172	4,118,357	37.9%		
	Project Management (Inspection)	Jacobs (Note 3)			1,700,694	0	0	0	1,700,694	1,153,574	67.8%	10.0%	15.3%
	Other (In House/Misc)				4,397,165	0	0	0	4,397,165	1,777,422	40.4%		
	Total Project Costs/Budget Approved		119,896,000	109,489,954	94,837,112	0	0	0	94,837,112	33,545,796	35.4%		
8235 18	Widen and Rehabilitate the George Bean Parkway and New Economy Parking Road Exit (TPA)												
	Design	Cone & Graham		Resolution No. 2018-47, 5/3/18	4,303,085	0	0	0	4,303,085	4,302,811	100.0%	13.9%	19.8%
	Design	Jacobs (Note 3)			1,047,839	0	0	0	1,047,839	657,384	62.7%	10.0%	15.3%
	Design	RS&H (note 1)			118,146	0	0	0	118,146	80,997	68.6%	10.0%	10.1%
	Design (Other)				29,767	0	0	0	29,767	23,107	77.6%		
	Construction	Cone & Graham		Resolution No. 2019-100, 10/3/19	34,723,613	-866,917	-866,917	0	33,856,696	15,459,531	45.7%	15.4%	12.4%
	Construction (Other)				957,608	0	0	0	957,608	134,869	14.1%		
	Project Management (Inspection)	Jacobs (Note 3)			1,387,084	0	0	0	1,387,084	822,929	59.3%	10.0%	15.3%
	Other (In House/Misc)				629,091	0	0	0	629,091	576,386	91.6%		
	Total Project Costs/Budget Approved		49,821,000	47,379,712	43,196,231	-866,917	-866,917	0	42,329,314	22,058,013	52.1%		
8320 19	Security System Replacement (Construction)												
	Construction / CA	HCBeck		Resolution No. 2019-66, 8/1/19	11,238,767	0	0	0	11,238,767	9,262,004	82.4%	11.0%	14.5%
	Project Management	Jacobs (Note 3)			3,652	0	0	0	3,652	3,652	100.0%	10.0%	15.3%
	Other (In House/Misc)				2,225,511	0	0	0	2,225,511	2,205,011	99.1%		
	Total Project Costs/Budget Approved		15,903,300	15,903,300	13,467,930	0	0	0	13,467,930	11,470,667	85.2%		
8705 19	Purchase Additional SkyConnect Trains												
	Design	Lea + Elliott		Resolution No. 2016-98, 11/3/16	455,107	0	0	0	455,107	40,957	9.0%		
	Construction	Mitsubishi		Resolution No. 2018-122, 12/6/18	12,692,000	0	0	0	12,692,000	11,267,838	88.8%		
	Other (In House/Misc)				4,579	0	0	0	4,579	4,579	100.0%		
	Total Project Costs/Budget Approved		13,000,000	13,168,000	13,151,686	0	0	0	13,151,686	11,313,373	86.0%		
8825 18	New Taxiway A and Bridge (TPA)												
	Design	RS&H (note 1)			20,015	0	0	0	20,015	20,015	100.0%	10.0%	10.1%
	Design	Jacobs (Note 3)			491,514	0	0	0	491,514	352,372	71.7%	10.0%	15.3%
	Design / Inspection	AECOM		Resolution No. 2018-06, 2/1/18	5,903,200	0	0	0	5,903,200	5,196,219	88.0%	41.0%	36.4%
	Construction	GLF		Resolution No. 2019-37, 5/2/19	35,759,135	0	0	0	35,759,135	27,300,574	76.3%	6.7%	10.4%
	Construction (Other)				5,799,010	0	0	0	5,799,010	4,300,890	74.2%		
	Project Management (Inspection)	Jacobs (Note 3)			1,522,497	0	0	0	1,522,497	1,273,585	83.7%	10.0%	15.3%
	Other (In House/Misc)				148,841	0	0	0	148,841	145,486	97.7%		
	Total Project Costs/Budget Approved		57,840,000	53,725,783	49,644,213	0	0	0	49,644,213	38,589,141	77.7%		
8310 19	Main Terminal Drive Lanes Ceiling Replacement												
	Design	Hensel Phelps		Resolution No. 2018-57, 6/7/18	522,561	0	0	0	522,561	513,165	98.2%	16.8%	16.2%
	Design	Walker			2,154	0	0	0	2,154	2,154	100.0%	7.5%	7.5%
	Construction	Hensel Phelps		Resolution No. 2019-49, 6/6/2019	8,599,289	0	0	0	8,599,289	1,490,244	17.3%	10.8%	14.2%
	Construction (Other)				2,579,852	0	0	0	2,579,852	532,107	20.6%		
	Project Management (Inspection)	Jacobs (Note 3)			95,524	0	0	0	95,524	95,524	100.0%	10.0%	15.3%
	Other (In House/Misc)				100,060	0	0	0	100,060	98,467	98.4%		
	Total Project Costs/Budget Approved		11,346,300	11,757,900	11,899,440	0	0	0	11,899,440	2,731,662	23.0%		
Sub-Total Construction Master Plan Projects			\$ 671,155,000	\$ 662,422,027	7	\$ 582,421,754	\$ (866,917.16)	\$ (866,917.16)	\$ -	\$ 581,554,837	\$ 418,450,132	72.0%	
Sub-Total Construction Non-Master Plan Projects			\$ 121,395,300	\$ 135,737,800	25	\$ 127,528,546	\$ (619,112.36)	\$ (1,269,036.04)	\$ 649,923.68	\$ 126,909,433	\$ 91,646,064	72.2%	
Total Construction			\$ 792,550,300	\$ 798,159,827	32	\$ 709,950,299	\$ (1,486,029.52)	\$ (2,135,953.20)	\$ 649,923.68	\$ 708,464,270	\$ 510,096,196	72.0%	
Total - Projects in process Master Plan Projects													
			\$ 716,440,000	\$ 707,588,668	9	\$ 597,107,817	\$ (705,549)	\$ (705,549)	\$ -	\$ 596,402,268	\$ 425,693,427	71.4%	
Total - Projects in process Non-Master Plan Projects													
			\$ 317,235,949	\$ 331,084,749	44	\$ 166,281,619	\$ 70	\$ (1,098,724)	\$ 1,098,794	\$ 166,281,688	\$ 111,591,143	67.1%	
Grand Total			\$ 1,033,675,949	\$ 1,038,673,417	53	\$ 763,389,436	\$ (705,480)	\$ (1,804,273)	\$ 1,098,794	\$ 762,683,956	\$ 537,284,570	70.4%	

PROJECTS SUBSTANTIALLY COMPLETE JAN - OCT 2020																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
6260 15	Long Term Parking Garage Level 5 and Helix Rehabilitation (TPA)															
	Design	RS&H (note 1)				74,769	0	0	0	74,769	74,769					
	Design	Walker (note 7)				76,763	0	0	0	76,763	76,763					
	Construction	Restocon			04/04/19	1,548,431	-78,884	-78,884	0	1,469,547	1,469,547				15.4%	15.9%
	Construction (Other)					1,555	0	0	0	1,555	1,555					
	Project Management (Inspection)	Jacobs (note 2)				161,795	0	0	0	161,795	103,613				10.0%	14.7%
	Other (In House/Misc)					172,086	0	0	0	172,086	172,086					
	Total Project Costs/Budget Approved		2/1/2020	2,577,100	2,134,800	2,035,399	-78,884	-78,884	0	1,956,515	1,898,333	-77,433	1,820,900	14.7%		
8830 17	Demolition of Red Side Rental Garage and A/S D APM Guideway															
	Design (Other)					20,039	0	0	0	20,039	20,039					
	Design	Jacobs (note 2)				301,542	0	0	0	301,542	288,068				10.0%	14.7%
	Design	Kimmins			12/07/17	1,037,732	0	0	0	1,037,732	1,275,020				17.1%	14.6%
	Construction	Kimmins			06/07/18	10,257,811	-1,167,968	-1,167,968	0	9,089,843	8,833,700				15.6%	23.6%
	Project Management (Inspection)	Jacobs (note 2)				449,545	0	0	0	449,545	396,487				10.0%	14.7%
	Other (In House/Misc)					1,392,361	0	0	0	1,392,361	1,331,069					
	Total Project Costs/Budget Approved		1/25/2020	10,631,000	13,862,397	13,459,029	-1,167,968	-1,167,968	0	12,291,061	12,144,383	430,013	12,574,396	9.3%		
9275 18	Airside A Boarding Levels and Bridges Carpet Replacement (TPA)															
	Design	RS&H (note 1)				105,017	0	0	0	105,017	103,376					
	Construction	Spectra			02/14/19	789,971	-47,360	-47,360	0	742,611	742,611					
	Other (In House/Misc)					68,682	0	0	0	68,682	68,682					
	Total Project Costs/Budget Approved		1/31/2020	1,771,400	1,109,400	963,670	0	0	0	916,310	914,669	-74,335	840,334	24.3%		
6550 19	Simplex Fire Alarm System Upgrades															
	Construction	Johnson Controls Construction			04/04/19	665,296	0	0	0	665,296	665,296					
	Other (In House/Misc)					9,060	0	0	0	9,060	9,060					
	Total Project Costs/Budget Approved		4/21/2020	854,000	679,100	674,356	0	0	0	674,356	674,356	-92	674,264	0.7%		
6350 17	Automated Transit Systems (ATS) Rehabilitation /Replacement (Study)															
	Design	Lea & Elliot			11/03/16	286,589	0	0	0	286,589	286,589					
	Design	RS&H (note 1)				11,484	0	0	0	11,484	11,484					
	Other (In House/Misc)					9,245	0	0	0	9,245	9,245					
	Total Project Costs/Budget Approved		9/30/2020	1,573,000	307,318	307,318	0	0	0	307,318	307,318	0	307,318	0.0%		
6455 17	Airside C Boarding Level and Bridges Carpet Replacement (TPA)															
	Design	RS&H (note 1)				94,571	0	0	0	94,571	94,571					
	Construction	Continental Flooring			12/06/18	904,950	-27,815	-27,815	0	877,134	877,134					
	Construction (Other)					128,910	0	0	0	128,910	128,910					
	Other (In House/Misc)					132,825	0	0	0	132,825	132,825					
	Total Project Costs/Budget Approved		11/3/2019	1,755,500	1,382,700	1,261,256	-27,815	-27,815	0	1,233,441	1,233,441	0	1,233,441	10.8%		
6630 19	Fuel Farm at Plant City Airport (PCA)															
	Design	RS&H (note 1)				157,991	0	0	0	157,991	150,985				21.3%	30.8%
	Design(Other)					15,000	0	0	0	15,000	14,615					
	Construction	MDM Services			12/05/19	637,424	0	0	0	637,424	637,424				95.7%	63.8%
	Construction (Other)					47,150	0	0	0	47,150	43,243					
	Other (In House/Misc)					134,441	0	0	0	134,441	134,286					
	Total Project Costs/Budget Approved		7/29/2020	1,200,000	1,265,000	992,006	0	0	0	992,006	980,554	104,447	1,085,000	14.2%		
6670 20	Airside E Airline & TSA Space Rehabilitation															
	Construction (Other)					13,693	0	0	0	13,693	13,693					
	Other (In House/Misc)					149,287	0	0	0	149,287	149,287					
	Total Project Costs/Budget Approved		8/17/2020	194,500	194,500	162,980	0	0	0	162,980	162,980	-3,456	159,524	18.0%		
6435 17	Support Buildings and Pavement Repairs (TPA, POK, PCA, TEA)															
	Design	RS&H (note 1)				255,800	0	0	0	255,800	251,969				10.0%	13.5%
	Construction	Bun Construction			05/07/20	241,843	0	0	0	241,843	241,843				99.4%	99.4%
	Construction	D&M Construction			10/04/18	1,174,647	-6,590	-6,590	0	1,168,057	1,168,057				13.2%	18.0%
	Other (In House/Misc)					264,639	0	0	0	264,639	264,639					
	Total Project Costs/Budget Approved		8/6/2020	1,674,600	2,049,700	1,936,929	-6,590	-6,590	0	1,930,339	1,926,508	3,831	1,930,339	5.8%		
6585 19	Economy Parking Garages - North (Levels 1, 2, 3, Exit Ramp & Façade) & South (Façade Rehabilitation)															
	Design	Walker Consultants (Note 7)				53,708	0	0	0	53,708	53,708				10.2%	0.0%
	Construction	Matcon Co. Services			11/07/19	369,564	0	0	0	369,564	366,630				87.5%	84.9%
	Project Management (Inspection)	Jacobs (Note 3)				144,670	0	0	0	144,670	80,791					
	Other (In House/Misc)					45,848	0	0	0	45,848	45,848					
	Total Project Costs/Budget Approved		6/12/2020	871,100	753,000	613,791	0	0	0	613,791	546,977	17,123	564,100	25.1%		
6620 19	Runway 10-28 and Other Pavement Rehabilitation (PCA)															

Highlighted MP projects are included in the substantially complete section of the current CIP status report.

PROJECTS SUBSTANTIALLY COMPLETE JAN - OCT 2020																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
	Design	AID			10/04/18	880,517	0	0	0	880,517	750,017				79.7%	75.9%
	Construction	CW Roberts Contracting			08/01/19	3,857,236	106,434	-436,339	542,773	3,963,670	3,862,103				10.0%	9.0%
	Other (In House/Misc)					213,356	0	0	0	213,356	213,356					
	Total Project Costs/Budget Approved		10/4/2020	7,377,900	5,877,600	4,951,109	106,434	-436,339	542,773	5,057,543	4,825,476	511,924	5,337,400	9.2%		
6625 19	Terminal Building 3900 Rehabilitation (TEA)															
	Design	RS&H (note 1)				184,276	0	0	0	184,276	175,110				10.0%	15.0%
	Project Management	Jacobs (Note 3)				63,026	0	0	0	63,026	62,277					
	Construction	Reno			03/05/20	983,772	0	0	0	983,772	958,805				26.8%	26.8%
	Other (In House/Misc)					243,428	0	0	0	243,428	243,428					
	Total Project Costs/Budget Approved		10/27/2020	1,915,500	1,696,800	1,474,502	0	0	0	1,474,502	1,439,620	-60,998	1,378,622	18.8%		
6680 20	Carpet Replacement for Shuttles and STPG Elevator Lobbies															
	Design					0	0	0	0	0	0					
	Construction	Shaw Integrated				63,075	0	0	0	63,075	0					
	Project Management (Inspection)	Jacobs (Note 3)				23,300	0	0	0	23,300	7,342					
	Other (In House/Misc)					12,407	0	0	0	12,407	12,407					
	Total Project Costs/Budget Approved		9/24/2020	145,000	103,000	98,781	0	0	0	98,781	19,749	79,042	98,791	4.1%		
Sub-Total Substantially Complete Master Plan Projects			#####	#####	#####	\$ (1,167,968)	\$ (1,167,968)	\$ -	#####	\$ 12,144,383	\$ 430,013	\$12,574,396	9%			
Sub-Total Substantially Complete Non-Master Plan Projects			\$ 9,925,500	\$ 7,072,818	\$ 6,396,984	\$ (106,699)	\$ (106,699)	\$ -	\$ 6,242,925	\$ 6,171,650	\$ (50,869)	\$ 6,120,781	13%			
Total Substantially Complete			#####	#####	#####	\$ (1,274,667)	\$ (1,274,667)	\$ -	#####	\$ 18,316,033	\$ 379,144	\$18,695,177	11%			

- (1) RS&H Inc. Consulting Agreement started on 11/5/16, with an overall D/W/MBE target of 10%. OCT 2020 reported achievement on completed projects and projects in process of 10.9% and 10.4%, respectively, with an overall achievement of 10.08%. A new contract was executed on 6/4/2020 with an overall D/W/MBE target of 12%
- (2) Jacobs Project Management Co. Consulting Agreement started on 4/3/14, with an overall D/W/MBE target of 10%. OCT 2020 reported achievement on completed projects and projects in process is 14.9% and 15.8%, respectively, with an overall achievement of 15.3%.
- (3) CB&I/APTIM Consulting Agreement started on 5/1/14, with an overall D/W/MBE target of 10%. OCT 2020 reported achievement on completed projects and projects in process is 22.9% and 19.4%, respectively, with an overall achievement of 21.0%.
- (4) CDM Engineering Services Agreement (Drew Park) started on 10/1/1993 and ended on 12/31/15 with an overall D/W/MBE target of 20%. Final reported overall achievement is 19.7%
- (5) ECT Engineering Services Agreement (Drew Park) started on 10/1/1993, with an overall D/W/MBE target of 23% and ended on 12/31/15. Final reported overall achievement is 27.4%.
- (6) URS Corp Southern Consulting Agreement started on 10/7/10, ended on 9/30/13 with an overall D/W/MBE target of 10%. Final reported overall achievement is 10.5%
- (7) Walker Consulting Agreement started on 7/2/2015, with an overall D/W/MBE target of 10%. AUG 2020 reported achievement on completed projects and projects in process is 7.5% and 7.5%, respectively, with an overall achievement of 7.5%. A new contract was executed 8/6/2020 with an overall D/W/MBE target of 5%
- (8) Ricondo Consulting Agreement started on 6/6/19 through 6/5/2024, with an overall D/W/MBE target of 17%.

Tampa International Airport & General Aviation Airports							
Capital Improvement Program - FY 2021							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Airside A&C Shuttle Car Rehabilitation/Replacement	\$16,660,000	\$0	\$7,125,380	\$9,534,620	\$0	\$0	\$0
Main Terminal Elevator Modernization	\$7,455,000		\$3,182,750		\$4,272,250		
Employee Bus Replacement	\$5,492,000	\$0			\$5,492,000		
Part 139 Airfield Improvements	\$4,455,700				\$4,455,700		
Structural and Pavement Rehabilitation	\$2,792,900		\$931,500		\$1,861,400		
Common/Shared Use Passenger Processing System - Ph 3	\$2,775,000		\$852,000		\$1,923,000		
Main Terminal Complex Structural Envelope Restoration	\$2,439,000				\$2,439,000		
Short Term Parking Garage Rehab, Tug Tunnels and Quad Decks Rehabilitation	\$2,223,400				\$2,223,400		
Airside Guideways & Bridge Repairs	\$2,102,800				\$2,102,800		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
Baggage Belt LCD Signage Replacement with LED	\$1,200,000				\$1,200,000		
Wildlife Assessment	\$639,300				\$639,300		
Maintenance and Tenant Contingency	\$372,800				\$372,800		
TPA Real Estate Development - Ph 1	\$250,000			\$250,000	\$0		
Airside C Airline and TSA Space Rehabilitation	\$200,000				\$200,000		
Fiscal Year 2021	\$50,557,900	\$0	\$12,091,630	\$9,784,620	\$28,681,650	\$0	\$0

Tampa International Airport & General Aviation Airports							
Capital Improvement Program - FY 2022							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Airside A&C Shuttle Car Rehabilitation/Replacement	\$33,000,000			\$33,000,000			
Main Terminal AS-D Shuttle Station	\$25,000,000			\$25,000,000			
Baggage Claim Level Ceiling Replacement	\$23,299,700			\$23,299,700			
Replace Airfield Perimeter Fence	\$7,532,223	\$4,000,000			\$3,532,223		
GA Hangar Rehabilitation: Hangar Rehabs:6800/S & Shade Hangar 4200/F-TPF; Shade Hangar 3200/F- PCA; Hangar 5300/N & Bulk Hangars 3700/A & 3800/B - VDF	\$3,221,699		\$600,000		\$2,621,699		
Tampa International Airport Master Plan Update	\$3,100,000		\$0		\$3,100,000		
Airfield Slab Replacement	\$3,000,000	\$0	\$1,500,000		\$1,500,000		
FedEx Roof and Structure Rehabilitation	\$2,700,000				\$2,700,000		
LTPG Level 6 & Stairway/Elevators Cores	\$2,695,000				\$2,695,000		
Common Use Passenger Processing System Enhancement - Ph 2 Step 3	\$2,000,000		\$852,000		\$1,148,000		
CCTV Server and Storage Refresh	\$1,713,700		\$856,850		\$856,850		
Lightning Warning System Replacement	\$1,500,000				\$1,500,000		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
Replace ARFF Vehicle (ARFF 8 T-3000 1996)	\$1,160,200				\$1,160,200		
Repaint Airside E Shuttle Superstructure	\$1,105,900				\$1,105,900		
Chiller System Replacement - (VDF)	\$505,200		\$0		\$505,200		
GA Hangar Rehabs - 500/B & 2600/I (PCM); 4700/3 & 1900/13 (VDF)	\$448,000		\$0		\$448,000		
Admin Bldg 2800 Rehabilitation (TPF)	\$430,000				\$430,000		
Maintenance and tenant contingency	\$382,900				\$382,900		
East & West Vault Emergency Generators & Switch Replacement	\$372,800				\$372,800		
Landside Airline Space Rehabilitation	\$298,650				\$298,650		
LTPG Elevator Room Air Conditioning Replacement	\$242,400				\$242,400		
Fiscal Year 2022	\$115,208,372	\$4,000,000	\$3,808,850	\$81,299,700	\$26,099,822	\$0	\$0

Tampa International Airport & General Aviation Airports Capital Improvement Program - 2023							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Main Terminal LED Technology Refresh	\$5,135,000				\$5,135,000		
Overlay Taxiway F, Apron C and other Pavements - (VDF)	\$4,708,600	\$0	\$0		\$4,708,600		
Overlay Runway 10/28 (East of RW 1R/19L)	\$4,201,300	\$0	\$1,349,920		\$2,851,380		
Overlay Runway 18/36 & Taxiway A&C (VDF)	\$3,360,000		\$0		\$3,360,000		
Overlay Runway 18/36 & Taxiway A&C (VDF)	\$3,358,300		\$0		\$3,358,300		
Taxiway E Rehabilitation (VDF)	\$3,252,300	\$1,651,100	\$0	\$0	\$1,601,200		
Baggage handling systems servers upgrade/enhancement	\$3,000,000		\$1,089,150		\$1,910,850		
Runway 1R/19L & Taxiway Slab Rehabilitation and Replacement	\$3,000,000				\$3,000,000		
STPG Level 6 & Helixes	\$2,231,800		\$500,000		\$1,731,800		
Structural and pavement rehabilitation	\$1,964,900		\$982,400		\$982,500		
Shooter Detection System	\$1,705,500				\$1,705,500		
East Airfield Service Road Rehabilitation	\$1,642,000				\$1,642,000		
Airfield Drainage Rehabilitation	\$1,542,554	\$0	\$187,700		\$1,354,854		
Part 150 Noise Study (follow-on to FY19 project)	\$1,540,500				\$1,540,500		
CCTV Enhancement/Replacement	\$1,540,500		\$750,000		\$790,500		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
Walter Corporate Hangar Rehabilitation	\$1,495,600				\$1,495,600		
Vandenberg Airport Road Rehabilitation - VDF	\$1,316,830				\$1,316,830		
LTPG Levels 1-4	\$1,269,900		\$350,000		\$919,900		
Replace ARFF Vehicle (ARFF 4 Striker 1500 2006)	\$1,191,500				\$1,191,500		
Runway 18/36 Lighting Circuits Rehabilitation; REILS & PAPI's (VDF)	\$1,180,000		\$590,000		\$590,000		
Ramp FedEx / Emory and Taxiway K concrete joint and slab rehabilitation	\$1,108,215		\$485,000		\$623,215		
LTPG Switchgear Replacement	\$995,500				\$995,500		
Ramp Red (Pemco) concrete joint and slab rehabilitation	\$799,743		\$350,000		\$449,743		
Airside Agati Seating	\$783,200				\$783,200		
Ramp Blue (Pemco) concrete joint and slab rehabilitation	\$754,043		\$330,000		\$424,043		
Self Service Bag Drop	\$590,000				\$0	\$590,000	
Landside building control system retrofit	\$564,300		\$282,150		\$282,150		
Taxiway J east of runway 19L concrete joint and slab rehabilitation	\$466,707		\$233,353		\$233,354		
Terminal 3000 and administration 2800 buildings rehabilitation (TPF)	\$423,200				\$423,200		
Replace Automatic Doors in Main Terminal	\$372,800				\$372,800		
Baggage System PLC Replacement	\$348,700				\$348,700		
Airside E roof rehabilitation	\$348,500		\$174,250		\$174,250		
Airside F bag sort roof rehabilitation	\$348,500				\$348,500		
Way Finding Touch Screen Replacement	\$270,820				\$270,820		
Airside F airline and TSA space rehabilitation	\$251,350				\$251,350		
Terminal Parking Toll Plaza Chillers Replacement	\$238,600				\$238,600		
DeBartelo Corporate Hangar Refurbishment	\$114,900				\$114,900		
EG roof rehabilitation	\$108,900				\$108,900		
Subtotal Priority 1	\$59,025,062	\$1,651,100	\$7,653,923	\$0	\$49,130,039	\$590,000	\$0
Priority 2 or 3 Projects					-		
PARCS Equipment Replacement	5,272,945				5,272,945		
Subtotal Priority 2	5,272,945	-	-	-	5,272,945	-	-
Fiscal 2023	\$64,298,007	\$1,651,100	\$7,653,923	\$0	\$54,402,984	\$590,000	\$0

Tampa International Airport & General Aviation Airports Capital Improvement Program - FY 2024							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Checked Baggage System Relocation & Upgrade (West)	\$60,002,532		\$6,000,000	\$42,001,772	\$0		\$12,000,760
TPA Real Estate Development - Ph 2	\$7,100,000			\$7,100,000			
New Terminal Building (TPF)	\$5,273,700				\$5,273,700		
Landside and Airside E Baggage Handling System Pushers Replacement	\$3,532,800		\$1,000,000		\$2,532,800		
Taxiways A,C, D, J, V and W asphalt shoulder rehabilitation	\$2,847,900	\$2,135,900	\$356,000		\$356,000		
Common Use Passenger Processing System Enhancement - Ph 2 Step 4	\$2,000,000		\$1,000,000		\$1,000,000		
Airside E interior finishes refurbishment	\$1,991,700				\$1,991,700		
Runway & taxiway edge lighting replacement(TPF)	\$1,664,000		\$832,000		\$832,000		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
EG Lots Pavement Rehabilitation	\$1,420,000		\$710,000		\$710,000		
Replace Traffic Coating on Curbside Drives	\$1,345,000				\$1,345,000		
Taxiway B concrete joint and slab rehabilitation	\$1,230,000	\$922,500	\$153,700		\$153,800		
RPZ and Approach Areas-Aerials & Tree Trimming (All Airports)	\$812,400		\$407,600		\$404,800		
Perimeter Service Roads Rehabilitation (VDF)	\$737,400				\$737,400		
Hangar 6600/E Rehabilitation (TPF)	\$703,500				\$703,500		
Hangar 4600/H Rehabilitation (TPF)	\$650,000				\$650,000		
LTPG Level X Rehab	\$550,600		\$275,300		\$275,300		
Cargo/GSE ramp concrete joint & slab rehabilitation	\$468,000		\$234,000		\$234,000		
Maintenance and tenant contingency	\$403,800				\$403,800		
Airside F emergency generator replacement	\$396,200				\$396,200		
Operations Interactive Employee Training System Replacement	\$378,800				\$378,800		
Airside A sort building roof rehabilitation	\$306,700		\$153,350		\$153,350		
Airside A airline and TSA space rehabilitation	\$262,800				\$262,800		
Terminal Building Rehab (PCM)	\$255,900		\$204,720		\$51,180		
Perimeter Fence Rehab - (VDF)	\$242,400				\$242,400		
Airside E Passenger Boarding Bridges Painting	\$232,000				\$232,000		
GA Hangar Rehabilitation - Bulk Hangar 3400/C (TPF) & 4800/C (VDF)	\$205,400				\$205,400		
Seal coat West Apron, Access Road & Parking Lot - (PCM)	\$197,200				\$197,200		
GA Hangar Rehabilitation (3600/D & 3000/G (PCM) & 1800/14 (VDF)	\$185,000				\$185,000		
EG A/C replacement	\$134,200				\$134,200		
Runway 36 PAPI lights replacement (TPF)	\$115,500		\$92,400		\$23,100		
Fiscal Year 2024	\$97,145,432	\$3,058,400	\$11,419,070	\$49,101,772	\$21,565,430	\$0	\$12,000,760

Tampa International Airport & General Aviation Airports							
Capital Improvement Program - FY 2025							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Airside D Development	\$787,923,140	\$0	\$150,000,000	\$637,923,140	\$0	\$0	\$0
Airside E Shuttle Cars, Running Surface, Power and Signal Rail Replacement	\$22,801,500		\$4,000,000	\$18,801,500	\$0		\$0
Airside A Roof Rehabilitation	\$13,581,944		\$2,300,000		\$11,281,944		
Authority Warehouse Expansion	\$8,010,000				\$8,010,000		
TW A & V and ramps A, B, C, & E Concrete Pavement Rehabilitation	\$6,500,000	\$0	\$702,800	\$0	\$5,797,200		
Improve Infrastructure for Drew Park Area	\$4,000,000			\$4,000,000			
Garage Rehab/Repairs (ST/LT/Econ & ConRAC)	\$3,872,400				\$3,872,400		
Airfield Slab Replacement	\$3,250,000	\$0	\$1,500,000		\$1,750,000		
Airside A baggage system sort devices and pushers replacement	\$2,940,800		(\$910,000)		\$3,850,800		
Airside C interior finishes refurbishment	\$2,100,125				\$2,100,125		
Structural and pavement rehabilitation	\$2,072,400		\$1,036,200		\$1,036,200		
FY ITS Commodity Purchases	\$1,800,000				\$1,800,000		
Airside A interior finishes refurbishment	\$1,615,000				\$1,615,000		
Airside F bag sort devices and pushers replacement	\$1,470,100		\$735,050		\$735,050		
Replace ARFF Vehicle (ARFF 1 Striker 3000 2011)	\$1,256,700				\$1,256,700		
GA Master Plan Update	\$1,094,000				\$1,094,000		
Authority-wide Petroleum Storage Systems Refurbishment	\$1,054,700	\$0	\$500,000		\$554,700		
LTPG Level 5, Helixes & Vehicle Bridge	\$1,052,800		\$350,000		\$702,800		
Seawall rehabilitation (TPF)	\$1,021,700		\$817,360		\$204,340		
Airside F field carpet and boarding bridge carpet replacement	\$1,000,500				\$1,000,500		
Carpet replacement for shuttles, monorail and monorail lobby carpet	\$677,700				\$677,700		
Terminal Toll Plaza Roof Rehabilitation	\$630,000		\$250,000		\$380,000		
LTPG Fire Suppression System Refurbishment	\$541,600		\$270,800		\$270,800		
Crack seal RW 4-22, Taxiways A,C, E & G (TPF)	\$529,000		\$423,200		\$105,800		
New Monument Signs for all GA Airports	\$527,400				\$527,400		
GA Hangar Rehab (5200/A PCM) & 3000/4 & 2900/5 VDF)	\$455,000				\$455,000		
Maintenance and tenant contingency	\$414,700				\$414,700		
Airside E airline and TSA space rehabilitation	\$222,250				\$222,250		
Airside A sort facility light fixtures replacement	\$210,100				\$210,100		
Black Diamond corporate hangar MEP refurbishing	\$161,500				\$161,500		
K-9 Facility Roof Rehabilitation	\$140,000				\$140,000		
Firing Range Facility Roof Rehabilitation	\$140,000				\$140,000		
Cargo/GSE roof rehabilitation	\$114,900				\$114,900		
Fiscal Year 2025	\$873,181,959	\$0	\$161,975,410	\$660,724,640	\$50,481,909	\$0	\$0