

Peter O. Knight Airport Plant City Airport Tampa Executive Airport

Hillsborough County Aviation Authority P.O. Box 22287 Tampa, Florida 33622 phone/ 813-870-8700 fax/ 813-875-6670 TampaAirport.com March 29, 2021

Mr. Peter Froehlich Managing Director, Corporate Real Estate United Airlines, Inc. 233 South Wacker Drive, 11th Floor Chicago, IL 60606 Adam R. Kokas
Executive Vice President / General Counsel
Atlas Air, Inc.
2000 Westchester Ave
Purchase, NY 10577

RE:

Letter of Agreement (LOA) to the Cargo Building Space Rental Agreement -

Suite 1500 (Premises)

Tampa International Airport (Airport)

Dear Mr. Trivedi and Mr. Kokas:

The following constitutes an LOA between United Airlines, Inc. (United) and Atlas Air, Inc. (Atlas) regarding the Cargo Building Space Rental Agreement between United and the Hillsborough County Aviation Authority (Authority), dated October 7, 2010 (Agreement). The purpose of this LOA is to clarify the responsibility for repayment to Authority of Company's Improvements Rent (CIR) for the Premises, as those terms are defined in the Agreement, before, during, and after the proposed future tenancy of the Premises by Atlas.

Whereas, the Agreement, in part, requires United to repay Authority for the cost of CIR for the Premises constructed by Authority at United's request until such time as the balance of CIR is paid in full or Authority executes a Space Rental Agreement for the Premises with a replacement tenant (See Sections 5.02(B)(1) and (2) of the Agreement); and

Whereas, Atlas desires to lease the Premises for a period of six (6) years from October 1, 2021 through September 30, 2027 (Term); and

Whereas, Atlas agrees to pay to Authority the Cargo Building Rent, O&M Rent, and Customized Improvements Rent (CIR), as those terms are defined in the Agreement, during the Term of this LOA.

Now, therefore, the Parties agree as follows:

If Atlas leases the Premises from Authority, Atlas thereby assumes the obligation for payment of the Cargo Building Rent, O&M Rent, and CIR during the Term of this LOA, unless terminated earlier as provided for in this LOA. Upon completion of the Term or earlier termination of this LOA, United will retain the obligation to repay the outstanding balance of CIR to Authority. United's obligation will continue thereafter until the CIR is paid in full or until Authority executes a subsequent space rental agreement with a replacement tenant for the payment of all Rents, including payment of the outstanding balance of CIR; and

- 2. United grants permission to Atlas to modify/demolish any or all of Company's Improvements, as such term is defined in the Agreement. Upon termination of this LOA, and at United's request, Atlas will restore Company's Improvements to their condition at the commencement of this LOA, all at Atlas's own expense. Atlas and United understand and agree that such modification/demolition and restoration will not reduce or otherwise impact Atlas's or United's obligation to repay the CIR to Authority under this LOA or under the Agreement; and
- 3. Atlas understands and agrees that it will repair, to the satisfaction of Authority, any damage caused to the Premises by such modifications or demolition and restoration; and
- 4. This LOA represents the entire understanding between the Parties relative to the CIR for the Premises as defined in the Agreement; and
- 5. The Parties expressly warrant that each signatory is vested with the necessary authority to sign this LOA and is a bona fide representative of the named party; and
- This LOA can be amended by the Authority Chief Executive Officer or a designee of the Authority Chief Executive Officer, who is hereby empowered to act on behalf of Authority; and
- 7. This LOA may be executed in multiple counterparts, each of which will be deemed to be an original, but all of which together will constitute one and the same instrument.

(The remainder of this page is intentionally left blank)

IN WITNESS WHEREOF, the parties h	nereto have set their hands and corporate seals on this
day of, 202	
ATTEST:	HILLSBOROUGH COUNTY AVIATION AUTHORITY
	By:
Address: P. O. Box 22287 Tampa, FL 33622	, Chairman Address: P. O. Box 22287 Tampa, FL 33622
Signed, sealed, and delivered in the presence of:	
Witness Signature	LEGAL FORM APPROVED:
Print Name	By: David Scott Knight
Print Name	Assistant General Counsel
1 	<u> </u>
Witness Signature	
Print Name	
HILLSBOROUGH COUNTY AVIATION	N AUTHORITY
STATE OF FLORIDA	
COUNTY OF HILLSBOROUGH	
· -	acknowledged before me by means of physical presence or
	, 202_, by in the capacity of
	in the capacity of Secretary, of the Board of Directors,
	, an independent special district under the laws of the State of
Florida, on its benair. They are persona	ally known to me and they did not take an oath.
	Signature of Notary Public – State of Florida
	(Print, Type, or Stamp Commissioned Name of Notary Public)

	UNITED AIRLINES INC.
Signed in the presence of: Docusigned by: Mingel Standard With ESS Standard an gao Pring Najarne by: Lynda Kuid	By: Managing Director Airport Affairs 5/24/2021 Date: Michael Yost Print Name Print Address
Witness Signature Lynda Reid	
Print Name	
UNITED AIRLINES, INC. STATE OFIllinois COUNTY OF	a mil
	dged before me by means of physical presence or online on the control of the cont
notalization, thisaay of	(name of person)
Managing Director-CRE _{for}	United Airlines, Inc.
(type of authority)	(name of party on behalf of whom instrument was executed)
"OFFICIAL SEAL" SARAH VOSS NOTARY PUBLIC, STATE OF ILLINOIS My Commission Expires August 1, 2021	(Signature of Notary Public – State of
Personally known to me OR Produced i	dentification
(Type of Identification Produced)	

á	ATLAS AIR, INC.)
	By: San C. Sca
Signed in the presence of:	Title: EVP, General (ounsel + Secretary
	Date: April 27, 2021
Michael W. Borllowski Witness Signature	Print Name
Print Name	Print Address
Witness Signature	Purchase, NY 10577
Print Name	
ATLAS AIR, INC.	
STATE OF New York	
COUNTY OF westchester	
The foregoing instrument was acknowle	edged before me by means of physical presence or online
notarization, this 27th day of Ap	(name of person)
(type of authority)	(name of party on behalf of whom instrument was executed)
	1 1 8
	(Signature of Notary Public - State of New York)
9	(Print, Type, or Stamp Commissioned Name of Notary Public)
	PARERES COMMITTEE
Personally known to me OR Produced	Identification
(Type of Identification Produced)	THE WAS SOUTH THE
	COMMITTION OF THE PROPERTY OF