

Aviation Authority Capital Improvement Program Project Status Report

September and October 2022









Prepared by

Planning and Development

and

Finance

Capital Improvement Project Status Report Overview

The Capital Improvement Project Status Report has been updated through October 2022 activity.

The Capital Improvement Project Status Report is organized into following categories:

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The Capital Improvement Project Status Report (which now includes the new FY22 approved projects) consists of specific information for each project, including the project title, estimated costs, designer, contractor, airport, project description, a project update, and significant dates according to the latest schedule. The Active Projects Spreadsheet mirrors the projects listed within sections I through IV of the Capital Improvement Project Status Report and contains specific project details related to contract or agreement amounts, approved change orders or amendments, DBE or W/MBE target and achievement amounts. Projects within the Substantially Complete section will be shown for one month only.

The Authority routinely has miscellaneous small to medium size maintenance and rehabilitation construction projects with time constraints or limited competition. To provide an additional resource, a Job Order Contracting (JOC) solution utilizing a cooperative contract with the National Joint Powers Alliance has been approved by the Board through 2021.

The Substantially Complete spreadsheet will show all projects in the current fiscal year which achieved Substantial Completion. The spreadsheet provides additional information including the substantial completion date, an estimate of the final costs, and a comparison to the current budget.

The Five-Year Capital Improvement Program Outlook category consists of spreadsheets listing anticipated projects and estimated costs for the period 2022-2026. The estimated project cost includes, initial in-house planning, advertising, design development, construction, construction management, construction contract administration, permitting and miscellaneous printing, copying and distribution costs and any other components associated with completion of the work.

Schedules and budgets are updated during the course of the project. Any changes will be reflected in the next posting of the report.

Please call Dan Johnson at (813) 801-6030 or e-mail <u>DGJohnson@Tampaairport.com</u> if you have any questions regarding the Capital Improvement Program Status Report.

Capital Improvement Project Status Report September and October 2022

I. Projects in Planning

#6385 18 HCAA Website Rebuild

Substantial Completion:TBDCurrent Budget:\$540,600Consultant:TBD

Airport: Tampa International, Peter O. Knight,

Tampa Executive, and Plant City

Project Description: The scope of the project is to refresh the Airport's public website. The project will incorporate current design trends and technologies to deliver a more engaging and accessible site for airport patrons.

Project Status: The Authority had previously, and has since, revised the scope. The Invitation to Negotiate solicitation was recently sent out and as of early October '22, the Technical Evaluation Committee is reviewing responses. The Board award of a contract to begin work is now anticipated for February 2023.

#6565 19 Public Safety System Upgrade

Substantial Completion: June 2022
Current Budget: \$1,180,100

Consultant: TriTech Software Systems
Airport: Tampa International

Project Description: The scope of this project is to upgrade the Public Safety software used by the Police Department. Much of this software is over 18 years old and the upgrades and enhancements will improve the user interface allowing the Authority's Police department to expedite administrative tasks, include robust mobility for officers in the field, provide more accurate location information and more efficient dispatching, and allow more efficient incident reporting and streamlined statistical reporting to enable the creation and sharing of reports.

Project Status: Substantial completion occurred in late October 2020 by bringing the records management system (RMS), the computer-aided dispatch (CAD) system, RMS Mobile, and Field Ops into production. Data migration is complete. The Traffic and Criminal Software (TraCS) and Law information Exchange (LINX) interface continues. A new sub project was added consisting of Florida Incident-Based Reporting System and National Incident-Based Reporting System (FIBRS/NIBRS) collection. This was funded by a \$60,000 grant from the Florida Department of Law Enforcement (FDLE). TraCS, LINX, and FIBRS/NIBRS is expected to be complete in Q1/2023.

#6740 20 Tampa Executive Airport Master Plan Update

Substantial Completion: September 2023

Current Budget: \$804,500
Consultant: Ricondo

Airport: Tampa Executive

Project Description: The purpose of the Strategic Master Plan (SMP) is to affirm and/or refine the vision identified in the Tampa Executive Airport (VDF) Strategic Visioning Study completed in August 2020. Additionally, it will provide the Hillsborough County Aviation Authority (HCAA) with a long-range (35-year) planning tool to help guide incremental development necessary to achieve the vision. This will include an assessment of the feasibility of constructing infrastructure and support facilities to further enhance VDF's role as a reliever airport for Tampa International Airport (TPA). The SMP will reassess future projections of airport activity, define optimal uses for airport property and adjacent land parcels, and evaluate the airfield geometry for compliance with design standards.

Project Status: The primary work elements accomplished in May and June 2022 included the drafting of the Inventory of Existing Conditions, acquisition of aerial photography, collection of topographic survey data, development of preliminary aviation forecasts including a benchmarking of general aviation activity at other commercial service and reliever airports in Florida, and refinement of the proposed runway layout conceptualized in the Visioning Study. Additionally, stakeholder coordination meetings were held with Global Pilot Academy and Skyport Aviation. In September, the project was temporarily put on hold until a meeting with key internal and external stakeholders could be arranged to help determine a path forward for feasibility studies with regards to the runway layout. The meeting with was held in late December and internal meetings will be held in January to decide how to proceed.

#6745 21 Wildlife Management Program - Phase 1

Substantial Completion: March 2023
Current Budget: \$639,300

Consultant: APTIM/Blue Wing Environmental

Contractor: N/A

Airport: Tampa International

Project Description: The purpose of this project is to deliver a multi-phase comprehensive program that will update and improve Tampa International Airport's existing airport wildlife management program to ensure long-term compliance with FAA 14 CFR §139.337 – Wildlife Hazard Management.

Project Status: The Wildlife Hazard Assessment Report was submitted to the FAA on 7/8/22 and approved on 9/6/22. The project is complete, and all deliverables have been received. The NEPA documentation for the follow-on FY23 Phase 2 implementation element of the project for the forest removal is being conducted as part of this project. Next steps will be accomplished through future CIP projects, including some already scheduled for FY23 to mitigate potential hazards identified in the new WHMP.

#6820 21 IT FY21 Capital Commodity Plan

Substantial Completion:November 2023Current Budget:\$1,500,000

Consultant: N/A
Contractor: N/A

Airport: Tampa International

Project Description: The purpose of this project is to purchase IT equipment and other associated ancillary items in a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure.

Project Status: The Substantial Completion date for this project was extended until November 30, 2023, due to the continual delays in the supply chain getting equipment delivered and numerous outstanding encumbered purchase orders.

#6915 22 Master Plan Update 2022 AIP 03-12-0078-078-2022/ FDOT F.M. #444775-1

Substantial Completion:September 2023Current Budget:\$4,159,000Consultant:RicondoContractor:N/A

Airport: Tampa International

Project Description: The purpose of this project is to update the Airport Master Plan. The Federal Aviation Administration (FAA) recommends that airports update their Master Plan at least every five to ten years or when there has been a significant shift in operations or business model. The last update was the 2012 Master Plan with a 2016 Addendum.

Project Status: The Authority's Master Plan Consultant, Ricondo, has completed the existing conditions inventory, activity forecast, demand/capacity analysis and the facility requirements. Ricondo is continuing to refine the facility capacity enhancements for the main terminal, airsides, and airfield, developing parking demand scenarios, ground access requirements and the north terminal layout and growth strategy. Project team meetings, stakeholder meetings, public meetings and Board update presentations have been held at strategic points in the process. Next tasks include finalizing the capacity enhancements, airfield configuration, ground access, land use planning and north terminal layout.

#6920 22 IT FY22 Capital Commodity Plan

Substantial Completion:September 2023Current Budget:\$1,750,000

Consultant: N/A
Contractor: N/A

Airport: Tampa International

Project Description: The scope of this project is to purchase information technology equipment and other associated ancillary items in a phased refresh cycle to ensure the stability and reliability of the Authority's technology infrastructure.

Project Status: Due to industry limitations, procurements have been slower than normal. The project Substantial Completion date was extended to September 30, 2023. The project continues to remain on schedule and will be delivered on budget.

#6955 22 Payroll Timekeeping System Replacement

Substantial Completion:December 2022Current Budget:\$226,900Consultant:N/AVendor:UKG Kronos

Airport: Tampa International

Project Description: The scope of this project is to replace the KABA timekeeping system for hourly employees as the software will be de-supported by the vendor at the end of 2022 and the time clocks have already passed their end-of-life support.

Project Status: The Kronos application did not pass the final round of testing. This caused a second round of fixes and testing and pushed the project out six weeks. A new schedule has been submitted to the Development Committee and the second round of testing has been completed. Per the new schedule, the project is on-track for a December 2022 Go Live.

#6965 22 ARFF 90-7697 Oshkosh T3000 Vehicle Replacement

Substantial Completion:April 2023Current Budget:\$825,000Manufacturer:Pierce

Airport: Tampa International

Project Description: The scope of this project is to replace existing 25 years old ARFF 90-7697 vehicle that is beyond its useful life.

Project Status: The vehicle specifications have been determined and the manufacturer has informed the Authority of a delayed delivery date due to supply chain issues.

#8410 21 TPA Real Estate Development

Substantial Completion: September 2022

Current Budget: \$250,000
Consultant: RS&H
Contractor: TBD

Airport: Tampa International

Project Description: The purpose of this project is a multi-year project of on-call development support services, planning, preliminary engineering, design, and construction for the future commercial development of various locations.

Project Status: No current activity.

II. Projects in Design

#5985 13 Commercial Real Estate Development - Preliminary Planning & Design

Substantial Completion: May 2021
Current Budget: \$3,244,700
Consultant: Stantec

Airport: Tampa International

Project Description: The scope of this project is to assist the Authority with investigating the possibility of a multiphase, multi-year plan to subdivide and develop TPA's available/underutilized properties for future facilities in order to meet demand forecast for commercial real estate. This project also includes the development of the project manual for the SkyCenter (formerly the Gateway Development Area) office complex.

Project Status: The vacating of roadways and curing title issues and easements in the Eastside Development Area has been completed. Funding is included for the oversight of projects being constructed by other companies, such as CAE's new USA Headquarters complex. The consultant's efforts are also tied to projects 8225 17 and 8226 17. SkyCenter One has reached Substantial Completion, therefore, work in support of this project is winding down. The contract with Stantec has reached its end. Stantec will be completing work that is in progress and no additional work will be added to their contract.

#6530 18 North Air Cargo Facility Redevelopment

Substantial Completion:February 2024Current Budget:\$9,050,700Consultant:RS&HContractor:TBD

Airport: Tampa International

Project Description: The scope of this project is to replace the North Air Cargo Building Roof, repair the existing truck court pavement, expansion of the existing parking lot, and relocation of the GSE Apron Service Road.

Project Status: The Roof Replacement project received final plans and specifications on October 3, 2022. Advertisement for construction of the project is anticipated on November 16, 2022. The Truck Court and Parking Expansion project is at 90% design. The 100% design submittal is scheduled for November 11, 2022.

#6715 20 Bag Claim Carpet Replacement

Substantial Completion:December 2024Current Budget:\$2,262,300Design-Builder:DPR ConstructionAirport:Tampa International

Project Description: The purpose of this project is to replace the carpet in the red and blue sides Baggage Claim level which has reached the end of its service life, as well as some of the back-of-house flooring in the Main Terminal.

Project Status: This project was originally deferred to a future fiscal year as a cost cutting measure due to COVID-19 impacts. The project has been included as part of the larger design-build project for 8430 22 Baggage Claim Level Ceiling Replacement. However, the project will continue to be tracked and reported separately as the original 6715 20 project number. The design phase has started and the 30% design submittal was made in June 2022 as scheduled. The 60% design submittal is currently scheduled for December 19, 2022. The project is currently on schedule for a Part 2 Contract Board Award for construction in August 2023.

#6765 22 General Aviation Facilities Rehabilitation

Substantial Completion:September 2023Current Budget:\$4,281,400Consultant:RS&HContractor:TBD

Airport: Peter O. Knight (TPF), Tampa Executive

(VDF), & Plant City (PCM)

Project Description: The purpose of this project is to extend the useful life of various hangars and facilities at all three General Aviation (GA) airports exhibiting signs of deterioration which warrants rehabilitation. This will continue to maintain the high standard of facilities provided by the Authority to its tenants.

Project Status: The project received its 100% design submittal as scheduled in July and its bid documents in August. The project's bid opening occurred in October and no bids were received. The design team is planning on rebidding the project at a future date to be determined.

#6785 21 Common Shared Use Passenger Processing System (C/SUPPS) – Phase 3 FDOT F.M. #438715-1

Substantial Completion:January 2023Current Budget:\$2,475,000Consultant:RS&HContractor:TBD

Airport: Tampa International

Project Description: The purpose of this project is to provide C/SUPPS for additional airlines, gates, ticket counters, and required technology. Phase 3 deployment will be limited to portions of the Airside, Main Terminal Ticket Level, and Airline operational space.

Project Status: The 60% design submittal occurred September 2021. During the course of design it was determined that minimal scope remains but requires air carrier coordination before the construction can be performed on ticket counters and gates. As such, the project has remained open as a funding source and the scope is being completed by Authority ITS staff with the utilization of State approved contractors. This approach is ultimately anticipated to reduce costs and allow construction to begin once the details of each ticket counter and gate podium/counter have been coordinated with the air carrier.

#6800 22 Replace Airfield Perimeter Fence FDOT F.M. #448841-1, AIP 03-12-0078-079-2023

Substantial Completion:October 2024Current Budget:\$11,606,000Consultant:C&S Engineers, Inc.

Contractor: TBD

Airport: Tampa International

Project Description: The purpose of this project is the replacement of existing airfield perimeter fence with new fence including wildlife exclusion barriers and access control upgrades.

Project Status: The 30% design was completed in August, the 60% will be submitted in October 2022.

#6835 21 Baggage Belt LED Sign Replacement

Substantial Completion:August 2024Current Budget:\$1,430,500Design-Builder:DPR ConstructionAirport:Tampa International

Project Description: The purpose of this project is to replace the current 43-inch monitors that are located above the baggage claim carousels. These monitors display the associated flight number and the originating city of the bags being delivered on that carousel.

Project Status: The project was put on hold to have included as part of the larger design-build procurement for 8430 22 Baggage Claim Level Ceiling Replacement project. The project will continue to be tracked and reported on separately. The design phase has started and the 30% design submittal was made in June 2022 as scheduled. The 60% design submittal is currently scheduled for December 19, 2022. The project is currently on schedule for a Part 2 Contract Board Award for construction in August 2023.

#6860 21 Airside Guideways & Bridges Rehabilitation

Substantial Completion:September 2022Current Budget:\$2,586,500

Consultant: Walker Consultants

Contractor: TBD

Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate each of the four Airside guideways and also the Taxiway B bridge and a Service Road bridge to extend the service life.

Project Status: The construction contract has been terminated for convenience by the Authority on February 14, 2022. The project will re-start at a later date to be determined.

#6895 22 FedEx Roof Replacement & Exterior Rehabilitation

Substantial Completion:September 2023Current Budget:\$3,751,500Consultant:WalkerContractor:TBD

Airport: Tampa International

Project Description: The purpose of this project is an installation of a new roof on the FedEx Cargo facility and the rehabilitation of additional building envelope components.

Project Status: The project received its final design submittal in September and is in the bidding phase as of October with a bid opening scheduled for early November.

#6910 22 LTPG Level 6 Rehabilitation & Stair Tower/Elevator Penthouse Roof Replacement

Substantial Completion:August 2023Current Budget:\$3,161,000Consultant:WalkerContractor:TBD

Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate and extend the life of the Long Term Parking Garage.

Project Status: The 90% design submittal was submitted on October 17, 2022, and is under review.

#6935 22 East & West Vault Emergency Generator & Switch Replacement

Substantial Completion: November 2022

Current Budget: \$752,200
Consultant: RS&H

Contractor: Ring Power, Inc.

Airport: Tampa International

Project Description: The scope of this project is to replace the 1990s vintage generators and automatic transfer switches in the east and west airfield lighting vaults that have reached the end of their lifecycle.

Project Status: A Sourcewell government cooperative contract with Ring Power, Inc. for replacement of the generators and transfer switches was utilized to procure the materials and services identified in this scope of work. The agreement was approved at the March 2022 Board meeting and the purchase order was issued. The equipment has a long lead time and construction is expected to begin in the third or fourth quarter of 2022. Once the equipment delivery is confirmed, Notice to Proceed will be issued. Construction is expected to start in January 2023.

#6960 22 Airfield Maintenance Building Interior Refurbishment

Substantial Completion:December 2023Current Budget:\$4,889,300Consultant:RS&HContractor:TBD

Airport: Tampa International

Project Description: The scope of this project is to refurbish the main staff occupied portions and other associated facility improvements. The interior finishes, systems and furniture of the building has reached the end of its useful life and requires replacement.

Project Status: The design started in October 2021 and the 90% design submittal was submitted in July 2022. The construction contract award is anticipated in December 2022.

#8330 20 North Remain Overnight (RON) Parking Apron

FDOT F.M. #446920-1

Substantial Completion: June 2024
Current Budget: \$23,118,800

Consultant: Kimley-Horn and Associates, Inc.

Contractor: TBD

Airport: Tampa International

Project Description: The purpose of this project is to build a Remain Overnight (RON) parking area for up to 12 aircraft and a Ground Service Equipment storage area north of Taxiway A.

Project Status: The 60% design submittal was made on September 23, 2022 and is currently being reviewed. Final plans are scheduled in March 2023 followed by a bid opening in May 2023.

#8420 21 Airside A and C Shuttle Car and Control System Replacement

FDOT F.M. #447220-1, #448026-1

Substantial Completion: February 2025
Current Budget: \$74,092,700

Consultant: Alstom (Bombardier Technologies)

Contractor: Lavandera

Airport: Tampa International

Project Description: The purpose of this project is to replace the system wide shuttle train control system (Phase 1) and the associated eight total shuttle cars at Airsides A and C (Phase 2) in a multi-phased, multi-year approach. The purchase of the new shuttle cars was a FY22 initiative and the budget was increased at that time.

Project Status: The design of the new shuttle cars and new signaling system is underway. Alstom continues to submit draft Contract Data Requirement List (CDRL) items for the Authority's review and comment. Lea+Elliott is assisting with the review.

#8430 22 Bag Claim Ceiling Replacement

AIP 03-12-0078-75-2021

Substantial Completion:December 2024Current Budget:\$21,180,100Design-Builder:DPR ConstructionAirport:Tampa International

Project Description: The scope of this project is to replace the bag claim ceiling system and associated mounting systems in conjunction with updates to the overall ceiling architecture consistent with other recently updated high-traffic public terminal areas.

Project Status: DPR was selected at the February Board meeting and the Part 1 design contract was awarded at the April 2022 Board meeting. The design phase has started and the 30% design submittal was made in June 2022 as scheduled. The 60% design submittal is currently scheduled for December 19, 2022. The project is currently on schedule for a Part 2 Contract Board award for construction in August 2023.

#8435 22 Airside A and E Security Screening Checkpoint Expansion

Substantial Completion: March 2024
Current Budget: \$53,910,000

Design-Builder: Suffolk Construction
Airport: Tampa International

Project Description: The scope of this project is to expand the security screening checkpoint areas at both Airsides A and E to meet capacity demands.

Project Status: Design continues towards a 90% deliverable milestone in mid-December.

III. Projects Undergoing Construction/Implementation

#5991 14 Checked Baggage System Upgrades & Optimization (East Side) FDOT F.M. #429607-1, 428057-2

Substantial Completion: September 2022 Current Budget: \$56,124,600

Consultant: Corgan Associates, Inc.
Contractor: Hensel Phelps Construction

Airport: Tampa International

Project Description: The scope of this project provides for the design and construction of the checked baggage system upgrades and optimization. The project includes all necessary facility modifications required for the reconstruction and optimization of the Checked Baggage Inspection System (CBIS) to include changes to baggage conveyors systems, programming, mechanical, plumbing, electrical, structural, telecommunications, and other infrastructure as necessary.

Project Status:

Airside C: "Go Live" is scheduled for November 15, 2022. At that point there will be a minimum 15 day burn in period, where the new system will be activated and running bags and the existing system will be placed in bypass. The existing systems at the Main Terminal will then begin the decommissioning process in December of 2022.

A-Sort Building: "Go Live" occurred on October 11, 2022. The 15 day burn in period was not successful and the TSA has extended the burn in period. The contractor continues to work on the system for adjustments to bring the system in line with the requirements.

Main Terminal: No construction activities currently taking place. The decommissioning process will begin in December 2022.

#6595 19 Short Term Parking Garage Helix Lighting Replacement

Substantial Completion:TBDCurrent Budget:\$546,600Consultant:RS&HContractorTBD

Airport: Tampa International

Project Description: The scope of this project is to rehabilitate the existing lights in the parapet walls and ceiling on the up and down helixes.

Project Status: The project has been deferred for cost cutting measures due to COVID-19.

#6685 20 Long Term Parking Garage Elevator Rehabilitation

Substantial Completion: September 2021
Current Budget: \$3,955,600

Contractor: Schindler Elevator Company

Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate the elevator equipment installed in the Long Term Parking Garage (LTPG). Each of the four elevators in the four elevator banks of the LTPG will get new control systems, new microprocessor AC drives, and replace existing gear machines with new Schindler Modular Gearless, FMM-200 Machines.

Project Status: The floor carpet is complete in all 16 LTPG elevator cars and the wall carpet installation is underway.

#6780 21 Main Terminal Elevator Modernization

FDOT F.M. #438709-1

Substantial Completion:June 2023Current Budget:\$7,455,000

Consultant: N/A

Contractor: Schindler Elevator Company

Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate the 24 geared traction Landside elevators including replacing the existing geared traction machines with new FMM200 Modular Gearless Machines and cab modernizations of the 24 elevators.

Project Status: Schindler has completed the Yeager and Earhart cores reaching the 50% milestone and are presently working in the Armstrong and Sikorsky cores.

#6855 21 Main Terminal Complex Structural Envelope Restoration

Substantial Completion: October 2022
Current Budget: \$2,106,900

Consultant: Walker Consultants

Contractor: One Source Restoration & Building Service, Inc.

Airport: Tampa International

Project Description: The purpose of this project is to conduct restoration on building envelope of each Airside building and the Main Terminal to extend the service life of the building envelopes.

Project Status: Construction activities on Airside F, Main Terminal, and A-Sort are complete. The contractor continued with sealant replacement and concrete patch repairs at Airsides C and E and completed the sealant work at Airside A.

6865 21 Part 139 Airfield Improvements

AIP #03-12-0078-069-2021

Substantial Completion:June 2022Current Budget:\$4,563,600Consultant:RS&H

Contractor: Astra Construction Services, LLC

Airport: Tampa International

Project Description: The purpose of this project is to address certain Part 139 deficiencies identified by the FAA as part of their annual Part 139 inspection.

Project Status: Astra completed the work associated with Phase 4 and 5 of the project consisting of the Runway 1L-19R grading improvements inside and outside the Runway Safety Area (RSA) on June 3, 2022. In addition, Astra submitted pricing for additional grading east of Runway 1R Blast Pad and west of Runway 1L-19R RSA in Area 6 of the project. Change Order No. 2 was executed for this new work and Astra will start construction of this new work in early November 2022. Additionally, Astra is completing punch list items and preparing its closeout package for the project.

#6875 21 Employee Bus Replacement

AIP 03-12-0078-73-2021

Substantial Completion: August 2023
Current Budget: \$5,567,900
Consultant: RS&H

Contractor: BYD and Crisdel Group, Inc.

Airport: Tampa International

Project Description: The purpose of this project is to replace the employee bus fleet for the service user of the North Employee Lot. It will be a mix of leased diesel buses (O&M) along with the purchase of four electric buses.

Project Status: The buses are being built by BYD with an expected February 2023 delivery. The charging station units have been fabricated and delivered to the HCAA warehouse. The contractor completed mobilization and construction of all asphalt paving and concrete work (bus parking pavement, cast-in-place inlet, sidewalk, and curb and gutter) in all three phases of the project. In addition, the contractor is working on completing the installation of all electrical conduits and junction boxes. The City of Tampa conduit inspection is scheduled for early November 2022.

#6890 22 Landside Airline Space Rehabilitation

Substantial Completion: August 2022
Current Budget: \$298,600
Consultant: N/A

Contractor: In House Projects Team
Airport: Tampa International

Project Description: The purpose of this project is to refurbish the airline ticket counter, office spaces, break rooms, and baggage service office located within the Main Terminal.

Project Status: The project is substantially completed and the In-House Projects Team is finishing up the punch list.

#6930 22 LTPG Elevator Room A/C Replacement

Substantial Completion: January 2023
Current Budget: \$378,100
Consultant: RS&H

Contractor: Gibson Air Conditioning and Refrigeration, LLC.

Airport: Tampa International

Project Description: The scope of this project is to replace the air conditioning units in the elevator equipment rooms in the Long Term Parking Garage.

Project Status: The installation is substantially complete with the exception of an electrical panel replacement.

#6945 22 Tampa Executive Airport Chiller System Replacement

FDOT F.M. #436809-1

Substantial Completion:June 2023Current Budget:\$671,800Consultant:RS&H

Contractor: Gibson Air Conditioning and Refrigeration

Airport: Tampa Executive

Project Description: The scope of this project is to replace the air-cooled chiller system and building controls system serving the terminal building at Tampa Executive Airport which has reached the end of its lifecycle.

Project Status: The contractor has completed preliminary installation of controls and cables at the terminal building. The manufacturer of the chiller units (Carrier) reports delivery of the new equipment is not expected until April 2023. The contract time will be extended once a shipping date and revised construction schedule is confirmed.

#8230 18 Main Terminal Curbside Expansion

FDOT F.M. 438753-1

Substantial Completion: May 2025 Current Budget: \$225,398,901

Design-Builder: Hensel Phelps Construction

Airport: Tampa International

Project Description: The scope of this project is to expand the Main Terminal arrivals and departures curbside lanes on both the Blue and Red Sides of the terminal and includes the construction of vertical circulation lobbies allowing direct connection to the Main Terminal Transfer Level.

Project Status: Work continues with the relocation of utilities in and around the landscaping island of the Red side entrance lanes. The clearing and grubbing of trees is compete and installation of the new storm water piping and drainage structure is underway. The contractor has begun layout and cutting of subgrade for the new, temporary Red arrivals entrance lanes to allow for installation of bridge piers in the coming months.

#8200 18 New FAA Parking Lot

#8205 18 Central Utility Plant (CUP) and Loading Dock Replacement

#8900 18 Demolish Administration Building

Substantial Completion: FAA Parking Lot: August 2021

CUP/ESB: October 2021 Loading Dock: October 2021

Demolish Administration Building: October 2023

Current Budget: \$109,832,366

Design-Builder: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of these projects is to support the expansion of the curbsides on the Red and Blue sides of the Main Terminal (Project 8230 18). The existing Administration Building and facilities housed within it must be demolished to clear the site for construction of the red curbside improvements. Demolition of the existing Administrative Building will require relocation of Authority administrative offices, constructing a new central utility plant and the reconfiguration of the FAA parking lot.

Project Status: The contractor continued efforts completing punch list items for the CUP, ESB, FAA Parking Lot and Loading Dock. Hensel Phelps has completed the renovation work at A-core, Airside A, E, and F, as part of the Concessions Relocations effort and the concessionaires have moved into these spaces. With the Administration Building fully vacated, construction fence has been installed and active demolition work has begun. Workers continue abatement work throughout the building and decommissioning and removing equipment from the older chiller plant continues. TECO has decommissioned their service lines and removed all of their equipment out of the building. Hensel Phelps has begun structural demolition of the building. The first section of the building has been demolished on the west end as crews continue the furniture removal and interior demolition of the 2nd floor in preparation for the roof to be removed in the coming months to allow for the support steel to begin at the columns.

FAA Parking Lot Canopy: Design work continues with the 90% review expected in early November.

#8240 19 Air Cargo Expansion FDOT F.M. #442095-1

Substantial Completion: December 2023
Current Budget: \$79,517,500

Design-Builder: The Middlesex Corporation/AECOM

Airport: Tampa International

Project Description: The scope of this project is the development of new air cargo facilities in the East Development Area and will include cargo facilities, site development, taxilanes, taxiways, aircraft parking aprons, ground service equipment storage areas, landside roadway access improvements, aircraft fueling facilities and trailer staging areas.

Project Status: Notable progress items during this period included Taxiway J closure to redirect the south Service Road traffic, demolition of the south Service Road, completion of clearing and grubbing on both landside and airside areas, completion of the new temporary AOA fence, continuation subgrade preparation of the building pad and apron area, started installation of jet fuel pipe, building sub-contractor mobilization, and started the jack and bore casing operations across Taxiway J.

#8300 20 Airside A, C, and F Restroom Renovations

Substantial Completion:October 2022Current Budget:\$15,247,500Design-Builder:The Beck GroupAirport:Tampa International

Project Description: The purpose of this project is to refurbish the boarding level public restrooms and companion restrooms at Airside C and Airside F and the ramp level at Airside A. In addition, the Airside C south restrooms will be expanded to accommodate additional needs and may also include an addition to the Airside C building required to house offices displaced by the expansion of the restrooms. This project is a planned maintenance refurbishment of these public restrooms.

Project Status: The contractor continued with work activities in the Airside C south restrooms and is nearing completion. Work activities inclusive of interior tile for both gender restrooms, countertop installation, trim out of mechanical, plumbing, and electrical subs have been completed. The relocation of SWA's has been completed.

#8315 20 Monorail System Replacement Decommissioning and Moving Walkway Installation FDOT F.M. #446919-1

Substantial Completion:January 2024Current Budget:\$36,296,500Design-Builder:Manhattan

Airport: Tampa International

Project Description: The purpose of this project is to install moving walkways on Level 4 of the Long Term Parking Garage (LTPG) and decommission the existing Monorail System running between the Long Term Parking Garage and the Short Term Parking Garage (STPG).

Project Status: Installation of the first four of twelve moving walkways continues. All new light fixtures above the moving walkways are installed. Continuing to scan and x-ray the Level 4 slab to locate rebar and post tension cables for the installation of bollards around the walkways.

Demolition of the monorail tracks, elevated walkway, and glass walls on Level 7 of the LTPG continues, along with the removal of all conduit and wire on Level 6 of the LTPG associated with the monorail. Demolition of monorail will pause at mid-November and Level 7 of the LTPG will be turned over for passenger parking during the Thanksgiving and Christmas holidays.

#8425 22 Main Terminal Airside D Shuttle Station

FDOT F.M. #438753-1

Substantial Completion: May 2025 Current Budget: \$29,678,700

Design-Builder: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of this project is for the construction only of the Main Terminal Airside D Shuttle Station (MTSP) as part of the Main Terminal Red Curbside Expansion program.

Project Status: Planning work continued for the sequencing of the construction walls to isolate the Main Terminal areas from the construction area. Work in this area is not scheduled to begin until November 2022.

IV. Projects Substantially Complete

#6950 22 T/W Edge Light Replacement

| | <u>Initial</u> | Estimated Final |
|-----------------------------|--------------------|------------------------|
| Substantial Complete: | July 31, 2022 | September 14, 2022 |
| Board Approved Budget: | \$420,700 | |
| Re-baseline Budget: | \$422,100 | \$431,029 |
| Design Amendments: | None | |
| Construction Change Orders: | 1(\$3,698) | |
| D/W/MBE | | |
| Design: | 0.0% | 0.0% |
| Construction: | 0.0% | 0.0% |
| Consultant: | H. L. Pruitt Corp. | |
| Contractor: | RS&H | |
| Airport: | Peter O. Knight | |

Project Description: The purpose of this project is to replace the taxiway edge lights at Peter O. Knight Airport.

Project Performance: The project finished \$8,929 above the revised Board approved budget, due to additional cabling required and to more construction oversight. The project schedule was delayed by 45 days due to longer lead time for materials. Given the specialized nature of the project, there were no D/W/MBE percentage for either design or construction.

#8225 17 SkyCenter Development Area

Initial Estimated Final Substantial Complete: October 1, 2020 October 1, 2021

Board Approved Budget: 79,269,000

Re-baseline Budget: 81,182,657 81,038,135

Design Amendments:

Construction Change Orders: 10 (\$3,559,704)

D/W/MBE

 Design:
 17.6%
 18.6%

 Construction:
 14.9%
 18.5%

Consultant:Stantec/Gresham SmithContractor:Hensel Helps ConstructionAirport:Tampa International

Project Description: The scope of this project will design and construct the site development to support Authority Facilities in this area and future uses of the South Terminal Support Area (STSA) as defined in the 2012 Master Plan. The Authority Facilities are the remote commercial curb, atrium, and pedestrian walkway linking the office development and remote commercial curb to the ConRAC Facility and SkyConnect APM system allowing direct access to the airport's Main Terminal.

Project Status: The Board approved budget was increased by \$1,913,657 due to due bids coming in higher than anticipated and increased costs related to construction management personnel, owner finished IT equipment and utility connection costs. The final cost came in under the revised budget by \$144,522 due to underutilization of contingency and personnel costs.

The additional time needed was largely due to the SkyCenter pedestrian bridge re-engineering that was necessary to complete the project.

| | | | | ΔCTIV | E PROJECTS SEP - OCT 2 | 022 | | | | | | | | |
|--------------|---|---|--------------------------|----------------|--|---------------------|--|-----------------|----------------------|---------------------------------|---------------------------------|------------------|--------------------------------|--|
| | HCAA Project No. and Description | Architect/Engineer Contractor/Design-Builder | Board Approved Budget | Current Budget | Board Approved Contract/ Agreement Date | Authorized Amount | Sum of Change Orders / Amendment | Approved by CEO | Approved by Board | Total Authorized | | Incurre | DBE W/MBE Target Percent | DBE W/MBE Percent Achieved to |
| | | | | | Projects in Planning | | | | | | | | | Date |
| | | | | | Projects in Planning | | | | | | | | | |
| 6385 18 | HCAA Website Rebuild (TPA) Design | | | | | 0 | 0 | 0 0 | 0 | 0 0 | . 0 | 0.0% | | |
| | Other (In House/Misc) | | 540,600 | | | 2,824 | 0 | 0 0 | 0 | | 2,824 | 100.0% | | |
| 6565 19 | Total Project Costs/Budget Approved Public Safety System Upgrade | | 540,600 | 540,600 | | 2,824 | 0 | . 0 | 0 | 2,824 | 2,824 | 100.0% | | |
| | Construction | TriTech Software Systems | | | Resolution No. 2019-96, 10/3/2019 | 1,092,443 | | | | | | 79.5% | | |
| | Construction (Other) Other (In House/Misc) | | | | | 39,814 25,475 | | | | | | 100.0% | | |
| | Total Project Costs/Budget Approved | | 1,034,500 | 1,180,100 | | 1,157,731 | 0 | 0 0 | 0 | 1,157,731 | 933,968 | 80.7% | | |
| 6740 20 | Tampa Executive Master Plan Update Design | Ricondo (note 8) | | | | 804,334 | 0 | 0 0 | 0 | 804,334 | 243,497 | 30.3% | 17.0% | 9.4% |
| | Other (In House/Misc) | | | | | 178 | | | | | | | | |
| 6745 21 | Total Project Costs/Budget Approved Wildlife Management Program - Phase 1 | | 650,000 | 804,500 | | 804,512 | 0 | 0 0 | 0 | 804,512 | 243,676 | 30.3% | | |
| | Design | Aptim (note 3) | | | | 308,976 | | | | | | 100.0% | | |
| | Design Other (In House/Misc) | RS&H (note 1) | | | | 290,968 2,225 | | | | | | 0.0% 100.0% | | |
| | Total Project Costs/Budget Approved | | 639,300 | 639,300 | | 602,170 | | 0 0 | | | | 51.7% | | |
| 6820 21 | IT FY21 Capital Commodity Plan Design | RS&H (note 1) | | | | 19,536 | 0 | 0 0 | 0 | 19,536 | 19,536 | 100.0% | 12.0% | 8.9% |
| | Construction | Audio Visual Innovation | | | | 398,995 | 0 | 0 0 | 0 | 398,995 | 398,995 | 100.0% | | |
| | Construction Construction | Promark Tech Dell Marketing | | | | 122,012 334,918 | | | | | | 100.0% | | |
| | Construction | Presidio Networked | | | | 174,131 | 0 | 0 0 | 0 | 174,131 | 172,563 | 99.1% | | |
| | Construction Construction | SHI International Convergint Tech | | | | 125,755 79,866 | | | | | | 100.0% 100.0% | | |
| | Construction (Other) | | | | | 215,799 | 0 | | | 215,799 | 201,711 | 93.5% | | |
| | Other (In House/Misc) Total Project Costs/Budget Approved | | 1,500,000 | 1,500,000 | | 14,388 1,485,400 | | | | - ,,,,,,,, | - ,, | 100.0% 98.9% | | |
| 6915 22 | Master Plan Update 2022 | | ,, | | | | | | | | | | | |
| | Design Design | Ricondo (note 8) RS&H (note 1) | | | | 3,994,227 990 | | | | | | 47.6% 100.0% | 17.0% | 9.4% |
| | Other (In House/Misc) | radio (radio sy | | | | 45,176 | 0 | | | 45,176 | 33,891 | 75.0% | | |
| 6920 22 | Total Project Costs/Budget Approved IT FY22 Capital Commodity Plan | | 4,159,000 | 4,159,000 | | 4,040,392 | 0 | 0 0 | 0 | 4,040,392 | 1,934,598 | 47.9% | | |
| | Design | RS&H (note 1) | | | | 7,550 | | | | | | 82.3% | 12.0% | 8.9% |
| | Construction Construction | Presidio Networked Dell Marketing | | | | 936,799 211,373 | | | | | | 42.9% 100.0% | | |
| | Construction | Promark Tech | | | | 55,491 | 0 | 0 0 | 0 | 55,491 | 55,491 | 100.0% | | |
| | Construction Construction | IER Inc CDW | | | | 97,550 39.997 | | | | | | 65.6% 100.0% | | |
| | Construction | Audio Visual Innovation | | | | 161,735 | | | | | | 27.0% | | |
| | Construction Construction | Convergint GuidePoint Security | | | | 48,623 38,813 | | | | | | | | |
| | Construction | World Systems | | | | 32,794 | | | | | | 0.0% | | |
| | Construction Construction (Other) | SHI International | | | | 62,336 20,330 | | | | | | 47.3% 68.1% | | |
| | Other (In House/Misc) | | | | | 34,840 | 0 | | | 34,840 | 34,840 | 100.0% | | |
| 6955 22 | Total Project Costs/Budget Approved Payroll Timekeeping System Replacement | | 1,500,000 | 1,750,000 | | 1,748,229 | 0 | 0 | 0 | 1,748,229 | 988,191 | 56.5% | | |
| | Design | Manage I and a second | | | Berelotter No. 2024 450 (-) | 0 | | | | | - | 0.0% 92.4% | | |
| | Construction Other (In House/Misc) | Kronos Incorporated | | | Resolution No. 2021-169, 11/4/2021 | 212,145 57 | | | | | | 92.4% | | |
| | Total Project Costs/Budget Approved | | 226,900 | 226,900 | | 212,202 | | 0 0 | 0 | | | 92.4% | | |
| 6965 22 | ARFF 90-7697 shkosh T3000 Vehicle Replacement Design | | | | | 0 | 0 | 0 0 | 0 |) 0 | 0 | 0.0% | | |
| | Construction | Ten-8 Fire Equipment | - | | Approved 11/4/2021 | 544,423 | 0 | | | | 0 | | | |
| | Other (In House/Misc) Total Project Costs/Budget Approved | | 825,000 | 825,000 | | 0 544,423 | | | | | | | | |
| | TPA Real Estate Development | | | | | | | | | | | | 12.0% | 8.9% |
| | Design Design | RS&H (note 1) Federal Aviation Administration | | | | 32,104 88,562 | | | | | | 100.0% | 12.0% | 8.9% |
| | Other (In House/Misc) Total Project Costs/Budget Approved | | | | | 25,639 | 0 | 0 0 | 0 | 25,639 | 25,639 | 100.0% | | |
| Sub-Total P | Total Project Costs/Budget Approved Planning Master Plan Projects | | \$ - | \$ - | C | 146,304 | | • | | \$ - | \$ - | 0.00% | | |
| Sub-Total P | Planning Non-Master Plan Projects | | \$ 11,325,300 | | 10 | \$ 10,744,188 | \$ - | \$ - | \$ - | \$ 10,744,188 | | 57.95% | | |
| Total Planni | ing | | \$ 11,325,300 | \$ 11,875,400 | | \$ 10,744,188 | \$ - | \$ - | \$ - | \$ 10,744,188 | \$ 6,226,594 | 57.95% | | |
| | | | | | Projects in Design | | | | | | | | | |
| | Communicipal Catala Davida | view (TDA) | | | | | | | | | | | | |
| 5985 13 | Commercial Real Estate Development-Preliminary Planning & De Design | esign (TPA) RS&H (note 1) | | | | 93,522 | | 0 0 | 0 | | | 100.0% | 10.0% | 11.2% |
| | Design Design | RS&H (note 1) Stantec | | | | 2,771,105 | 0 | 0 0 | 0 | 2,771,105 | 2,443,670 | 88.2% | 10.0% | 11.2% |
| | Design | RS&H (note 1) | 1,300,000 | 3,244,700 | | | 0 | 0 0 | 0 | 2,771,105 110,358 214,740 | 2,443,670 110,358 214,740 | | 10.0% | 11.2% |

| | | | | ACTIVI | E PROJECTS SEP - OCT 2 | 022 | | | | | | | | |
|----------|---|--|--------------------------|----------------|--|--|--|-----------------|----------------------|------------------|-----------------|-------------------------|----------------------------------|------------------------------------|
| | HCAA Project No. and Description | Architect/Engineer Contractor/Design-Builder | Board Approved Budget | Current Budget | Board Approved Contract/ Agreement Date | Authorized Amount | Sum of Change Orders / Amendment | Approved by CEO | Approved by Board | Total Authorized | Amount Incurred | Percent Incurre d | t DBE W/MBE Target Percent | DBE W/MBE Percent Achieved to Date |
| 6530 18 | North Air Cargo Facility Redevelopment (TPA) Design | RS&H (note 1) | | | | 447.948 | 0 | . 0 | 0 | 447,948 | 328,337 | 73.3% | 6 10.0% | 11.2% |
| | Design | Walker (note 7) | | | | 281,695 | 0 | | C | | | | 10.0% | 11.270 |
| | Design (Other) | | | | | 1,200 | | | 0 | | | | 3 | |
| | Construction | Astra Cons Serv LLC | | | 08/02/18 | | 24,461 | | 0 | . , | | | 12.2% | 12.2% |
| | Construction Project Management (Inspection) | Skanska Jacobs (Note 3) | | | Resolution No. 2015-113, 6/4/2015 | 417,798 217,606 | 0 | | 0 | | | 100.0% | 6 17.8% 6 10.0% | 21.2% 17.2% |
| | Other (In House/Misc) | (1000) | | | | 176,294 | 0 | | 0 | | | | 5 | |
| | Total Project Costs/Budget Approved | | 8,916,800 | 9,050,700 | | 2,000,581 | 24,461 | 24,461 | 0 | | | | , | |
| 6715 20 | Bag Claim Carpet Replacement | | | | | | 0 | | | | | | | |
| | Design Design | RS&H (note 1) DPR | | | Resolution No. 2022-32 4/5/2022 | 7,637 183,153 | 0 | | 0 | | | | 6 12.0% 6 19.1% | 8.9% 0.0% |
| | Other (In House/Misc) | Di N | | | NESONALON NO. 2022 SZ 4/3/2022 | 2,209 | 0 | | | | | | 5 | 0.070 |
| | Total Project Costs/Budget Approved | | 1,514,100 | 2,262,300 | | 192,999 | 0 | 0 | 0 | | | 0.0% | , | |
| 6765 22 | General Aviation Facilities Rehabilitation | | | | | | | | | | | | | |
| | Design | RS&H (note 1) Jacobs (Note 3) | | | | 416,168 12.961 | 0 | | 0 | , | | | 6 12.0% 6 10.0% | 8.9% 17.2% |
| | Design Design | Slack Johnston | | | | 6.450 | 0 | | 0 | | | | 10.0% | 17.2% |
| <u> </u> | Other (In House/Misc) | | | | | 125,608 | 0 | | 0 | 125,608 | 125,608 | 100.0% | , | |
| | Total Project Costs/Budget Approved | | 3,997,000 | 4,281,400 | | 561,187 | 0 | 0 | 0 | 561,187 | 404,108 | 72.0% | | |
| 6785 21 | Common Shared Use Passenger Processing System (C/DUPPS) Ph Design | RS&H (note 1) | | | | 94,216 | 0 | 0 | C | 94,216 | 53,515 | 56.8% | 6 12.0% | 8.9% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | 94,216 | | | | | | | 6 12.0% | 17.2% |
| | Other (In House/Misc) | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | | 1,864,769 | 0 | | 0 | | | | 5 | |
| | Total Project Costs/Budget Approved | | 2,775,000 | 2,475,000 | | 1,958,985 | 0 | 0 | 0 | 1,958,985 | 871,277 | 44.5% | , | |
| 6800 22 | Replace Airfield Perimeter Fence | | | | | | | | | | | | | |
| | Design | RS&H (note 1) C&S | | | Resolution 2022-45. 5/5/2022 | 42,942 1,004,277 | 0 | | 0 | | | | 6 12.0% 6 24.7% | 8.9% |
| | Design Other (In House/Misc) | C&S | | | Resolution 2022-45, 5/5/2022 | 1,004,277 | 0 | | 0 | | | | 24.7% | 11.4% |
| | Total Project Costs/Budget Approved | | 11,606,000 | 11,606,000 | | 1,107,211 | 0 | | 0 | | | | | |
| 6835 21 | Baggage Belt LED Replacement | | | | | | | | | | | | | |
| | Design | RS&H (note 1) | | | | 16,375 | | | 0 | | | | 12.0% | 8.9% |
| | Design Construction | DPR Audio Visual Innovation | | | Resolution No. 2022-32 4/5/2022 | 188,421 145,026 | 0 | | 0 | | | | 19.1% | 0.0% |
| | Construction | COMCO | | | | 145,026 | 0 | | | | | | | |
| | Other (In House/Misc) | | | | | 23,695 | 0 | 0 | C | 23,695 | 17,174 | 72.5% | 3 | |
| | Total Project Costs/Budget Approved | | 1,200,000 | 1,430,500 | | 518,004 | 0 | 0 | 0 | 518,004 | 331,275 | 64.0% | | |
| 6860 21 | Airside Guideways & Bridges Rehabilitation Design | RS&H (note 1) | | | | 74,170 | 0 | 0 | 0 | 74,170 | 51,293 | 69.2% | 6 12.0% | 8.9% |
| | Design | Walker (note 7) | | | | 215.417 | 0 | | | | | | 5.0% | 15.8% |
| | Design | Jacobs (Note 3) | | | | 16,346 | 0 | 0 | 0 | | | 100.0% | 10.0% | 17.2% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | 86,266 | 0 | | C | | | | 10.0% | 17.2% |
| | Other (In House/Misc) Total Project Costs/Budget Approved | | 2.102.800 | 2,586,500 | | 114,920 | | | 0 | | | | | |
| 6895 22 | FedEx Roof Replacement & Exterior Rehabilitation | | 2,102,800 | 2,586,500 | | 507,119 | 0 | 0 | | 507,119 | 353,223 | 69.7% | | |
| 0033 EE | Design | Walker (note 7) | | | | 249,634 | 0 | 0 | 0 | 249,634 | 155,834 | 62.4% | 5.0% | 15.8% |
| | Design | RS&H (note 1) | | | | 31,545 | 0 | | | 0.0)0.10 | , | | 12.0% | 8.9% |
| | Construction | Atlas Apex Roofing Jacobs (Note 3) | | | | 2,500 215.570 | 0 | | 0 | | | | 6 10.0% | 17.2% |
| | Project Management (Inspection) Other (In House/Misc) | Jacobs (Note 3) | | | | 95,688 | 0 | | 0 | | | | 10.0% | 17.2% |
| | Total Project Costs/Budget Approved | | 3,751,500 | 3,751,500 | | 594,937 | 0 | | | | | | | |
| 6910 22 | LTPG Level 6 Rehab & Stair Tower/Elevator PH Roof Replacement | | | | | | | | | | | | | |
| | Design | Walker (note 7) | | | | 250,090 | 0 | | 0 | | | | 5.0% | 15.8% 9.4% |
| | Design Design | Ricondo (note 8) RS&H (note 1) | | | | 14,611 8,906 | 0 | | 0 | - 1,000 | - 1,000 | | 6 17.0% | 9.4% 8.9% |
| | Other (In House/Misc) | iour (iote 1) | | | | 80,241 | 0 | | C | | | | 12.0% | 0.570 |
| | Total Project Costs/Budget Approved | | 3,161,000 | 3,161,000 | | 353,848 | 0 | 0 | 0 | 353,848 | 208,916 | 59.0% | , | |
| 6935 22 | East & West Vault Emergency Generator & Switch Replacement | | | | | | | | | | | | | |
| l | Design Construction | RS&H (note 1) Ring Power | | | PO 67922 approved 3/3/2022 | 62,056 541,368 | 0 | | 0 | | | | 12.0% | 8.9% |
| I | Project Management (Inspection) | Jacobs (Note 3) | | | O O SEE approved 3/3/2022 | 12,620 | 0 | | | | | | 6 10.0% | 17.2% |
| | Other (In House/Misc) | • | | | | 674 | 0 | | C | | | | , | |
| | Total Project Costs/Budget Approved | | 752,200 | 752,200 | | 616,718 | 0 | 0 | O | 616,718 | 25,158 | 4.1% | | |
| 6960 22 | Airfield Maintenance Building Interior Refurbishment | prilit (a she d) | | | | per-see | 0 | 0 | C | Pq= === | | 70.77 | 12.00 | 0.00/ |
| | Design Other (In House/Misc) | RS&H (note 1) | | | | 535,553 65.615 | 0 | | C | | | | 6 12.0% | 8.9% |
| | Total Project Costs/Budget Approved | | 3,751,300 | 4,889,300 | | 601,168 | 0 | 0 | 0 | | | | | |
| 8330 20 | North Remain Overnight (RON) Parking Apron | <u> </u> | | | | | | | | | | | | |
| | Design | Kimley Horn | | | Resolution No. 2019-50, 6/6/19 | 2,176,328 | | | | | | | 19.0% | 0.0% |
| | Design Construction | RS&H (note 1) GLF | | | Resolution No. 2019-37. 5/2/2019 | 47,800 0 | | | | | | | 12.0% 11.4% | 8.9% 11.7% |
| | | | | | | | 1,071,240 | | 1,011,240 | | | 0.0% | | 17.2% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | 186,134 | 0 | 0 | C | 186,134 | | 0.0% | 10.0% | |
| | Project Management (Inspection) Other (In House/Misc) Total Project Costs/Budget Approved | Jacobs (Note 3) | 23.118.800 | 23,118,800 | | 186,134 124,830 2,535,092 | 0 0 1,071,240 | 0 | 1,071,240 | , | 124,830 | 100.0% | 6 10.0% | 17.276 |

| | | | | ACTIV | E PROJECTS SEP - OCT 2 | 022 | | | | | • | , | | |
|-------------|---|--|--------------------------|----------------|---|----------------------|--|-----------------|----------------------|------------------|-----------------------------|---------------------------|--------------------------------|------------------------------------|
| | HCAA Project No. and Description | Architect/Engineer Contractor/Design-Builder | Board Approved Budget | Current Budget | Board Approved Contract/ Agreement Date | Authorized Amount | Sum of Change Orders / Amendment | Approved by CEO | Approved by Board | Total Authorized | Amount Incurred | Percent I Incurre d | DBE W/MBE Target Percent | DBE W/MBE Percent Achieved to Date |
| 8420 21 | Airside A and C Shuttle Car and Control System Replacement Design | Walker (note 7) | | | | 522.875 | | 0 | 0 | 522.875 | 393.093 | 3 75.2% | 5.0% | 15.8% |
| | Design | Lea + Elliot | | | | 192,852 | | | 0 | 322,013 | | | 3.0% | 13.676 |
| | Construction | Bombardier (Phase 1) | | | Resolution No.2020-266 approve 10/1/2020 | 13,018,834 | C | | 0 | 13,018,834 | 19,884,367 | 7 152.7% | 0.0% | 6.3% |
| | Construction Construction | Bombardier (Phase 2) Johnson-Laux | | | Resolution No. 2021-163, 11/4/2021 JOC Contract Resolution No. 2021-35. 5/6/2021 | 50,882,858 41.113 | 0 | | 0 | | | | 0.0% | 0.0% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | JOC Contract Resolution No. 2021-35, 5/6/2021 | 520,373 | 0 | | 0 | | 267,884 | | 10.0% | 17.2% |
| | Other (In House/Misc) | 13300 (13300) | | | | 180,758 | C | 0 | 0 | 180,758 | 180,008 | 3 99.6% | | |
| | Total Project Costs/Budget Approved | | 74,092,700 | 74,092,700 | | 65,359,664 | 0 | 0 | 0 | 65,359,664 | 34,464,855 | 5 52.7% | | |
| 8430 22 | Bag Claim Ceiling Replacement | RS&H (note 1) | | | | 15,821 | 0 | 0 | 0 | 15,821 | 15,821 | 1 100.0% | 12.0% | 8.9% |
| | Design Design | DPR | | | Resolution No. 2022-32 4/5/2022 | 2,000,807 | 0 | | 0 | | | | 19.1% | 0.0% |
| | Other (In House/Misc) | | | | | 63,986 | 0 | 0 | 0 | 63,986 | 63,986 | | | |
| | Total Project Costs/Budget Approved | | 20,100,000 | 21,180,100 | | 2,080,614 | 0 | 0 | 0 | 2,080,614 | 647,539 | 31.1% | | |
| 8435 22 | Airside A and E Security Screening Checkpoint Expansion Design | RS&H (note 1) | | | | 128 971 | 0 | 0 | 0 | 128 971 | 128 971 | 100.0% | 12.0% | 8.9% |
| | Design | Ricondo (note 8) | | | | 184,665 | 0 | | 0 | | 220,012 | | 17.0% | 9.4% |
| | Design | Suffolk | | | Resolution No. 2022-01 | 4,661,214 | | | 0 | | | | 21.2% | 10.6% |
| | Design Other (In House/Misc) | Jacobs (Note 3) | | | | 42,833 836.845 | 0 | | 0 | | | | 10.0% | 17.2% |
| | Other (In House/Misc) Total Project Costs/Budget Approved | | 53,910,000 | 53,910,000 | | 836,845 5,854,529 | 0 | 0 | 0 | 5,854,529 | 205,550 3,906,319 | | | |
| Sub-Total I | Design Master Plan Projects | | \$ - | \$ - | - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | 0.0% | | |
| Sub-Total I | Design Non-Master Plan Projects | | \$ 216,049,200 | | 16 | \$ 88,032,382 | \$ 1,095,701 | \$ 24,461 | \$ 1,071,240 | \$ 89,128,083 | \$ 49,243,093 | 55.2% | | |
| Total Desig | gn | | \$ 216,049,200 | \$ 221,792,700 | 16 | \$ 88,032,382 | \$ 1,095,701 | \$ 24,461 | \$ 1,071,240 | \$ 89,128,083 | \$ 49,243,093 | 55.2% | | |
| | | | Pr | ojects Under | going Construction/Imp | lementation | | | | | | | | |
| 5991 14 | Checked Baggage System Upgrades and Optimization Construction | » (TDA) | | | , , | | | | | | | | | |
| 5991 14 | Design | Corgan | | | Resolution No. 2017-40, 6/1/2017 | 4,708,593 | 1,419,075 | 0 | 1,419,075 | 6,127,668 | 5,582,405 | 91.1% | 10.4% | 10.2% |
| | Design | Jacobs (Note 3) | | | 12.32.12 | 287,940 | 0 | 0 | 0 | 287,940 | 235,017 | 7 81.6% | 10.0% | 17.2% |
| | Design | Michael Baker Inc. | | | | 14,505 | 0 | | 0 | | | | | |
| | Design Design | RS&H (note 1) Skanska | | | Resolution No. 2014-106. 9/4/2014 | 128,632 4,219,043 | | | 1.477.127 | | | | 10.0% | 11.2% 12.0% |
| | Design | Walker (note 7) | | | | 75,359 | | | 0 | | | | 10.0% | 10.5% |
| | Construction | Hensel Phelps | | | Resolution No. 2018-27, 4/5/18 | 35,268,898 | 3,463,997 | | 921,293 | 38,732,895 | 36,323,005 | 93.8% | 9.0% | 12.4% |
| | Construction Project Management | Johnson-Laux Jacobs (Note 3) | | | JOC Contract Resolution No.2021-35, 5/6/2021 | 242,149 3,445,398 | 0 | | 0 | | | | 10.0% | 17.2% |
| | Other (In House/Misc) | sacous (Note 3) | | | | 1,484,990 | 0 | | 0 | | | | 10.0% | 17.276 |
| | Total Project Costs/Budget Approved | | 58,000,000 | 56,124,600 | | 49,875,506 | 6,360,199 | 2,542,704 | 3,817,496 | 56,235,705 | 52,526,170 | 93.4% | | |
| 6595 19 | Short Term Parking Garage - Helix Lighting Replacement | | | | | | | | | | | | | |
| | Design Project Management | RS&H (note 1) Jacobs (Note 3) | | | | 89,103 46,087 | 0 | | 0 | | | | 10.0% | 11.2% 17.2% |
| | Construction (Other) | MCS | | | Resolution No. 2019-69, 8/1/19 | 153,255 | 0 | | 0 | | | | 86.0% | 17.170 |
| | Other (In House/Misc) | | | | | 37,120 | | | 0 | | | | | |
| | Total Project Costs/Budget Approved | | 850,800 | 546,600 | | 325,566 | 0 | 0 | 0 | 325,566 | 172,311 | 1 52.9% | | |
| 6685 20 | Long Term Garage Elevator Rehabilitation Design | Duncan Elevator | | | | 9.200 | 0 | 0 | 0 | 9.200 | 9.200 | 100.0% | | |
| | Construction | Schindler Elevator Corp | | | Resolution 2019-137, 12/5/2019 | 4,724,951 | -855,024 | -855,024 | | 3,869,927 | 3,869,927 | 7 100.0% | | |
| | Other (In House/Misc) | | | | | 61,856 | С | | 0 | | | | | |
| 6780 21 | Total Project Costs/Budget Approved Main Terminal Elevator Modernization | | 4,840,000 | 3,955,600 | | 4,796,007 | -855,024 | -855,024 | 0 | 3,940,983 | 3,890,504 | 98.7% | | |
| 6780 21 | Main Terminal Elevator Modernization Design | Duncan Elevator Solutions | | | | 6.850 | 0 | 0 | 0 | 6.850 | 6.850 | 100.0% | | - |
| | Construction | Schindler Elevator | | | Resolution No. 2020-307 approved 12/3/20 | 7,205,560 | | | 0 | | | | | - |
| | Construction (other) Other (In House/Misc) | | | | | 9,600 | 0 | | 0 | | | | | |
| | Other (In House/Misc) Total Project Costs/Budget Approved | | 7,455,000 | 7,455,000 | | 42,123 7.264.133 | 0 | | 0 | | | | | |
| 6855 21 | Main terminal Complex Structural Envelope Restoration | | 7,433,000 | 7,433,000 | | 7,204,133 | | 0 | 0 | 7,204,133 | 3,530,300 | 34.1/6 | | _ |
| l | Design | Walker (note 7) | | | | 189,764 | | | 0 | 200) | 200).00 | | 5.0% | 15.8% |
| | Construction | Restocon | | | | 13,660 | 0 | | 0 | | | | | |
| | Construction Project Management (Inspection) | One Source Jacobs (Note 3) | | | Resolution No. 2021-135 | 1,393,686 23,480 | -17,478 | | 0 | | | | 21.8% 10.0% | 30.8% 17.2% |
| | Other (In House/Misc) | construction of | | | | 268,121 | 0 | | 0 | | 268,121 | | 10.076 | 11.270 |
| | Total Project Costs/Budget Approved | | 2,439,000 | 2,106,900 | | 1,888,711 | -17,478 | -17,478 | 0 | | 1,508,929 | | | |
| 6865 21 | Part 139 Airfield Improvements | | | | | | | | | | | | | |
| | Design Construction | RS&H (note 1) Astra Cons Serv LLC | | | Resolution No. 2021-109 8/8/2021 | 664,390 3.625.000 | | | 0 | | | | 12.0% 57.5% | 8.9% 38.6% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | 3,625,000 423,133 | | | 0 | | | 3 74.9% | 10.0% | 17.2% |
| | Other (In House/Misc) | | | | | 149,421 | 0 | | 0 | 149,421 | 149,421 | 100.0% | | |
| l | Total Project Costs/Budget Approved | | 4,455,700 | 4,563,600 | | 4,861,944 | -127,669 | -127,669 | 0 | 4,734,275 | 4,101,529 | 9 86.6% | | |
| 6875 21 | Employee Bus Replacement Design | RS&H (note 1) | | | | 245,791 | 0 | 0 | 0 | 245,791 | 194,337 | 7 79.1% | 12.0% | 8.9% |
| | Construction | BYD Coach and Bus | | | Board Item 9/2/2021 | 3,276,488 | C | 0 | 0 | 3,276,488 | | 0.0% | | |
| | Construction | Crisdel Group | | | Resolutions No. 2022-34, 4/5/2022 | 1,213,315 | G | | 0 | | | | 34.6% | 0.0% |
| | Project Management (Inspection) Other (In House/Misc) | Jacobs (Note 3) | | | | 21,112 80.471 | 0 | | 0 | | | | 10.0% | 17.2% |
| | Total Project Costs/Budget Approved | | 5,492,000 | 5,567,900 | | 4,837,177 | 0 | | 0 | | | | | |
| | / | | .,, | .,, | | ,, | | | | ,, | ,,,,,, | | | |

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|--|----------------------------------|-------|-----------------------------|
| March Marc | 1 | | DB |
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| Design Accord Norwice International MoSt signed #277/2005 20,000 0 0 20,000 2 | 9.7% | 9.7% | 8.8 |
| Design Broken B | | | |
| Construction More international More internat | 10.0% | | 11.3 |
| Construction The Muldiferent Corporation The Muldiferent Cor | 10.0% | 0.0% | 17. |
| Pagest Management Injunction 1502156 0 0 0 1512156 120257 2134 120257 | 22.5% | 2.5% | 26. |
| Control Process Control Process Control Process Proc | | | |
| Total Project Consideration Region (Post 1) Total Project Consideration Region (Post 2) Total Project Consid | 10.0% | 0.0% | 17. |
| Marie A. C. sept Restoration Recovaries | | | |
| Design RSAH (price 1) Resolution No. 2020-02, 78/70200 21,25,814 46,510 0 46,310 2,27,315 2,27,370 92,314 | | | |
| Design HCERCY Resolution No. 2020-028, 10/01/2020 3.178.8.19 4.88.100 0 4.84,100 2.571,918 2.175,700 92.376, 10 1.00 1 | 10.0% | 0.0% | 17. |
| Contruction | 35.1% | | 35.3 |
| Project Management (Inspection) Jacobs (Note 3) Jacobs (Note | 21.1% | 1.1% | 26.1 |
| Ches Total Project Costs/Budget Approved 1,191,915 0 0 0 1,191,915 1,122,947 94,75 7,546,249 7,546 | | | |
| Total Project Costs/Budget Agnored 1,245,000 1,247,500 1,2 | 10.0% | U.0% | 17. |
| Sign Manhattan Manhattan Resolution No. 2020 448, 6/4/20 1,90,417 0 0 1,90,417 1,90,417 1,00,017 1, | | | |
| Design Passis P | | | |
| Design Walker (note 7) Project Costs/Budget Approved Page 1 Project Page 1 Project Costs/Budget Approved Page 1 Project Page 1 Projec | 23.6% | | 20.0 |
| Contraction Manhattan Resolution No. 2021-108 7-2021 14,187-73 16,334,38 6,27 16,324,68 30,468,070 8,89,117 29.05 10,000 10 0.0 | 5.0% | | 15. |
| Total Project Costs/Budger Approved 101 Jack (201 Jack | 12.5% | | 21. |
| Main Terminal Arisée D Shuttle Station - Construction Design Jacobs (Note 3) 111,24 0 0 0 111,24 0 0 0 0 0 111,24 0 0 0 0 0 0 0 0 0 | | | |
| Design Jacobs (Note 3) 111.234 0 0 0 111.234 0 0 0 111.234 0 0 0 0 111.234 0 0 0 0 0 111.234 0 0 0 0 0 0 0 0 0 | | | |
| Construction Hensel Phelps Resolution No. 2021-175 Supp Contract Part D 2,7364,288 -2,549,460 -2, | 10.0% | 0.0% | 17. |
| Sub-Total Construction Sub-Total Construct | 9.8% | | 19. |
| Total Project Costs/Budget Approved 26,425,800 29,678,700 29,476,727 2,549,460 2,549,460 0 26,592,266 1,066,116 4.05 Sub-Total Construction Master Plan Projects \$ 388,150,800 \$ 421,034,567 4 \$ 427,923,942 \$ (14,585,049) \$ (22,413,020) \$ 7,827,971 \$ 413,338,893 \$ 275,673,178 66,7% | 10.0% | 0.0% | 17. |
| Sub-Total Construction Master Plan Projects \$ 388,150,800 \$ 421,034,567 4 \$ 427,923,942 \$ (14,585,049) \$ (22,413,020) \$ 7,827,971 \$ 413,338,893 \$ 275,673,178 66.7% Sub-Total Construction Non-Master Plan Projects \$ 154,075,900 \$ 156,605,600 12 \$ 133,275,777 ############## \$ (12,389,194,26) ################ \$ 145,812,560 \$ 53,662,921 36.8% Total Construction \$ 542,226,700 \$ 577,640,167 16 \$ 561,199,719 \$ (2,048,266.08) \$ (34,802,214.15) #################################### | | | |
| Sub-Total Construction Non-Master Plan Projects \$ 154,075,900 \$ 156,005,600 12 \$ 133,275,777 ############# \$ [12,389,194,26] ############ \$ [15,389,194,26] \$ 158,812,560 \$ 53,662,921 36.8% Total Construction \$ 542,226,700 \$ 577,640,167 16 \$ 561,199,719 \$ (2,048,266.08) \$ (34,802,214.15) ################## \$ 559,151,453 \$ 329,336,099 58.9% Total - Projects in process Master Plan Projects \$ 388,150,800 \$ 421,034,567 4 \$ 427,923,942 \$ (14,585,049) \$ (22,413,020) \$ 7,827,971 \$ 413,338,893 \$ 275,673,178 66.7% | | | |
| Total - Projects in process Master Plan Projects \$ 388,150,800 \$ 421,034,567 4 \$ 427,923,942 \$ (14,585,049) \$ (22,413,020) \$ 7,827,971 \$ 413,338,893 \$ 275,673,178 66.7% | | | |
| | | | |
| | | | |
| | | | |
| Grand Total \$ 769,601,200 \$ 811,308,267 42 \$ 659,976,289 \$ (952,565) \$ (34,777,754) \$ 33,825,189 \$ 659,023,723 \$ 384,805,787 58.4% | | | |

Footnotes on last page Page 4 of 6

| | | | | | | PROJECTS SUBSTAN | NTIALLY CO | MPLETE 2 | 022 THRU | OCTOBER | | | | | | | |
|---------|--|---|-----------------------------------|-----------------------------|---------------------------------|--|------------------------|------------------------------------|--------------------|----------------------|-------------------------|----------------------------|--------------------------------|--------------------------------|-------------------------------------|--------------------------------|---|
| НСАА | Project No. and Description | Architect/Engineer Contractor/Design- Builder | Substantial Completion Date | Board Approved Budget | Current Rebaseline Budget | Board Approved Contract/ Agrmt Date | Authorized Amount | Sum of Change Orders / Amdmt | Approved by CEO | Approved by Board | Total Authorized | Amount Incurred to Date | Estimated Costs to Complete | Total Estimated Final Costs | Budget Variance Fav / (UnFav) | DBE W/MBE Target Percent | DBE W/MBE Estimated Percent Achieved |
| | | | | | | Proje | cts Substan | tially Com | nplete | | | | | | | | |
| 6650 19 | Airport Amenities | | | | | | | | | | | | | | | | |
| | Design Design | RS&H (note 1) Jacobs (Note 3) | | | | | 229,741 603 | | | | , | 229,741 603 | | | | 9.1% | 9.1% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | | 67,886 | | | | | | | | | 10.0% | 16.0% |
| | Construction | D&M Cons. | | | | Resolution No. 2019-134, 12/5/2019 | 1,346,750 | -1,274 | | . 0 | 1,345,476 | 1,345,476 | | | | 42.4% | 56.2% |
| | Other (In House/Misc) Total Project Costs/Budget Approv | | 44/5/2022 | | | | 156,707 | | | | | 156,707 | | | | | |
| 6535 19 | Parkway and Service Road Asphalt Pave | | 11/6/2020 | 1,598,000 | 1,952,000 | J. | 1,801,687 | -1,274 | -1,274 | . 0 | 1,800,413 | 1,800,413 | -50,556 | 1,749,857 | 10.4% | | |
| | Design | Cone & Graham, Inc. | | | | Resolution No. 2018-47, 5/3/18 | 422,471 | 0 | 0 | 0 | 422,471 | 422,405 | | | | 12.9% | 0.0% |
| | Project Management | Jacobs (Note 3) | | | | | 10,338 | | | | -,, | | | | | 10.0% | 16.1% |
| | Construction Project Management (Inspection) | Cone & Graham, Inc. Jacobs (Note 3) | | | | Resolution No. 2019-100, 10/3/19 | 3,382,548 83.878 | | | | | 3,043,635 82,913 | | | | 15.4% 10.0% | 14.2% 16.1% |
| | Other (In House/Misc) | | | | | | 13,440 | | | | | | | | | | |
| | Total Project Costs/Budget Approv | | 12/22/2021 | 4,683,000 | 4,176,700 | 0 | 3,912,675 | 358,526 | 358,526 | 0 | 4,271,201 | 3,572,730 | 687,541 | 4,260,271 | -2.0% | | |
| 8235 18 | Widen and Rehabilitate the George Bea Design | n Parkway and New Economy Par Cone & Graham | rking Road Exit (TPA) | | | Resolution No. 2018-47, 5/3/18 | 4.303.085 | 0 |) 0 | 0 | 4,303,085 | 4,302,811 | | | | 13.9% | 19.8% |
| | Design | Jacobs (Note 3) | | | | RESUIULIUN NO. 2018-47, 5/3/18 | 4,303,083 812,483 | | | | | 4,302,811 | | | | 10.0% | 16.1% |
| | Design | RS&H (note 1) | | | | | 92,007 | | | | | 70,913 | | | | 10.0% | 10.7% |
| | Design (Other) | | | | | | 28,427 | | | | | 28,427 | | | | | ***** |
| | Construction Construction (Other) | Cone & Graham | | | | Resolution No. 2019-100, 10/3/19 | 34,771,432 933,187 | | | | | 30,914,641 884,793 | | | | 15.4% | 14.2% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | | 1,950,218 | 0 |) 0 | 0 | | 1,814,353 | | | | 10.0% | 16.1% |
| | Other (In House/Misc) | | 12/22/2021 | 49.821.000 | 42.329.712 | | 740,833 43.631.672 | -2.287.461 | | 0 | | 690,944 | 3.362.547 | 42.881.912 | | | |
| 6155 14 | Total Project Costs/Budget Approv Replace Parking Revenue Control System | | 12/22/2021 | 49,821,000 | 42,329,712 | 2 | 43,631,672 | -2,287,461 | -2,287,461 | . 0 | 41,344,211 | 39,519,365 | 3,362,547 | 42,881,912 | -1.3% | | |
| 6156 15 | | n Phase I & II (IPA) | | | | | 123,225 | 0 |) 0 | 0 | 123,225 | 123,225 | | | | | |
| 615615 | Design (Other) Design-Builder (Part 1) | Manhattan Construction | | | | Resolution No. 2014-91, 9/4/2014 | 1,081,342 | | | | | 989.776 | | | | 19.1% | 24.0% |
| | Design-Builder (Part 2) | Manhattan Construction | | | | Resolution No. 2015-171, 5/7/2015 | 2,446,387 | 8,718,974 | | | 11,165,361 | 11,165,361 | | | | 11.5% | 12.7% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | | 1,188 | | | | 1,188 | 1,188 | | | | 10.0% | 17.2% |
| | Other (In House/Misc) Total Project Costs/Budget Approv | ed | 10/23/2016 | 13,885,400 | 14,916,600 | 0 | 2,163,858 5,816,001 | 8,802,589 | | | 2,163,858 14,443,408 | 2,163,858 14,443,408 | -156,570 | 14,286,838 | 4.2% | | |
| 6157 16 | Replace Parking Revenue Control System | | | ,,,,, | , , , , , , | | | ,,,,,,, | ,, | | , , , | , , | | , , | | | |
| | Design-Builder (Part 1) | Manhattan Construction | | | | Resolution No. 2014-91, 9/4/2014 | 309,721 | | | | 287,437 | 287,437 | | | | 19.1% | 24.0% |
| | Design-Builder (Part 2) Other (In House/Misc) | Manhattan Construction | | | | 08/04/16 | 3,761,237 536.432 | | | | 4,668,737 536,432 | 4,668,737 536.432 | | | | 11.5% | 12.7% |
| | Total Project Costs/Budget Approv | ed | 4/30/2021 | 4,518,500 | 5,430,500 | 0 | 4,607,390 | | | | | 5,492,606 | | 5,488,106 | -1.1% | | |
| 6500 17 | HCAA Enterprise Geographical Informat | ion System (eGIS) and Asset Mana | agement Program (TF | PA) | | | | | | | | | | | | | |
| | Design | Geographic Information Services | s Inc | | | | 627,754 | | | | | | | | | | |
| | Design (Other) Construction | Azteca Systems LLC | | | | | 25,800 151,250 | | | | | 25,800 151,250 | | | | | |
| | Construction | Environmental Systems Research | ch Institute Inc | | | | 230,600 | | | | | | | | | | |
| | Construction | Geographic Information Services | s Inc | | | | 192,721 | | | | | | | | | | |
| | Construction (Other) | Woolpert Inc | | | | | 159,850 111,426 | | 0 0 | | | 159,850 111,426 | | | | | |
| | Other (In House/Misc) | | | | | | 103,999 | | | | | 103,999 | | | | | |
| | Total Project Costs/Budget Approv | ed | 3/31/2022 | 1,389,700 | 1,603,400 | 0 | 1,603,400 | 0 | 0 | 0 | 1,603,400 | 1,603,400 | 0 | 1,603,400 | 0.0% | | |
| 6660 19 | Noise Study Design | RS&H (Note 1) | | | | | 6,178 | 0 |) 0 | 0 | 6,178 | 6,178 | | | | 10.0% | 10.6% |
| | Design | Environmental Science Associate | es Corp | | | Resolution No. 2019-65, 8/1/2019 | 355,576 | 0 | | | | 355,576 | | | | 10.0% | 10.0% |
| | Other (In House/Misc) | | | | | | 181 | | | | | 181 | | | | | |
| | Total Project Costs/Budget Approv | ed | 5/31/2022 | 1,000,000 | 627,800 | 0 | 361,935 | 0 | 0 | 0 | 361,935 | 361,935 | -5,525 | 356,410 | 43.2% | | |
| 6750 21 | Pavement Rehabilitation Design | RS&H (Note 1) | | | | | 248,856 | 0 | 0 | 0 | 248,856 | 216,113 | | | | 18.3% | 7.3% |
| | Construction | Ajax Paving | | | | Resolution No. 2021-164, 11/4/2021 | 1,721,725 | 22,194 | 22,194 | . 0 | 1,743,919 | 1,733,632 | | | | 29.4% | 1.2% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | | 223,349 | | | | ===,0 | 100,792 | | | | 10.0% | 17.2% |
| | Other (In House/Misc) Total Project Costs/Budget Approv | ed | 4/11/2022 | 2,792,900 | 2,578,200 | 0 | 95,222 2,289,152 | | | | | 95,222 2,145,759 | 232,441 | 2,378,200 | 7.8% | | |
| 6925 22 | CCTV Server and Storage Refresh | | 7,11,2022 | 2,732,300 | 2,370,200 | | 2,203,152 | 22,194 | 22,194 | | 2,311,340 | 2,143,/59 | 232,441 | 2,370,200 | 7.070 | | |
| | Design | | | | | | 0 | | | | | 0 | | | | | |
| | Construction Construction | Dell Marketing Presidio Networked | | | | | 1,287,830 2,147 | | | | | 1,287,830 2.147 | | | | | |
| | Construction (Other) | . residio ivecworked | | | | | 3,759 | | | | | 3,759 | | | | | |
| | Other (In House/Misc) | | | | | | 894 | 0 |) 0 | 0 | | 894 | | | | | |
| 11 | Total Project Costs/Budget Approv | ed | 4/22/2022 | 1,290,000 | 1,290,000 | 0 | 1,294,630 | 0 | 0 | 0 | 1,294,630 | 1,294,630 | 0 | 1,294,630 | -0.4% | | |

| | | | | | | PROJECTS SUBSTAN | TIALLY CO | MPLETE 20 | 22 THRU | OCTOBER | | | | | | | |
|------------|--|---|-----------------------------------|---------------------------------------|---------------------------------|--|----------------------|------------------------------------|--------------------|----------------------|-----------------------|-------------------------|--------------------------------|--------------------------------|-------------------------------------|--------------------------------|---|
| HCAA | A Project No. and Description | Architect/Engineer Contractor/Design- Builder | Substantial Completion Date | Board Approved Budget | Current Rebaseline Budget | Board Approved Contract/ Agrmt Date | Authorized Amount | Sum of Change Orders / Amdmt | Approved by CEO | Approved by Board | Total Authorized | Amount Incurred to Date | Estimated Costs to Complete | Total Estimated Final Costs | Budget Variance Fav / (UnFav) | DBE W/MBE Target Percent | DBE W/MBE Estimated Percent Achieved |
| | | | | | | Proje | cts Substan | tially Com | plete | | | | | | | | |
| 8226 17 | STSA Office Complex | | | | | | | | | | | | | | | 1 | |
| | Design | RS&H (Note 1) | | | | | 1,707 | . 0 | 0 | 0 | 1,707 | 1,707 | | | | 10.0% | 10.6% |
| | Design | Aptim (Note 3) | | | | | 14,497 | | | | | 14,497 | | | | 10.0% | 31.7% |
| | Design Design | Jacobs (Note 3) DPR | | | | Resolution No. 2019-114, 11/7/2019 | 694,013 3,381,561 | | | | | 694,013 3,471,133 | | | | 10.0% 22.3% | 16.1% 24.5% |
| | Design | Hensel Pheins | | | | Resolution No. 2019-114, 11/7/2019 Resolution No. 2018-57, 6/7/2018 | 3,381,561 | | | | 3,542,929 806.497 | 3,4/1,133 787 852 | | | | 16.8% | 24.5% 16.2% |
| | Design | Stantec | | | | Resolution No. 2013-48, 5/2/2013 | 710,628 | | | | 710,628 | 700,336 | | | | 14.0% | 16.1% |
| | Construction | Johnson -Laux | | | | Resolution No.2021-35, 5/6/2021 | 687,012 | . 0 | | 0 | | 533,296 | | | | | |
| | Construction | Hensel Phelps | | | | Resolution No. 2020-159, 8/9/2020 | 5,661,735 | | | | | 5,235,277 | | | | 9.9% | 19.6% |
| | Construction | DPR Mitsubishi | | | | Resolution No. 2021-18, 3/4/2021 Resolution No. 2018-122, 12/6/18 | 34,385,266 | | | 0 814,304 | 25,207,356 814,304 | 22,792,186 814,304 | | | | 11.0% | 16.7% |
| | Construction Construction (ODP) | MITSUDISNI | | | | Resolution No. 2018-122, 12/6/18 | 7,455,447 | | 0 | | | 7,215,557 | | | | | |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | | 1,336,901 | | | | | 989,195 | | | | 10.0% | 17.2% |
| | Other (In House/Misc) | | | | | | 5,283,380 | 0 | 0 | 0 | 5,283,380 | 4,755,020 | | | | | |
| | Total Project Costs/Budget Approv | | 8/31/2022 | 42,500,000 | 53,215,736 | 5 | 59,612,147 | -7,744,178 | -9,364,979 | 1,620,801 | 51,867,969 | 48,004,373 | 5,512,539 | 53,516,912 | -0.6% | | |
| 8405 20 | Airside A Boarding Bridge, PCA AHU and | | | · · · · · · · · · · · · · · · · · · · | | | | | | | | | | | | | |
| | Design Design | Manhattan RS&H (note 1) | | | | Resolution No. 2020-160, 8/6/20 | 1,024,804 | | 0 | | | 1,024,804 9,959 | | | | 21.8% 10.0% | 17.6% 11.2% |
| | Construction | Manhattan | | | | Resolution No. 2021-26, 4/01/21 | 20,052,119 | | | | | 7,844,668 | | | | 4.2% | 8.6% |
| | Construction (ODP) | | | | | | 10,173,048 | | | | | 9,940,233 | | | | | |
| | Other (In House/Misc) | | | | | | 651,901 | | 0 | | | 648,629 | | | | | |
| | Total Project Costs/Budget Approv | | 4/29/2022 | 25,587,600 | 21,908,200 |) | 31,911,831 | -10,784,322 | -10,784,322 | 0 | 21,127,509 | 19,468,293 | 2,314,907 | 21,783,200 | 0.6% | | |
| 6755 21 | STPG, Tug Tunnels, & Quad Decks Rehal | | | | | | | | | | | | | | | | |
| | Design Design | Walker (note 7) Jacobs (Note 3) | | | | | 185,875 16,346 | | 0 | | , | 177,280 16.346 | | | | 5.0% | 8.5% 17.2% |
| | Construction | Restocon | | | | Resolution No. 2021-165, 11/4/2021 | 1,674,895 | | | | | 1,608,806 | | | | 8.8% | 6.4% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | | 11,505 | | 0 | | | 9,614 | | | | 10.0% | 17.2% |
| | Other (In House/Misc) | | | | | | 232,530 | | 0 | - | | 232,530 | | | | | |
| | Total Project Costs/Budget Approv | | 2/1/2022 | 2,223,400 | 2,159,700 |) | 2,121,151 | 39,969 | 39,969 | 0 | 2,161,120 | 2,044,576 | 36,104 | 2,080,680 | 3.7% | | |
| 6495 17 | TEA Access Control System Upgrades (Ti | RS&H (note 1) | | | | | 126,794 | . 0 | 0 | 0 | 126,794 | 112.761 | | | | 10.0% | 11.2% |
| | Design Design | HCBECK | | | | Resolution No. 2017-53, 8/3/2017 | 126,794 | | | | 21,796 | 21,796 | | | | 47.3% | 52.7% |
| | Construction | D&M Construction | | | | Resolution No. 2021-21 3/4/2021 | 826,568 | | | | | 718,170 | | | | 41.8% | 48.2% |
| | Other (In House/Misc) | | | | | • | 170,535 | | 0 | 0 | | 170,535 | | | | | |
| | Total Project Costs/Budget Approv | | 7/25/2022 | 771,700 | 1,168,600 |) | 1,123,898 | -13,103 | -34,899 | 21,796 | 1,110,795 | 1,023,262 | 51,624 | 1,074,886 | 8.0% | | |
| 6615 19 | Fire Suppression Tank Rehabilitation (Ti | | | | | | | | | | | | | | | | |
| | Design | RS&H (note 1) | | | | | 137,856 | | | - | | 131,113 | | | | 10.0% | 11.2% |
| | Construction Other (In House/Misc) | Jonnson-Laux | | | | | 422,060 194,554 | | | | | 412,060 194,554 | | | | | |
| | Total Project Costs/Budget Approv | ed | 2/1/2022 | 508,400 | 750,900 |) | 754,470 | | | | | | -3,860 | 733,867 | 2.3% | | |
| 6950 22 | Taxiway Edge Light Replacement | | | | | | | | | | | | | | | | |
| | Design | RS&H (note 1) | - | • | | | 57,684 | | | | | 55,727 | - | • | | 12.0% | 9.9% |
| | Construction | HL Pruitt | | | | Resolution No. 2022-35, 4/5/2022 | 293,340 | | | | | 287,713 | | | | | |
| | Other (In House/Misc) Total Project Costs/Budget Approx | ha | 9/14/2022 | 420.700 | 422.100 | | 101,974 452,998 | | | | | 101,974 | -14.385 | 431.029 | -2.1% | | |
| 8225 17 | Gateway Development Area | - Cu | 3/ 14/ 2022 | 420,700 | 422,100 | | 432,996 | | 0 | 0 | 432,996 | 443,414 | -14,363 | 431,029 | -2.176 | | |
| | Design Development Area | Stantec | | | | Resolution No. 2013-48, 5/2/2013 | 6,901,821 | . 0 | 0 | 0 | 6,901,821 | 6,833,854 | | | | 17.6% | 18.6% |
| l | Design | Jacobs (Note 3) | | | | ,., , , , , , , , , , , , , , , , , | 786,933 | | | | | 786,898 | | | | 10.0% | 17.2% |
| | Design | RS&H (note 1) | | | | | 87,440 | | | | | 86,887 | | | | 10.0% | 11.2% |
| | Design (Other) | | | | | B. 1.1. N. 2010 117 17 17 17 | 113,211 | | | | | 91,448 | | | | | 40.50 |
| | Construction | Hensel Phelps AC Signs | | | | Resolution No. 2018-117, 12/6/2018 | 66,016,000 26,747 | | -3,559,704 | 0 | 62,456,296 26,747 | 62,456,296 | | | | 14.9% 82.4% | 18.5% 17.9% |
| | Construction (ODP) | ne signis | | | | | 5,074,586 | | 0 | 0 | 20): | 5,074,543 | | | | 02.4/0 | 17.370 |
| l | Project Management (Inspection) | Jacobs (Note 3) | | | | | 2,770,644 | | 0 | | | 2,770,644 | | | | 10.0% | 17.2% |
| | Other (In House/Misc) | | | · | | | 2,586,630 | 0 | 0 | 0 | ,, | 2,356,402 | | · | | | |
| | Total Project Costs/Budget Approv | | | 79,269,000 | 81,182,657 | | 84,364,011 | -,, | -3,559,704 | 0 | 80,804,307 | 80,480,997 | 557,138 | 81,038,135 | 0.2% | | |
| | Substantially Complete Master Planting | | | \$ 176,273,000 | | | \$ 191,520,505 | | | | | | | \$ 181,697,230 | -0.4% | | |
| | Substantially Complete Non-Mast | er Plan Projects | | \$ 55,986,300 | | | \$ 54,138,542 | | | | | | | \$ 53,261,103 | 2.8% | | |
| Total Subs | tantially Complete | | | \$ 232,259,300 | \$ 235,712,805 | 14 | \$ 245,659,047 | \$ (14,251,162) | \$ (25,705,250) | \$ 11,454,088 | \$ 231,202,319 | \$ 222,438,889 | \$ 12,519,445 | \$ 234,958,333 | 0.3% | | |

^{[1)} RSAH Inc. Consulting Agreement started on 11/5/16, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in projects in projects in projects in projects and projects in project

⁽²⁾ Jacobs Project Management Co. Consulting Agreement started on 4/3/14, with an overall D/W/MBE target of 10%. OCT 2022 reported achievement on completed projects and projects in process is 14.9% and 18.7%, respectively, with an overall achievement of 17.2%.
(3) CB&I/APTIM Consulting Agreement started on 5/1/14, with an overall D/W/MBE target of 10%. OCT 2022 reported achievement on completed projects and projects in process is 32.6% and 0.0%, respectively, with an overall achievement of 22.6%.

⁽⁴⁾ CDM Engineering Services Agreement (Drew Park) started on 10/1/1993 and ended on 12/31/15 with an overall D/W/MBE target of 20%. Final reported overall achievement is 19.7%

⁽⁵⁾ ECT Engineering Services Agreement (Drew Park) started on 10/1/1993, with an overall D/W/MBE target of 23% and ended on 12/31/15. Final reported overall achievement is 27.4%.

⁽⁶⁾ URS Corp Southern Consulting Agreement started on 10/7/10, ended on 9/30/13 with an overall D/W/MBE target of 10%. Final reported overall achievement is 10.5%

⁽⁷⁾ Walker Consulting Agreement started on 7/2/2015, with an overall D/W/MBE target of 10%. OCT 2022 reported achievement on completed projects and projects in process is 6.8% and 14.2%, respectively, with an overall achievement of 10.5%. A new contract was executed 8/6/2020 with an overall D/W/MBE target of 10%. OCT 2022 reported achievement on completed projects and projects in process is 0.0% at

⁽⁸⁾ Ricondo Consulting Agreement started on 6/6/19 through 6/5/2024, with an overall D/W/MBE target of 17%. OCT 2022 reported achievement on completed projects and projects in process is 0.0% and 14.4%, respectively, with an overall achievement of 9.4%.

| | | | | ΔCTIV | E PROJECTS SEP - OCT 2 | 022 | | | | | | | | |
|--------------|---|---|--------------------------|----------------|--|---------------------|--|-----------------|----------------------|---------------------------------|---------------------------------|------------------|--------------------------------|--|
| | HCAA Project No. and Description | Architect/Engineer Contractor/Design-Builder | Board Approved Budget | Current Budget | Board Approved Contract/ Agreement Date | Authorized Amount | Sum of Change Orders / Amendment | Approved by CEO | Approved by Board | Total Authorized | | Incurre | DBE W/MBE Target Percent | DBE W/MBE Percent Achieved to |
| | | | | | Projects in Planning | | | | | | | | | Date |
| | | | | | Projects in Planning | | | | | | | | | |
| 6385 18 | HCAA Website Rebuild (TPA) Design | | | | | 0 | 0 | 0 0 | 0 | 0 0 | . 0 | 0.0% | | |
| | Other (In House/Misc) | | 540,600 | | | 2,824 | 0 | 0 0 | 0 | | 2,824 | 100.0% | | |
| 6565 19 | Total Project Costs/Budget Approved Public Safety System Upgrade | | 540,600 | 540,600 | | 2,824 | 0 | . 0 | 0 | 2,824 | 2,824 | 100.0% | | |
| | Construction | TriTech Software Systems | | | Resolution No. 2019-96, 10/3/2019 | 1,092,443 | | | | | | 79.5% | | |
| | Construction (Other) Other (In House/Misc) | | | | | 39,814 25,475 | | | | | | 100.0% | | |
| | Total Project Costs/Budget Approved | | 1,034,500 | 1,180,100 | | 1,157,731 | 0 | 0 0 | 0 | 1,157,731 | 933,968 | 80.7% | | |
| 6740 20 | Tampa Executive Master Plan Update Design | Ricondo (note 8) | | | | 804,334 | 0 | 0 0 | 0 | 804,334 | 243,497 | 30.3% | 17.0% | 9.4% |
| | Other (In House/Misc) | | | | | 178 | | | | | | | | |
| 6745 21 | Total Project Costs/Budget Approved Wildlife Management Program - Phase 1 | | 650,000 | 804,500 | | 804,512 | 0 | 0 0 | 0 | 804,512 | 243,676 | 30.3% | | |
| | Design | Aptim (note 3) | | | | 308,976 | | | | | | 100.0% | | |
| | Design Other (In House/Misc) | RS&H (note 1) | | | | 290,968 2,225 | | | | | | 0.0% 100.0% | | |
| | Total Project Costs/Budget Approved | | 639,300 | 639,300 | | 602,170 | | 0 0 | | | | 51.7% | | |
| 6820 21 | IT FY21 Capital Commodity Plan Design | RS&H (note 1) | | | | 19,536 | 0 | 0 0 | 0 | 19,536 | 19,536 | 100.0% | 12.0% | 8.9% |
| | Construction | Audio Visual Innovation | | | | 398,995 | 0 | 0 0 | 0 | 398,995 | 398,995 | 100.0% | | |
| | Construction Construction | Promark Tech Dell Marketing | | | | 122,012 334,918 | | | | | | 100.0% | | |
| | Construction | Presidio Networked | | | | 174,131 | 0 | 0 0 | 0 | 174,131 | 172,563 | 99.1% | | |
| | Construction Construction | SHI International Convergint Tech | | | | 125,755 79,866 | | | | | | 100.0% 100.0% | | |
| | Construction (Other) | | | | | 215,799 | 0 | | | 215,799 | 201,711 | 93.5% | | |
| | Other (In House/Misc) Total Project Costs/Budget Approved | | 1,500,000 | 1,500,000 | | 14,388 1,485,400 | | | | - ,,,,,,,, | - ,, | 100.0% 98.9% | | |
| 6915 22 | Master Plan Update 2022 | | , | | | | | | | | | | | |
| | Design Design | Ricondo (note 8) RS&H (note 1) | | | | 3,994,227 990 | | | | | | 47.6% 100.0% | 17.0% | 9.4% |
| | Other (In House/Misc) | radio (radio sy | | | | 45,176 | 0 | | | 45,176 | 33,891 | 75.0% | | |
| 6920 22 | Total Project Costs/Budget Approved IT FY22 Capital Commodity Plan | | 4,159,000 | 4,159,000 | | 4,040,392 | 0 | 0 0 | 0 | 4,040,392 | 1,934,598 | 47.9% | | |
| | Design | RS&H (note 1) | | | | 7,550 | | | | | | 82.3% | 12.0% | 8.9% |
| | Construction Construction | Presidio Networked Dell Marketing | | | | 936,799 211,373 | | | | | | 42.9% 100.0% | | |
| | Construction | Promark Tech | | | | 55,491 | 0 | 0 0 | 0 | 55,491 | 55,491 | 100.0% | | |
| | Construction Construction | IER Inc CDW | | | | 97,550 39.997 | | | | | | 65.6% 100.0% | | |
| | Construction | Audio Visual Innovation | | | | 161,735 | | | | | | 27.0% | | |
| | Construction Construction | Convergint GuidePoint Security | | | | 48,623 38,813 | | | | | | | | |
| | Construction | World Systems | | | | 32,794 | | | | | | 0.0% | | |
| | Construction Construction (Other) | SHI International | | | | 62,336 20,330 | | | | | | 47.3% 68.1% | | |
| | Other (In House/Misc) | | | | | 34,840 | 0 | | | 34,840 | 34,840 | 100.0% | | |
| 6955 22 | Total Project Costs/Budget Approved Payroll Timekeeping System Replacement | | 1,500,000 | 1,750,000 | | 1,748,229 | 0 | 0 | 0 | 1,748,229 | 988,191 | 56.5% | | |
| | Design | Manage I and a second | | | Berelotter No. 2024 450 - 11/1/2021 | 0 | | | | | - | 0.0% 92.4% | | |
| | Construction Other (In House/Misc) | Kronos Incorporated | | | Resolution No. 2021-169, 11/4/2021 | 212,145 57 | | | | | | 92.4% | | |
| | Total Project Costs/Budget Approved | | 226,900 | 226,900 | | 212,202 | | 0 0 | 0 | | | 92.4% | | |
| 6965 22 | ARFF 90-7697 shkosh T3000 Vehicle Replacement Design | | | | | 0 | 0 | 0 0 | 0 |) 0 | 0 | 0.0% | | |
| | Construction | Ten-8 Fire Equipment | - | | Approved 11/4/2021 | 544,423 | 0 | | | | 0 | | | |
| | Other (In House/Misc) Total Project Costs/Budget Approved | | 825,000 | 825,000 | | 0 544,423 | | | | | | | | |
| | TPA Real Estate Development | | | | | | | | | | | | 12.0% | 8.9% |
| | Design Design | RS&H (note 1) Federal Aviation Administration | | | | 32,104 88,562 | | | | | | 100.0% | 12.0% | 8.9% |
| | Other (In House/Misc) Total Project Costs/Budget Approved | | | | | 25,639 | 0 | 0 0 | 0 | 25,639 | 25,639 | 100.0% | | |
| Sub-Total P | Total Project Costs/Budget Approved Planning Master Plan Projects | | \$ - | \$ - | C | 146,304 | | • | | \$ - | \$ - | 0.00% | | |
| Sub-Total P | Planning Non-Master Plan Projects | | \$ 11,325,300 | | 10 | \$ 10,744,188 | \$ - | \$ - | \$ - | \$ 10,744,188 | | 57.95% | | |
| Total Planni | ing | | \$ 11,325,300 | \$ 11,875,400 | | \$ 10,744,188 | \$ - | \$ - | \$ - | \$ 10,744,188 | \$ 6,226,594 | 57.95% | | |
| | | | | | Projects in Design | | | | | | | | | |
| | Communicipal Catala Davida | view (TDA) | | | | | | | | | | | | |
| 5985 13 | Commercial Real Estate Development-Preliminary Planning & De Design | esign (TPA) RS&H (note 1) | | | | 93,522 | | 0 0 | 0 | | | 100.0% | 10.0% | 11.2% |
| | Design Design | RS&H (note 1) Stantec | | | | 2,771,105 | 0 | 0 0 | 0 | 2,771,105 | 2,443,670 | 88.2% | 10.0% | 11.2% |
| | Design | RS&H (note 1) | 1,300,000 | 3,244,700 | | | 0 | 0 0 | 0 | 2,771,105 110,358 214,740 | 2,443,670 110,358 214,740 | | 10.0% | 11.2% |

| | | | | ACTIVI | E PROJECTS SEP - OCT 2 | 022 | | | | | | | | |
|----------|---|--|--------------------------|----------------|--|--|--|-----------------|----------------------|------------------|-----------------|-------------------------|----------------------------------|------------------------------------|
| | HCAA Project No. and Description | Architect/Engineer Contractor/Design-Builder | Board Approved Budget | Current Budget | Board Approved Contract/ Agreement Date | Authorized Amount | Sum of Change Orders / Amendment | Approved by CEO | Approved by Board | Total Authorized | Amount Incurred | Percent Incurre d | t DBE W/MBE Target Percent | DBE W/MBE Percent Achieved to Date |
| 6530 18 | North Air Cargo Facility Redevelopment (TPA) Design | RS&H (note 1) | | | | 447.948 | 0 | . 0 | 0 | 447,948 | 328,337 | 73.3% | 6 10.0% | 11.2% |
| | Design | Walker (note 7) | | | | 281,695 | 0 | | C | | | | 10.0% | 11.270 |
| | Design (Other) | | | | | 1,200 | | | 0 | | | | 3 | |
| | Construction | Astra Cons Serv LLC | | | 08/02/18 | | 24,461 | | 0 | . , | | | 12.2% | 12.2% |
| | Construction Project Management (Inspection) | Skanska Jacobs (Note 3) | | | Resolution No. 2015-113, 6/4/2015 | 417,798 217,606 | 0 | | 0 | | | 100.0% | 6 17.8% 6 10.0% | 21.2% 17.2% |
| | Other (In House/Misc) | (1000) | | | | 176,294 | 0 | | 0 | | | | 5 | |
| | Total Project Costs/Budget Approved | | 8,916,800 | 9,050,700 | | 2,000,581 | 24,461 | 24,461 | 0 | | | | , | |
| 6715 20 | Bag Claim Carpet Replacement | | | | | | 0 | | | | | | | |
| | Design Design | RS&H (note 1) DPR | | | Resolution No. 2022-32 4/5/2022 | 7,637 183,153 | 0 | | 0 | | | | 6 12.0% 6 19.1% | 8.9% 0.0% |
| | Other (In House/Misc) | Di N | | | NESONALON NO. 2022 SZ 4/3/2022 | 2,209 | 0 | | | | | | 5 | 0.070 |
| | Total Project Costs/Budget Approved | | 1,514,100 | 2,262,300 | | 192,999 | 0 | 0 | 0 | | | 0.0% | , | |
| 6765 22 | General Aviation Facilities Rehabilitation | | | | | | | | | | | | | |
| | Design | RS&H (note 1) Jacobs (Note 3) | | | | 416,168 12.961 | 0 | | 0 | , | | | 6 12.0% 6 10.0% | 8.9% 17.2% |
| | Design Design | Slack Johnston | | | | 6.450 | 0 | | 0 | | | | 10.0% | 17.2% |
| <u> </u> | Other (In House/Misc) | | | | | 125,608 | 0 | | 0 | 125,608 | 125,608 | 100.0% | , | |
| | Total Project Costs/Budget Approved | | 3,997,000 | 4,281,400 | | 561,187 | 0 | 0 | 0 | 561,187 | 404,108 | 72.0% | | |
| 6785 21 | Common Shared Use Passenger Processing System (C/DUPPS) Ph Design | RS&H (note 1) | | | | 94,216 | 0 | 0 | C | 94,216 | 53,515 | 56.8% | 6 12.0% | 8.9% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | 94,216 | | | | | | | 6 12.0% | 8.9% 17.2% |
| | Other (In House/Misc) | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | | 1,864,769 | 0 | | 0 | | | | 5 | |
| | Total Project Costs/Budget Approved | | 2,775,000 | 2,475,000 | | 1,958,985 | 0 | 0 | 0 | 1,958,985 | 871,277 | 44.5% | , | |
| 6800 22 | Replace Airfield Perimeter Fence | | | | | | | | | | | | | |
| | Design | RS&H (note 1) C&S | | | Resolution 2022-45. 5/5/2022 | 42,942 1,004,277 | 0 | | 0 | | | | 6 12.0% 6 24.7% | 8.9% |
| | Design Other (In House/Misc) | C&S | | | Resolution 2022-45, 5/5/2022 | 1,004,277 | 0 | | 0 | | | | 24.7% | 11.4% |
| | Total Project Costs/Budget Approved | | 11,606,000 | 11,606,000 | | 1,107,211 | 0 | | 0 | | | | | |
| 6835 21 | Baggage Belt LED Replacement | | | | | | | | | | | | | |
| | Design | RS&H (note 1) | | | | 16,375 | | | 0 | | | | 12.0% | 8.9% |
| | Design Construction | DPR Audio Visual Innovation | | | Resolution No. 2022-32 4/5/2022 | 188,421 145,026 | 0 | | 0 | | | | 19.1% | 0.0% |
| | Construction | COMCO | | | | 145,026 | 0 | | | | | | | |
| | Other (In House/Misc) | | | | | 23,695 | 0 | 0 | C | 23,695 | 17,174 | 72.5% | 3 | |
| | Total Project Costs/Budget Approved | | 1,200,000 | 1,430,500 | | 518,004 | 0 | 0 | 0 | 518,004 | 331,275 | 64.0% | | |
| 6860 21 | Airside Guideways & Bridges Rehabilitation Design | RS&H (note 1) | | | | 74,170 | 0 | 0 | 0 | 74,170 | 51,293 | 69.2% | 6 12.0% | 8.9% |
| | Design | Walker (note 7) | | | | 215.417 | 0 | | | | | | 5.0% | 15.8% |
| | Design | Jacobs (Note 3) | | | | 16,346 | 0 | 0 | 0 | | | 100.0% | 10.0% | 17.2% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | 86,266 | 0 | | C | | | | 10.0% | 17.2% |
| | Other (In House/Misc) Total Project Costs/Budget Approved | | 2.102.800 | 2,586,500 | | 114,920 | | | 0 | | | | | |
| 6895 22 | FedEx Roof Replacement & Exterior Rehabilitation | | 2,102,800 | 2,586,500 | | 507,119 | 0 | 0 | | 507,119 | 353,223 | 69.7% | | |
| 0033 EE | Design | Walker (note 7) | | | | 249,634 | 0 | 0 | 0 | 249,634 | 155,834 | 62.4% | 5.0% | 15.8% |
| | Design | RS&H (note 1) | | | | 31,545 | 0 | | | 0.0)0.10 | , | | 12.0% | 8.9% |
| | Construction | Atlas Apex Roofing Jacobs (Note 3) | | | | 2,500 215.570 | 0 | | 0 | | | | 6 10.0% | 17.2% |
| | Project Management (Inspection) Other (In House/Misc) | Jacobs (Note 3) | | | | 95,688 | 0 | | 0 | | | | 10.0% | 17.2% |
| | Total Project Costs/Budget Approved | | 3,751,500 | 3,751,500 | | 594,937 | 0 | | | | | | | |
| 6910 22 | LTPG Level 6 Rehab & Stair Tower/Elevator PH Roof Replacement | | | | | | | | | | | | | |
| | Design | Walker (note 7) | | | | 250,090 | 0 | | 0 | | | | 5.0% | 15.8% 9.4% |
| | Design Design | Ricondo (note 8) RS&H (note 1) | | | | 14,611 8,906 | 0 | | 0 | - 1,000 | - 1,000 | | 6 17.0% | 9.4% 8.9% |
| | Other (In House/Misc) | iouri (iote 1) | | | | 80,241 | 0 | | C | | | | 5 | 0.570 |
| | Total Project Costs/Budget Approved | | 3,161,000 | 3,161,000 | | 353,848 | 0 | 0 | 0 | 353,848 | 208,916 | 59.0% | , | |
| 6935 22 | East & West Vault Emergency Generator & Switch Replacement | | | | | | | | | | | | | |
| l | Design Construction | RS&H (note 1) Ring Power | | | PO 67922 approved 3/3/2022 | 62,056 541,368 | 0 | | 0 | | | | 12.0% | 8.9% |
| I | Project Management (Inspection) | Jacobs (Note 3) | | | O O SEE approved 3/3/2022 | 12,620 | 0 | | | | | | 6 10.0% | 17.2% |
| | Other (In House/Misc) | • | | | | 674 | 0 | | C | | | | , | |
| | Total Project Costs/Budget Approved | | 752,200 | 752,200 | | 616,718 | 0 | 0 | O | 616,718 | 25,158 | 4.1% | | |
| 6960 22 | Airfield Maintenance Building Interior Refurbishment | prilit (a she d) | | | | per-see | 0 | 0 | C | Pq= === | | 70.77 | 12.00 | 0.00/ |
| | Design Other (In House/Misc) | RS&H (note 1) | | | | 535,553 65.615 | 0 | | C | | | | 6 12.0% | 8.9% |
| | Total Project Costs/Budget Approved | | 3,751,300 | 4,889,300 | | 601,168 | 0 | 0 | 0 | | | | | |
| 8330 20 | North Remain Overnight (RON) Parking Apron | <u> </u> | | | | | | | | | | | | |
| | Design | Kimley Horn | | | Resolution No. 2019-50, 6/6/19 | 2,176,328 | | | | | | | 19.0% | 0.0% |
| | Design Construction | RS&H (note 1) GLF | | | Resolution No. 2019-37. 5/2/2019 | 47,800 0 | | | | | | | 12.0% 11.4% | 8.9% 11.7% |
| | | | | | | | 1,071,240 | | 1,011,240 | | | 0.0% | | 17.2% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | 186,134 | 0 | 0 | C | 186,134 | | 0.0% | 10.0% | |
| | Project Management (Inspection) Other (In House/Misc) Total Project Costs/Budget Approved | Jacobs (Note 3) | 23.118.800 | 23,118,800 | | 186,134 124,830 2,535,092 | 0 0 1,071,240 | 0 | 1,071,240 | , | 124,830 | 100.0% | 6 10.0% | 17.276 |

| | | | | ACTIV | E PROJECTS SEP - OCT 2 | 022 | | | | | • | , | | |
|-------------|---|--|--------------------------|----------------|---|----------------------|--|-----------------|----------------------|------------------|-----------------------------|---------------------------|--------------------------------|------------------------------------|
| | HCAA Project No. and Description | Architect/Engineer Contractor/Design-Builder | Board Approved Budget | Current Budget | Board Approved Contract/ Agreement Date | Authorized Amount | Sum of Change Orders / Amendment | Approved by CEO | Approved by Board | Total Authorized | Amount Incurred | Percent I Incurre d | DBE W/MBE Target Percent | DBE W/MBE Percent Achieved to Date |
| 8420 21 | Airside A and C Shuttle Car and Control System Replacement Design | Walker (note 7) | | | | 522.875 | | 0 | 0 | 522.875 | 393.093 | 3 75.2% | 5.0% | 15.8% |
| | Design | Lea + Elliot | | | | 192,852 | | | 0 | 322,013 | | | 3.0% | 13.676 |
| | Construction | Bombardier (Phase 1) | | | Resolution No.2020-266 approve 10/1/2020 | 13,018,834 | C | | 0 | 13,018,834 | 19,884,367 | 7 152.7% | 0.0% | 6.3% |
| | Construction Construction | Bombardier (Phase 2) Johnson-Laux | | | Resolution No. 2021-163, 11/4/2021 JOC Contract Resolution No. 2021-35. 5/6/2021 | 50,882,858 41.113 | 0 | | 0 | | | | 0.0% | 0.0% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | JOC Contract Resolution No. 2021-35, 5/6/2021 | 520,373 | 0 | | 0 | | 267,884 | | 10.0% | 17.2% |
| | Other (In House/Misc) | 13300 (13300) | | | | 180,758 | C | 0 | 0 | 180,758 | 180,008 | 3 99.6% | | |
| | Total Project Costs/Budget Approved | | 74,092,700 | 74,092,700 | | 65,359,664 | 0 | 0 | 0 | 65,359,664 | 34,464,855 | 5 52.7% | | |
| 8430 22 | Bag Claim Ceiling Replacement | RS&H (note 1) | | | | 15,821 | 0 | 0 | 0 | 15,821 | 15,821 | 1 100.0% | 12.0% | 8.9% |
| | Design Design | DPR | | | Resolution No. 2022-32 4/5/2022 | 2,000,807 | 0 | | 0 | | | | 19.1% | 0.0% |
| | Other (In House/Misc) | | | | | 63,986 | 0 | 0 | 0 | 63,986 | 63,986 | | | |
| | Total Project Costs/Budget Approved | | 20,100,000 | 21,180,100 | | 2,080,614 | 0 | 0 | 0 | 2,080,614 | 647,539 | 31.1% | | |
| 8435 22 | Airside A and E Security Screening Checkpoint Expansion Design | RS&H (note 1) | | | | 128 971 | 0 | 0 | 0 | 128 971 | 128 971 | 100.0% | 12.0% | 8.9% |
| | Design | Ricondo (note 8) | | | | 184,665 | 0 | | 0 | | 220,012 | | 17.0% | 9.4% |
| | Design | Suffolk | | | Resolution No. 2022-01 | 4,661,214 | | | 0 | | | | 21.2% | 10.6% |
| | Design Other (In House/Misc) | Jacobs (Note 3) | | | | 42,833 836.845 | 0 | | 0 | | | | 10.0% | 17.2% |
| | Other (In House/Misc) Total Project Costs/Budget Approved | | 53,910,000 | 53,910,000 | | 836,845 5,854,529 | 0 | 0 | 0 | 5,854,529 | 205,550 3,906,319 | | | |
| Sub-Total I | Design Master Plan Projects | | \$ - | \$ - | - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | 0.0% | | |
| Sub-Total I | Design Non-Master Plan Projects | | \$ 216,049,200 | | 16 | \$ 88,032,382 | \$ 1,095,701 | \$ 24,461 | \$ 1,071,240 | \$ 89,128,083 | \$ 49,243,093 | 55.2% | | |
| Total Desig | gn | | \$ 216,049,200 | \$ 221,792,700 | 16 | \$ 88,032,382 | \$ 1,095,701 | \$ 24,461 | \$ 1,071,240 | \$ 89,128,083 | \$ 49,243,093 | 55.2% | | |
| | | | Pr | ojects Under | going Construction/Imp | lementation | | | | | | | | |
| 5991 14 | Checked Baggage System Upgrades and Optimization Construction | » (TDA) | | | , , | | | | | | | | | |
| 5991 14 | Design | Corgan | | | Resolution No. 2017-40, 6/1/2017 | 4,708,593 | 1,419,075 | 0 | 1,419,075 | 6,127,668 | 5,582,405 | 91.1% | 10.4% | 10.2% |
| | Design | Jacobs (Note 3) | | | 12.32.12 | 287,940 | 0 | 0 | 0 | 287,940 | 235,017 | 7 81.6% | 10.0% | 17.2% |
| | Design | Michael Baker Inc. | | | | 14,505 | 0 | | 0 | | | | | |
| | Design Design | RS&H (note 1) Skanska | | | Resolution No. 2014-106. 9/4/2014 | 128,632 4,219,043 | | | 1.477.127 | | | | 10.0% | 11.2% 12.0% |
| | Design | Walker (note 7) | | | | 75,359 | | | 0 | | | | 10.0% | 10.5% |
| | Construction | Hensel Phelps | | | Resolution No. 2018-27, 4/5/18 | 35,268,898 | 3,463,997 | | 921,293 | 38,732,895 | 36,323,005 | 93.8% | 9.0% | 12.4% |
| | Construction Project Management | Johnson-Laux Jacobs (Note 3) | | | JOC Contract Resolution No.2021-35, 5/6/2021 | 242,149 3,445,398 | 0 | | 0 | | | | 10.0% | 17.2% |
| | Other (In House/Misc) | sacous (Note 3) | | | | 1,484,990 | 0 | | 0 | | | | 10.0% | 17.276 |
| | Total Project Costs/Budget Approved | | 58,000,000 | 56,124,600 | | 49,875,506 | 6,360,199 | 2,542,704 | 3,817,496 | 56,235,705 | 52,526,170 | 93.4% | | |
| 6595 19 | Short Term Parking Garage - Helix Lighting Replacement | | | | | | | | | | | | | |
| | Design Project Management | RS&H (note 1) Jacobs (Note 3) | | | | 89,103 46,087 | 0 | | 0 | | | | 10.0% | 11.2% 17.2% |
| | Construction (Other) | MCS | | | Resolution No. 2019-69, 8/1/19 | 153,255 | 0 | | 0 | | | | 86.0% | 17.170 |
| | Other (In House/Misc) | | | | | 37,120 | | | 0 | | | | | |
| | Total Project Costs/Budget Approved | | 850,800 | 546,600 | | 325,566 | 0 | 0 | 0 | 325,566 | 172,311 | 1 52.9% | | |
| 6685 20 | Long Term Garage Elevator Rehabilitation Design | Duncan Elevator | | | | 9.200 | 0 | 0 | 0 | 9.200 | 9.200 | 100.0% | | |
| | Construction | Schindler Elevator Corp | | | Resolution 2019-137, 12/5/2019 | 4,724,951 | -855,024 | -855,024 | | 3,869,927 | 3,869,927 | 7 100.0% | | |
| | Other (In House/Misc) | | | | | 61,856 | С | | 0 | | | | | |
| 6780 21 | Total Project Costs/Budget Approved Main Terminal Elevator Modernization | | 4,840,000 | 3,955,600 | | 4,796,007 | -855,024 | -855,024 | 0 | 3,940,983 | 3,890,504 | 98.7% | | |
| 6780 21 | Main Terminal Elevator Modernization Design | Duncan Elevator Solutions | | | | 6.850 | 0 | 0 | 0 | 6.850 | 6.850 | 100.0% | | - |
| | Construction | Schindler Elevator | | | Resolution No. 2020-307 approved 12/3/20 | 7,205,560 | | | 0 | | | | | - |
| | Construction (other) Other (In House/Misc) | | | | | 9,600 | 0 | | 0 | | | | | |
| | Other (In House/Misc) Total Project Costs/Budget Approved | | 7,455,000 | 7,455,000 | | 42,123 7.264.133 | 0 | | 0 | | | | | |
| 6855 21 | Main terminal Complex Structural Envelope Restoration | | 7,433,000 | 7,433,000 | | 7,204,133 | | 0 | 0 | 7,204,133 | 3,530,500 | 34.1/6 | | _ |
| l | Design | Walker (note 7) | | | | 189,764 | | | 0 | 200) | 200).00 | | 5.0% | 15.8% |
| | Construction | Restocon | | | | 13,660 | 0 | | 0 | | | | | |
| | Construction Project Management (Inspection) | One Source Jacobs (Note 3) | | | Resolution No. 2021-135 | 1,393,686 23,480 | -17,478 | | 0 | | | | 21.8% 10.0% | 30.8% 17.2% |
| | Other (In House/Misc) | construction of | | | | 268,121 | 0 | | 0 | | 268,121 | | 10.076 | 11.270 |
| | Total Project Costs/Budget Approved | | 2,439,000 | 2,106,900 | | 1,888,711 | -17,478 | -17,478 | 0 | | 1,508,929 | | | |
| 6865 21 | Part 139 Airfield Improvements | | | | | | | | | | | | | |
| | Design Construction | RS&H (note 1) Astra Cons Serv LLC | | | Resolution No. 2021-109 8/8/2021 | 664,390 3.625.000 | | | 0 | | | | 12.0% 57.5% | 8.9% 38.6% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | 3,625,000 423,133 | | | 0 | | | 3 74.9% | 10.0% | 17.2% |
| | Other (In House/Misc) | | | | | 149,421 | 0 | | 0 | 149,421 | 149,421 | 100.0% | | |
| l | Total Project Costs/Budget Approved | | 4,455,700 | 4,563,600 | | 4,861,944 | -127,669 | -127,669 | 0 | 4,734,275 | 4,101,529 | 9 86.6% | | |
| 6875 21 | Employee Bus Replacement Design | RS&H (note 1) | | | | 245,791 | 0 | 0 | 0 | 245,791 | 194,337 | 7 79.1% | 12.0% | 8.9% |
| | Construction | BYD Coach and Bus | | | Board Item 9/2/2021 | 3,276,488 | C | 0 | 0 | 3,276,488 | | 0.0% | | |
| | Construction | Crisdel Group | | | Resolutions No. 2022-34, 4/5/2022 | 1,213,315 | G | | 0 | | | | 34.6% | 0.0% |
| | Project Management (Inspection) Other (In House/Misc) | Jacobs (Note 3) | | | | 21,112 80.471 | 0 | | 0 | | | | 10.0% | 17.2% |
| | Total Project Costs/Budget Approved | | 5,492,000 | 5,567,900 | | 4,837,177 | 0 | | 0 | | | | | |
| | / | | .,, | .,, | | ,, | | | | ,, | ,,,,,, | | | |

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| Pagest Management Injunction 1502156 0 0 0 1512156 120257 2134 120257 | 22.5% | 2.5% | 26. |
| Control Process Control Process Control Process Proc | | | |
| Total Project Consideration Region (Post 1) Total Project Consideration Region (Post 2) Total Project Consid | 10.0% | 0.0% | 17. |
| Marie A. C. sept Restoration Recovaries | | | |
| Design RSAH (price 1) Resolution No. 2020-02, 78/70200 21,25,814 46,510 0 46,310 2,27,315 2,27,370 92,314 | | | |
| Design HCERCY Resolution No. 2020-028, 10/01/2020 3.178.8.19 4.88.100 0 4.84,100 2.571,918 2.175,700 92.376, 10 1.00 1 | 10.0% | 0.0% | 17. |
| Contruction | 35.1% | | 35.3 |
| Project Management (Inspection) Jacobs (Note 3) Jacobs (Note | 21.1% | 1.1% | 26.1 |
| Ches Total Project Costs/Budget Approved 1,191,915 0 0 0 1,191,915 1,122,947 94,75 7,546,249 7,546 | | | |
| Total Project Costs/Budget Agnored 1,245,000 1,247,500 1,2 | 10.0% | U.0% | 17. |
| Sign Manhattan Manhattan Resolution No. 2020 448, 6/4/20 1,90,417 0 0 1,90,417 1,90,417 1,00,017 1, | | | |
| Design Passis P | | | |
| Design Walker (note 7) Project Costs/Budget Approved Page 1 Project Page 1 Project Costs/Budget Approved Page 1 Project Page 1 Projec | 23.6% | | 20.0 |
| Contraction Manhattan Resolution No. 2021-108 7-2021 14,187-73 16,334,38 6,27 16,324,68 30,468,070 8,89,117 29.05 10,000 10 0.0 | 5.0% | | 15. |
| Total Project Costs/Budger Approved 101 Jack (201 Jack | 12.5% | | 21. |
| Main Terminal Arisée D Shuttle Station - Construction Design Jacobs (Note 3) 111,24 0 0 0 111,24 0 0 0 0 0 111,24 0 0 0 0 0 0 0 0 0 | | | |
| Design Jacobs (Note 3) 111.234 0 0 0 111.234 0 0 0 111.234 0 0 0 0 111.234 0 0 0 0 0 111.234 0 0 0 0 0 0 0 0 0 | | | |
| Construction Hensel Phelps Resolution No. 2021-175 Supp Contract Part D 2,7364,288 -2,549,460 -2, | 10.0% | 0.0% | 17. |
| Sub-Total Construction Sub-Total Construct | 9.8% | | 19. |
| Total Project Costs/Budget Approved 26,425,800 29,678,700 29,476,727 2,549,460 2,549,460 0 26,592,266 1,066,116 4.05 Sub-Total Construction Master Plan Projects \$ 388,150,800 \$ 421,034,567 4 \$ 427,923,942 \$ (14,585,049) \$ (22,413,020) \$ 7,827,971 \$ 413,338,893 \$ 275,673,178 66,7% | 10.0% | 0.0% | 17. |
| Sub-Total Construction Master Plan Projects \$ 388,150,800 \$ 421,034,567 4 \$ 427,923,942 \$ (14,585,049) \$ (22,413,020) \$ 7,827,971 \$ 413,338,893 \$ 275,673,178 66.7% Sub-Total Construction Non-Master Plan Projects \$ 154,075,900 \$ 156,605,600 12 \$ 133,275,777 ############## \$ (12,389,194,26) ################ \$ 145,812,560 \$ 53,662,921 36.8% Total Construction \$ 542,226,700 \$ 577,640,167 16 \$ 561,199,719 \$ (2,048,266.08) \$ (34,802,214.15) #################################### | | | |
| Sub-Total Construction Non-Master Plan Projects \$ 154,075,900 \$ 156,005,600 12 \$ 133,275,777 ############# \$ [12,389,194,26] ############ \$ [15,389,194,26] \$ 158,812,560 \$ 53,662,921 36.8% Total Construction \$ 542,226,700 \$ 577,640,167 16 \$ 561,199,719 \$ (2,048,266.08) \$ (34,802,214.15) ################## \$ 559,151,453 \$ 329,336,099 58.9% Total - Projects in process Master Plan Projects \$ 388,150,800 \$ 421,034,567 4 \$ 427,923,942 \$ (14,585,049) \$ (22,413,020) \$ 7,827,971 \$ 413,338,893 \$ 275,673,178 66.7% | | | |
| Total - Projects in process Master Plan Projects \$ 388,150,800 \$ 421,034,567 4 \$ 427,923,942 \$ (14,585,049) \$ (22,413,020) \$ 7,827,971 \$ 413,338,893 \$ 275,673,178 66.7% | | | |
| | | | |
| | | | |
| | | | |
| Grand Total \$ 769,601,200 \$ 811,308,267 42 \$ 659,976,289 \$ (952,565) \$ (34,777,754) \$ 33,825,189 \$ 659,023,723 \$ 384,805,787 58.4% | | | |

Footnotes on last page Page 4 of 6

| | | | | | | PROJECTS SUBSTAN | NTIALLY CO | MPLETE 2 | 022 THRU | OCTOBER | | | | | | | |
|---------|---|---|-----------------------------------|-----------------------------|---------------------------------|---|------------------------|------------------------------------|--------------------|----------------------|---|----------------------------|--------------------------------|--------------------------------|-------------------------------------|--------------------------------|---|
| НСАА | Project No. and Description | Architect/Engineer Contractor/Design- Builder | Substantial Completion Date | Board Approved Budget | Current Rebaseline Budget | Board Approved Contract/ Agrmt Date | Authorized Amount | Sum of Change Orders / Amdmt | Approved by CEO | Approved by Board | Total Authorized | Amount Incurred to Date | Estimated Costs to Complete | Total Estimated Final Costs | Budget Variance Fav / (UnFav) | DBE W/MBE Target Percent | DBE W/MBE Estimated Percent Achieved |
| | | | | | | Proje | cts Substan | tially Com | nplete | | | | | | | | |
| 6650 19 | Airport Amenities | | | | | | | | | | | | | | | | |
| | Design Design | RS&H (note 1) Jacobs (Note 3) | | | | | 229,741 603 | | | | , | 229,741 603 | | | | 9.1% | 9.1% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | | 67,886 | | | | | | | | | 10.0% | 16.0% |
| | Construction | D&M Cons. | | | | Resolution No. 2019-134, 12/5/2019 | 1,346,750 | -1,274 | | 0 | 1,345,476 | 1,345,476 | | | | 42.4% | 56.2% |
| | Other (In House/Misc) Total Project Costs/Budget Approv | | 44/5/2022 | | | | 156,707 | | | | | 156,707 | | | | | |
| 6535 19 | Parkway and Service Road Asphalt Pave | | 11/6/2020 | 1,598,000 | 1,952,000 | J | 1,801,687 | -1,274 | -1,274 | 0 | 1,800,413 | 1,800,413 | -50,556 | 1,749,857 | 10.4% | | |
| | Design | Cone & Graham, Inc. | | | | Resolution No. 2018-47, 5/3/18 | 422,471 | 0 | 0 | 0 | 422,471 | 422,405 | | | | 12.9% | 0.0% |
| | Project Management | Jacobs (Note 3) | | | | | 10,338 | | | | -,, | | | | | 10.0% | 16.1% |
| | Construction Project Management (Inspection) | Cone & Graham, Inc. Jacobs (Note 3) | | | | Resolution No. 2019-100, 10/3/19 | 3,382,548 83.878 | | | | | 3,043,635 82,913 | | | | 15.4% 10.0% | 14.2% 16.1% |
| | Other (In House/Misc) | sacous (note s) | | | | | 13,440 | | | | | | | | | 20.0% | 10.170 |
| | Total Project Costs/Budget Approv | ed | 12/22/2021 | 4,683,000 | 4,176,700 |) | 3,912,675 | 358,526 | 358,526 | 0 | 4,271,201 | 3,572,730 | 687,541 | 4,260,271 | -2.0% | | |
| 8235 18 | Widen and Rehabilitate the George Bea | | rking Road Exit (TPA) | | | | | | | | | | | | - | | |
| | Design Design | Cone & Graham Jacobs (Note 3) | | | | Resolution No. 2018-47, 5/3/18 | 4,303,085 812,483 | 0 | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 4,302,811 812,483 | | | | 13.9% | 19.8% |
| | Design | RS&H (note 1) | | | | | 92,007 | | | | | 70,913 | | | | 10.0% | 10.7% |
| | Design (Other) | | | | | | 28,427 | | | | | 28,427 | | | | | |
| | Construction | Cone & Graham | | | | Resolution No. 2019-100, 10/3/19 | 34,771,432 | | | | | 30,914,641 | | | | 15.4% | 14.2% |
| | Construction (Other) Project Management (Inspection) | Jacobs (Note 3) | | | | | 933,187 1.950,218 | 0 | | | | 884,793 1.814.353 | | | | 10.0% | 16.1% |
| | Other (In House/Misc) | , | | | | | 740,833 | 0 |) 0 | 0 | 740,833 | 690,944 | | | | | |
| | Total Project Costs/Budget Approv | | 12/22/2021 | 49,821,000 | 42,329,712 | 2 | 43,631,672 | -2,287,461 | -2,287,461 | 0 | 41,344,211 | 39,519,365 | 3,362,547 | 42,881,912 | -1.3% | | |
| 6155 14 | Replace Parking Revenue Control System | n Phase I & II (TPA) | | | | | | | | | | | | | | | |
| 6156 15 | Design (Other) | | | | | | 123,225 | | | | 123,225 | | | | | | |
| | Design-Builder (Part 1) Design-Builder (Part 2) | Manhattan Construction Manhattan Construction | | | | Resolution No. 2014-91, 9/4/2014 Resolution No. 2015-171, 5/7/2015 | 1,081,342 2,446,387 | | | | | 989,776 11,165,361 | • | | | 19.1% 11.5% | 24.0% 12.7% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | 103010101110. 2023 272, 37772023 | 1,188 | | | | 1,188 | 1,188 | | | | 10.0% | 17.2% |
| | Other (In House/Misc) | | | | | | 2,163,858 | | | | 2,163,858 | 2,163,858 | | | | | |
| | Total Project Costs/Budget Approv | | 10/23/2016 | 13,885,400 | 14,916,600 |) | 5,816,001 | 8,802,589 | -1,008,901 | 9,811,490 | 14,443,408 | 14,443,408 | -156,570 | 14,286,838 | 4.2% | | |
| 6157 16 | Replace Parking Revenue Control System Design-Builder (Part 1) | n (PARCS) Phase 3 (TPA) Manhattan Construction | | | | Resolution No. 2014-91, 9/4/2014 | 309,721 | 8,101 | 8,101 | | 287,437 | 287,437 | | | | 19.1% | 24.0% |
| | Design-Builder (Part 2) | Manhattan Construction | | | | 08/04/16 | | | | | 4,668,737 | | | | | 11.5% | 12.7% |
| | Other (In House/Misc) | | | | | | 536,432 | | | | | 536,432 | | | | | |
| | Total Project Costs/Budget Approv | | 4/30/2021 | 4,518,500 | 5,430,500 |) | 4,607,390 | 915,601 | 915,601 | 0 | 5,492,606 | 5,492,606 | -4,500 | 5,488,106 | -1.1% | | |
| 6500 17 | HCAA Enterprise Geographical Informat Design | ion System (eGIS) and Asset Mana Geographic Information Services | | PA) | | | 627,754 | 0 | 0 0 | 0 | 627,754 | 627,754 | | | | | |
| | Design (Other) | Ocographic information service. | 31110 | | | | 25,800 | | | | | 25,800 | | | | | |
| | Construction | Azteca Systems LLC | | | | | 151,250 | | | - | | | | | | | |
| | Construction | Environmental Systems Research | | | | | 230,600 192,721 | | | | 200,000 | | | | | | |
| | Construction Construction | Geographic Information Services Woolpert Inc | S IIIC | | | | 159,850 | | | | | 159,850 | | | | | |
| | Construction (Other) | • | | | | | 111,426 | 0 |) 0 | 0 | 111,426 | 111,426 | | | | | |
| | Other (In House/Misc) | | | | | | 103,999 | | | | | 103,999 | | | | | |
| 6660 19 | Total Project Costs/Budget Approv Noise Study | ed | 3/31/2022 | 1,389,700 | 1,603,400 |) | 1,603,400 | 0 | 0 | 0 | 1,603,400 | 1,603,400 | 0 | 1,603,400 | 0.0% | | |
| 0000 19 | Design | RS&H (Note 1) | | | | | 6,178 | 0 | 0 | 0 | 6,178 | 6,178 | | | | 10.0% | 10.6% |
| | Design | Environmental Science Associate | es Corp | | | Resolution No. 2019-65, 8/1/2019 | 355,576 | 0 | | | | 355,576 | | | | | |
| | Other (In House/Misc) Total Project Costs/Budget Approv | | 5/31/2022 | 1.000.000 | 627.800 | | 181 361.935 | | | | | 181 361.935 | -5.525 | 356.410 | 43.2% | | |
| 6750 21 | Total Project Costs/Budget Approv Pavement Rehabilitation | eu | 5/31/2022 | 1,000,000 | 627,800 | | 361,935 | 0 | . 0 | 0 | 361,935 | 361,935 | -5,525 | 356,410 | 43.2% | | |
| J/30 Z1 | Design | RS&H (Note 1) | | | | | 248,856 | 0 |) 0 | 0 | 248,856 | 216,113 | | | | 18.3% | 7.3% |
| | Construction | Ajax Paving | | | | Resolution No. 2021-164, 11/4/2021 | 1,721,725 | 22,194 | 22,194 | 0 | 1,743,919 | 1,733,632 | | | | 29.4% | 1.2% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | | 223,349 | | | - | ===,0 | 100,792 | | | | 10.0% | 17.2% |
| | Other (In House/Misc) Total Project Costs/Budget Approv | ed | 4/11/2022 | 2,792,900 | 2,578,200 |) | 95,222 2,289,152 | | | | | 95,222 2,145,759 | 232,441 | 2,378,200 | 7.8% | | |
| 6925 22 | CCTV Server and Storage Refresh | | ,,, | | | | | | | | | | | | - 10/1 | | |
| | Design | | | | | · | 0 | | | | | 0 | | | - | | |
| | Construction Construction | Dell Marketing Presidio Networked | | | | | 1,287,830 2,147 | | | | | 1,287,830 2.147 | | | | | |
| | Construction (Other) | r residio Networked | | | | | 3,759 | | | | | 3,759 | | | | | |
| | Other (In House/Misc) | | | | | | 894 | | | | | | | | | | |
| ll . | Total Project Costs/Budget Approv | ed | 4/22/2022 | 1,290,000 | 1,290,000 | | 1,294,630 | 0 | 0 | 0 | 1,294,630 | 1,294,630 | 0 | 1,294,630 | -0.4% | | |

| | | | | | | PROJECTS SUBSTAN | TIALLY CO | MPLETE 20 | 22 THRU | OCTOBER | | | | | | | |
|----------------------------------|--|---|-----------------------------------|-----------------------------|---------------------------------|--|----------------------|------------------------------------|--------------------|----------------------|-----------------------|-------------------------|--------------------------------|--------------------------------|-------------------------------------|--------------------------------|---|
| HCAA Project No. and Description | | Architect/Engineer Contractor/Design- Builder | Substantial Completion Date | Board Approved Budget | Current Rebaseline Budget | Board Approved Contract/ Agrmt Date | Authorized Amount | Sum of Change Orders / Amdmt | Approved by CEO | Approved by Board | Total Authorized | Amount Incurred to Date | Estimated Costs to Complete | Total Estimated Final Costs | Budget Variance Fav / (UnFav) | DBE W/MBE Target Percent | DBE W/MBE Estimated Percent Achieved |
| | | | | | | Proje | cts Substan | tially Com | plete | | | | | | | | |
| 8226 17 | STSA Office Complex | | | | | | | | | | | | | | | 1 | |
| | Design | RS&H (Note 1) | | | | | 1,707 | . 0 | 0 | 0 | 1,707 | 1,707 | | | | 10.0% | 10.6% |
| | Design | Aptim (Note 3) | | | | | 14,497 | | | | | 14,497 | | | | 10.0% | 31.7% |
| | Design Design | Jacobs (Note 3) DPR | | | | Resolution No. 2019-114, 11/7/2019 | 694,013 3,381,561 | | | | | 694,013 3,471,133 | | | | 10.0% 22.3% | 16.1% 24.5% |
| | Design | Hensel Pheins | | | | Resolution No. 2019-114, 11/7/2019 Resolution No. 2018-57, 6/7/2018 | 3,381,561 | | | | 3,542,929 806.497 | 3,4/1,133 787 852 | | | | 22.3% 16.8% | 16.2% |
| | Design | Stantec | | | | Resolution No. 2013-48, 5/2/2013 | 710,628 | | | | 710,628 | 700,336 | | | | 14.0% | 16.1% |
| | Construction | Johnson -Laux | | | | Resolution No.2021-35, 5/6/2021 | 687,012 | . 0 | | 0 | | 533,296 | | | | | |
| | Construction | Hensel Phelps | | | | Resolution No. 2020-159, 8/9/2020 | 5,661,735 | | | | | 5,235,277 | | | | 9.9% | 19.6% |
| | Construction | DPR Mitsubishi | | | | Resolution No. 2021-18, 3/4/2021 Resolution No. 2018-122, 12/6/18 | 34,385,266 | | | 0 814,304 | 25,207,356 814,304 | 22,792,186 814,304 | | | | 11.0% | 16.7% |
| d | Construction Construction (ODP) | MITSUDISNI | | | | Resolution No. 2018-122, 12/6/18 | 7,455,447 | | 0 | | | 7,215,557 | | | | | |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | | 1,336,901 | | | | | 989,195 | | | | 10.0% | 17.2% |
| | Other (In House/Misc) | | | | | | 5,283,380 | 0 | 0 | 0 | 5,283,380 | 4,755,020 | | | | | |
| | Total Project Costs/Budget Approve | | 8/31/2022 | 42,500,000 | 53,215,736 | 5 | 59,612,147 | -7,744,178 | -9,364,979 | 1,620,801 | 51,867,969 | 48,004,373 | 5,512,539 | 53,516,912 | -0.6% | | |
| 8405 20 | Airside A Boarding Bridge, PCA AHU and | | | | | | | | | | | | | | | | |
| | Design Design | Manhattan RS&H (note 1) | | | | Resolution No. 2020-160, 8/6/20 | 1,024,804 | | 0 | | | 1,024,804 9,959 | | | | 21.8% 10.0% | 17.6% 11.2% |
| | Construction | Manhattan | | | | Resolution No. 2021-26, 4/01/21 | 20,052,119 | | | | | 7,844,668 | | | | 4.2% | 8.6% |
| | Construction (ODP) | | | | | | 10,173,048 | | | | | 9,940,233 | | | | | |
| | Other (In House/Misc) | | | | | | 651,901 | . 0 | 0 | 0 | 651,901 | 648,629 | | | | | |
| | Total Project Costs/Budget Approve | | 4/29/2022 | 25,587,600 | 21,908,200 |) | 31,911,831 | -10,784,322 | -10,784,322 | 0 | 21,127,509 | 19,468,293 | 2,314,907 | 21,783,200 | 0.6% | | |
| 6755 21 | STPG, Tug Tunnels, & Quad Decks Rehab | | | | | | | | | | | | | | | | |
| | Design Design | Walker (note 7) Jacobs (Note 3) | | | | | 185,875 16,346 | | 0 | | , | 177,280 16.346 | | | | 5.0% | 8.5% 17.2% |
| | Construction | Restocon | | | | Resolution No. 2021-165, 11/4/2021 | 1,674,895 | | | | | 1,608,806 | | | | 8.8% | 6.4% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | | 11,505 | | 0 | | | 9,614 | | | | 10.0% | 17.2% |
| | Other (In House/Misc) | | | | | | 232,530 | | 0 | - | | 232,530 | | | | | |
| | Total Project Costs/Budget Approve | | 2/1/2022 | 2,223,400 | 2,159,700 |) | 2,121,151 | 39,969 | 39,969 | 0 | 2,161,120 | 2,044,576 | 36,104 | 2,080,680 | 3.7% | | |
| 6495 17 | TEA Access Control System Upgrades (TE | RS&H (note 1) | | | | | 126,794 | . 0 | 0 | 0 | 126,794 | 112.761 | | | | 10.0% | 11.2% |
| | Design Design | HCBECK | | | | Resolution No. 2017-53, 8/3/2017 | 126,794 | | | | 21,796 | 21,796 | | | | 47.3% | 52.7% |
| | Construction | D&M Construction | | | | Resolution No. 2021-21 3/4/2021 | 826,568 | | | | | 718,170 | | | | 41.8% | 48.2% |
| | Other (In House/Misc) | | | | | • | 170,535 | | 0 | 0 | | 170,535 | | | | | |
| | Total Project Costs/Budget Approve | | 7/25/2022 | 771,700 | 1,168,600 |) | 1,123,898 | -13,103 | -34,899 | 21,796 | 1,110,795 | 1,023,262 | 51,624 | 1,074,886 | 8.0% | | |
| 6615 19 | Fire Suppression Tank Rehabilitation (TE | | | | | | | | | | | | | | | | |
| | Design | RS&H (note 1) | | | | | 137,856 | | | | | 131,113 | | | | 10.0% | 11.2% |
| | Other (In House/Misc) | Jonnson-Laux | | | | | 422,060 194,554 | | | | | 412,060 194,554 | | | | | |
| | Total Project Costs/Budget Approve | ed | 2/1/2022 | 508,400 | 750,900 |) | 754,470 | | | | | | -3,860 | 733,867 | 2.3% | | |
| 6950 22 | | | | | | | | | | | | | | | Ī | | |
| | Design | RS&H (note 1) | - | • | | | 57,684 | | | | | 55,727 | - | • | | 12.0% | 9.9% |
| | Construction | HL Pruitt | | | | Resolution No. 2022-35, 4/5/2022 | 293,340 | | | | | 287,713 | | | | | |
| | Other (In House/Misc) Total Project Costs/Budget Approx | | 9/14/2022 | 420.700 | 422.100 | | 101,974 452,998 | | | | | 101,974 | -14.385 | 431.029 | -2.1% | | |
| 8225 17 | Gateway Development Area | 20 | 9/14/2022 | 420,700 | 422,100 | | 452,996 | | 0 | 0 | 452,998 | 445,414 | -14,363 | 431,029 | -2.176 | 1 | |
| 8225 17 | Design | Stantec | | | | Resolution No. 2013-48, 5/2/2013 | 6,901,821 | . 0 | 0 | 0 | 6,901,821 | 6,833,854 | | | | 17.6% | 18.6% |
| | Design | Jacobs (Note 3) | | | | | 786,933 | | | | | 786,898 | | | | 10.0% | 17.2% |
| | Design | RS&H (note 1) | | | - | | 87,440 | | | | | 86,887 | | | | 10.0% | 11.2% |
| | Design (Other) | | | | | | 113,211 | | | | | 91,448 | | | | | |
| | Construction | Hensel Phelps | | | | Resolution No. 2018-117, 12/6/2018 | 66,016,000 26,747 | | -3,559,704 | 0 | 62,456,296 26,747 | 62,456,296 | | | | 14.9% 82.4% | 18.5% 17.9% |
| | Construction (ODP) | AC Signs | | | | | 26,747 5,074,586 | | 0 | 0 | 20): | 5,074,543 | | | | 64.4% | 17.9% |
| | Project Management (Inspection) | Jacobs (Note 3) | | | | | 2,770,644 | | 0 | | | 2,770,644 | | | | 10.0% | 17.2% |
| | Other (In House/Misc) | | | | | | 2,586,630 | | 0 | 0 | | 2,356,402 | | | | | |
| | Total Project Costs/Budget Approve | | | 79,269,000 | 81,182,657 | | 84,364,011 | -,, | -3,559,704 | 0 | 80,804,307 | 80,480,997 | 557,138 | 81,038,135 | 0.2% | | |
| | Substantially Complete Master Pla | | | \$ 176,273,000 | | | \$ 191,520,505 | | | | | | | \$ 181,697,230 | -0.4% | | |
| | Substantially Complete Non-Mast | er Plan Projects | | \$ 55,986,300 | | | \$ 54,138,542 | | | | | | | \$ 53,261,103 | 2.8% | | |
| Total Subs | tantially Complete | | | \$ 232,259,300 | \$ 235,712,805 | 14 | \$ 245,659,047 | \$ (14,251,162) | \$ (25,705,250) | \$ 11,454,088 | \$ 231,202,319 | \$ 222,438,889 | \$ 12,519,445 | \$ 234,958,333 | 0.3% | | |

^{[1)} RSAH Inc. Consulting Agreement started on 11/5/16, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in process of 11.6% and 11.0%, respectively, with an overall D/W/MRE target of 10%. OCT 2022 reported achievement on completed projects and projects in projects in projects in projects in projects and projects in project

⁽²⁾ Jacobs Project Management Co. Consulting Agreement started on 4/3/14, with an overall D/W/MBE target of 10%. OCT 2022 reported achievement on completed projects and projects in process is 14.9% and 18.7%, respectively, with an overall achievement of 17.2%.
(3) CB&I/APTIM Consulting Agreement started on 5/1/14, with an overall D/W/MBE target of 10%. OCT 2022 reported achievement on completed projects and projects in process is 32.6% and 0.0%, respectively, with an overall achievement of 22.6%.

⁽⁴⁾ CDM Engineering Services Agreement (Drew Park) started on 10/1/1993 and ended on 12/31/15 with an overall D/W/MBE target of 20%. Final reported overall achievement is 19.7%

⁽⁵⁾ ECT Engineering Services Agreement (Drew Park) started on 10/1/1993, with an overall D/W/MBE target of 23% and ended on 12/31/15. Final reported overall achievement is 27.4%.

⁽⁶⁾ URS Corp Southern Consulting Agreement started on 10/7/10, ended on 9/30/13 with an overall D/W/MBE target of 10%. Final reported overall achievement is 10.5%

⁽⁷⁾ Walker Consulting Agreement started on 7/2/2015, with an overall D/W/MBE target of 10%. OCT 2022 reported achievement on completed projects and projects in process is 6.8% and 14.2%, respectively, with an overall achievement of 10.5%. A new contract was executed 8/6/2020 with an overall D/W/MBE target of 10%. OCT 2022 reported achievement on completed projects and projects in process is 0.0% at

⁽⁸⁾ Ricondo Consulting Agreement started on 6/6/19 through 6/5/2024, with an overall D/W/MBE target of 17%. OCT 2022 reported achievement on completed projects and projects in process is 0.0% and 14.4%, respectively, with an overall achievement of 9.4%.