

Aviation Authority Capital Improvement Program Project Status Report

November and December 2020









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Planning and Development
and
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Capital Improvement Project Status Report Overview

The Capital Improvement Project Status Report has been updated through December 2020 activity.

The Capital Improvement Project Status Report is organized into following categories:

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The Capital Improvement Project Status Report (which now includes the new FY21 approved projects) consists of specific information for each project, including the project title, estimated costs, designer, contractor, airport, project description, a project update, and significant dates according to the latest schedule. The Active Projects Spreadsheet mirrors the projects listed within sections I through IV of the Capital Improvement Project Status Report and contains specific project details related to contract or agreement amounts, approved change orders or amendments, DBE or W/MBE target and achievement amounts. Projects within the Substantially Complete section will be shown for one month only.

The Authority routinely has miscellaneous small to medium size maintenance and rehabilitation construction projects with time constraints or limited competition. To provide an additional resource, a Job Order Contracting (JOC) solution utilizing a cooperative contract with the National Joint Powers Alliance has been approved by the Board through 2021.

The Substantially Complete spreadsheet will show all projects in the current fiscal year which achieved Substantial Completion. The spreadsheet provides additional information including the substantial completion date, an estimate of the final costs, and a comparison to the current budget.

The Five-Year Capital Improvement Program Outlook category consists of spreadsheets listing anticipated projects and estimated costs for the period 2021-2025. The estimated project cost includes, initial in-house planning, advertising, design development, construction, construction management, construction contract administration, permitting and miscellaneous printing, copying and distribution costs and any other components associated with completion of the work.

Schedules and budgets are updated during the course of the project. Any changes will be reflected in the next posting of the report.

Please call Dan Johnson at (813) 801-6030 or e-mail <u>DGJohnson@Tampaairport.com</u> if you have any questions regarding the Capital Improvement Program Status Report.

Capital Improvement Project Status Report

November and December 2020

I. Projects in Planning

#6385 18 HCAA Website Rebuild

Substantial Completion:TBDCurrent Budget:\$540,600Consultant:TBD

Airport: Tampa International, Peter O. Knight,

Tampa Executive, and Plant City

Project Description: The scope of the project is to refresh the Airport's public website. The project will incorporate current design trends and technologies to deliver a more engaging and accessible site for airport patrons.

Project Status: The Authority has cancelled the solicitation and is evaluating and revising the scope pending Executive approval of the effort.

#6565 19 Public Safety System Upgrade

Substantial Completion: November 2020 Current Budget: \$1,111,500

Consultant: TriTech Software Systems

Contractor: N/A

Airport: Tampa International

Project Description: The scope of this project is to upgrade the Public Safety software used by the Police Department. Much of this software is over 18 years old and the upgrades and enhancements will improve the user interface allowing the Authority's Police department to expedite administrative tasks, include robust mobility for officers in the field, provide more accurate location information and more efficient dispatching, and allow more efficient incident reporting and streamlined statistical reporting to enable the creation and sharing of reports.

Project Status: TriTech has completed much of the configuration for the records management system (RMS) and computer-aided dispatch (CAD) system garnered through multiple workshops with key stakeholders. System interfaces are being built and configured. Training of Tampa International Airport Police Department (TIAPD) is completed for Field Officer, Investigator, Records, and Property & Evidence. Training of Airport Operations personnel and Airport Operations Center Supervisors for CAD has been completed. Go-live planning is underway.

#6660 19 Noise Study AIP 03-12-0078-66-2019

Substantial Completion: July 2021 Current Budget: \$627,800

Consultant: Environmental Science Associates

Airport: Tampa International

Project Description: The scope of this project is to formally update the Noise Exposure Map (NEM). The last formal update was completed and approved in 2000. The formal NEM update will be conducted in accordance with 14 C.F.R. Part 150.

Project Status: As of January 2021, the consultant worked with the Authority to gain FAA approval on the methodology used for the number of aircraft operations used for the 'current' and the five-year look ahead with respect to projected noise impacts. This was especially challenging given COVID and the significant drop in aircraft operations. The FAA published a draft terminal area forecast (TAF), which included projections based on COVID impacts, in November of 2019. The Authority anticipates providing a memo to the FAA to gain approval on methodology in January 2021. Depending on the FAA's response timeline and approval, this could delay the next round of public outreach, currently planned for Spring 2021, which could then push substantial completion accordingly.

#6690 20 IT FY 20 Capital Commodity Plan

Substantial Completion:March 2021Current Budget:\$2,800,000Contractor:ITS DepartmentAirport:Tampa International

Project Description: The scope of this project is to purchase information technology equipment and other associated ancillary items in a phased refresh cycle to ensure the stability and reliability of the Authority's technology infrastructure.

Project Status: The project is within budget and on time with the procurement of the required FY 20 equipment. The additional work to modernize the Shuttle Entrances and Event Center has been completed for 3 of the 4 shuttle entrances. The Airside E Entrance is scheduled to be completed in April due to the infrastructure requirements of the new Meet and Greet sign location.

#6705 20 ARFF 1988 T1500 Vehicle Replacement

Substantial Completion:October 2020Current Budget:\$1,100,000Consultant:N/AManufacturer:Oshkosh

Airport: Tampa International

Project Description: The purpose of this project is to replace existing ARFF No. 5 vehicle that is beyond its useful life, which was purchased in 1988.

Project Status: ARFF No. 5 vehicle replacement was delivered at the end of October 2020 and was placed into service in November.

#6715 20 Bag Claim Carpet Replacement

Substantial Completion: TBD

Current Budget: \$1,514,100

Consultant: General Consultant

Contractor: TBD

Airport: Tampa International

Project Description: The purpose of this project is to replace the Bag Claim carpet, as well as some of the back of house flooring in the Main Terminal.

Project Status: The Board approved the project at the September 2019 Board meeting. This project has been deferred to a future fiscal year to be determined as a cost cutting measure due to COVID-19 impacts.

#6735 20 Oracle Enterprise Business Solution Upgrade

Substantial Completion:February 2021Current Budget:\$3,393,000Consultant:Bourntech

Contractor: N/A

Airport: Tampa International

Project Description: The purpose of this project is to upgrade the Authority's Oracle Enterprise Business Solution (EBS) and Technology Stack software. The upgrade will enable improved system functionality, provide mobile capabilities, improved security without VPN requirements, added functionality within Finance, Human Resources, Procurement, and benefits that will improve user experience and promote employee self-service. It will extend current support requirements to 2030 based on the latest technology stack.

Project Status: The Oracle EBS Upgrade final phase of User Acceptance Testing (UAT) will be in early January 2021 with Go Live on the new Oracle Platform scheduled for the first week of February.

#6740 20 Tampa Executive Airport Master Plan Update

Substantial Completion:TBDCurrent Budget:\$650,000Consultant:Ricondo

Airport: Tampa Executive

Project Description: The purpose of this project is to update the Airport Master Plan for Tampa Executive Airport (VDF). The update is needed to reassess future projections of airport activity, identify options to capitalize on the Authority's real estate holdings, define optimal uses for airport property and adjacent land parcels, evaluate the airfield geometry for compliance with FAA AC 150/5300-13A, Change 1, address new environmental and other regulatory constraints, and plan for an appropriate mix of land users to support projected aviation and non-aviation needs.

Project Status: The Ricondo team has been focusing on the development of the scope of work for Phase 3 of the Master Plan Update including coordination with multiple sub-consultants. In light of COVID-19, it was considered prudent to defer Phase 2 of the Master Plan to a later time. Phase 3 of the Master Plan will include a significant outreach program including coordination with local government agencies, public meetings, and coordination with several Authority departments (Real Estate, Finance, etc.).

#6745 21 Wildlife Management Program - Phase 1

Substantial Completion:March 2023Current Budget:\$639,300Consultant:APTIMContractor:N/A

Airport: Tampa International

Project Description: The purpose of this project is deliver a multi-phase comprehensive program that will update and improve Tampa International Airport's existing airport wildlife management program to ensure long-term compliance with 14 CFR §139.337 – Wildlife Hazard Management.

Project Status: The project kick-off meeting was held in October 2020. The project is on schedule.

#6755 21 STPG, Tug Tunnels, & Quad Decks Rehabilitation

Substantial Completion: September 2022
Current Budget: \$2,223,400

Consultant: Walker Consultants

Contractor: TBD

Airport: Tampa International

Project Description: The purpose of this project is rehabilitate to extend the life of the Short Term Parking Garage.

Project Status: The Board approved the project at the September 2020 Board meeting.

#6770 21 Airside C Airline and TSA Space Rehabilitation

Substantial Completion: August 2021
Current Budget: \$200,000

Contractor: In-House Projects Group
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate ramp level offices, restrooms, operations areas, and TSA areas.

Project Status: The Board approved the project at the September 2020 Board meeting.

#6785 21 Common Shared Use Passenger Processing System (C/SUPPS) - Phase 3

Substantial Completion:July 2022Current Budget:\$2,775,000Consultant:RS&HContractor:TBD

Airport: Tampa International

Project Description: The purpose of this project is to provide C/SUPPS for additional airlines, gates, ticket counters, and required technology. Phase 3 deployment will be limited to portions of the Airside, Main Terminal Ticket Level, and Airline operational space.

Project Status: The Board approved the project at the September 2020 Board meeting and it is scheduled to commence in April 2021.

#6820 21 IT FY21 Capital Commodity Plan

Substantial Completion:September 2021Current Budget:\$1,500,000Consultant:TBD

Contractor: TBD

Airport: Tampa International

Project Description: The purpose of this project is to purchase IT equipment and other associated ancillary items in a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure.

Project Status: The Board approved the project at the September 2020 Board meeting. The project has procured approximately 40% of the FY 21 equipment and is within budget and on time.

#6835 21 Baggage Belt LED Replacement

Substantial Completion:June 2022Current Budget:\$1,200,000

Consultant: TBD Contractor: TBD

Airport: Tampa International

Project Description: The purpose of this project is to replace the current rectangular shaped 43-inch monitors that are located above the baggage claim belt tips that display the flight number and the originating city of the bags being delivered on that belt.

Project Status: The Board approved the project at the September 2020 Board meeting. The proof of concept sign will be completed in March 2021. The project is within budget and on schedule.

#6875 21 Employee Bus Replacement

Substantial Completion:August 2023Current Budget:\$5,492,000Consultant:TBDContractor:TBD

Airport: Tampa International

Project Description: The purpose of this project is to replace the employee bus fleet for the service user of the North Employee Lot. It will be a mix of leased diesel buses (O&M) along with the purchase of four electric buses.

Project Status: The Board approved the project at the September 2020 Board meeting.

#8410 21 TPA Real Estate Development

Substantial Completion: September 2021

Current Budget: \$250,000
Consultant: RS&H
Contractor: TBD

Airport: Tampa International

Project Description: The purpose of this project is a multi-year project of on-call development support services, planning, preliminary engineering, design and construction for the future commercial development of various locations.

Project Status: The Board approved the project at the September 2020 Board meeting. The consultant work order has been completed and development support tasks will be assigned based on future commercial development opportunities.

II. Projects in Design

#5985 13 Commercial Real Estate Development - Preliminary Planning & Design

Substantial Completion: May 2021
Current Budget: \$3,625,000
Consultant: Stantec

Airport: Tampa International

Project Description: The scope of this project is to assist the Authority with investigating the possibility of a multiphase, multi-year plan to subdivide and develop TPA's available/underutilized properties for future facilities in order to meet demand forecast for commercial real estate. This project also includes the development of the project manual for the SkyCenter (formerly the Gateway Development Area) office complex.

Project Status: The vacating of roadways and curing title issues and easements in the Eastside Development Area has been completed. Funding is included for the oversight of projects being constructed by other companies, such as United and CAE. The consultant's efforts are also tied to projects 8225 17 and 8226 17.

#6495 17 TEA Access Control System Upgrades

FDOT F.M. #429617-1

Substantial Completion:August 2021Current Budget:\$1,088,900Consultant:RS&HContractor:TBD

Airport: Tampa Executive

Project Description: The scope of this project is to upgrade the existing system or provide a newer system along with expanded coverage to include the perimeter vehicle gates which currently operate as standalone systems. This expansion will provide a single airport wide system that can control and monitor all secure area access points locally or from a remote location such as the Airport Operations Center at Tampa International Airport. Additionally, consideration will be made for providing additional cameras to increase video surveillance coverage.

Project Status: The project is currently out for bidding with bids anticipated in January 2021.

#6500 17 HCAA Enterprise Geographical Information System (eGIS) and Asset Management Program

Substantial Completion: December 2020
Current Budget: \$1,586,000

Consultant: Environmental Systems Research Institute

Airport: Tampa International

Project Description: The scope of this project is to implement an enterprise Geographical Information System (eGIS) based on the data delivered in the AGIS Project, and make functional use of it within the Authority as mandated by the FAA for all airports. This project will also implement an asset management system for the use of Operations and Maintenance departments to use in daily inspections.

Project Status: Completed and deployed applications supporting Operations Department's FAA Part 139 compliance. The Part 139 solution includes applications and dashboards, which allows staff to complete inspections in the field, automatically create service requests in the CityWorks Asset Management Solution (AMS) and view inspection data that provides access to information for analysis and response. Final requirements were defined for sign-off by Operations to achieve substantial completion of the project which included data loading applications, additional dashboards, and an airfield closure map application. Main Terminal and Airside data has been converted to ArcGIS Indoors that will support guest services and business needs in these areas of the airport campus.

#6615 19 Fire Suppression Tank Rehabilitation

FDOT F.M. #435233-1

Substantial Completion:TBDCurrent Budget:\$574,600Consultant:RS&HContractorTBD

Airport: Tampa Executive

Project Description: The scope of this project is to rehabilitate the fire suppression. Work will include cleaning and repair of existing fire pump, lines and screen; repair/replacement of the fire pump controllers; foam tank replacement; and construction of an enclosure around the foam tanks.

Project Status: An independent third-party inspection report of the fire suppression system has been completed. Design needs for the project are being assessed based on the report's findings and recommendations. A project implementation strategy is in the process of being developed by RS&H with consideration of tank disposition, hangar code requirements, environmental factors, cost implications, life-safety issues in conjunction with the Project Management Plan's original scope description. The project is anticipated to resume with design in January 2021.

#6685 20 Long Term Garage Elevator Rehabilitation

Substantial Completion: July 2021 Current Budget: \$4,840,000

Contractor: Schindler Elevator Company

Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate the elevator equipment installed in the Long Term Parking Garage (LTPG). Each of the four elevators in the four elevator banks of the LTPG will get new control systems, new microprocessor AC drives, and replace existing gear machines with new Schindler Modular Gearless, FMM-200 Machines.

Project Status: The June 1, 2020 start date is being delayed to August due to COVID-19 related manufacturer lead time delays in Spain. Some equipment has been shipped to get the project started. Equipment parts for first 8 cars have been shipped and are onsite.

#6710 20 EFSO (Emergency Fuel Shut Off)

Substantial Completion:April 2021Current Budget:\$1,021,749Design-Builder:Currier TK

Airport: Tampa International

Project Description: The scope of this project is to upgrade the Emergency Fuel Shut Off (EFSO) systems at Airsides

A, C, and E.

Project Status: Notice to Proceed was issued in December 2020.

#6750 21 Pavement Rehabilitation

Substantial Completion:February 2022Current Budget:\$2,792,900Consultant:RS&HContractor:TBD

Airport: Tampa International

Project Description: The purpose of this project is to repair, rehabilitate, or replacement of damaged or worn-out pavements throughout the airport with a focus on asphalt pavements.

Project Status: The project design started in October and the 30% design submittal was made on December 21, 2020. The submittal is currently under review and the 60% design submittal is expected in February 2021.

#6780 21 Main Terminal Elevator Modernization

Substantial Completion:November 2022Current Budget:\$7,455,000

Consultant: N/A

Contractor: Schindler Elevator Company

Airport: Tampa International

Project Description: The purpose of this project is to rehabilitation of the twenty-four geared traction Landside elevators including replacing the existing geared traction machines with new FMM200 Modular Gearless Machines and cab modernizations of the twenty-four elevators.

Project Status: The Board approved the project at the September 2020 Board meeting and approved the contract award on December 3, 2020. Notice to Proceed was issued on December 14, 2020 and project design has started.

#6855 21 Main Terminal Complex Structural Envelope Restoration

Substantial Completion: August 2022
Current Budget: \$2,439,000

Consultant: Walker Consultants

Contractor: TBD

Airport: Tampa International

Project Description: The purpose of this project is to do restoration on building envelope of each Airside building and Main terminal to extend the service of life of the building envelopes.

Project Status: The Board approved the project at the September 2020 Board meeting. The project design started in October and the 30% design submittal is expected in January 2021.

#6860 21 Airside Guideways & Bridges Rehabilitation

Substantial Completion:September 2022Current Budget:\$2,118,800

Consultant: Walker Consultants

Contractor: TBD

Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate Airside Guideways and Bridges to extend the service of life.

Project Status: The Board approved the project at the September 2020 Board meeting. The project design started in October 2020 and the 30% design submittal was made on December 14, 2020. The submittal is currently under review and the 60% design submittal is expected in February 2021.

#6865 21 Part 139 Airfield Improvements

Substantial Completion: January 2022
Current Budget: \$4,455,700

Consultant: TBD Contractor: TBD

Airport: Tampa International

Project Description: The purpose of this project is to address certain Part 139 deficiencies identified by the FAA as part of their Part 139 annual inspection.

Project Status: The Board approved the project at the September 2020 Board meeting. The design team is working on the interim design submittal.

8226 17 SkyCenter Authority Interior Office Fit-Out

Substantial Completion:January 2022Current Budget:\$42,381,641Design-Builder:DPR/Gensler

Airport: Tampa International

Project Description: This project will design and construct the Authority's interior office fit-out on Levels 3, 4 and 5 within the developer provided new SkyCenter office complex.

Project Status: The project received 100% design submittal on November 30, 2020. The project's Part 2 GMP award and the Notice to Proceed for construction is currently scheduled for March 2021.

#8240 19 Air Cargo Expansion

FDOT F.M. #442095-1

Substantial Completion: June 2021
Current Budget: \$69,901,300

Design-Builder: Currier TK/The Middlesex Corporation

Airport: Tampa International

Project Description: The scope of this project is the development of new air cargo facilities in the East Development Area and will include cargo facilities, site development, taxilanes, taxiways, aircraft parking aprons, ground service equipment storage areas, landside roadway access improvements, aircraft fueling facilities and trailer staging areas.

Project Status: The GMP Part 2 Proposal Documents were provided to the Authority in May 2020. Due to the impacts from COVID-19, the Air Cargo Expansion project has been deferred until required as an enabling project for Airside D construction.

In the near term this project will fund the construction of a new Truck Rack Fueling System located at the fuel farm on the behalf of the Tampa Fuel Committee. The estimated cost of this work is \$2,380,000. In September, the Tampa Fuel Committee assigned the design and construction to Currier TK. The project is in 60% design.

#8300 20 Airside A, C, and F Restroom Renovations

Substantial Completion:January 2023Current Budget:\$21,386,000Design-Builder:The Beck GroupAirport:Tampa International

Project Description: The purpose of this project is to refurbish the boarding level public restrooms and companion restrooms at Airside C and Airside F and the ramp level at Airside A. In addition, the Airside C south restrooms will be expanded to accommodate additional needs and may also include an addition to the Airside C building required to house offices displaced by the expansion of the restrooms. This project is a planned maintenance refurbishment of these public restrooms.

Project Status: During the months of November and December, the Contractor mobilized on site for the demolition of the Airside A and F-west restrooms. Reconstruction of the new Airside A and F-west restrooms is now in progress.

Beck submitted the 90% deliverable for the design of the Airside C restrooms and the relocated Southwest Airline ticket offices located at Airside C per schedule. The next deliverable will include the 100% Contract Documents, accompanied by a Supplement A to the Part 2 GMP issued previously.

#8315 20 Monorail System Replacement

FDOT F.M. #446919-1

Substantial Completion:December 2022Current Budget:\$33,530,000Design-Builder:Manhattan

Airport: Tampa International

Project Description: The purpose of this project is to install moving walkways on Level 4 of the Long Term Parking Garage and decommission the existing Monorail System running between the Long Term Parking Garage and the Short Term Parking Garage. Level 4 of the Long Term Parking Garage will also be modified to create a Premium Parking Product, providing guests with an option of enhanced amenities.

Project Status: The 60% Design Development documents for the Moving Walkways were submitted to the Authority per schedule, along with the Part 2 GMP for early release, long-lead materials. Part 2 negotiations are underway. The 90% drawings and specs for the Moving Walkways are due in January, with 60% documents for the Monorail Decommissioning due in February.

#8330 20 North Remain Overnight (RON) Parking Apron

FDOT F.M. #446920-1

Substantial Completion: TBD

Current Budget: \$23,118,800

Consultant: Kimley-Horn and Associates, Inc.

Contractor: TBD

Airport: Tampa International

Project Description: The purpose of this project is to build a Remain Overnight (RON) parking area for up to 12 aircraft and a Ground Service Equipment storage area north of Taxiway A.

Project Status: Design professional services commenced on October 1, 2019. The 90% design documents were submitted on March 31, 2020. Because of COVID-19, this project was deferred until required as part of the construction of Airside D.

#8405 20 Airside A Boarding Bridges, PCA AHU and GPU Replacement AIP Grant #03-12-0078-68-2020; FDOT F.M. #436834-1

Substantial Completion:July 2022Current Budget:\$22,587,600Design-Builder:Aero/ManhattanAirport:Tampa International

Project Description: This project consists of the design and installation of new Passenger Boarding Bridges (PBBs), Pre-Conditioned Air and Air Handling Units (PCA-AHUs) and Ground Power Units (GPUs) at fifteen gates at Airside A, which includes reusing thirteen PBB AHUs and adding two PBB AHUs at Gates A3 and A10. A survey and analysis of a new parking layout to accommodate the current fleet mix will be required, including existing lead-in lines, stop bars, safety areas, hurricane tie-downs, and hydrant fuel locations. An inventory of the current and proposed fleet mix will also be necessary.

Project Status: The Notice to Proceed for the Part 1 design services was issued on August 13, 2020. The 30% design submittal was received in September 2020. The 60% Design Submittal for long lead items is currently scheduled for November 2020 and the Part 2 GMP Board award is anticipated for March 2021. The remaining 90% submittal is scheduled for February 2021 and a Supplement A Board award for the remaining scope is currently scheduled for June 2021.

#8420 21 Airside A and C Shuttle Car and Control System Replacement

Substantial Completion: February 2022
Current Budget: \$13,577,700

Consultant: Bombardier Technologies

Contractor: TBD

Airport: Tampa International

Project Description: The purpose of this project is to replace the system wide shuttle train control system and the shuttle cars at Airsides A and C in a multi-phased, multi-year approach. The purchase of the cars will be a FY22 project.

Project Status: The Notice to Proceed was issued to Bombardier Technologies (BT). They are currently 50% complete with the Shuttle Controls system design and are conducting a Preliminary Design review meeting with the Authority on January 8, 2021.

#8805 17 Airport Security System Replacement (ASSR) – Design Only AIP 03-12-0078-65-2019; FDOT F.M. #425920-2, 425921-1

Substantial Completion:September 2018Current Budget:\$2,785,000Design-Builder:The Beck GroupAirport:Tampa International

Project Description: The scope of this project is to study and design a new Airport Access Control (AAC) and Closed Circuit Television (CCTV) system for the airport. Additionally, a Security Master Plan will be developed.

Project Status: The design for this project is complete. The construction project is 8320 19.

III. Projects Undergoing Construction/Implementation

#5382 16 Site Rehabilitation

Substantial Completion: March 2021
Current Budget: \$1,270,000
Consultant: APTIM

Contractor: Astra Construction Services
Airport: Tampa International

Project Description: The scope of this project is to ensure that the subsurface site conditions at the South Terminal Support Area (STSA) meet environmental requirements and industry standards for commercial redevelopment.

Project Status: At the former Rental Car site located on the first level of the Long Term Parking Garage where rental car quick-turn-around (QTA) and service center activities were previously conducted, the Authority is preparing the final site closure package. At eleven state cleanup petroleum facilities, FDEP and their agency term contractors are continuing to perform various phases of drilling, testing, and reporting under FDEP's Limited Site Assessment programs.

#5615 18 Airsides A and F Air Handler Replacement

Substantial Completion: August 2021
Current Budget: \$2,817,000
Consultant: RS&H

Contractor: Caladesi Construction Co. / Bernhard MCC

Airport: Tampa International

Project Description: The scope of this project includes replacing the air handling units at Airside F and the outdoor air handling units at Airside A with new modular, high efficiency units, variable frequency drives and upgraded controls, and auxiliary equipment.

Project Status: The Airside A Air Handler replacement work reached Substantial Completion on August 10, 2020.

For Airside F, three bids were submitted on October 28, 2020 and the contract was awarded to Bernhard MCC, LCC on December 3, 2020. A kick-off meeting is scheduled for January 7, 2021.

#5991 14 Checked Baggage System Upgrades & Optimization FDOT F.M. #429607-1, 428057-2

Substantial Completion: November 2021
Current Budget: \$52,738,00.00

Consultant: Corgan Associates, Inc.
Contractor: Hensel Phelps Construction

Airport: Tampa International

Project Description: The scope of this project provides for the final design and construction of the checked baggage system upgrades and optimization. The project includes all necessary facility modifications required for the reconstruction and optimization of the Checked Baggage Inspection System (CBIS) to include changes to baggage conveyors systems, programming, mechanical, plumbing, electrical, structural, telecommunications, and other infrastructure as necessary.

Project Status:

Airside C: A significant portion of the mechanical and electrical systems have been installed. A partial final electrical inspection has passed. The uninterruptable power source (UPS) has been activated and the new switchboard has been energized. Baggage Handling System (BHS) components (i.e., catwalks, conveyors, peripheral devices) are being installed. The first tie-ins between old and new BHS have been successfully completed with more to follow. Testing and balancing of the HVAC system has been completed. Installation of acoustical curtains has begun.

A-Sort Building: A significant portion of the mechanical and electrical systems have been installed. A partial final electrical inspection has passed. The UPS has been activated. The air handlers and chiller have also been activated. BHS components (i.e., catwalks, conveyors, peripheral devices) are being installed. The new mechanical chiller has been activated. Partial final electrical inspection with City of Tampa has passed. Testing and balancing of the HVAC system has been completed. Installation of acoustical curtains has begun.

Main Terminal: No work currently schedule in this area.

#6155 14 & #6156 15 Replace Parking Revenue Control System - Phase I & Phase II

Substantial Completion: March 2020 Current Budget: \$14,916,600

Design-Builder: Manhattan Construction
Airport: Tampa International

Project Description: The scope of the project is to develop and deploy a new Parking Access Revenue Control System (PARCS) to consolidate all relevant parking and commercial vehicle operations into one fully functional management platform. Included in the project scope is a parking count by level system, license plate recognition, LED signage integration, SunPass Plus, and reconfiguration of the exit plaza for short and long term parking.

Project Status: New touch screens and touchless sensors were installed to facilitate touchless ticket dispensing. Labeling standards are being evaluated for inclusion in new graphic wraps being installed.

#6157 16 Replace Parking Revenue Control System - Phase III

Substantial Completion: March 2020
Current Budget: \$5,430,500

Design-Builder: Manhattan Construction
Airport: Tampa International

Project Description: The scope of this project is to deliver ground transportation system (GTS) software including an automatic vehicle identification (AVI) system. The project also includes a parking count by level parking guidance system (PGS) for the Long Term Parking Garage.

Project Status: The online booking system is in development.

#6165 19 Airfield Maintenance Equipment Storage Building Addition

Substantial Completion:November 2020Current Budget:\$1,968,400Consultant:RS&H

Contractor E&L Construction Group
Airport: Tampa International

Project Description: The scope of this project is to design and construct a new 10,000 sf storage building adjacent to the existing Airfield Maintenance Facility. The new storage building addition will house a new car/truck wash replacement, an equipment wash area and storage area for maintenance equipment.

Project Status: Construction of the building foundations, slab, and CMU walls are complete. Building steel and anchor bolts were damaged during erection of the pre-engineered metal building. Replacement steel was ordered and delivered to the site. The Contractor working to replace the damaged anchor bolts before resuming with installation of the pre-engineered metal building. Carwash equipment is scheduled to be delivered to the site in mid-January.

#6475 19 Main Terminal Ticket Level Interior Refurbishment

Substantial Completion:November 2020Current Budget:\$7,719,000Design-Builder:DPR

Airport: Tampa International

Project Description: The scope of this project consists of the refurbishment of the Main Terminal ticket level and the establishment of a new design standard to enable signature carriers to enhance their respective brands while maintaining an overall aesthetically pleasing and consistent design style.

Project Status: Substantial Completion was achieved during the months of November and December. A lighting study was underway to research additional lighting at the Southwest Ticket Counter due to the existing low light levels.

#6530 18 North Air Cargo Facility Redevelopment

Substantial Completion: TBD

Current Budget: \$1,150,000
Consultant: RS&H

Contractor: Astra Group Inc.

Airport: Tampa International

Project Description: The scope of this project is to provide temporary cargo operations space. In addition, the North Cargo Road will be widened and some airfield lighting will be added under this project.

Project Status: The project has been de-scoped to provide only interim air cargo support as required until new air cargo facilities are completed. To date this support has included roadway widening to support larger cargo equipment utilizing the roads between the North Air Cargo building and Hardstand D.

#6535 19 Parkway and Service Road Asphalt Pavement Rehabilitation FDOT F.M. #432974-1

Substantial Completion: February 2022
Current Budget: \$4,176,700

Design-Builder: Cone & Graham, Inc.

Airport: Tampa International

Project Description: The scope of this project is to rehabilitate asphalt roadway pavement consisting of the inbound and outbound George J. Bean Parkway, sections of the Bessie Coleman Boulevard Service Road, and other areas such as ticket/toll plazas asphalt pavement which are showing signs of deterioration and age. This project will be designed and constructed in conjunction with Master Plan Phase 2 project #8235 18 Widen and Rehabilitate the George Bean Parkway and New Economy Parking Road Exit, so that the design and construction are fully coordinated and timed, thereby, combining the extent of operational impacts.

Project Status: Notice to Proceed was issued on October 11, 2019 as part of the Master Plan Phase 2 project 8235 18. Asphalt pavement rehabilitation work consisting of asphalt milling and overlay is currently scheduled for August to November of 2021.

#6545 19 Airside F Roof Replacement FDOT F.M. #438833-1,436834-1, 429602-1

Substantial Completion:July 2021Current Budget:\$17,845,800Design-Builder:HC Beck, Ltd.

Airport: Tampa International

Project Description: The scope of this project is the design to replace the original roof, gutters, drainage system over the Airside F Building. The project is necessary to maintain the water tightness of the building and extend the integrity of Airside F. The original Airside F Terminal Building was completed in 1987 and the roof is at the end of its useful life. The project will require the existing conditions of both roofing and drainage systems to be documented and ascertained during the design process.

Project Status: The standing seam roof replacement in Phases 1, 2, and 3 is complete.

Roof demolition and build-back in the final phase of the project (Phase 4) is complete and all new roof panels have been roll-formed. Installation of the new metal panels is scheduled to begin in early January. Wet-sealing of the clerestory and curtain wall glass and coating of the steel roof trusses and underside of the roof deck continues. Removal and replacement of the final three flat roofs is expected to begin in late January.

#6580 19 Rehabilitate and Enhance Airfield Lighting

Substantial Completion:March 2020Current Budget:\$1,416,600Consultant:RS&HContractorH.L. Pruitt

Airport: Tampa International

Project Description: The scope of this project is make improvements to the existing airfield lighting system to conform to FAA requirements and to address FAA recommendations to improve airfield safety. Improvements include modifications to runway threshold lights, segmented circle at the airport's primary wind cone, Taxiway W-3 lead-off lights, LED taxiway edge lights and runway guard lights (RGL).

Project Status: Installation of all new airfield lighting and control system components is complete. The control system manufacturer is scheduled to be onsite in early January to commission the airfield lighting control system upgrades.

#6590 19 Short Term Parking Garage - Level 9 & Tug Tunnels Rehabilitation

Substantial Completion:December 2020Current Budget:\$2,074,900

Consultant: Walker Consultants

Contractor: Concrete Protection and Restoration

Airport: Tampa International

Project Description: The scope of this project is to rehabilitate Level 9 of the Short Term Parking Garage (STPG) and the baggage tug tunnels.

Project Status: The expansion joint replacement on Level 9 is complete and traffic topping installation and other work is on-going.

#6595 19 Short Term Parking Garage Helix Lighting Replacement

Substantial Completion:TBDCurrent Budget:\$546,600Consultant:RS&HContractorTBD

Airport: Tampa International

Project Description: The scope of this project is to rehabilitate the existing lights in the parapet walls and ceiling on the up and down helixes.

Project Status: The project has been deferred for cost cutting measures due to COVID-19.

#6635 19 General Aviation Maintenance Facility Rehabilitation

FDOT F.M. #435235-1; 435239-1; 435236-1

Substantial Completion: December 2020
Current Budget: \$1,246,800
Consultant: RS&H

Contractor Reno Building, LLC

Airport: Plant City, Tampa Executive, Peter O. Knight

Project Description: The scope of this project is to rehabilitate maintenance facility buildings No. 4800 at Plant City Airport (PCA), No. 5600 at Peter O. Knight Airport (TPF), and No. 1600 at Tampa Executive Airport (VDF). The improvements are typically scheduled at 10-year intervals and are consistent with the findings of the 2016 Airport System Inspection Report.

Project Status: The rehabilitation of Building 4800 at Plant City is 100% complete. Rehabilitation of Building 5600 and construction of the new IT building at Peter O. Knight are approximately 95% complete. Substantial Completion is expected in early January.

#6645 19 Hangar 4000/E Rehabilitation

Substantial Completion:October 2020Current Budget:\$949,800Consultant:RS&H

Contractor: Odyssey International, Inc.

Airport: Peter O. Knight

Project Description: The scope of this project is to rehabilitate hangar 4000/E. Improvements consist of repair of cracks in the concrete hangar slabs, cleaning, priming, painting and repair of wall panels, removal of existing gypsum wallboard in the storage rooms, replacement of existing doors and all electrical light fixtures, outlets and conduits and installation of new electrical fixtures and outlets in the open hangar. Also included, is the replacement of the roof, which includes approximately 19,000 square feet of metal roof panels and the removal, reinstallation, and certification of the lightning protection system.

Project Status: Construction is complete and the project achieved Substantial Completion on October 1, 2020.

#6650 19 Mother's Nursing and Service Animal Relief Areas

Substantial Completion:March 2020Current Budget:\$2,148,900Consultant:RS&HContractorForesight

Airport: Tampa International

Project Description: The scope of this project is to provide new customer service amenities in compliance with current codes and FAA Circular(s). The amenities will include Mother's Nursing Rooms, Service Animals Relief Areas (SARAs), Water Bottle Stations, and Water Dump Stations.

Project Status: The four Main Terminal Service Animal Relief Areas opened on September 9, 2020, along with the Main Terminal, Airside E, and Airside F Mother's Nursing Rooms. Airside A Mother's Nursing Room will open when the restrooms on Airside A south reopen.

#6665 19 Baggage Claim Video Walls Technology Refresh

Substantial Completion:August 2020Current Budget:\$1,500,000Consultant/Vendor:AVI-SPL

Airport: Tampa International

Project Description: The scope of this project is to replace the four video walls in the baggage claim area. These video walls are currently comprised of twelve 46" monitors and would be replaced by a solid LED canvas. The balance of the screens will be replaced in 2020.

Project Status: The project has completed the three red side walls and on the Blue side the installation of Bag Belt 1, 3, 6, and Bag Belt 7 scheduled for installation in February of 2021.

#6700 20 Runway 5-23 and Connector Taxiways Rehabilitation AIP 03-12-0097-35-2020; FDOT FM#432984-1, 435231-1

Substantial Completion: April 2021
Current Budget: \$7,772,900
Consultant: AVCON

Contractor: C.W. Roberts Contracting

Airport: Tampa Executive

Project Description: The purpose of this project is to rehabilitate Runway 5-23 and connector taxiways via mill and overlay including edge lights, airfield guidance signs and navigational aids. Tree trimming of trees in the primary surface of the runway is also included.

Project Status: The project continues with the mobilization phase. Approval of construction permits is expected in early November and orders for various manufactured items have been placed.

#7054 12 Airport Support Area Environmental Remediation Phase 6

Regulatory Completion: September 2021

Current Budget: \$5,000,000

Consultant: AECOM and APTIM

Contractor: AECOM Technical Service
Airport: Tampa International

Project Description: The scope of this project includes soil and groundwater remediation for properties located in the Drew Park Area.

Project Status: At Parcel 6002, the long-term monitoring program continues. APTIM and the Authority are preparing final closeout packages for submittal to FDEP to meet the requirements of the Drew Park Voluntary Cleanup Agreement.

#8100 14 Main Terminal & Airport Concessions (MTAC) Redevelopment Program FDOT F.M#435722-1

Substantial Completion:September 2018Current Budget:\$131,303,410Design-Builder:Skanska/HOKAirport:Tampa International

Project Description: The scope of this project is to expand the transfer level, relocate the Main Terminal shuttle lobbies, replace all escalators in the Main Terminal, refurbish interior finishes, replace signage in the Main Terminal, and reconfigure all concessions spaces throughout the airport.

Project Status: The final closeout of the Main Terminal and Concession Redevelopment portion of the project occurred in August 2020. Substantial Completion of Event Space Enhancement including installation of motorized blinds, video wall, and access control device was achieved in October 2020.

#8225 17 SkyCenter Development Area FDOT Multimodal Grant F.M. #444181-1

Substantial Completion: February 5, 2021
Current Budget: \$81,937,120

Consultant: Stantec/Gresham Smith
Contractor: Hensel Phelps Construction

Airport: Tampa International

Project Description: The scope of this project will design and construct the site development to support Authority Facilities in this area and future uses of the South Terminal Support Area (STSA) as defined in the 2012 Master Plan. The Authority Facilities are the remote commercial curb, atrium, and pedestrian walkway linking the office development and remote commercial curb to the ConRAC Facility and SkyConnect APM system allowing direct access to the airport's Main Terminal.

Project Status: The construction activities for this period consisted of the completion of the installation of terrazzo on Level 1 and the installation of tile and carpet on Levels 3 & 4. Starting installation of tile in the pedestrian bridge; continued installation of metal and wood ceiling panels throughout the Atrium; completed installation of hand railing and motor control shades; installation of roof terrace metal panels for the canopy and continued installation of landscaping on the Atrium roof; completed the pedestrian bridge; continued construction of the new Atrium Commercial Curbside. In addition, all paver installation at the Atrium west entrance round-about and sidewalk was completed. Final paving was completed on SkyCenter Blvd. Fountain testing is ongoing, as well as landscaping activities in all site areas.

#8230 18 Main Terminal Curbside Expansion

Substantial Completion:December 2021Current Budget:\$186,948,048

Design-Builder: Hensel Phelps Construction

Airport: Tampa International

Project Description: The scope of this project is to expand the Main Terminal arrivals and departures curbside lanes on both the Blue and Red sides of the terminal and includes the construction of vertical circulation lobbies allowing direct connection to the Main Terminal Transfer Level.

Project Status: Construction on the Blue Side roadway continued with headwall installation at the main bridge section. MSE wall installation and elevated formwork for the elevated road deck continued on the entrance and exit bridge sections. Construction for the Blue Side Vertical Building (VCB) continued with the completion of Phase 1 curtain wall and roof installation. Mechanical/electrical/plumbing/fire protection rough-ins also continued on the Blue VCB. Finishes continue to be installed in the old Suite B space and new pedestrian bridge for a turn over to the Authority in early January 2021. Foundations were placed in 2 of the 3 sections of the Police and Maintenance building along with underground rough-ins. Frontier building work was completed, interior, and exterior finishes completing for a January 2021 turnover to the Authority.

#8200 18 New FAA Parking Lot

#8205 18 Central Utility Plant (CUP) and Loading Dock Replacement

#8900 18 Demolish Administration Building

Substantial Completion: FAA Parking Lot: August 2021 CUP/ESB: October 2021

Loading Dock: October 2021

Current Budget: \$109,489,954

Design-Builder: Hensel Phelps Construction

Airport: Tampa International

Project Description: The scope of these projects is to support the expansion of the curbsides on the Red and Blue sides of the Main Terminal (Project 8230 18). The existing Administration Building and facilities housed within it must be demolished to clear the site for construction of the red curbside improvements. Demolition of the existing Administrative Building will require relocation of Authority administrative offices, constructing a new central utility plant and the reconfiguration of the FAA parking lot.

Project Status: The basin slabs and vertical concrete walls of the cooling towers continued. CMU block installation has been completed as well as setting all of the Structural Steel for the CUP Building. Crews have begun installing the exterior building framing and insulation in the exterior CMU walls. Steel decking has been installed and roofing installation continues to dry in the building. The new generator and the four new chillers were delivered and set in place as crews also began installation of the mechanical/electrical/plumbing hangers throughout the building. The underground work has been completed and the slab on grade poured. The structural steel for the 71' Level Electrical Service Building chase into the Main Terminal continued. The Loading Dock work continued as the new Service Road is taking shape. Crews continued working on installing the new sanitary and storm lines as well as the grease traps for the Loading Dock and the Marriott.

#8235 18 Widen and Rehabilitate the George Bean Parkway and New Economy Parking Road Exit FDOT FM#442344-1

Substantial Completion: February 2022
Current Budget: \$47,379,712

Design-Builder:Cone & Graham, Inc.Airport:Tampa International

Project Description: The scope of this project is to construct a new 2-lane roadway exit onto the George Bean Parkway from the Economy Parking Road, along with improvements to the existing exit from the Airport Service Road. It also includes widening and rehabilitation of segments of the inbound and outbound Parkway from its most southern end to around the Main Terminal Complex. The improvement were determined to be necessary per the Master Plan Update and will accommodate the increased traffic generated from the SkyCenter development located in the South Terminal Support Area.

Project Status: Notice to Proceed was issued on October 11, 2019. Work for the new Economy Parking Road exit is scheduled for completion by September 2, 2021 and the widening and rehabilitation of the George J. Bean Parkway is scheduled for completion by February 2022. Construction of the western half of the new bridge was completed on December 14, 2020 and the new bridge was opened to traffic. Drainage and road widening work for both the inbound and outbound George Bean Parkway continued, as well as drainage and road widening for the Economy Parking Road. The third inbound lane for George Bean Parkway was reopened on November 13, 2020. Three new overhead sign trusses along the Outbound Parkway were completed during this period.

#8320 19 Security System Replacement (Construction) FDOT F.M. #425920-2; AIP 03-12-0078-65-2019

Substantial Completion:June 2020Current Budget:\$15,903,300Design/Builder:The Beck GroupAirport:Tampa International

Project Description: The scope of this project is to upgrade and improve the current access control system (ACS) and video management system (VMS) to enhance and improve the overall security capabilities.

Project Status: The Design-Builder completed the Part 2 early work construction and permanently closed down the Airside Shuttle Guideways walkway platforms for daily common-use. The contractor completed all work on Part 2A consisting of installing access control system upgrades to the jet bridge doors and reached Milestone No. 1 for all work related to access control and video management systems at Airsides A, C, E, and F. The construction activities for this period included the remaining punch list work and "Go-Live" for the new Identity Management System. The project continued through the 30 day burn periods for both systems (IDMS and ACS Systems).

#8705 19 Purchase Additional SkyConnect Trains

Substantial Completion:July 2021Current Budget:\$13,168,000Consultant:Lea & Elliot

Contractor Mitsubishi Heavy Industries of America (MHIA)

Airport: Tampa International

Project Description: The scope of this project is to purchase two additional Mitsubishi APM trains (i.e., four cars) for the SkyConnect system, which are needed to provide additional capacity to support an increased passenger traffic.

Project Status: The Authority submitted the negotiated deposit for the two new trains in December 2018. Delivery of the trains is estimated to be on February 24, 2021. The new vehicles have been shipped from Japan and are schedules to arrive in February.

#8825 18 New Taxiway A and Bridge

Substantial Completion:May 2021Current Budget:\$53,725,783Consultant:AECOM

Contractor: GLF Construction
Airport: Tampa International

Project Description: The scope of this project is to design and construct a new crossfield Taxiway A from Runway 1L-19R/Taxiway V to Runway 1R-19L/Taxiway C north of and parallel to existing crossfield Taxiway B.

Project Status: Major work during this reporting period included the continuation of limerock base, lean concrete base, asphalt shoulder pavement, and cement concrete pavement on Taxiway A mainline east and west sides of the new bridge (Phase 1A) of the project. In addition, Bridge Span 3 (segment from Pier 2 to Abutment 4 wall) and the Mechanically Stabilized Earth (MSE) retaining wall at Abutment 4 wall was completed. Also of note, due to the Phase 2 and Phase 3 acceleration, GLF is projecting achieving early Substantial Completion on April 12, 2021 (change from April 1, 2021 in the previous reporting period). Contractual Substantial Completion remains May 21, 2021.

#8310 19 Main Terminal Drive Lanes Ceiling Replacement

Substantial Completion: November 2022
Current Budget: \$11,757,900

Design/Builder: Hensel Phelps Construction

Airport: Tampa International

Project Description: The scope of this project is to replace the ceilings and lighting over the Main Terminal arrival and departure drive lanes and will include the addition of fire protection.

Project Status: Ceiling framing is 95% complete on Blue Arrivals Drive, 85% complete on Red Arrivals Drive. Overhead sprinkler installation continued on Blue and Red Departures Drives.

IV. Projects Substantially Complete

#5450 18 Airside A and Airside E Restroom Refurbishment

InitialEstimated FinalSubstantial Complete:October 30, 2020November 30, 2020

Board Approved Budget: \$7,649,000

Re-baseline Budget: \$7,053,200 \$6,517,665

Design Amendments: 2 \$0

Construction Change Orders: 1 \$64,084.37

D/W/MBE

 Design:
 15%
 16.2%

 Construction:
 14%
 31.3%

Consultant: Michael Baker
Contractor: Walbridge

Airport: Tampa International Airport

Project Description: The purpose of this project was to demolish old and install new restrooms at both Airside A and Airside E Boarding level restrooms.

Project Performance: The Board approved budget was reduced by \$595,800 due to the low bid received. The final cost estimate is expected to be \$535,535 under the revised budget due to returned Owner's Allowance and project contingency, along with savings from In House Construction oversight.

#6290 16 Runway Protection Zones (RPZ) & Approach Areas Tree Trimming FDOT F.M. #438694-1, 438695-1, 438697-1

Initial Estimated Final

Substantial Completion: December 17, 2016 November 1, 2020 Board Approved Budget: \$2,177,500

Revised Budget:: \$2,896,200 \$2,2,655,042

Design Amendments: 0

Design D/W/MBE:47.3%26.2%Construction D/W/MBE:0%0%Construction Change Orders:1(\$5,847)

Consultant: RS&H

Contractor: SFM Services

Airport: Tampa International & General Aviation

Airports

Project Description: The scope of this project included trimming or removal of obstructions (trees) within the RPZ and approach surfaces at all Aviation Authority airports.

Project Performance: The Board approved budget was increased by \$718,700 since it was determined that it would be in the best interest of the Authority to revise the project work scope, including trees within jurisdictional wetlands to be cleared by cutting to the ground line and in other areas (non-wetlands) trees would be cleared and grubbed. In non-wetland areas, this permanently removed the tree trimming issue and in wetland areas will delay future tree trimming for 10-15 years or longer. On off airport property, trees were removed or trimmed to the height zoning limit as required. This change impacted both the project budget and schedule but once the mitigation and permitting issues were overcome the project progress within the revised budget and schedule. The estimated final costs are \$241,158 under the revised budget and are due to less in house inspection and contingency not being required.

The schedule was impacted due to the reasons previously stated, as well as the project had to be rebid due to all initial bids being found non-responsive.

#6675 20 Airfield Pavement Rehabilitation FDOT F.M. #435226-1: 431249-1

InitialEstimated FinalSubstantial Complete:March 7, 2021December 13, 2020

Board Approved Budget: \$2,517,200

Re-baseline Budget:\$2,334,700\$2,274,700Design Amendments:N/AN/AConstruction Change Orders:1\$1,790.00

D/W/MBE

 Design:
 11.0%
 0.0%

 Construction:
 11.9%
 4.4%

Consultant: RS&H

Contractor: Ajax Paving Ind.

Airport: Tampa International Airport

Project Description: The purpose of this project is repair or replace various airfield concrete pavement slabs throughout the airport. These slabs are cracked or spalled to such an extent that the Authority's Maintenance Department can no longer economically repair them and the large scale repair or complete replacement of these slabs is required.

Project Performance: The Board approved budget was reduced by \$182,500 due to the low bid being accepted. The final estimated cost is expected to be \$60,000 under the revised budget due to the contingency not being required and lower in house inspection. The project finished ahead of schedule by nearly 3 months due to an earlier start.

#6730 20 Runway 1R-19L Centerline Light Replacement

<u>Initial</u> <u>Estimated Final</u>

8%

Substantial Complete: December 31, 2020 November 22, 2020

Board Approved Budget: \$2,572,300

Re-baseline Budget: \$2,673,100 \$2,260,500

Design Amendments: N/A N/A
Construction Change Orders: 0 0

D/W/MBE

Design: N/A
Construction: 6%

Consultant: RS&H

Contractor: Johnson Laux

Airport: Tampa International Airport

Project Description: The purpose of this project is to replace all existing centerline lights on Runway 1R-19L to address non-compliance with FAA spacer ring installation criteria and will upgrade the existing runway edge and threshold lights to LED type light fixtures.

Project Performance: The Board approved budget was increased slightly by \$100,800 based on the negotiated quote from the Authority's JOC contractor. The final estimated costs are projected to be \$412,500 under the revised budget due to less unforeseen conditions being encountered during the construction phase, thus not requiring the use of construction contingency and minimal use of owner's allowance.

				PROJI	ECTS (ACTIVE) NOV - DI	C 2020								
	HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/ Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
					Projects in Planning									
6385 18	HCAA Website Rebuild (TPA)													
	Design Other (In House/Misc)					2,824	0							
	Total Project Costs/Budget Approved		540,600	540,600		2,824	0	0						
6565 19	Public Safety System Upgrade	WW 146 4 4			Resolution No. 2019-96, 10/3/2019	1,017,209				1,017,209	712,046			
	Construction Construction (Other)	TriTech Software Systems			Resolution No. 2019-96, 10/3/2019	1,017,209	0	0						
	Other (In House/Misc)					36,607	0			36,607	9,818	26.8%		
	Total Project Costs/Budget Approved		1,034,500	1,111,500		1,093,630	0	0	0	1,093,630	745,753	68.2%		
6660 19	Noise Study Design	RS&H (note 1)				6,178	0	0		6,178	6,178	100.0%		
	Design	Environmental Science Associates Corp			Resolution No. 2019-65, 8/1/2019	627,517	0	0		627,517	128,904	20.5%	10.6%	7.4%
	Other (In House/Misc)					181	0							
6690 20	Total Project Costs/Budget Approved IT FY 20 Capital Commodity Plan		1,000,000	627,800		633,876	0	0	0	633,876	135,263	21.3%		
	Design	RS&H (note 1)				10,214	0	0		10,214	10,214	100.0%		
	Construction	Audio Visual Innovations				1,110,035	0				1,110,035			
	Construction Construction	Convergent Technologies Dell Marketing				324,303 405,567	0							
	Construction	Presidio Networked				478,860	0	0		478,860	478,860	100.0%		
	Construction (Other) Other (In House/Misc)					469,123 265	0				445,184 265			
	Total Project Costs/Budget Approved		1.500.000	2.800.000		2,798,367	0				2,738,924			
6705 20	ARFF 1988 T1500 Vehicle Replacement		, , , , , ,	, , , , , ,						, , ,	,			
	Design					993.973	0					0.0		
	Construction Other (In House/Misc)	Oshkosh Corporation				993,973	0							
	Total Project Costs/Budget Approved		1,100,000	1,100,000		993,973	0				993,973			
6715 20	Bag Claim Carpet Replacement													
	Design Other (In House/Misc)	RS&H (note 1)				2,160 1,012	0							
	Total Project Costs/Budget Approved		1,514,100	1,514,100		3,172	0	0						
6735 20	Oracle Enterprise Business Solution Upgrade													
	Design Construction	Mirage Software Mirage Software				2,520,151 415.024	0			-,,,,,,,,				
	Construction	Oracle America				139,500	0							
	Construction	Qsoftware				84,000	0							
	Construction (Other) Other (In House/Misc)					36,871 193,447	0							
	Total Project Costs/Budget Approved		2,900,000	3,393,000		3,388,993	0	0						
6740 20	Tampa Executive Master Plan Update	Discrete (see 0)			·					me		100.00		
	Design Other (in House/Misc)	Ricondo (note 8)				75,012 0	0							
	Total Project Costs/Budget Approved		650,000	650,000		75,012	0							
6745 21	Wildlife Management Program - Phase 1				· · · · · · · · · · · · · · · · · · ·									
	Design Other (In House/Misc)	Aptim (note 3)				229,001 824	0							
	Total Project Costs/Budget Approved		639,300	639,300		229,825	0							
6755 21	STPG, Tug Tunnels, & Quad Decks Rehab													
	Design Design	Walker (note 7) Jacobs (Note 3)				160,310 16,346	0						10.0%	15.7%
	Other (In House/Misc)					0	0	0		0	0	0.0%	10.070	
	Total Project Costs/Budget Approved		2,223,400	2,223,400		176,656	0	0		176,656	16,346	9.3%		
6770 21	Airside C Airline and TSA Space Rehab Design					0	0	0		0	0	0.0%		
	Other (In House/Misc)					0	0							
	Total Project Costs/Budget Approved		200,000	200,000		0	0					#DIV/0!		
6785 21	Common Shared Use Passenger Processing System (C/DUPPS) P Design	hase 3				0	0	0		0	0	0.0%		
	Project Management (Inspection)	Jacobs (Note 3)				126,328	0						10.0%	15.7%
	Other (in House/Misc) Total Project Costs/Budget Approved		2,775,000	2,775,000		126,328	0							

				222	OTC (10TU(5) 110)	50 2022								
	HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	PROJE	Board Approved Contract/ Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
6820 21	IT FY21 Capital Commodity Plan												l	
	Design	RS&H (note 1)				19,579	0						10.1%	0.0%
	Construction Construction	Audion Visual Innovation Promark Tech				122,607 121,612	0							
	Construction	Dell Marketing				105,829	0					0.0		
	Construction	Four Winds Interactive				68,481	0							
	Construction Construction (Other)	CDW Government				50,085 49,439	0							
	Other (In House/Misc)					0	0				0			
	Total Project Costs/Budget Approved		1,500,000	1,500,000		537,631	0	0	0	537,631	119,913	22.3%		
6835 21	Baggage Belt LED Replacement Design	RS&H (note 1)				59,638	0	0	0	59,638	0	0.0%		
	Construction	Audion Visual Innovation				145,026	0							
	Construction	сомсо				144,488	0	. 0	0	144,488	0			
	Construction (Other) Other (In House/Misc)					23,695	0				575			
	Total Project Costs/Budget Approved		1,200,000	1,200,000		372,847				.,				
6875 21	Employee Bus Replacement		•	•			-	•		•	•			
	Design Other (In House/Misc)					638	0							
	Other (In House/Misc) Total Project Costs/Budget Approved		5,492,000	5,492,000		638	0		-					
8410 21	TPA Real Estate Develoment		., , , ,	.,,-										
	Design	RS&H (note 1)				188,658	0					4.6%		
	Other (In House/Misc) Total Project Costs/Budget Approved		250.000	250.000		14,616	0					100.0%		
Sub-Total	Planning Master Plan Projects		\$ -	\$ -		0 \$ -	\$ -			\$ -	\$ -	0.00%		
	Planning Non-Master Plan Projects		\$ 24,518,900		16		\$ -	\$ -	\$ -	\$ 10,637,046				
Total Plani	ning		\$ 24,518,900	\$ 26,016,700	16	10,637,046		•	-	10,637,046	8,048,182	75.66%		
5985 13	Commercial Real Estate Development-Preliminary Plannin Design Design Design	RS&H (note 1) Stantec Walker (note 7)	-	-		93,522 2,771,105 119,331	0	0	0	2,771,105	2,361,019	85.2%	1.9%	2.0%
	Other (In House/Misc)					204,352	0							
6495 17	Total Project Costs/Budget Approved		1,300,000	3,625,000		3,188,309	0	0	0	3,188,309	2,769,251	86.9%		
0495 17	TEA Access Control System Upgrades (TEA) Design	RS&H (note 1)				120,628	0	0	0	120,628	41,311	34.2%	10.2%	0.0%
	Design	HCBECK			Resolution 2017-53, 8/3/2017	0	21,796	0	21,796	21,796	21,796	100.0%	47.3%	52.7%
	Other (In House/Misc) Total Project Costs/Budget Approved		771.700	1.088.900		33,469 154.097	21.796					100.0%		
6500 17	HCAA Enterprise Geographical Information System (eGIS)	and Asset Management Program (TPA)	771,700	1,088,300		134,037	21,750		21,750	173,034	30,370	34.376		
	Design	Geographic Information Services Inc				627,754	0							
	Design (Other)	Adv 6d				25,800 151,250	0							
	Construction Construction	Azteca Systems LLC Environmental Systems Research Institute Inc				230,600	0							
	Construction	Geographic Information Services Inc				193,993	0	. 0	0	193,993	192,721	99.3%		
	Construction Construction (Other)	Woolpert Inc				99,866 111,426	0							
	Other (In House/Misc)					62,716	0							
	Total Project Costs/Budget Approved		1,389,700	1,586,000		1,503,405	0	0	0	1,503,405	1,481,892	98.6%		
6615 19	Fire Suppression Tank Rehabilitation (TEA) Design	RS&H (note 1)				107,284	0	0	0	107,284	69,088	64.4%	9.5%	3.2%
	Other (In House/Misc)	KS&IT (Hote 1)				126,753	0						3.370	3.270
	Total Project Costs/Budget Approved		508,400	574,600		234,037	0	0	0	234,037	187,990	80.3%		
6685 20	Long Term Garage Elevator Rehabilitation					0	0	0	0	0	0	0.0%		
	Design Construction	Schindler Elevator Corp			Resolution 2019-137, 12/5/2019	4,724,951	0	0		4,724,951				
	Other (In House/Misc)	·				4,100	0	. 0	0	4,100	4,100	100.0%		
	Total Project Costs/Budget Approved		4,840,000	4,840,000		4,729,051	0	0	0	4,729,051	1,606,698	34.0%		
6710 20	EFSO (Emergency Fuel Shut Off) Design	Aircraft Service International			MOU signed 8/27/2020	6,000	0	0	0	6,000		0.0%	ł	l
	Construction	Schindler Elevator			2	308,351	0	0	0	308,351	176,941	57.4%		
	Construction	ADB Safegate			MOU -ld 0/27/2020	97,916	0							
	Construction Other (In House/Misc)	Aircraft Service International			MOU signed 8/27/2020	544,000 3,738	0					0.0%		-
	Total Project Costs/Budget Approved		363,000	1,021,749		960,005	0	0	0					
6750 21	Pavement Rehabilitation	RS&H (note 1)				248,856	0	0	0	248,856	2,827	1.1%	18.3%	0.0%
	Design Construction	NOWN (HULE 1)				248,856	0						10.5%	0.0%
1	Other (In House/Misc)			_		5,669	0	. 0		5,669	5,669			
	Total Project Costs/Budget Approved		2,792,900	2.792.900		254.525	0	0	0	254.525	8.496	3.3%		

				DPOI	ECTS (ACTIVE) NOV - DE	C 2020								
	HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/ Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	Target	DBE W/MBE Percent Achieved to Date
6780 21	Main Terminal Elevator Modernization Design	Duncan Elevator Solutions				6,850	0	0	0	6,850	6 950	100.0%	\vdash	
	Construction	Schindler Elevator			Resolution No. 2020-307 approved 12/3/20	7,205,560	0		0		0,830			
	Other (In House/Misc)					0	0		0	0	0			
6855 21	Total Project Costs/Budget Approved Main terminal Complex Structural Envelope Restoration		7,455,000	7,455,000		7,212,410	0	0	0	7,212,410	6,850	0.1%		
0833 21	Design	Walker (note 7)				189,764	0	0	0	189,764	35,014	18.5%		
	Construction					0	0		0	0	0	0.0%	L	
	Other (In House/Misc) Total Project Costs/Budget Approved		2,439,000	2,439,000		5,454	0		0		5,454 40.468	100.0%		
6860 21	Airside Guideways & Bridges Rehabilitation		2,433,600	2,433,000		133,210				133,210	40,400	20.770		
	Design	RS&H (note 1)				23,146	0		0		16,548		30.0%	0.0%
	Design Design	Walker (note 7) Jacobs (Note 3)				178,881 16,346	0		0		35,632 16,346		10.0%	15.7%
	Construction	success (Note 3)				0	0		0		0	0.0%	10.0%	13.7%
	Other (In House/Misc)					6,081	0		0	-,	6,081		<u> </u>	
6865 21	Total Project Costs/Budget Approved Part 139 Airfield Improvements		2,102,800	2,118,800		224,454	0	0	0	224,454	74,607	33.2%	_	
0009 21	Design	RS&H (note 1)				408,236	0		0		247,775	60.7%	32.1%	33.1%
I	Project Management (Inspection)	Jacobs (Note 3)				70,937	0		0		0		10.0%	15.7%
	Other (In House/Misc) Total Project Costs/Budget Approved		4,455,700	4,455,700		7,654 486,827	0	0	0	7,654 486,827	7,654 255,429	100.0% 52.5%		
8226 17	STSA Office Complex		4,435,700	4,433,700		400,027				450,627	23,429	32.3/6		
	Design	DPR			Resolution No. 2019-114, 11/7/2019	3,482,803	161,368		0		3,014,462	82.7%	22.3%	16.9%
	Design Design	Hensel Phelps Jacobs (Note 3)			Resolution No. 2018-57, 6/7/2018	800.649	806,497		806,497		777,105 315.912	96.4% 39.5%	16.8%	16.2% 15.7%
	Design	RS&H (note 1)				1,707	0		0		1,707		10.0%	13.7%
	Design	Stantec			Resolution No. 2013-48, 5/2/2013	896,381	0		0		699,410		14.0%	16.1%
	Construction Construction (Other)	Hensel Phelps			Resolution No. 2020-159, 8/9/2020	5,630,095 118,783	-771,010 0		0		449,815	9.3%	8.6%	14.1%
	Project Management (Inspection)	Jacobs (Note 3)				815,974	0	0	0	,	44,220	5.4%	10.0%	15.7%
	Other (In House/Misc)					1,161,968	0		0	-,,	1,008,841	86.8%	<u> </u>	
8240 19	Total Project Costs/Budget Approved Air Cargo Expansion		42,500,000	42,381,641		12,908,358	196,855	-609,642	806,497	13,105,213	6,311,472	48.2%	_	
0240 13	Design	The Middlesex Corporation			Resolution No. 2018-115, 12/6/2018	3,469,950	619,182	170,312	448,870	4,089,131	3,549,200	86.8%	9.7%	8.8%
	Design	Aircraft Service International			MOU signed 8/27/2020	200,000	0		0		92,100			
	Design Construction	RS&H (note 1) Aircraft Service International			MOU signed 8/27/2020	68,411 2.095,109	0		0		68,411		11.0%	8.6%
	Project Management (Inspection)				WIOO Signed 6/27/2020		0		0		63,095		10.0%	15.7%
	Project Management (Inspection)	Jacobs (Note 3)				63,095	U				03,033	100.0%		
	Other (In House/Misc)	Jacobs (Note 3)				276,706	0	0	0	276,706	276,706	100.0%		
8300.20	Other (In House/Misc) Total Project Costs/Budget Approved	Jacobs (Note 3)	72,283,500	69,901,300						276,706				
8300 20	Other (In House/Misc)	Jacobs (Note 3)	72,283,500	69,901,300		276,706	0	170,312	0	276,706 6,792,452	276,706	100.0%	10.0%	15.7%
8300 20	Other (in House/Misc) Total Project Costs/Budget Approved Airside A, C, and F Restroom Renovations Design Design	Jacobs (Note 3) RS&H (note 1)	72,283,500			276,706 6,173,271 71,495 82,035	0 619,182 0	0 170,312 0 0	0 448,870 0 0	276,706 6,792,452 71,495 82,035	276,706 4,049,512 13,413 82,035	100.0% 59.6% 18.8% 100.0%	10.0%	11.2%
8300 20	Other (In House/Misc) Total Project Costs/Budget Approved Airside A, C, and F Restroom Renovations Design Design	Jacobs (Note 3) RS&H (note 1) HCBECK	72,283,500		Resolution No. 2020-02, 2/6/2020 Resolution No. 2020-263. 10/01/2020	276,706 6,173,271 71,495 82,035 1,805,275	0 619,182 0 0	0 170,312 0 0 0	0 448,870 0 0	276,706 6,792,452 71,495 82,035 1,805,275	276,706 4,049,512 13,413 82,035 1,418,860	100.0% 59.6% 18.8% 100.0% 78.6%	10.0% 7.0% 35.1%	11.2% 23.1%
8300 20	Other (In House/Misc) Total Project Costs/Budget Approved Aridde A, C, and F Restroom Renovations Design Design Construction Construction Construction (Other)	Jacobs (Note 3) BS&H (note 1) HCBECK HCBECK	72,283,500		Resolution No. 2020-02, 2/6/2020 Resolution No. 2020-263, 10/01/2020	276,706 6,173,271 71,495 82,035 1,805,275 4,068,898	0 619,182 0 0 0 0 -204,575	0 170,312 0 0 0 -204,575	0 448,870 0 0 0 0	276,706 6,792,452 71,495 82,035 1,805,275 3,864,323 142,388	276,706 4,049,512 13,413 82,035 1,418,860 513,297 7,547	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 5.3%	10.0% 7.0% 35.1% 21.5%	11.2% 23.1% 0.2%
8300 20	Other (In House/Misc) Total Project Costs/Budget Approved Alridde A, C, and F Restroom Renovations Design Design Costsruction Construction Construction (Other) Project Management (Inspection)	Jacobs (Note 3) RS&H (note 1) HCBECK	72,283,500			276,706 6,173,271 71,495 82,035 1,805,275 4,068,898 142,388 7,316	0 619,182 0 0	0 170,312 0 0 0 0 -204,575 0	0 448,870 0 0 0 0	276,706 6,792,452 71,495 82,035 1,805,275 3,864,323 142,388 7,316	276,706 4,049,512 13,413 82,035 1,418,860 513,297 7,547 7,316	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 5.3% 100.0%	10.0% 7.0% 35.1%	11.2% 23.1%
	Other (In House/Misc) Total Project Costs/Budget Approved Aridde A, C, and F Restroom Renovations Design Design Construction Construction Construction (Other)	Jacobs (Note 3) BS&H (note 1) HCBECK HCBECK	72,283,500 21,386,000			276,706 6,173,271 71,495 82,035 1,805,275 4,068,898	0 619,182 0 0 0 0 -204,575	0 170,312 0 0 0 -204,575	0 448,870 0 0 0 0	276,706 6,792,452 71,495 82,035 1,805,275 3,864,323 142,388 7,316 176,965	276,706 4,049,512 13,413 82,035 1,418,860 513,297 7,547	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 5.3% 100.0%	10.0% 7.0% 35.1% 21.5%	11.2% 23.1% 0.2%
8300 20 8315 20	Other (in House/Misc) Total Project Costs/Budget Approved Alridde A, C, and F Restroom Renovations Design Design Design Ocean Design Oc	Jacobs (Note 3) RS&H (note 1) HCBECK HCBECK Jacobs (Note 3)		21,386,000	Resolution No. 2020-263, 10/01/2020	276,706 6,173,271 71,495 82,035 1,805,275 4,068,898 142,388 7,316 176,965 6,354,371	0 619,182 0 0 0 -204,575 0 0 0 -204,575	0 170,312 0 0 0 -204,575 0 0 0 -204,575	0 448,870 0 0 0 0 0 0	276,706 6,792,452 71,495 82,035 1,805,275 3,864,323 142,388 7,316 176,965 6,149,797	276,706 4,049,512 13,413 82,035 1,418,860 513,297 7,547 7,316 176,965 2,219,432	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 5.3% 100.0% 100.0% 36.1%	10.0% 7.0% 35.1% 21.5%	11.2% 23.1% 0.2% 15.7%
	Other (In House/Misc) Total Project Costs/Budget Approved Aridde A, C, and F Restroom Renovations Design Design Construction Construction Construction (Other) Project Management (Inspection) Other (In House/Misc) Total Project Costs/Budget Approved Monorall System Decommissioning and Moving Wallsway Inst	Jacobs (Note 3) BS&H (note 1) HCBECK HCBECK Jacobs (Note 3) tallation Manhattan		21,386,000		276,706 6,173,271 71,495 82,035 1,805,275 4,068,898 142,388 7,316 176,965 6,354,371	0 619,182 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 170,312 0 0 0 -204,575 0 0 -204,575	0 445,870 0 0 0 0 0 0 0 0	276,706 6,792,452 71,495 82,035 1,805,275 3,864,323 142,388 7,316 176,965 6,149,797	276,706 4,049,512 13,413 82,035 1,418,860 513,297 7,547 7,316 176,965 2,219,432	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 5.3% 100.0% 36.1% 47.0%	10.0% 7.0% 35.1% 21.5%	11.2% 23.1% 0.2%
	Other (In House)Misc) Total Project Costs/Budget Approved Aridde A, C, and F Restroom Renovations Design Design Design Construction Construction Construction Other (In House)Misc (Inspection) Other (In House)Misc (Inspection) Total Project Costs/Budget Approved Monoral System Decommissioning and Moving Walkway Inst Design Design Design	Jacobs (Note 3) RS&H (note 1) HCBECK HCBECK Jacobs (Note 3)		21,386,000	Resolution No. 2020-263, 10/01/2020	276,706 6,173,271 71,495 82,035 1,805,275 4,068,898 142,388 7,316 176,965 6,354,371	0 619,182 0 0 0 -204,575 0 0 0 -204,575	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 448,870 0 0 0 0 0 0	276,706 6,792,452 71,495 82,035 1,805,275 3,864,323 142,388 7,316 176,965 6,149,797 1,988,048 95,868	276,706 4,049,512 13,413 82,035 1,418,860 513,297 7,547 7,316 176,965 2,219,432 933,810 67,861 9,115,47	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 5.3% 100.0% 100.0% 36.1% 47.0% 28.6%	10.0% 7.0% 35.1% 21.5%	11.2% 23.1% 0.2% 15.7%
	Other (in House/Misc) Total Project Costs/Budget Approved Airide A, C, and F Restroom Renovations Design Design Construction Construction (Other) Project Management (Inspection) Other (in House/Misc) Total Project Costs/Budget Approved Monorall System Decommissioning and Moving Walkway Inst Design Design Design	Jacobs (Note 3) RSSH (note 1) HCBECK HCBECK Jacobs (Note 3) tallation Manhattan RSSH (note 1)	21,386,000	21,386,000	Resolution No. 2020-263, 10/01/2020	276,706 6,173,271 71,495 82,033 1,805,275 4,066,898 7,316 175,985 6,354,371 1,988,048 95,868 31,927 133,272	0 619,182 0 0 0 0 204,575 0 0 0 -204,575	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 448,870 0 0 0 0 0 0 0 0 0	276,706 6,792,425 71,495 82,035 1,805,275 3,864,123 142,388 7,316 176,965 6,149,797 1,988,048 95,868 31,927 135,727	276,706 4,049,512 13,413 82,035 1,418,860 513,297 7,5447 7,316 176,985 2,213,432 933,810 67,861 9,115,47	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 5.3% 100.0% 47.0% 47.0% 28.6% 100.0%	10.0% 7.0% 35.1% 21.5%	11.2% 23.1% 0.2% 15.7%
8315 20	Other (in House/Misc) Total Project Costs/Budget Approved Airdide A, C, and F Restroom Renovations Design Design Design Oceanism Construction Constr	Jacobs (Note 3) RSSH (note 1) HCBECK HCBECK Jacobs (Note 3) tallation Manhattan RSSH (note 1)		21,386,000	Resolution No. 2020-263, 10/01/2020	276,706 6,173,271 71,495 82,035 1,085,275 4,056,898 142,388 7,316 175,945 6,354,371 1,986,048 9,5,668	0 619,182 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 448,870 0 0 0 0 0 0 0 0 0	276,706 6,792,425 71,495 82,035 1,805,275 3,864,323 142,388 7,316 176,965 6,149,797 1,988,048 95,868 33,927	276,706 4,049,512 13,413 82,035 1,418,860 513,297 7,547 7,316 176,965 2,219,432 933,810 67,861 9,115,47	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 5.3% 100.0% 100.0% 36.1% 47.0% 28.6%	10.0% 7.0% 35.1% 21.5%	11.2% 23.1% 0.2% 15.7%
	Other (in House/Misc) Total Project Costs/Budget Approved Airide A, C, and F Restroom Renovations Design Design Construction Construction (Other) Project Management (Inspection) Other (in House/Misc) Total Project Costs/Budget Approved Monorall System Decommissioning and Moving Walkway Inst Design Design Design	Jacobs (Note 3) RSSH (note 1) HCBECK HCBECK Jacobs (Note 3) tallation Manhattan RSSH (note 1)	21,386,000	21,385,000	Resolution No. 2020-263, 10/01/2020	276,706 6,173,271 71,495 82,033 1,805,275 4,066,898 7,316 175,985 6,354,371 1,988,048 95,868 31,927 133,272	0 619,182 0 0 0 0 204,575 0 0 0 -204,575	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 448,870 0 0 0 0 0 0 0 0 0	276,706 6,792,452 71,495 82,035 1,805,275 3,864,323 142,388 7,316 175,956 6,149,797 1,988,048 9,5,868 31,927 135,272 2,251,116	276,706 4,049,512 13,413 82,035 1,418,860 513,297 7,5447 7,316 176,985 2,213,432 933,810 67,861 9,115,47	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 5.3% 100.0% 47.0% 47.0% 28.6% 100.0%	10.0% 7.0% 35.1% 21.5%	11.2% 23.1% 0.2% 15.7%
8315 20	Other (In House/Misc) Total Project Costs/Budget Approved Aridde A, C, and F Restroom Renovations Design Design Design Construction Construction Construction Construction Other (In House/Misc) Total Project Costs/Budget Approved Monorall System Decommissioning and Moving Walkway Inst Design Design Other (In House/Misc) Total Project Costs/Budget Approved North Remain Overnight (RON) Parking Apron Design Design Design Other (In House/Misc) Total Project Costs/Budget Approved North Remain Overnight (RON) Parking Apron Design	Jacobs (Note 3) RS&H (note 1) HCBECK HCBECK Jacobs (Note 3) Jacobs (Note 3) Manhattan RS&H (note 1) Walker (note 7) Kimley Horn RS&H (note 1)	21,386,000	21,385,000	Resolution No. 2020-263, 10/01/2020 Resolution No. 2020-148, 6/4/20	276,706 6,173,271 71,495 82,035 1,805,275 4,065,898 142,388 7,316 5,76,965 6,354,371 1,985,048 95,868 31,927 135,272 2,251,116 1,616,639 47,800	0 619,182 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 445,870 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	276,706 6,792,452 71,495 82,035 1,805,275 1,805,275 1,805,275 1,42,388 7,316 1,75,956 6,149,797 1,988,048 9,5,868 31,927 135,272 2,251,116 1,618,639 47,800	276,706 4,048,512 13,413 82,035 1,418,860 513,277 7,547 7,547 7,546 52,219,432 933,810 67,861 67,861 135,272 1,146,060 741,949 47,800	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 100.0% 100.0% 47.0% 70.8% 28.6% 100.0% 45.8% 100.0%	10.0% 7.0% 35.1% 21.5% 10.0%	11.2% 23.1% 0.2% 15.7% 3.2%
8315 20	Other (in House/Misc) Total Project Costs/Budget Approved Airdide A, C, and F Restroom Renovations Design Design Design Oconstruction Construction (Other) Project Management (Inspection) Other (in House/Misc) Total Project Costs/Budget Approved Monorall System Decommissioning and Moving Walkway Inst Design Design Design Design Design Other (in House/Misc) Total Project Costs/Budget Approved Morth Remain Overnight (RON) Parking Approved Besign Design	Jacobs (Note 3) RS&H (note 1) HCBECK HCBECK Jacobs (Note 3) Italiation Manhattan BIS&H (note 1) Walker (note 7)	21,386,000	21,386,000 33,530,000	Resolution No. 2020-263, 10/01/2020 Resolution No. 2020-148, 6/4/20	276,706 6,173,271 71,495 82,035 1,805,275 1,605,275 14,2388 142,388 142,388 143,388 13,105 176,965 6,354,371 1,985,048 13,927 135,127 2,251,116	0 619,182 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 448,870 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	276,706 6,792,452 71,495 82,035 1,805,275 3,864,323 142,388 7,316 175,965 6,149,777 1,988,048 95,868 31,927 135,727 2,251,116	276,706 4,049,512 13,413 82,035 1,418,860 1513,277 7,547 176,965 2,219,432 933,810 67,861 9,115,47 1,146,060 741,949	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 100.0% 100.0% 47.0% 70.8% 28.6% 100.0% 45.8% 45.8% 100.0% 0.0%	10.0% 7.0% 35.1% 21.5% 10.0%	11.2% 23.1% 0.2% 15.7%
8315 20	Other (in House/Misc) Total Project Costs/Budget Approved Airdéa A, C, and F Restroom Renovations Design Design Design Design Design Design Design Design Design Other (in House/Misc) Total Project Costs/Budget Approved Monorall System Decommissioning and Moving Walkway Inst Design Total Project Costs/Budget Approved Morth Remain Overnight (RON) Parking Apron Design	Jacobs (Note 3) RSSH (note 1) HCBECK HCBECK Jacobs (Note 3) Jacobs (Note 3) Jacobs (Note 3) Kallstion Manhattan MisSH (note 1) Walker (note 7) Kimley Horn RSSH (note 1) Jacobs (Note 3)	21,386,000 33,530,000	21,385,000 33,530,000	Resolution No. 2020-263, 10/01/2020 Resolution No. 2020-148, 6/4/20 Resolution No. 2019-50, 6/6/19	276,706 6,173,271 71,495 82,035 1,805,275 1,805,275 1,805,275 1,805,275 1,805,275 1,805,275 1,805,275 1,805,275 1,805,277 1,985,808 3,15,77 1,585,609 1,586,	0 619,182 0 0 0 0 0 0 0 0 0 1,083,080 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 448,870 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	276,706 6,792,425 71,495 82,035 1,805,275 3,864,323 142,388 7,316 176,965 6,149,779 1,988,048 95,868 31,927 2,551,116 1,618,639 47,800 57,138,649 1,083,686 80,148	276,706 4,049,512 13,413 82,035 1,418,860 11,418,860 933,810 67,861 9,115,47 135,272 1,146,060 47,800 0,1,047,134 80,144 80,144 4,840 4,84	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 5.3% 100.0% 47.0% 47.0% 50.9% 45.8% 100.0% 100.0% 100.0% 100.0%	10.0% 7.0% 35.1% 21.5% 10.0% 23.2%	11.2% 23.1% 0.2% 15.7% 3.2%
8315 20 8330 20	Other (in House/Misc) Total Project Costs/Budget Approved Airdide A, C, and F Restroom Renovations Design Design Design Other (in House/Misc) Total Project Costs/Budget Approved Monorall System Decommissioning and Moving Walkway Inst Design Other (in House/Misc) Total Project Costs/Budget Approved Monorall System Decommissioning and Moving Walkway Inst Design Other (in House/Misc) Total Project Costs/Budget Approved North Remain Overnight (RON) Parking Apron Design Design Design Other (in House/Misc) Total Project Costs/Budget Approved North Remain Overnight (RON) Parking Apron Design	Jacobs (Note 3) RSSH (note 1) HCBECK HCBECK Jacobs (Note 3) Jacobs (Note 3) Jacobs (Note 3) Kallstion Manhattan MisSH (note 1) Walker (note 7) Kimley Horn RSSH (note 1) Jacobs (Note 3)	21,386,000	21,386,000 33,530,000	Resolution No. 2020-263, 10/01/2020 Resolution No. 2020-148, 6/4/20 Resolution No. 2019-50, 6/6/19	276,706 6,173,271 71,495 82,035 1,805,275 4,066,898 142,388 7,316 17,916 6,334,371 1,988,048 31,927 133,272 2,251,116 1,186,539 47,800 57,194	0 619,182 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 445,870 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	276,706 6,792,425 71,495 82,035 1,805,275 3,864,323 142,388 7,316 176,965 6,149,779 1,988,048 95,868 31,927 2,551,116 1,618,639 47,800 57,138,649 1,083,686 80,148	276,706 4,048,512 13,413 82,035 1,418,860 513,277 7,547 7,316 52,219,432 933,810 9,115,47 135,272 1,146,600 0 0 1,141,949	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 5.3% 100.0% 47.0% 47.0% 28.6% 100.0% 50.9% 45.8% 100.0% 96.7%	10.0% 7.0% 35.1% 21.5% 10.0% 23.2%	11.2% 23.1% 0.2% 15.7% 3.2%
8315 20	Other (in House/Misc) Total Project Costs/Budget Approved Airdéa A, C, and F Restroom Renovations Design Design Design Design Design Design Design Design Design Other (in House/Misc) Total Project Costs/Budget Approved Monorall System Decommissioning and Moving Walkway Inst Design Total Project Costs/Budget Approved Morth Remain Overnight (RON) Parking Apron Design	Jacobs (Note 3) RSSH (note 1) HCBECK HCBECK Jacobs (Note 3) Jacobs (Note 3) Jacobs (Note 3) Kallstion Manhattan MisSH (note 1) Walker (note 7) Kimley Horn RSSH (note 1) Jacobs (Note 3)	21,386,000 33,530,000	21,386,000 33,530,000 23,116,800	Resolution No. 2020-263, 10/01/2020 Resolution No. 2020-148, 6/4/20 Resolution No. 2020-149, 6/4/20 Resolution No. 2019-37, 5/2/2019	276,706 6,173,271 71,495 82,035 1,805,275 1,805,275 4,068,898 142,388 142,388 142,388 93,868 93,868 31,927 135,272 2,251,116 57,194 0,268,048 0,278 1,618,639 47,800 57,194 0,080,144	0 619,182 0 0 0 0 0 0 0 0 0 1,083,080 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 448,870 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	276,706 6,792,452 71,495 82,035 1,805,275 1,805,275 1,805,275 1,42,388 7,316 175,956 6,149,797 1,988,048 9,588 31,927 135,272 2,51,116 1,618,639 47,800 67,194 1,083,688 80,144 2,886,688	276,706 4,048,512 13,413 82,035 1,418,860 513,297 7,547 7,316 176,965 2,219,432 933,810 6,7861 19,115,47 135,272 1,146,060 0 1,047,134 80,144 1,917,027	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 5.3% 100.0% 47.0% 47.0% 50.9% 45.8% 100.0% 100.0% 100.0% 100.0%	10.0% 7.0% 35.1% 21.5% 10.0% 23.2%	11.2% 23.1% 0.2% 15.7% 3.2% 16.6% 15.7% 9.6%
8315 20 8330 20	Other (in House/Misc) Total Project Costs/Budget Approved Airdéa A, C, and F Restroom Renovations Design Design Design Design Design Design Design Design Other (in House/Misc) Total Project Costs/Budget Approved Monoral System Decommissioning and Moving Walkway Inst Design Design Design Other (in House/Misc) Total Project Costs/Budget Approved North Remain Overnight (RON) Parking Apro Design Design Other (in House/Misc) Total Project Costs/Budget Approved North Remain Overnight (RON) Parking Apro Design Desi	Jacobs (Note 3) RS&H (note 1) HCBECK HCBECK Jacobs (Note 3) Jacobs (Note 3) Manhattan RS&H (note 1) Walker (note 7) Kimley Horn RS&H (note 1) Jacobs (Note 3) GLF	21,386,000 33,530,000	21,386,000 33,530,000 23,116,800	Resolution No. 2020-263, 10/01/2020 Resolution No. 2020-148, 6/4/20 Resolution No. 2019-50, 6/6/19	276,706 6,173,271 71,495 82,035 1,805,275 1,805,275 4,056,888 142,388 7,316 1,73,665 6,354,371 1,988,048 9,566 31,927 135,272 2,251,116 1,618,539 47,800 6,144 1,803,778 1,537,737 9,959	0 619,182 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 445,870 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	276,706 6,792,452 71,495 82,035 1,805,275 3,864,323 142,388 7,316 175,965 6,149,77 135,272 2,251,116 1,618,639 47,300 57,194 1,083,080 80,144 2,886,585	276,706 4,048,512 13,413 82,035 1,418,860 513,277 7,547 7,346 52,219,432 933,810 933,810 1,316,720 1,316,7	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 5.3% 100.0% 36.1% 47.0% 70.8% 28.6% 100.0% 50.9% 45.8% 100.0% 66.4% 41.6% 100.0%	10.0% 7.0% 35.1% 21.5% 10.0% 23.2%	11.2% 23.1% 0.2% 15.7% 3.2%
8315 20 8330 20	Other (in House/Misc) Total Project Costs/Budget Approved Airde A, C, and F Restroom Renovations Design Design Design Design Design Design Design Design Design Other (in House/Misc) Total Project Costs/Budget Approved Monorall System Decommissioning and Moving Walkway Inst Design Total Project Costs/Budget Approved Total Project Costs/Budget Approved Design	Jacobs (Note 3) RSSH (note 1) HCBECK HCBECK Jacobs (Note 3) Islantion Manhattan Minhattan Minhattan Minhattan Kimley Horn RSSH (note 1) Jacobs (Note 3) GLF Manhattan	21,386,000 33,530,000 23,118,800	21,386,000 33,530,000 23,118,800	Resolution No. 2020-263, 10/01/2020 Resolution No. 2020-148, 6/4/20 Resolution No. 2020-149, 6/4/20 Resolution No. 2019-37, 5/2/2019	276,706 6,173,271 71,495 82,035 1,605,275 4,068,888 142,388 142,388 142,388 13,927 135,277 135,272 2,251,116 1,616,639 47,800 57,1344 0 0 80,144 1,803,778	0 619,182 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1,083,080 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 448,870 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	276,706 6,792,425 71,495 82,035 1,805,275 3,864,323 142,388 7,316 175,965 6,149,777 1,986,048 95,868 31,927 2,251,116 1,618,639 47,800 57,138,712 2,251,116 1,633,080 80,144 2,886,858	276,706 4,049,512 13,413 82,035 1,418,860 513,277 7,341 176,965 2,219,432 933,810 67,861 9,115,47 135,272 1,146,060 47,800 0,1047,134 8,01,44 1,917,027	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 100.0% 47.0% 50.9% 47.0% 50.9% 45.8% 100.0% 66.4% 41.6% 100.0%	10.0% 7.0% 35.1% 21.5% 10.0% 23.2%	11.2% 23.1% 0.2% 15.7% 3.2% 16.6% 15.7% 9.6%
8315 20 8330 20 8405 20	Other (in House/Misc) Total Project Costs/Budget Approved Airide A, C, and F Restroom Renovations Design Design Design Design Design Design Other (in House/Misc) Total Project Costs/Budget Approved Monorall System Decommissioning and Moving Walkway Inst Design Design Other (in House/Misc) Total Project Costs/Budget Approved Monoral System Decommissioning and Moving Walkway Inst Design Design Other (in House/Misc) Total Project Costs/Budget Approved North Remain Overnight (RON) Parking Apron Design Total Project Costs/Budget Approved Airside A Boarding Bridge, PCA AHU and GU Replacement Design Other (in House/Misc) Total Project Costs/Budget Approved	Jacobs (Note 3) RSSH (note 1) HCBECK HCBECK HCBECK Jacobs (Note 3) Jacobs (Note 3) Jacobs (Note 3) Manhattan RSSH (note 1) Jacobs (Note 7) Kimley Horn RSSH (note 1) Jacobs (Note 3) GIF	21,386,000 33,530,000	21,386,000 33,530,000 23,116,800	Resolution No. 2020-263, 10/01/2020 Resolution No. 2020-148, 6/4/20 Resolution No. 2020-149, 6/4/20 Resolution No. 2019-37, 5/2/2019	276,706 6,173,271 71,495 82,035 1,805,275 1,805,275 4,056,888 142,388 7,316 1,73,665 6,354,371 1,988,048 9,566 31,927 135,272 2,251,116 1,618,539 47,800 6,144 1,803,778 1,537,737 9,959	0 619,182 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 445,870 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	276,706 6,792,425 71,495 82,035 1,805,275 3,864,323 142,388 7,316 175,965 6,149,777 1,986,048 95,868 31,927 2,251,116 1,618,639 47,800 57,138,712 2,251,116 1,633,080 80,144 2,886,858	276,706 4,048,512 13,413 82,035 1,418,860 513,277 7,547 7,346 52,219,432 933,810 933,810 1,316,720 1,316,7	100.0% 59.6% 18.8% 100.0% 78.6% 13.3% 5.3% 100.0% 36.1% 47.0% 70.8% 28.6% 100.0% 50.9% 45.8% 100.0% 66.4% 41.6% 100.0%	10.0% 7.0% 35.1% 21.5% 10.0% 23.2%	11.2% 23.1% 0.2% 15.7% 3.2% 16.6% 15.7% 9.6%
8315 20 8330 20	Other (in House/Misc) Total Project Costs/Budget Approved Airde A, C, and F Restroom Renovations Design Design Design Design Design Design Design Design Design Other (in House/Misc) Total Project Costs/Budget Approved Monorall System Decommissioning and Moving Walkway Inst Design Total Project Costs/Budget Approved Total Project Costs/Budget Approved Design	Jacobs (Note 3) RSSH (note 1) HCBECK HCBECK HCBECK Jacobs (Note 3) Jacobs (Note 3) Jacobs (Note 3) Manhattan RSSH (note 1) Jacobs (Note 7) Kimley Horn RSSH (note 1) Jacobs (Note 3) GIF	21,386,000 33,530,000 23,118,800	21,386,000 33,530,000 23,118,800 22,587,600	Resolution No. 2020-163, 10/01/2020 Resolution No. 2020-148, 6/4/20 Resolution No. 2019-50, 6/6/19 Resolution No. 2019-37, 5/2/2019 Resolution No. 2020-160, 8/6/20	276,706 6,173,271 71,495 82,035 1,605,275 1,605,275 1,605,275 1,605,275 1,605,275 1,605,275 1,605,275 1,105,905 6,354,371 1,985,048 131,927 2,251,116 1,516,639 47,800 57,134 0,0 80,144 1,603,778 9,939 5,51,77 1,602,273	0 619,182 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1,083,080 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 445,870 0 0 0 0 0 0 0 0 0 0 0 0 1,083,080	276,706 6,792,425 71,495 82,035 1,805,275 3,864,132 142,388 1,73,161 176,965 6,149,797 1,988,048 9,588 31,927 2,225,116 1,618,639 47,800 1,083,089 1,083,088	276,706 4,049,512 13,413 82,035 1,418,850 1513,277 7,547 176,965 2,219,432 933,810 9,115,47 135,277 1,146,060 0 1,047,134 1,917,027 638,699 9,999 9,999 5,51,177 703,835	18.8% 18.8% 18.8% 18.8% 18.8% 18.00,000 18.6% 18.00,000 18.6% 18.00,000 18.6% 18.00,000 18.6% 18.00,000 18.6% 18.00,000 18.6%	10.0% 7.0% 35.1% 21.5% 10.0% 23.2%	11.2% 23.1% 0.2% 15.7% 3.2% 16.6% 15.7% 9.6%
8315 20 8330 20 8405 20	Other (in House/Misc) Total Project Costs/Budget Approved Airde A, C, and F Restroom Renovations Design Total Project Costs/Budget Approved Monoral System Decommissioning and Moving Walkway Inst Design Other (in House/Misc) Total Project Costs/Budget Approved North Remain Overnight (RON) Parking Apron Design	Jacobs (Note 3) RSSH (note 1) HCBECK HCBECK HCBECK Jacobs (Note 3) tallation Marnhattan RSSH (note 1) Jacobs (Note 7) Kimley-Horn RSSH (note 1) Jacobs (Note 3) GLF Marnhattan RSSH (note 1) Jacobs (Note 3)	21,386,000 33,530,000 23,118,800	21,386,000 33,530,000 23,118,800 22,587,600	Resolution No. 2020-263, 10/01/2020 Resolution No. 2020-148, 6/4/20 Resolution No. 2020-149, 6/4/20 Resolution No. 2019-37, 5/2/2019	276,706 6,173,271 71,495 82,035 1,805,275 1,805,275 1,805,275 1,805,275 1,805,275 1,805,275 1,805,275 1,805,275 1,805,275 1,805,275 1,805,275 1,805,275 1,805,277 1,805,278 1,805,778 1,805,778 1,805,778 1,805,778 1,805,778	0 619,182 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 448,870 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	276,706 6,792,425 71,495 82,035 1,805,275 3,864,323 142,388 7,316 176,965 6,149,779 1,988,048 95,868 31,927 2,551,116 1,618,639 4,7800 57,134 1,083,080 1,31,137 1,51,137 1,602,773 1,602,773 0 0 13,018,834	276,706 4,049,512 13,413 82,035 1,418,806 1513,297 7,547 7,316 176,965 2,219,432 933,810 67,861 9,115,47 1315,47 141,949 47,8000 1,144,134 80,144 1,917,027 638,699 9,959 55,117 703,85	18.8% 18.8% 18.8% 18.8% 18.8% 18.8% 18.8% 18.8% 18.8% 18.8% 18.8% 18.8% 18.8% 18.8% 18.8% 18.8% 19.00	10.0% 7.0% 13.1% 21.5% 10.0% 23.2% 10.0%	11.2% 23.1% 0.2% 15.7% 15.7% 3.2%
8315 20 8330 20 8405 20	Other (in House/Misc) Total Project Costs/Budget Approved Airside A. C., and F Restroom Renovations Design August Design Total Project Management (Inspection) Design Total Project Costst/Budget Approved Airside A Boarding Bridge, PCA AMU and GU Replacement Design Desi	Jacobs (Note 3) RS&H (note 1) HCBECK HCBECK HCBECK Jacobs (Note 3) Italiation Manhattan RS&H (note 1) Walker (note 7) Kimley Horn RS&H (note 1) Jacobs (Note 3) GLF Manhattan RS&H (note 1)	21,386,000 33,530,000 23,118,800	21,386,000 33,530,000 23,118,800 22,587,600	Resolution No. 2020-163, 10/01/2020 Resolution No. 2020-148, 6/4/20 Resolution No. 2019-50, 6/6/19 Resolution No. 2019-37, 5/2/2019 Resolution No. 2020-160, 8/6/20	276,706 6,173,271 71,495 82,035 1,605,275 1,605,275 1,605,275 1,605,275 1,605,275 1,605,275 1,605,275 1,105,905 6,354,371 1,985,048 131,927 2,251,116 1,516,639 47,800 57,134 0,0 80,144 1,603,778 9,939 5,51,77 1,602,273	0 619,182 0 0 0 0 0 0 0 0 0 1,083,080 0 0 1,083,080	0 170,312 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 445,870 0 0 0 0 0 0 0 0 0 0 0 0 1,083,080	276,706 6,792,452 71,405 82,035 1,805,275 3,864,323 142,388 17,316 176,965 6,449,797 1,988,048 31,927 2,251,116 1,618,639 47,800 5,71,98 1,083,080 80,144 2,286,858 1,537,137 9,959 5,51,77 1,602,773	276,706 4,049,512 13,413 82,035 1,418,850 1513,277 7,547 176,965 2,219,432 933,810 9,115,47 135,277 1,146,060 0 1,047,134 1,917,027 638,699 9,999 9,999 5,51,177 703,835	180,0% 19,5% 18,8% 18,8% 18,8% 18,00,0%	10.0% 7.0% 35.1% 21.5% 10.0% 23.2%	11.2% 23.1% 0.2% 15.7% 3.2% 16.6% 15.7% 9.6%

Sub-Total De Sub-Total De Sub-Total Design Total Design 5382 16 5615 18 5615 18 6155 14 6156 15	HCAA Project No. and Description Airport Security Systems Replacement (ASSR) (TPA) Design Other (In House/Misc) Total Project Costs/Budget Approved sesign Master Plan Projects 1 STSA Development Area Environmental Remediation (TPA) Design Design Design Other (In House/Misc) Total Project Costs/Budget Approved Airsides A and F Air Handler Replacement (TPA) Design Construction Construction Construction Other (In House/Misc) Total Project Costs/Budget Approved Airsides A and F Air Handler Replacement (TPA) Design Other (In House/Misc) Total Project Costs/Budget Approved Checked Baggage System Upgrades and Optimization Construction Design Design Design Design	Architect/Engineer Contractor/Design-Builder HCBECK CB&I/Aptim (Note 3) Walker Consultants (Note 7) CIII Berry Astra Cons Serv LLC RS&H (note 1) Caldodis Bernhard Lion (TPA) Corgan Jacobs (Note 3) Michael Baker Inc. RS&H (note 1) Sanska Walker Consultants (Note 7)	80ard Approved Budget 2,785,000 \$ 45,285,000 \$ 217,443,100 \$ 262,728,100	2,785,000 \$ 45,166,641 \$ 216,093,9 \$ 261,265,690 Projects Und	Board Approved Contract/ Agreement Date Resolution No. 2017-53, 8/3/2017 2 17 19 ergoing Construction/III Resolution No. 2016-66, 6/2/2016 Resolution No. 2016-66, 6/2/2016 Resolution No. 2016-66, 6/2/2016 Resolution No. 2016-66, 6/2/2016 Resolution No. 2017-40, 6/1/2017	804,658 135,366 940,024 \$ 13,848,382 \$ 50,591,787 \$ 64,440,169	\$ 1,519,484 \$ 3,154,276	\$ (34,263) \$ (643,905) 0 0 0 13,695 0 13,695 0 29,036	\$ 1,553,746 \$ 3,798,181	2,242,595 135,366 2,377,661 \$ 15,483,174 \$ 552,112,70 \$ 67,594,444 581,682 2,727 95,626 470,812 1,201,650 1,203,650 2,13,377 455,702	2,242,595 135,366 2,377,961 \$ 8,898,295 \$ 20,007,524 \$ 28,696,956 432,201 2,727 95,626 470,812 1,100,562 1,100,562 1,101,640 456,702	74.3% 100.0% 56.1% 38.4% 42.5% 74.3% 100.0% 100.0% 6.1% 83.5%	DBE W/MBE Target Percent 47.3%	DBE W/MBE Percent Achieved to Date 52.7%
Sub-Total De Sub-Total De Sub-Total Design Total Design 5382 16 5615 18 5615 18 6155 14 6156 15	Airport Security Systems Replacement (ASSR) (TPA) Design Other (In House/Misc) Total Project Costs/Budget Approved sesign Master Plan Projects sesign Non-Master Plan Projects STSA Development Area Environmental Remediation (TPA) Design Design Construction Construction Other (In House/Misc) Total Project Costs/Budget Approved Airsides A and F Air Handler Replacement (TPA) Design Construction Other (In House/Misc) Total Project Costs/Budget Approved Airsides A and F Air Handler Replacement (TPA) Design Design Total Project Costs/Budget Approved Total Project Costs/Budget Approved Total Project Costs/Budget Approved Design Design Design	COntractor/Design-Builder HCBECK CB&I/Aptim (Note 3) Walker Consultants (Note 7) CIH Berry Astra Cons Serv LLC RS&H (note 1) Caladesi Bernhard Liton (TPA) Corgan Jacobs (Note 3) Michael Baker Inc. ISS&H (note 1) ISS&H (note 1) ISSANstoa	2,785,000 \$ 45,285,000 \$ 217,443,100 \$ 262,728,100	2,785,000 \$ 45,166,641 \$ 216,099,95 \$ 261,265,690 Projects Und	Agreement Date Resolution No. 2017-53, 8/3/2017 2 17 19 ergoing Construction/II Resolution No. 2016-66, 6/2/2016 Resolution No. 2016-66, 6/2/2016 Resolution No. 2016-66, 6/2/2016	804,658 135,366 940,024 \$ 13,848,382 \$ 50,591,787 \$ 64,440,169 mplementatic 581,882 2,727 95,266 484,507 52,802 1,27,348 213,377 485,738 1,589,155 2,1472	Orders / Amendment 1,437,937 0 1,437,937 \$ 1,534,937 \$ 1,519,484 \$ 3,154,276 On 0 0 0 0 13,695 1,090 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 \$ (609,642) \$ (43,905) 0 0 0 -13,695 0 0 -29,036	1,437,937 1,437,937 \$ 2,244,934 \$ 1,553,746 \$ 3,798,181 0 0 0 0 0	2,242,595 135,366 2,377,661 \$ 15,483,174 \$ 552,112,70 \$ 67,594,444 581,682 2,727 95,626 470,812 1,201,650 1,203,650 2,13,377 455,702	2,242,595 135,366 2,377,961 \$\$,8689,432 \$\$ 20,007,524 \$\$ 28,696,956 432,201 2,727 9,5,626 470,812 3,196 1,004,562	100.0% 100.0% 100.0% 100.0% 56.1% 38.4% 42.5% 74.3% 100.0% 100.0% 6.1% 83.5%	W/MBE Target Percent 47.3%	W/MBE Percent Achieved to Date 52.7%
Sub-Total De Sub-Total De Sub-Total Design Total Design 5382 16 5615 18 5615 18 6155 14 6156 15	Design STSA Development Area Environmental Remediation (TPA) Design Construction Design Design Design Design Design	CBBI/Aptim (Note 3) Walker Consultants (Note 7) CHIF Berry Astra Cons Serv LLC BSSH (note 1) Caladesi Bernhard Island (TPA) Corgan Jacobs (Note 3) Michael Baker Inc. ISSAH (note 1)	\$ 45,285,000 \$ 217,443,100 \$ 262,728,100	2,785,000 \$ 45,166,641 \$ 216,099,049 \$ 261,265,690 Projects Und	2 17 19 19 ergoing Construction/Ir	133,366 \$40,224 \$ 13,848,382 \$ 50,591,787 \$ 64,440,169 mplementatic \$381,682 2,727 95,636 444,507 52,802 1,217,364 213,377 485,738 1,898,135 21,425	0 1,427,91 \$ 1,634,792 \$ 1,519,484 \$ 3,154,276 On 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 \$ (609,642) \$ (34,263) \$ (643,905) 0 0 0 0 13,695 0 29,036	0 1,437,937 \$ 2,244,934 \$ 1,553,746 \$ 3,798,181 0 0 0 0	135,366 2,377,961 \$ 15,483,174 \$ 52,111,270 \$ 67,594,444	135,365 2,377,961 \$ 8,689,432 \$ 20,007,524 \$ 28,696,956 432,201 2,777 9,5,626 470,812 1,106,582	74.3% 100.0% 56.1% 38.4% 42.5% 74.3% 100.0% 100.0% 6.1% 83.5%	9.1%	12.0%
Sub-Total De Sub-Total De Sub-Total De Total Design 5382 16 5615 18 5991 14 6155 14 6155 14 6157 16	Total Project Costs/Budget Approved sesign Mon-Master Plan Projects sesign Non-Master Plan Projects 1 STSA Development Area Environmental Remediation (TPA) Design Design Construction Construction Other (in House/Misc) Total Project Costs/Budget Approved Airsides A and F Air Handler Replacement (TPA) Design Construction Design Design Design Design Design Design	CBBI/Aptim (Note 3) Walker Consultants (Note 7) CHIF Berry Astra Cons Serv LLC BSSH (note 1) Caladesi Bernhard Island (TPA) Corgan Jacobs (Note 3) Michael Baker Inc. ISSAH (note 1)	\$ 45,285,000 \$ 217,443,100 \$ 262,728,100	2,785,000 \$ 45,166,641 \$ 216,099,049 \$ 261,265,690 Projects Und	2 17 19 19 ergoing Construction/Ir	133,366 \$40,224 \$ 13,848,382 \$ 50,591,787 \$ 64,440,169 mplementatic \$381,682 2,727 95,636 444,507 52,802 1,217,364 213,377 485,738 1,898,135 21,425	0 1,427,91 \$ 1,634,792 \$ 1,519,484 \$ 3,154,276 On 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 \$ (609,642) \$ (34,263) \$ (643,905) 0 0 0 0 13,695 0 29,036	0 1,437,937 \$ 2,244,934 \$ 1,553,746 \$ 3,798,181 0 0 0 0	135,366 2,377,961 \$ 15,483,174 \$ 52,111,270 \$ 67,594,444	135,365 2,377,961 \$ 8,689,432 \$ 20,007,524 \$ 28,696,956 432,201 2,777 9,5,626 470,812 1,106,582	74.3% 100.0% 56.1% 38.4% 42.5% 74.3% 100.0% 100.0% 6.1% 83.5%	9.1%	12.0%
Sub-Total De Sub-Total De Sub-Total De Total Design 5382 16 5615 18 5991 14 6155 14 6155 14 6157 16	Total Project Costs/Budget Approved sesign Mon-Master Plan Projects sesign Non-Master Plan Projects 1 STSA Development Area Environmental Remediation (TPA) Design Design Construction Construction Other (in House/Misc) Total Project Costs/Budget Approved Airsides A and F Air Handler Replacement (TPA) Design Construction Design Design Design Design Design Design	Walker Consideratis (Note 7) CIIf Berry Astra Cons Serv LLC BS&H (note 1) Caladesi Bernhard Islandsi Bernhard Longram Longr	\$ 45,285,000 \$ 217,443,100 \$ 262,728,100	\$ 45,166,641 \$ 216,099,049 \$ 261,265,690 Projects Und	17 19 ergoing Construction/Ir Resolution No. 2016-66. 6/2/2016 Resolution No. 2016-66. 6/2/2016 Resolution No. 2016-66. 6/2/2016 Resolution No. 2020-306, 12/3/2020	\$40,224 \$ 13,848,882 \$ 50,591,787 \$ 64,440,169 mplementatic \$51,682 2,727 95,626 484,507 52,802 1,217,345 485,738 1,898,135 21,425 21,189,135	1,437,937 \$ 1,534,792 \$ 1,519,484 \$ 3,154,276	0 (34,263) \$ (34,263) \$ (643,905) 0 0 0 13,695 0 -29,036	1,437,937 2,244,434 \$ 1,553,746 \$ 3,798,181 0 0 0 0	2.377,961 \$ 15,483,174 \$ 52,111,270 \$ 67,594,444 581,682 2,277 95,626 470,812 52,802 1,203,630 21,235,630	2,377,961 \$ 8,689,432 \$ 20,007,56 \$ 28,696,956 432,201 2,727 95,526 470,812 1,004,562	74.3% 100.0% 38.4% 42.5% 74.3% 100.0% 100.0% 6.1% 83.5%		
Sub-Total De Supra Total Design 5382 16 5615 18 5991 14 6155 14 6155 15 6157 16 6157 16 6157 16	sesign Non-Master Plan Projects The projects of the projects of the projects of the project of	Walker Consideratis (Note 7) CIIf Berry Astra Cons Serv LLC BS&H (note 1) Caladesi Bernhard Islandsi Bernhard Longram Longr	\$ 217,443,100 \$ 262,728,100	\$ 216,099,049 \$ 261,265,690 Projects Und	17 19 ergoing Construction/Ir Resolution No. 2016-66. 6/2/2016 Resolution No. 2016-66. 6/2/2016 Resolution No. 2016-66. 6/2/2016 Resolution No. 2020-306, 12/3/2020	\$ 50,591,787 \$ 64,440,169 mplementatic	\$ 1,519,484 \$ 3,154,276 On 0 0 0 0 0 13,695 0 -29,036	\$ (34,263) \$ (643,905) 0 0 0 13,695 0 13,695 0 29,036	\$ 1,553,746 \$ 3,798,181	\$ 52,111,270 \$ 67,594,444	\$ 20,007,524 \$ 28,696,956 432,201 2,727 95,626 470,812 3,196 1,004,562	74.3% 100.0% 100.0% 6.1% 83.5%		
Total Design 5382 16 5615 18 5991 14 6155 14 6157 16	STSA Development Area Environmental Remediation (TPA) Design Design Construction Construction Construction Construction Other (In House/Misc) Total Project Costs/Budget Approved Airsides A and F Air Handler Replacement (TPA) Design Construction Construction Construction Construction Other (In House/Misc) Total Project Costs/Budget Approved Checked Bagage System Upgrades and Optimization Construct Design Design Design Design	Walker Consideratis (Note 7) CIIf Berry Astra Cons Serv LLC BS&H (note 1) Caladesi Bernhard Islandsi Bernhard Longram Longr	\$ 262,728,100	\$ 261,265,690 Projects Und	19 ergoing Construction/Ir Resolution No. 2016-66, 6/2/2016 Resolution No. 2016-66, 6/2/2016 Resolution No. 2016-66, 6/2/2018 Resolution No. 2020-306, 12/3/2020	\$ 64,440,169 mplementatic \$81,682 2,727 95,636 484,507 12,807 1,217,345 213,377 485,738 1,888,155 21,422	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 13,695 0 -13,695 0 -29,036	\$ 3,798,181	\$ 67,594,444 581,682 2,727 95,626 470,812 52,802 1,203,650 213,377 456,702	\$ 28,696,956 432,201 2,727 95,626 470,812 3,196 1,004,562	74.3% 100.0% 100.0% 6.1% 83.5%		
5382 16 5615 18 5991 14 6155 14 6157 16	STSA Development Area Environmental Remediation (TPA) Design Design Construction Construction Construction Other (in House/Misc) Total Project Costs/Budget Approved Airsides A and F Air Handler Replacement (TPA) Design Construction Construction Construction Other (in House/Misc) Total Project Costs/Budget Approved Construction Construction Other (in House/Misc) Total Project Costs/Budget Approved Checked Baggage System Upgrades and Optimization Constructions Design Design Design	Walker Consideratis (Note 7) CIIf Berry Astra Cons Serv LLC BS&H (note 1) Caladesi Bernhard Islandsi Bernhard Longram Longr	650,000	1,270,000 2,817,000	Pergoing Construction/III Resolution No. 2016-66, 6/2/2016 Resolution No. 2016-66, 6/2/2016 Resolution No. 2016-66, 6/2/2016 Resolution No. 2020-306, 12/3/2020	### S81,682 \$81,682 \$2,727 95,626 484,507 52,802 1,217,345 213,377 485,738 1,808,155 21,422	0 0 0 0 -13,695 0 -13,695	0 0 0 -13,695 0 -13,695 0 -29,036	0 0 0 0	581,682 2,727 95,626 470,812 52,802 1,203,650 213,377 456,702	432,201 2,727 95,626 470,812 3,196 1,004,562	74.3% 100.0% 100.0% 100.0% 6.1% 83.5%		
5615 18 5991 14 6155 14 6156 15	Design Construction Construction Construction Construction Offer (In House/Misc) Total Project Costs/Budget Approved Airsides A and F Air Handler Replacement (TPA) Design Construction Construction Construction Other (In House/Misc) Total Project Costs/Budget Approved Checked Bagage System Upgrades and Optimization Construct Design Design Design Design	Walker Consideratis (Note 7) CIIf Berry Astra Cons Serv LLC BS&H (note 1) Caladesi Bernhard Islandsi Bernhard Longram Longr	650,000	1,270,000 2,817,000	Resolution No. 2016-66, 6/2/2016 Resolution No. 2016-66, 6/2/2016 Resolution No. 2016-66, 6/2/2016 Resolution No. 2020-306, 12/3/2020	581,682 2,727 95,626 484,507 52,802 1,217,345 213,377 485,738 1,898,155 21,422	0 0 0 -13,695 0 -13,695 0 -29,036	0 0 -13,695 0 -13,695 0 -29,036	0 0 0 0 0 0 0	2,727 95,626 470,812 52,802 1,203,650 213,377 456,702	2,727 95,626 470,812 3,196 1,004,562	100.0% 100.0% 100.0% 6.1% 83.5%		
5615 18 5991 14 6155 14 6156 15	Design Construction Construction Construction Construction Offer (In House/Misc) Total Project Costs/Budget Approved Airsides A and F Air Handler Replacement (TPA) Design Construction Construction Construction Other (In House/Misc) Total Project Costs/Budget Approved Checked Bagage System Upgrades and Optimization Construct Design Design Design Design	Walker Consideratis (Note 7) CIIf Berry Astra Cons Serv LLC BS&H (note 1) Caladesi Bernhard Islandsi Bernhard Longram Longr		1,270,000 2,817,000	Resolution No. 2016-66, 6/2/2016 Resolution No. 2020-306, 12/3/2020	2,727 95,626 484,507 52,802 1,217,345 213,377 485,738 1,898,155 21,422	0 0 -13,695 0 -13,695 0 -29,036	0 0 -13,695 0 -13,695 0 -29,036	0 0 0 0 0 0 0	2,727 95,626 470,812 52,802 1,203,650 213,377 456,702	2,727 95,626 470,812 3,196 1,004,562	100.0% 100.0% 100.0% 6.1% 83.5%		
5615 18 5991 14 6155 14 6157 16	Design Construction Construction Construction Construction Other (in House/Misc) Total Project Costs/Budget Approved Alrisides A and F Air Handler Replacement (TPA) Design Construction Construction Construction Construction Total Project Costs/Budget Approved Checked Baggage System Upgrades and Optimization Construct Design Design Design Design	Walker Consideratis (Note 7) CIIf Berry Astra Cons Serv LLC BS&H (note 1) Caladesi Bernhard Islandsi Bernhard Longram Longr		1,270,000 2,817,000	Resolution No. 2016-66, 6/2/2016 Resolution No. 2020-306, 12/3/2020	2,727 95,626 484,507 52,802 1,217,345 213,377 485,738 1,898,155 21,422	0 0 -13,695 0 -13,695 0 -29,036	0 0 -13,695 0 -13,695 0 -29,036	0 0 0 0 0 0 0	2,727 95,626 470,812 52,802 1,203,650 213,377 456,702	2,727 95,626 470,812 3,196 1,004,562	100.0% 100.0% 100.0% 6.1% 83.5%		
5615 18 5991 14 6155 14 6157 16	Construction Other (In House/Misc) Total Project Costs/Budget Approved Alriddes A and F Air Handler Replacement (TPA) Design Construction Construction Construction Other (In House/Misc) Total Project Costs/Budget Approved Checked Bagage System Upgrades and Optimization Construct Design Design Design Design	Cliff Berry Astra Cons Serv LLC RS&H (note 1) Caladesi Bernhard tion (TPA) Corgan Jacobs (Note 3) Michael Baker Inc. RS&H note 1) Skinska		1,270,000 2,817,000	Resolution No. 2016-66, 6/2/2016 Resolution No. 2020-306, 12/3/2020	95,626 484,507 52,802 1,217,345 213,377 485,738 1,898,155 21,422	-13,695 0 -13,695 0 -29,036	-13,695 0 -13,695 0 -29,036	0 0 0	95,626 470,812 52,802 1,203,650 213,377 456,702	95,626 470,812 3,196 1,004,562	100.0% 100.0% 6.1% 83.5%		
5615 18 5991 14 6155 14 6157 16	Other (In House/Misc.) Total Project Costs/Budget Approved Alriddes An of F Air Handler Replacement (TPA) Design Construction Construction Other (In House/Misc.) Total Project Costs/Budget Approved Checked Bagage System Upgrades and Optimization Construct Design Design Design Design	RS&H (note 1) Caladear Bernhard tion (TPA) Cargain Cargain Michael Baker Inc. RS&H note 1) Skarska		1,270,000 2,817,000	Resolution No. 2016-66, 6/2/2016 Resolution No. 2020-306, 12/3/2020	52,802 1,217,345 213,377 485,738 1,898,155 21,422	0 -13,695 0 -29,036	0 -13,695 0 -29,036	0	52,802 1,203,650 213,377 456,702	3,196 1,004,562 176,140	6.1% 83.5% 82.5%		
5615 18 5991 14 6155 14 6156 15	Total Project Costs/Budget Approved Airsides A and F Air Handler Replacement (TPA) Design Construction Construction Other (in House/Misc) Total Project Costs/Budget Approved Checked Bagage System Upgrades and Optimization Construct Design Design Design Design	Caladesi Bernhard Ition (TPA) Corgan Lacobs (Note 3) Michael Baker Inc. IRS&H (robe 1) Skanska		2,817,000	Resolution No. 2020-306, 12/3/2020	1,217,345 213,377 485,738 1,898,155 21,422	0 -29,036	-13,695 0 -29,036	0	1,203,650 213,377 456,702	1,004,562 176,140	83.5% 82.5%	4.79/	5.7%
5991 14 6155 14 6156 15 6157 16	Alrisides A and F Air Mandler Replacement (TPA) Design Construction Construction Other (In House/Misc) Total Project Costs/ Budget Approved Checked Baggage System Upgrades and Optimization Construction Design Design Design Design Design	Caladesi Bernhard Ition (TPA) Corgan Lacobs (Note 3) Michael Baker Inc. IRS&H (robe 1) Skanska		2,817,000	Resolution No. 2020-306, 12/3/2020	213,377 485,738 1,898,155 21,422	0 -29,036	0 -29,036	0	213,377 456,702	176,140	82.5%	4.79/	5.7%
5991 14 6155 14 6156 15 6157 16	Design Construction Construction Other (In House/Misc) Total Project Costs/Budget Approved Checked Bagage System Upgrades and Optimization Construct Design Design Design Design	Caladesi Bernhard Ition (TPA) Corgan Lacobs (Note 3) Michael Baker Inc. IRS&H (robe 1) Skanska	1,992,500	2,817,000	Resolution No. 2020-306, 12/3/2020	485,738 1,898,155 21,422	-29,036 0	-29,036 0	0	456,702			4.79/	5.7%
6155 14 6157 16 6156 19	Construction Other (In House/Misc) Total Project Costy/Budget Approved Checked Baggage System Upgrades and Optimization Construct Design Design Design Design Design	Bernhard tion (TPA) Corgan Jacobs (Note 3) Michael Baker Inc. RS&H (note 1) Skarska	1,992,500	2,817,000	Resolution No. 2020-306, 12/3/2020	1,898,155 21,422	0	0			456 702			
5991 14 6155 14 6157 16	Other (In House/Misc) Total Project Costs/Budget Approved Checked Baggage System Upgrades and Optimization Construct Design Design Design Design Design	tion (TPA) Corgan Jacobs (Note 3) Michael Baker Inc. RSSM (note 1) Scientika	1,992,500	2,817,000		21,422	-29.026						11.9%	12.8%
6155 14 6155 14 6157 16	Total Project Costs/Budget Approved Checked Baggage System Upgrades and Optimization Construct Design Design Design Design Design Design	Corgan Jacobs (Note 3) Michael Baker Inc. RS&H (note 1) Skanska	1,992,500		Resolution No. 2017-40, 6/1/2017		-29.026		0	1,898,155 21,422	21,422	0.0%		
6155 14 6156 15 6157 16	Design Design Design Design Design	Corgan Jacobs (Note 3) Michael Baker Inc. RS&H (note 1) Skanska			Resolution No. 2017-40, 6/1/2017		-23,030	-29,036	0	2,589,655	654,263	25.3%		
6155 14 6156 15 6157 16	Design Design Design Design	Jacobs (Note 3) Michael Baker Inc. RS&H (note 1) Skanska			Resolution No. 2017-40, 6/1/2017	_								
6155 14 6156 15 6157 16	Design Design Design	Michael Baker Inc. RS&H (note 1) Skanska				4,708,593	0	0	0	4,708,593	3,398,238	72.2%	8.4%	6.0%
6155 14 6156 15 6157 16	Design Design	RS&H (note 1) Skanska				225,962 14.505	0	0	0	225,962 14.505	96,142 14.500	42.5% 100.0%	10.0%	15.7%
6155 14 6156 15 6157 16						74,161	0	0	0	74,161	60,621	81.7%	36.2%	35.0%
6155 14 6156 15 6157 16	Design	Walker Consultants (Note 7)			Resolution No. 2014-106, 9/4/2014	4,219,043	1,477,127	0	1,477,127	5,696,170	5,696,170	100.0%	12.0%	12.0%
6155 14 6156 15 6157 16	Construction	Hensel Phelps			Resolution No. 2018-27, 4/5/18	73,070 35,268,898	2,080,971	1,159,678	921,293	73,070 37,349,869	11,075 28,982,943	15.2% 77.6%	84.0% 9.3%	89.2% 15.1%
6155 14 6156 15 6157 16	Project Management	Jacobs (Note 3)			RESOLUTION NO. 2018-27, 4/3/18	2,243,642	2,080,971	1,159,678	921,293	2,243,642	1,461,435	65.1%	10.0%	15.7%
6156 15	Other (In House/Misc)					1,163,751	0	0	0	1,163,751	1,028,596	88.4%		
6156 15	Total Project Costs/Budget Approved		58,000,000	52,559,300		47,991,625	3,558,099	1,159,678	2,398,421	51,549,724	40,749,720	79.0%		
6157 16	Replace Parking Revenue Control System Phase I & II (TPA)	-												
6157 16	Design (Other) Design-Builder (Design Part 1&2)	Manhattan Construction			1,721,660 Resolution No. 2014-91. 9/4/2014	132,893	640 317	0	640 317	132,893	123,225 1 634 473	92.7% 90.1%	19.1%	24.0%
6157 16	Design-Builder (Construction)	Manhattan Construction			05/07/15	-,,	8,874,090	-599,452	9,473,542	10,952,526	10,505,811	95.9%	11.2%	12.8%
6165 19	Project Management (Inspection)	Jacobs (Note 3)				1,188	0	0	0	1,188	1,188	100.0%	10.0%	15.7%
6165 19	Other (In House/Misc) Total Project Costs/Budget Approved		13,885,400	14,916,600		2,128,083 5,513,659	9,514,408	-599.452	10.113.859	2,128,083 15,028,067	2,100,704 14,365,401	98.7% 95.6%		
6165 19	Replace Parking Revenue Control System (PARCS) Phase 3 (TPA	1	13,885,400	14,916,600		5,513,059	9,514,408	-599,452	10,113,859	15,028,067	14,365,401	95.0%		
6165 19	Design-Builder (Design Part 1&2)	Manhattan Construction	-		Resolution No. 2014-91, 9/4/2014	309,721	131,956	12,951	119,005	441,677	411,292	93.1%	19.1%	24.0%
6165 19	Design-Builder (Construction)	Manhattan Construction			05/07/15	0	4,638,249	1,007,109	3,631,140	4,638,249	4,544,883	98.0%	11.2%	12.8%
	Other (In House/Misc) Total Project Costs/Budget Approved		4,518,500	5,430,500		464,066 773,787	4,770,204	1,020,060	3,750,144	464,066 5,543,992	438,496 5,394,671	94.5%		
	Airfield Maintenance Equipment Storage Building Addition		4,518,500	5,430,500		773,787	4,770,204	1,020,060	3,750,144	5,543,992	5,394,671	97.3%		
	Design	RS&H (note 1)				219,478	0	0	0	219,478	203,878	92.9%	16.9%	18.2%
	Project Management (Inspection)	Jacobs (Note 3)				66,074	0	0	0	66,074	66,074		10.0%	15.7%
	Construction Other (In House/Misc)	E&L			Resolution No. 2020-13, 3/5/2020	1,273,892	0	0	0	1,273,892	475,632 144.026	37.3% 100.0%	29.0%	51.4%
	Total Project Costs/Budget Approved		2,043,000	1,968,400		1,703,470	0	0	0	1,703,470	889,610	52.2%		
6475 19	Main Terminal Ticket Level Interior Refurbishment													
	Design	RS&H (note 1)				299,625	0	0	0	299,625	299,625	100.0%	4.7%	3.6%
	Project Management (Inspection) Design	Jacobs (Note 3) DPR			Resolution No. 2019-02. 7/14/19	11,650 749.805	0	0	0	11,650 749.805	1,298 538.807	11.1% 71.9%	10.0%	15.7% 17.2%
	Construction	DPR			Resolution No. 2019-129, 12/5/19	5,883,399	-407,512	-407,512	0	5,475,887	3,878,341	70.8%	19.7%	26.9%
	Construction (Other)					384,882	0	0	0	384,882	250,948	65.2%		
	Other (In House/Misc) Total Project Costs/Budget Approved		6,570,000	7,719,900		414,234 7,743,595	-407,512	-407,512	0	7,336,083	414,234 5,383,253	100.0% 73.4%		
6530 18	North Air Cargo Facility Redevelopment (TPA)		6,570,000	7,719,900		7,743,595	-407,512	-407,512	0	7,330,083	5,363,253	/3.4%		
		RS&H (note 1)				192,051	0	0	0	192,051	98,147	51.1%		
	Design					1,200	0	0	0		1,200			
	Design (Other)	Astra Cons Serv LLC Skanska			08/02/18 Resolution No. 2015-113. 6/4/2015	264,095 417 798	24,461	24,461	0	288,556 417.798	288,556 417.798	100.0%	12.2%	12.2% 21.2%
	Design (Other) Construction					69,970	0	0	0	69,970	69,970		17.070	*****
	Design (Other)		8,916,800	1,150,000		945,115	24,461	24,461	0	969,575	875,671	90.3%		
	Design (Other) Construction Construction Other (In House/Misc) Total Project Costs/Budget Approved			-	Resolution No. 2018-47, 5/3/18	422 471	0	0	0	422 471	422 405	100.0%	12 9%	0.0%
	Design (Other) Construction Construction Other (In House/Misc.) Total Project Costs/Budget Approved Parkway and Service Road Asphalt Pavement Rehabilitation	Core & Corbon Inc			resolution No. 2018-47, 5/3/18	422,471 93,577	0	0	0	422,471 93,577	422,405 10,338	100.0%	12.9%	0.0
	Design (Other) Construction Construction Other (In House/Misc) Total Project Costs/Budget Approved	Cone & Graham, Inc. Jacobs (Note 3)					0				41,793	1.2%	12.2%	15.7%
	Design (Other) Construction Construction Construction Other (In House/Misc) Total Project Costs/Budget Approved Parkway and Service Road Asphalt Pavement Rehabilitation Design Project Management Construction				Resolution No. 2019-100, 10/3/19	3,382,548		0	0	3,382,548		100.0%		15.7% 12.4%
	Design (Other) Construction Construction Construction Other (In House/Misc) Total Project Costs/Budget Approved Parkway and Service Road Asphalt Pavement Rehabilitation Design Project Management Construction Other (In House/Misc)	Jacobs (Note 3)			Resolution No. 2019-100, 10/3/19	1,383	0	0	0	1,383	1,383			
6545 19	Design (Other) Construction Construction Construction Other (In House/Misc) Total Project Costs/Budget Approved Parkway and Service Road Asphalt Pavement Rehabilitation Design Project Management Construction	Jacobs (Note 3)	4,683,000	4,176,700	Resolution No. 2019-100, 10/3/19							12.2%		

				PROI	ECTS (ACTIVE) NOV - DE	C 2020								
	HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/ Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
	Design (Other)	RS&H (note 1)			-	12,382	0							
	Project Management	Jacobs (Note 3)				196,807 14,685,924	-1.349.767	-1.349.767	0			75.2% 76.2%	10.0%	15.7% 23.3%
	Construction Construction (Other)	HCBECK			Resolution No. 2019-99, 10/3/19	14,685,924	-1,349,767	-1,349,767	C	,,		76.2% 85.1%	16.5%	23.3%
	Project Management (Inspection)	Jacobs (Note 3)				708	0		C				10.0%	15.7%
	Other (In House/Misc)					475,832	0		C	475,832	475,832	100.0%		
	Total Project Costs/Budget Approved		2,191,700	17,845,800		18,352,148	-1,349,767	-1,349,767	C	17,002,381	13,593,875	80.0%		
6580 19	Rehabilitate and Enhance Airfield Lighting	20011							C					
	Design Project Management (Inspection)	RS&H (note 1) Jacobs (Note 3)				173,362 115,662	0				157,688 61,942	91.0%	10.0%	15.7%
	Construction	HL Pruitt Corp.			Resolution No. 2019-67, 8/1/19	656,894	248,487	. 0	248,487	905,381			8.3%	14.7%
	Other (In House/Misc)					107,730	0	0	C	107,730	107,730			
	Total Project Costs/Budget Approved		1,133,500	1,416,600		1,053,649	248,487	. 0	248,487	1,302,135	1,133,762	87.1%		
6590 19	Short Term Parking Garage - Level 9 & Tug Tunnels Rehabilita Design	Walker Consultants (Note 7)				155,987		0	0	155,987	152,928	98.0%		
	Construction	Concrete Protection			Resolution No. 2020-03, 2/6/2020	1,524,064	42,800						14.0%	14.0%
	Project Management (Inspection)	Jacobs (Note 3)			, ,,,	159,020	0		C				10.0%	15.7%
	Other (In House/Misc)					71,049	0		C	71,049	63,714	89.7%		
	Total Project Costs/Budget Approved		2,480,900	2,074,900		1,910,120	42,800	42,800	0	1,952,920	1,876,486	96.1%		
6595 19	Short Term Parking Garage - Helix Lighting Replacement	RS&H (note 1)				87 390	0	0		87 390	87.390	100.0%	8.6%	9.3%
	Design Project Management	RS&H (note 1) Jacobs (Note 3)				87,390 46,087	0						10.0%	9.3%
	Construction (Other)	MCS			Resolution No. 2019-69, 8/1/19	153,255	0		C		40,007		86.0%	0.0%
	Other (In House/Misc)				-	37,120	0							
	Total Project Costs/Budget Approved		850,800	546,600		323,853	0	0	0	323,853	170,597	52.7%		
6635 19	General Aviation Maintenance Facility Rehabilitation (PCA, Ti					184,804								
	Design Project Management	RS&H (note 1) Jacobs (Note 3)				184,804	0		0			85.5% 90.5%	9.5%	11.2% 15.7%
	Construction	Reno			Resolution No. 2020-12, 3/5/2020	771,102	62,073		0				14.3%	16.3%
	Other (In House/Misc)					172,486	0	0	C	172,486	165,002	95.7%		
	Total Project Costs/Budget Approved		900,000	1,246,800		1,194,151	62,073	62,073	0	1,256,223	1,186,915	94.5%		
6645 19	Hangar 4000/E Rehabilitation (POK)						0							
	Design Construction	RS&H (note 1) Odyssey Global			Resolution No. 2020-63, 5/7/2020	107,981 699.000	-18,188		0		104,846 680.812	97.1% 100.0%	9.3% 26.3%	9.5% 75.5%
	Other (In House/Misc)	Odyssey Global			Resolution No. 2020-03, 3/7/2020	80,507	-10,100						20.376	73.376
	Total Project Costs/Budget Approved		807,400	949,800		887,488	-18,188	-18,188	O		866,165	99.6%		
6650 19	Airport Amenities												_	
	Design	RS&H				238,307	0		0		216,511	90.9%	9.4%	9.8%
	Design Project Management (Inspection)	Jacobs (Note 3) Jacobs (Note 3)				603 66,590	0		0		603 66,590		10.0%	15.7% 15.7%
	Construction	D&M Cons.			Resolution No. 2019-134, 12/5/2019	1,346,750	0						43.7%	49.2%
	Other (In House/Misc)					151,615	0	0	C	151,615	151,615	100.0%		
	Total Project Costs/Budget Approved		1,598,000	2,148,900		1,803,865	0	0	С	1,803,865	1,682,249	93.3%		
6665 19	Baggage Claim Walls Technology	Corbin				18.252	0	. 0	0	18.252	18.252	100.0%		
	Design Construction	Audio Visual Innovations				1,432,345	0		0	-, -, -	-,-			
	Construction	BPG Staging Services				9,370	0		C		9,370			
	Construction	Presidio Networked				32,648				32,648	02,010			
	Other (In House/Misc)					6,940	0	0	С					
6700 20	Total Project Costs/Budget Approved		800,000	1,500,000		1,499,555	0	0	0	1,499,555	1,499,555	100.0%		
0700 20	Runway 5-23 and Connector Taxiways Rehabilitation Design	AVCON			Resolution No. 2019-108, 10/3/2019	830.381	0	. 0	0	830,381	634,139	76.4%	26.8%	16.0%
	Design	RS&H				12,386	0		C	12,386	12,386			
	Construction	CW Roberts Contracting	-		Resolution No. 2020-161, 8/6/2020	5,902,073	0		C			6.3%	11.0%	2.7%
	Other (In House/Misc)		9,208,200	7,772,900		461,911 7,206,751	0	0	0	,	461,911	100.0%		
7054 12	Total Project Costs/Budget Approved Airport Support Area Environmental Remediation Phase 6 (TR	241	9,208,200	7,772,900		7,206,751	0	0		7,206,751	1,480,295	20.5%		
. 034 12	Design	CDM (Note 4)				503,203	0	0	C	503,203	503,203	100.0%	20.0%	19.7%
	Design	ECT (Note 5)				272,474	0	0	C	272,474	272,474	100.0%	23.0%	27.4%
	Design	URS (Note 6)				46,071	0			46,071	46,071	100.0%	28.1%	31.8%
	Design Design-Builder	CB&I /APTIM (Note 3) Aecom Technical Svcs			Resolution No. 2011-127, 10/6/2011	1,250,176 2,908,781	-688,775		0	-,0-,		86.7%	10.0%	21.0%
					nesoiuu0fi NO. 2011-127, 10/b/2011		-688,775 n	-688,775				96.8% 95.9%	8.0%	11.1%
						102 847			0					
	Construction (Other) Other (In House/Misc)					102,847 593,278	0	0	0					
	Construction (Other)		3,000,000	5,000,000			-688,775	. 0		593,278				
8100 14	Construction (Other) Other (In House/Misc) Total Project Costs/Budget Approved Main Terminal Airport Concessions Redevelopment Program	(TPA)	3,000,000	5,000,000		593,278 5,676,829		-688,775	C	593,278 4,988,054	537,665 4,691,675	90.6% 94.1%		
8100 14	Construction (Other) Other (in House/Misc) Total Project Costs/Budget Approved Main Terminal Airport Concessions Redevelopment Program Design	(TPA) Jacobs (Note 3)	3,000,000	5,000,000		593,278 5,676,829 1,339,682	0	-688,775 0	0	593,278 4,988,054 1,339,682	537,665 4,691,675 1,339,682	90.6% 94.1% 100.0%	25.00	20.55
8100 14	Construction (Other) Other (In House/Misc) Total Project Costs/Budget Approved Main Terminal Airport Concessions Redevelopment Program Design Design	(TPA) Jacobs (Note 3) RS&H (note 1)	3,000,000		Resolution No. 2014.64. 759/2014	593,278 5,676,829 1,339,682 555,423	0	0 -688,775 0	C C	593,278 4,988,054 1,339,682 555,423	537,665 4,691,675 1,339,682 332,731	90.6% 94.1% 100.0% 59.9%	25.8%	30.5%
8100 14	Construction (Other) Other (In House/Misc) Total Project Costs/Budget Approved Main Terminal Airport Concessions Redevelopment Program Design Design	(TPA) Jacobs (Note 3)	3,000,000		Resolution No. 2014-64, 7/10/2014	593,278 5,676,829 1,339,682	0	0 -688,775 0 0	0	593,278 4,988,054 1,339,682 555,423 406,314	537,665 4,691,675 1,339,682 332,731 406,314	90.6% 94.1% 100.0% 59.9% 100.0%	25.8%	30.5%
8100 14	Construction (Other) Other (In House/Misc) Total Project Costs/Budget Approved Main Terminal Airport Concessions Redevelopment Program Design Design	(TPA) Jacobs (Note 3) RS&H (note 1)	3,000,000		Resolution No. 2014-64, 7/10/2014 Resolution No. 2014-45, 4/3/2014	593,278 5,676,829 1,339,682 555,423 406,314 169,430 8,717,578	0 0 0 0 2,019,524	0 -688,775 0 0 0 0 1,324,480	C C C C C 695,044	593,278 4,988,054 1,339,682 555,423 406,314 169,430 10,737,102	537,665 4,691,675 1,339,682 332,731 406,314 150,025 10,737,102	90.6% 94.1% 100.0% 59.9% 100.0% 88.5%	25.8%	21.2%
8100 14	Construction (Other) Other (In House)Mix) Total Project Costs/Budget Approved Main Terminal Airport Concessions Redevelopment Program Design Design Design Design Other) Design Budder (Dostgn Part 18.2) Design Budder (Dostgn Part 18.2)	(TPA) Jacobs (Note 3) RS&H (note 1) Bombardier Skanska Skanska	3,000,000		Resolution No. 2014-45, 4/3/2014 Resolution No. 2015-113, 6/4/2015	593,278 5,676,829 1,339,682 555,423 406,314 169,430 8,717,578 28,007,331	0 0 0 0 2,019,524 85,175,723	0 -688,775 0 0 0 0 1,324,480 406,485	0 0 0 0 0 0 0 0 695,044 84,769,238	593,278 4,988,054 1,339,682 555,423 406,314 169,430 10,737,102 113,183,054	537,665 4,691,675 1,339,682 332,731 406,314 150,025 10,737,102 113,183,054	90.6% 94.1% 100.0% 59.9% 100.0% 88.5% 100.0%		
8100 14	Construction (Other) Other (In House/Misc) Total Project Costs/Budget Approved Main Terminal Airport Concessions Redevelopment Program Design Design Design (Other) Design-Builder (Design Part 182) Design-Builder (Construction) Construction	(TPA) Jacobs (Note 3) RS&H (note 1) Bombardier Skanska	3,000,000		Resolution No. 2014-45, 4/3/2014	593,278 5,676,829 1,339,682 555,423 406,314 169,430 8,717,578 28,007,331 657,128	0 0 0 0 2,019,524 85,175,723	0 -688,775 0 0 0 0 0 1,324,480 406,485	0 0 0 0 0 0 0 0 0 0 695,044 84,769,238	593,278 4,988,054 1,339,682 555,423 406,314 169,430 10,737,102 113,183,054 657,128	537,665 4,691,675 1,339,682 332,731 406,314 150,025 10,737,102 113,183,054 657,128	90.6% 94.1% 100.0% 59.9% 100.0% 88.5% 100.0% 100.0%	17.9%	21.2%
8100 14	Construction (Other) Other (In House)Misc) Total Project Costs/Budget Approved Main Terminal Airport Concessions Redevelopment Program Design Design (Other) Design (Other) Design (Other) Design Suider (Design Part 18.2) Design Suider (Construction) Construction (ODP & Other)	(TPA) Jacobs (Note 3) R\$&rt (note 1) Bombardier Skanska Skanska Johnson Laux	3,000,000		Resolution No. 2014-45, 4/3/2014 Resolution No. 2015-113, 6/4/2015	593,278 5,676,829 1,339,682 555,423 406,314 169,430 8,717,578 28,007,331 657,128 5,623,729	0 0 0 0 2,019,524 85,175,723	0 - 688,775 0 0 0 0 0 0 1,324,480 406,485 0 0 0	0 0 0 0 0 0 0 0 695,044 84,769,238	593,278 4,988,054 1,339,682 555,423 406,314 169,430 10,737,102 113,183,054 657,128 5,623,729	\$37,665 4,691,675 1,339,682 332,731 406,314 150,025 10,737,102 113,183,054 657,128 5,598,090	90.6% 94.1% 100.0% 59.9% 100.0% 88.5% 100.0% 100.0% 99.5%	17.9%	21.2%
8100 14	Construction (Other) Other (In House/Misc) Total Project Costs/Budget Approved Main Terminal Airport Concessions Redevelopment Program Design Design Design (Other) Design-Builder (Design Part 182) Design-Builder (Construction) Construction	(TPA) Jacobs (Note 3) RS&H (note 1) Bombardier Skanska Skanska	3,000,000		Resolution No. 2014-45, 4/3/2014 Resolution No. 2015-113, 6/4/2015	593,278 5,676,829 1,339,682 555,423 406,314 169,430 8,717,578 28,007,331 657,128	0 0 0 2,019,524 85,175,723 0	0 - 688,775 0 0 0 0 0 0 0 1,324,480 406,485 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	C C C 695,044 84,769,238	593,278 4,988,054 1,339,682 555,423 406,314 169,430 10,737,102 113,183,054 657,128 5,623,729 5,832,093	537,665 4,691,675 1,339,682 332,731 406,314 150,025 10,737,102 113,183,054 657,188 5,598,2093 5,832,093	90.6% 94.1% 100.0% 59.9% 100.0% 88.5% 100.0% 100.0% 100.0% 100.0%	17.9%	21.2%

				DROL	ECTS (ACTIVE) NOV -	DEC 2020								
	HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Board Approved Contract/ Agreement Date	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
	Gateway Development Area					6.826.784	0		0	6.826.784	6.535.032		19.0%	18.2%
	Design Design	Stantec Jacobs (Note 3)			Resolution No. 2013-48, 5/2/2013	6,826,784 921,694	0		0	6,826,784 921,694			19.0%	18.2%
	Design	RS&H (note 1)				102,824	0	0	0	102,824	88,379	86.0%	10.0%	10.1%
	Design (Other) Construction	Hensel Phelps			Resolution No. 2018-117, 12/6/2018	114,264 66,016,000	-3,861,264	-3,861,264	0	114,264 62,154,736	91,448 60,282,922	80.0% 97.0%	14.6%	19.4%
	Construction (ODP)	rielsei Fileips			Resolution No. 2018-117, 12/0/2018	1,991,534	-5,801,204	-5,801,204	0	1,991,534	1,533,324	77.0%	14.076	15.470
	Project Management (Inspection)	Jacobs (Note 3)				2,405,360	0		0	2,405,360	2,009,699		10.0%	15.7%
	Other (In House/Misc) Total Project Costs/Budget Approved		79,269,000	81,937,120		5,446,087 83,824,547	-3,861,264	-3,861,264	0	5,446,087 79,963,282	4,898,506 76,176,360	89.9% 95.3%		
8230 18	Main Terminal Curbside Expansion (TPA)		73,203,000	01,557,120		03,024,347	3,001,204	5,001,204		75,505,202	70,170,300	33.3%		
	Design	Hensel Phelps			Resolution No. 2018-57, 6/7/18	17,864,576	4,010,476	0	4,010,476	21,875,051	21,848,012	99.9%	16.8%	16.2%
	Design Design	Jacobs (Note 3) RS&H (note 1)				2,059,191 151,726	0	0	0	2,059,191 151,726	1,258,944 118,140	61.1% 77.9%	10.0%	15.7% 10.1%
	Design	Stantec			Resolution No. 2013-48, 5/2/2013	361,610	0	0	0	361,610	324,722	89.8%	15.3%	10.1%
	Design (Other)					88,149	0		0	88,149	78,728			
	Construction Construction	Hensel Phelps Johnson Laux Co.			Resolution No. 2020-159, 8/9/2020 08/02	85,403,496 2/18 711,276	-9,659,941 0	-9,659,941 0	0	75,743,555 711,276	36,522,807 711,276	48.2% 100.0%	8.6%	14.1% 41.7%
	Construction (Other)				00/02	7,034,230	0		0	7,034,230	3,273,803	46.5%	-2.0/0	
i	Project Management (Inspection)	Jacobs (Note 3)				2,167,643	0		0	2,167,643	1,294,113	59.7%	10.0%	15.7%
	Other (In House/Misc) Total Project Costs/Budget Approved		183.829.000	186.948.048		2,848,556 118,690,454	-5.649.465	-9,659,941	4,010,476	2,848,556 113,040,989	1,867,792 67,298,335	65.6% 59.5 %		
8200 18	FAA Parking Lot, Energy Plant and Loading Dock Replacemen	nt , Demolish Administration Building (TPA)					2,2.3,403	-,3,341	.,,,470		2.,230,333			
8205 18	Design	Hensel Phelps			Resolution No. 2018-57, 6/7/18	6,865,394	0		0	6,865,394	6,860,393	99.9%	16.8%	16.2%
	Design Design	Jacobs (Note 3) RS&H (note 1)				1,564,603 1,742	0	0	0	1,564,603 1,742	844,479 1,742	54.0% 100.0%	10.0%	15.7%
	Construction	Hensel Phelps			Resolution No. 2020-159, 8/9/2020	80,719,347	-13,520,452	-13,520,452	0	67,198,895	22,673,235	33.7%	8.6%	14.1%
	Construction (ODP)					11,413,014	0			11,413,014	6,628,639			
i	Project Management (Inspection) Other (In House/Misc)	Jacobs (Note 3)				2,854,801 4 406 842	0	0	0	2,854,801 4 406 842	1,370,488	48.0% 40.6%	10.0%	15.7%
	Total Project Costs/Budget Approved		119,896,000	109,489,954		107,825,744	-13,520,452	-13,520,452	0	94,305,292	40,167,716	42.6%		
8235 18	Widen and Rehabilitate the George Bean Parkway and New													
i	Design Design	Cone & Graham Jacobs (Note 3)			Resolution No. 2018-47, 5/3/18	4,303,085 1,175,819	0		0	4,303,085 1,175,819	4,302,811 677,292	100.0% 57.6%	13.9%	19.8% 15.7%
i	Design	RS&H (note 1)				95,871	0	0	0	95,871	82,121	85.7%	10.0%	10.1%
	Design (Other)					29,767	0		0	29,767				
	Construction Construction (Other)	Cone & Graham			Resolution No. 2019-100, 10/3/19	34,771,432 957.608	-1,716,307 0	-1,716,307 0	0	33,055,125 957.608	18,241,310 524.848	55.2% 54.8%	12.2%	12.4%
	Project Management (Inspection)	Jacobs (Note 3)				2,380,247	0	0	0	2,380,247	949,239	39.9%	10.0%	15.7%
	Other (In House/Misc)		49,821,000	47,379,712		643,148 44,356,976	-1,716,307	-1,716,307	0	643,148 42,640,669	590,699 25,395,870	91.8% 59.6%		
8320 19	Total Project Costs/Budget Approved Security System Replacement (Construction)		49,821,000	47,379,712		44,350,970	-1,/16,30/	-1,/16,30/	U	42,640,669	25,395,870	39.0%		
	Construction / CA	HCBeck			Resolution No. 2019-66, 8/1/19	11,212,589	26,178		0	11,238,767	9,736,187	86.6%	11.0%	13.2%
i	Project Management Other (In House/Misc)	Jacobs (Note 3)				3,652 4,770,649	0		0	3,652 4,770,649	3,652 2,231,991	100.0% 46.8%	10.0%	15.7%
	Total Project Costs/Budget Approved		15,903,300	15,903,300		15,986,890	26,178		0	16,013,068	11,971,830	74.8%		
	Purchase Additional SkyConnect Trains													
	Design	Lea + Elliott Mitsubishi			Resolution No. 2016-98, 11/3/16	455,107	0		0	455,107	65,146	14.3% 88.8%		
	Construction Other (In House/Misc)	IVIILSUDISTII			Resolution No. 2018-122, 12/6/18	12,524,000 4,579	168,000	168,000	0	12,692,000 4,579	11,267,838 4,579			
	Total Project Costs/Budget Approved		13,000,000	13,168,000		12,983,686	168,000	168,000	0	13,151,686	11,337,562	86.2%		
	New Taxiway A and Bridge (TPA) Design	RS&H (note 1)				20,015	0	0	0	20,015	20,015	100.0%		
	Design	Jacobs (Note 3)				523,510	0		0	523,510	374,491	71.5%	10.0%	15.7%
	Design / Inspection	AECOM			Resolution No. 2018-06, 2/1/18	5,949,588	0	0	0	5,949,588	5,386,417	90.5%	41.0%	36.5%
	Construction Construction (Other)	GLF			Resolution No. 2019-37, 5/2/19	43,678,939 6,095,801	-9,167,644	-9,167,644 0	0	34,511,294 6,095,801	32,358,414 4,976,192	93.8% 81.6%	6.7%	9.6%
i	Project Management (Inspection)	Jacobs (Note 3)				2,025,588	0		0	2,025,588	1,381,151	68.2%	10.0%	15.7%
	Other (In House/Misc)					154,879	0	0	0	154,879	151,796	98.0%		
8310 19	Total Project Costs/Budget Approved Main Terminal Drive Lanes Ceiling Replacement		57,840,000	53,725,783		58,448,320	-9,167,644	-9,167,644	0	49,280,675	44,648,477	90.6%		
	Design	Hensel Phelps			Resolution No. 2018-57, 6/7/18	522,561	0		0	522,561	513,165	98.2%	16.8%	16.2%
	Design	Walker Consultants (Note 7)			Developed and appropriate and appropriate	2,154	2 000 000		0	2,154	2,154		0.554	44
i	Construction Construction (Other)	Hensel Phelps			Resolution No. 2020-159, 8/9/2020	10,099,289 2,579,852	-3,000,000	-3,000,000	0	7,099,289 2,579,852	2,289,704 1,658,467	32.3% 64.3%	8.6%	14.1%
i	Project Management (Inspection)	Jacobs (Note 3)				355,146	0	0	0	355,146	118,050	33.2%	10.0%	15.7%
	Other (In House/Misc)					149,566	0	2 000 000	0	149,566	148,117	99.0%		
	Total Declark Control Declark Assessed		11,346,300	11,757,900		13,708,568	-3,000,000	-3,000,000	0	10,708,568	4,729,657	44.2%		
	Total Project Costs/Budget Approved Construction Master Plan Projects		\$ 671,155,000	\$ 663,343,327		7 \$ 527.822.558	5 56.838,213		5 91.8/3.1/8	S 584.660.771	S 446.352,729	76.3%		
Sub-Total Co	Total Project Costs/Budget Approved Construction Master Plan Projects Construction Non-Master Plan Projects		\$ 671,155,000 \$ 106,479,300			, , , , , , , , , , , , , , , , , , , ,	, ,,,,,,,	\$ (4,762,852.39)			\$ 446,352,729 \$ 85,263,977	76.3% 73.3%		
Sub-Total Co	Construction Master Plan Projects Construction Non-Master Plan Projects		7 0/1,133,000	\$ 120,780,600		21 \$ 107,003,190	\$ 9,349,637.38		\$14,112,489.77	\$ 116,352,827	\$ 85,263,977			
Sub-Total Co Sub-Total Co Total Consti	onstruction Master Plan Projects Onstruction Non-Master Plan Projects Truction		\$ 106,479,300 \$ 777,634,300	\$ 120,780,600 \$ 784,123,927		21 \$ 107,003,190 28 \$ 634,825,748	\$ 9,349,637.38 \$ 66,187,850.61	\$ (4,762,852.39) \$ (39,797,816.88)	\$14,112,489.77 ###################################	\$ 116,352,827 \$ 701,013,598	\$ 85,263,977 \$ 531,616,706	73.3% 75.8%		
Sub-Total Co Sub-Total Co Total Consti	Construction Master Plan Projects Construction Non-Master Plan Projects		\$ 106,479,300	\$ 120,780,600 \$ 784,123,927 \$ 708,509,968		21 \$ 107,003,190	\$ 9,349,637.38 \$ 66,187,850.61 \$ 58,473,005	\$ (4,762,852.39) \$ (39,797,816.88) \$ (35,644,607)	\$14,112,489.77 ############################ \$ 94,117,612	\$ 116,352,827 \$ 701,013,598 \$ 600,143,945	\$ 85,263,977 \$ 531,616,706	73.3%		

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						JECTS SUI	BSTANTIAI	Sum of	PLETE JAN	- DEC 20	20					DBE	DBE W/MBE
HCAA	Project No. and Description	Architect/Engineer Contractor/Design- Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Approved Contract/ Agrmt Date	Authorized Amount	Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	W/MBE Target Percent	Estimated Percent Achieved
						Pro	jects Sub	stantially	Complete	е							
6260 15	Long Term Parking Garage Level 5 and H	lelix Rehabilitation (TPA)															
	Design	RS&H (note 1)					74,769	0				74,769					
	Design	Walker (note 7) Restocon				0.1/0.1/10	76,763 1,548,431	-78,884			-,	76,763 1,469,547				15.4%	15.9%
	Construction Construction (Other)	Restocon				04/04/19	1,548,431	-78,884 0				1,469,547				15.4%	15.9%
	Project Management (Inspection)	Jacobs (note 2)					161,795	0			,,,,,	103,613					
	Other (In House/Misc)						172,086	0			172,086	172,086					
	Total Project Costs/Budget Approve		2/1/2020	2,577,100	1,898,333	3	2,035,399	-78,884	-78,884	0	1,956,515	1,898,333	-77,433	1,820,900	4.1%		
8830 17	Demolition of Red Side Rental Garage a	nd A/S D APM Guideway															
	Design (Other) Design	Jacobs (note 2)					20,039 301,542	0				20,039 288,068				10.0%	14.7%
	Design	Kimmins				12/07/17	1,037,732	0				1,275,020				17.1%	14.7%
	Construction	Kimmins				06/07/18	10,257,811	-1,167,968				8,833,700				15.6%	23.6%
	Project Management (Inspection)	Jacobs (note 2)					449,545	0	0	0	449,545	396,487					
	Other (In House/Misc)						1,434,358	0				1,373,066					
	Total Project Costs/Budget Approve		1/25/2020	10,631,000	13,862,397	7	13,501,026	-1,167,968	-1,167,968	0	12,333,058	12,186,380	388,016	12,574,396	9.3%		
5275 18	Airside A Boarding Levels and Bridges C Design	RS&H (note 1)					103,376	0	0	0	103,376	103,376					
	Construction	Spectra				02/14/19	789,971	-47,360				742,611					
	Other (In House/Misc)						68,682	0				68,682					
	Total Project Costs/Budget Approve	d	1/31/2020	1,771,400	1,109,400	0	962,029	-47,360	-47,360	0	914,669	914,669	-74,335	840,334	24.3%		
6550 19	Simplex Fire Alarm System Upgrades						-										
	Construction	Johnson Controls Construction	on			04/04/19	648,011 9,060	0				648,011 9,060					
	Other (In House/Misc) Total Project Costs/Budget Approve	4	4/21/2020	854,000	679.100	n	657,071	0				657,071	17,193	674,264	0.7%		
6350 17	Automated Transit Systems (ATS) Rehal			034,000	073,100		037,071				037,071	037,071	17,133	074,204	0.770		
	Design	Lea & Elliot				11/03/16	0	0	0	0	0	0					
	Design	RS&H (note 1)					0	0				0					
	Other (In House/Misc)						0	0				0					
	Total Project Costs/Budget Approve		9/30/2020	1,573,000	307,318	8	0	0	0	0	0	0	307,318	307,318	0.0%		
6455 17	Airside C Boarding Level and Bridges Ca Design	RS&H (note 1)					0	0	0	0	0	0					
	Construction	Continental Flooring				12/06/18	27,815	-27,815				0					
	Construction (Other)					, ,	0	0			0						
	Other (In House/Misc)						0	0			0	0					
	Total Project Costs/Budget Approve	d	11/3/2019	1,755,500	1,233,44	1	27,815	-27,815	-27,815	0	0	0	1,233,441	1,233,441	0.0%		
6630 19	Fuel Farm at Plant City Airport (PCA)	860117 . 41					457.004				453.004	457.740				24.20/	22.54
	Design Design(Other)	RS&H (note 1)					157,991 14,615	0				157,713 14,615				21.3%	22.6%
	Construction	MDM Services				12/05/19	650,615	-13,191				637,424				0.0%	0.0%
	Construction (Other)						43,243	0				43,243					
	Other (In House/Misc)						178,876	0				145,471					
	Total Project Costs/Budget Approve		7/29/2020	1,200,000	1,005,000	0	1,045,340	-13,191	-13,191	0	1,032,149	998,467	86,533	1,085,000	-8.0%		
6670 20	Airside E Airline & TSA Space Rehabilitat	tion			-		0	0	0	0	0						
	Construction (Other) Other (In House/Misc)						0	0									
	Total Project Costs/Budget Approve	d	8/17/2020	194,500	162,975	9	0	0				0		159,524	2.1%		
6435 17	Support Buildings and Pavement Repair																-
	Design	RS&H (note 1)					255,744	0				254,077				10.0%	13.5%
	Construction	Bun Construction				05/07/20	241,843	-7,032				241,843				99.4%	99.4%
	Construction Other (In House/Misc)	D&M Construction				10/04/18	1,174,647 270,853	-6,590 0			, ,	1,168,057 270.853				13.2%	18.0%
	Other (In House/Misc) Total Project Costs/Budget Approved	1	8/6/2020	1,674,600	2,049,700	0	1,943,086	-13,622				1,934,829	-4,490	1,930,339	5.8%		
6585 19	Economy Parking Garages - North (Leve				2,043,700		2,343,000	25,022	20,022		2,550,450	1,554,625	-4,430	2,550,555	3.0%		
	Design	Walker Consultants (Note 7)					53,708	0	0	0	53,708	53,708				10.2%	0.0%
	Construction	Matcon Co. Services				11/07/19	395,340	-25,776	-25,776		369,564	369,564				87.5%	84.9%
	Project Management (Inspection)	Jacobs (Note 3)					144,670	0			,	80,791					
	Other (In House/Misc) Total Project Costs/Budget Approver	d	6/12/2020	871.100	564.100	•	45,848 639.567	-25.776	-25.776		,	45,848 549.911	14.189	564.100	0.0%		
	rotai Project Costs/Budget Approve		6/12/2020	8/1,100	564,100		639,567	-25,/76	-25,/76	0	613,/91	549,911	14,189	564,100	0.0%		

					DPO	ECTS SIII	SSTANTIA	IIV COME	DI ETE IAN	- DEC 20	20						
НСАЛ	A Project No. and Description	Architect/Engineer Contractor/Design- Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO		Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
						Pro	ojects Sub	stantially	Complete	:							
6620 19	Runway 10-28 and Other Pavement Rel	abilitation (PCA)															
	Design	AID				10/04/18	880,517	0	0	0	880,517	764,916				79.7%	75.9%
	Construction	CW Roberts Contracting				08/01/19	3,857,236	106,434	-436,339	542,773	3,963,670	3,862,103				10.0%	9.0%
	Other (In House/Misc)						223,231	0	0	0	223,231	223,231					
	Total Project Costs/Budget Approve		10/4/2020	7,377,900	5,337,400		4,960,984	106,434	-436,339	542,773	5,067,418	4,850,250	487,150	5,337,400	0.0%		
6625 19	Terminal Building 3900 Rehabilitation (
	Design	RS&H (note 1)					184,276	0		0		178,425				10.0%	15.0%
	Project Management	Jacobs (Note 3)					69,507	0	0	0		68,758					
	Construction	Reno				03/05/20	983,772	-1,448	-1,448	0		970,792				26.8%	26.8%
	Other (In House/Misc)						262,347	0	0	0	- ' '	257,013					
	Total Project Costs/Budget Approve		10/27/2020	1,915,500	1,696,800		1,499,902	-1,448	-1,448	0	1,498,454	1,474,988	-96,366	1,378,622	18.8%		
6680 20	Carpet Replacement for Shuttles and ST	PG Elevator Lobbies															
	Design						0	0				0					
	Construction	Shaw Integrated					63,075	0		0		0					
	Project Management (Inspection)	Jacobs (Note 3)					23,300	0	0	0	-,	11,842					
	Other (In House/Misc)		0/01/0000				12,407	0	0			12,407					
	Total Project Costs/Budget Approve		9/24/2020	145,000	103,000		98,781	0	0	0	98,781	24,249	74,542	98,791	4.1%		
5450 18	Airside A and Airside E Restroom Refurb		-														
	Design	Jacobs (Note 3)					235,602	0		0		185,769					
	Design	RS&H (note 1)					28,491	0		0		28,491					
	Design	Michael Baker Inc.				05/03/18	985,829	0	0	0	,	940,459				15.0%	16.2%
	Construction	Walbridge Aldinger LLc				08/01/19	5,043,954	64,084	64,084	0		4,849,861				14.0%	31.3%
	Project Management (Inspection)	Jacobs (Note 3)					315,433	0	0	0		249,452					
	Other (In House/Misc)		44 /00 /0000				329,258	0	0	0	,	329,258					
	Total Project Costs/Budget Approve		11/30/2020	7,649,000	7,053,200		6,938,567	64,084	64,084	0	7,002,651	6,583,290	-65,625	6,517,665	7.6%		
6290 16	Runway Protection Zones (RPZ) & Appro		A, POK, PCA,TEA)														
	Design	RS&H (note 1)					467,460	0		0		456,541				47.3%	26.2%
	Construction	SFM Services Inc.				12/05/19	1,823,981 301,360	-5,847 0	-5,847 0	0	-,0-0,-0	1,744,550					
	Construction (Other)						242,543	0	0	0	- , , , , , , , , , , , , , , , , , , ,	301,360 241,397					
	Other (In House/Misc) Total Project Costs/Budget Approver	1	11/1/2020	2,177,500	2,896,200		2,835,344	-5,847	-5,847	0		2,743,848		2,655,042	8.3%		
6675 20	Airfield Pavement Rehabilitation	,	11/1/2020	2,177,300	2,830,200		2,833,344	-3,647	-3,647	0	2,023,437	2,743,848	-88,800	2,033,042	8.376		
0073 20		RS&H (note 1)	-			=	226.516	0	0	0	226,516	186.970				11.0%	0.0%
	Design Construction	Ajax Paving				06/04/19	1,897,945	1,790	1,790	0	-,-	1,459,002				11.0%	4.4%
	Construction	Johnson Bros Corp.				00/04/19	113,807	1,790	1,790	0		1,439,002				11.5/0	4.470
	Construction (Other)						3,646	0		0		3,646					
	Other (In House/Misc)						171,035	0	0	0		171,035					
	Total Project Costs/Budget Approved	1	12/13/2020	2,517,200	2,334,700		2,412,949	1,790	1,790	0		1,934,460		2,274,700	2.6%		
6730 20	Runway 1R-19L Centerline Light Replace			, ,=,=	, , ,,,,,,,		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,	,		, ,,,,,,,,	, , , , , , , ,	-,,,	, ,,,,,,,			
	Design	RS&H (note 1)	=				213,927	0	0	0	213,927	132,839					
	Design	Johnson Laux				08/02/18	60,102	0		0		60,102					
	Construction	Johnson Laux				08/02/18	1,879,301	0		0		1,790,908				6.0%	8.0%
	Other (In House/Misc)	* *					67,528	0			,,	67,528					
	Total Project Costs/Budget Approve	i	11/22/2020	2,572,300	2,673,100		2,220,859	0	0	0		2,051,378		2,260,500	15.4%		
Sub-Total:	Substantially Complete Master Pla			\$ 10,631,000			\$ 13,501,026	\$ (1,167,968)	\$ (1,167,968)	\$ -	\$ 12,333,058	\$ 12,186,380		\$ 12,574,396	9%		
	Substantially Complete Non-Mast			\$ 36,825,600	,,		\$ 28,277,693	,	\$ (584,407)	\$ 542,773	\$ 28,243,090	\$ 26,615,743		\$ 29,137,940	6%		

^[1] RS&H inc. Consulting Agreement started on 11/5/16, with an overall D/W/MBE target of 10%. OCT 2020 reported achievement on completed projects and projects in process of 10.9% and 10.4%, respectively, with an overall achievement of 10.08%. A new contract was executed on 6/4/2020 with an with an overall D/W/MBE target of 12%

⁽²⁾ Jacobs Project Management Co. Consulting Agreement started on 4/3/14, with an overall D/W/MBE target of 10%. DEC 2020 reported achievement on completed projects and projects in process is 14.9% and 16.5%, respectively, with an overall achievement of 15.7%.

⁽³⁾ CB&I/APTIM Consulting Agreement started on 5/1/14, with an overall D/W/MBE target of 10%. DEC 2020 reported achievement on completed projects and projects in process is 22.9% and 16.5%, respectively, with an overall achievement of 19.1%.

(4) CDM Engineering Services Agreement (Drew Park) started on 10/1/1993 and ended on 12/31/15 with an overall D/W/MBE target of 20%. Final reported overall achievement is 19.7%

⁽⁴⁾ CDM Engineering Services Agreement (Drew Park) started on 10/1/1993 and ended on 12/31/15 with an overall D/W/MBE target of 20%. Final reported overall achievement is 19.7% (5) ECT Engineering Services Agreement (Drew Park) started on 10/1/1993, with an overall D/W/MBE target of 23% and ended on 12/31/15. Final reported overall achievement is 27.4%.

⁽b) URS Corp Southern Consulting Agreement started on 10/1/1993, with an overall D/W/MBE target of 23% and ended on 12/31/15. Final reported overall achievement is 27.4% (d) URS Corp Southern Consulting Agreement started on 10/7/10, ended on 9/30/13 with an overall D/W/MBE target of 10%. Final reported overall achievement is 10.5%

⁽⁷⁾ Walker Consulting Agreement started on 7/2/2015, with an overall D/W/MBE target of 10%. DEC 2020 reported achievement on completed projects and projects in process is 7.5% and 7.5%, respectively, with an overall achievement of 7.5%. A new contract was executed 8/6/2020 with an overall D/W/MBE target of 5%

⁽⁸⁾ Ricondo Consulting Agreement started on 6/6/19 through 6/5/2024, with an overall D/W/MBE target of 17%.

Tampa International Airport & General Aviation Airports							
Capital Improvement Program - FY 2021							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Airside A&C Shuttle Car Rehabilitation/Replacement	\$16,660,000	\$0	\$7,125,380	\$9,534,620	\$0	\$0	\$0
Main Terminal Elevator Modernization	\$7,455,000		\$3,182,750		\$4,272,250		
Employee Bus Replacement	\$5,492,000	\$0			\$5,492,000		
Part 139 Airfield Improvements	\$4,455,700				\$4,455,700		
Structural and Pavement Rehabilitation	\$2,792,900		\$931,500		\$1,861,400		
Common/Shared Use Passenger Processing System - Ph 3	\$2,775,000		\$852,000		\$1,923,000		
Main Terminal Complex Structural Envelope Restoration	\$2,439,000				\$2,439,000		
Short Term Parking Garage Rehab, Tug Tunnels and Quad Decks Rehabilitation	\$2,223,400				\$2,223,400		
Airside Guideways & Bridge Repairs	\$2,102,800				\$2,102,800		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
Baggage Belt LCD Signage Replacement with LED	\$1,200,000				\$1,200,000		
Wildlife Assessment	\$639,300				\$639,300		
Maintenance and Tenant Contingency	\$372,800				\$372,800		
TPA Real Estate Development - Ph 1	\$250,000			\$250,000	\$0		
Airside C Airline and TSA Space Rehabilitation	\$200,000				\$200,000		
Fiscal Year 2021	\$50,557,900	\$0	\$12,091,630	\$9,784,620	\$28,681,650	\$0	\$0

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Tampa International Airport & General Aviation Airports							
Capital Improvement Program - FY 2022							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Airside A&C Shuttle Car Rehabilitation/Replacement	\$33,000,000			\$33,000,000			
Main Terminal AS-D Shuttle Station	\$25,000,000			\$25,000,000			
Baggage Claim Level Ceiling Replacement	\$23,299,700			\$23,299,700			
Replace Airfield Perimeter Fence	\$7,532,223	\$4,000,000			\$3,532,223		
GA Hangar Rehabiltation: Hangar Rehabs:6800/S & Shade Hangar 4200/F- TPF; Shade Hangar 3200/F- PCA; Hangar 5300/N & Bulk Hangars 3700/A & 3800/B - VDF	\$3,221,699		\$600,000		\$2,621,699		
Tampa International Airport Master Plan Update	\$3,100,000		\$0		\$3,100,000		
Airfield Slab Replacement	\$3,000,000	\$0	\$1,500,000		\$1,500,000		
FedEx Roof and Structure Rehabilitation	\$2,700,000				\$2,700,000		
LTPG Level 6 & Stairway/Elevators Cores	\$2,695,000				\$2,695,000		
Common Use Passenger Processing System Enhancement - Ph 2 Step 3	\$2,000,000		\$852,000		\$1,148,000		
CCTV Server and Storage Refresh	\$1,713,700		\$856,850		\$856,850		
Lightning Warning System Replacement	\$1,500,000				\$1,500,000		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
Replace ARFF Vehicle (ARFF 8 T-3000 1996)	\$1,160,200				\$1,160,200		
Repaint Airside E Shuttle Superstructure	\$1,105,900				\$1,105,900		
Chiller System Replacement - (VDF)	\$505,200		\$0		\$505,200		
GA Hangar Rehabs - 500/B & 2600/I (PCM); 4700/3 & 1900/13 (VDF)	\$448,000		\$0		\$448,000		
Admin Bldg 2800 Rehabilitation (TPF)	\$430,000				\$430,000		
Maintenance and tenant contingency	\$382,900				\$382,900		
East & West Vault Emergency Generators & Switch Replacement	\$372,800				\$372,800		
Landside Airline Space Rehabilitation	\$298,650				\$298,650		
LTPG Elevator Room Air Conditioning Replacement	\$242,400				\$242,400		
Fiscal Year 2022	\$115,208,372	\$4,000,000	\$3,808,850	\$81,299,700	\$26,099,822	\$0	\$0

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Tampa International Airport & General Aviation Airports Capital Improvement Program - 2023							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Main Terminal LED Technology Refresh	\$5,135,000				\$5,135,000		
Overlay Taxiway F, Apron C and other Pavements - (VDF)	\$4,708,600	\$0	\$0		\$4,708,600		
Overlay Runway 10/28 (East of RW 1R/19L)	\$4,201,300	\$0	\$1,349,920		\$2,851,380		
Overlay Runway 18/36 & Taxiway A&C (VDF)	\$3,360,000		\$0		\$3,360,000		
Overlay Runway 18/36 & Taxiway A&C (VDF)	\$3,358,300		\$0		\$3,358,300		
Taxiway E Rehabilitation (VDF)	\$3,252,300	\$1,651,100	\$0	\$0	\$1,601,200		
Baggage handling systems servers upgrade/enhancement	\$3,000,000		\$1,089,150		\$1,910,850		
Runway 1R/19L & Taxiway Slab Rehabilitation and Replacement	\$3,000,000				\$3,000,000		
STPG Level 6 & Helixes	\$2,231,800		\$500,000		\$1,731,800		
Structural and pavement rehabilitation	\$1,964,900		\$982,400		\$982,500		
Shooter Detection System	\$1,705,500				\$1,705,500		
East Airfield Service Road Rehabilitation	\$1,642,000				\$1,642,000		
Airfield Drainage Rehabilitation	\$1,542,554	\$0	\$187,700		\$1,354,854		
Part 150 Noise Study (follow-on to FY19 project)	\$1,540,500				\$1,540,500		
CCTV Enhancement/Replacement	\$1,540,500		\$750,000		\$790,500		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
Walter Corporate Hangar Rehabilitation	\$1,495,600				\$1,495,600		
Vandenberg Airport Road Rehabilitation - VDF	\$1,316,830				\$1,316,830		
LTPG Levels 1-4	\$1,269,900		\$350,000		\$919,900		
Replace ARFF Vehicle (ARFF 4 Striker 1500 2006)	\$1,191,500				\$1,191,500		
Runway 18/36 Lighting Circuits Rehabilitation; REILS & PAPI's (VDF)	\$1,180,000		\$590,000		\$590,000		
Ramp FedEx / Emory and Taxiway K concrete joint and slab rehabilitation	\$1,108,215		\$485,000		\$623,215		
LTPG Switchgear Replacement	\$995,500				\$995,500		
Ramp Red (Pemco) concrete joint and slab rehabilitation	\$799,743		\$350,000		\$449,743		
Airside Agati Seating	\$783,200				\$783,200		
Ramp Blue (Pemco) concrete joint and slab rehabilitation	\$754,043		\$330,000		\$424,043		
Self Service Bag Drop	\$590,000				\$0	\$590,000	
Landside building control system retrofit	\$564,300		\$282,150		\$282,150		
Taxiway J east of runway 19L concrete joint and slab rehabilitation	\$466,707		\$233,353		\$233,354		
Terminal 3000 and administration 2800 buildings rehabilitation (TPF)	\$423,200				\$423,200		
Replace Automatic Doors in Main Terminal	\$372,800				\$372,800		
Baggage System PLC Replacement	\$348,700				\$348,700		
Airside E roof rehabilitation	\$348,500		\$174,250		\$174,250		
Airside F bag sort roof rehabilitation	\$348,500				\$348,500		
Way Finding Touch Screen Replacement	\$270,820				\$270,820		
Airside F airline and TSA space rehabilitation	\$251,350				\$251,350		
Terminal Parking Toll Plaza Chillers Replacement	\$238,600				\$238,600		
DeBartelo Corporate Hangar Refurbishment	\$114,900				\$114,900		
EG roof rehabilitation	\$108,900				\$108,900		
Subtotal Priority 1	\$59,025,062	\$1,651,100	\$7,653,923	\$0	\$49,130,039	\$590,000	\$0
Priority 2 or 3 Projects	+,- -,- -	. ,,	. ,,		-		
PARCS Equipment Replacement	5,272,945				5,272,945		
		-		-			
Subtotal Priority 2	5,272,945	-	-	-	5,272,945	-	-
Fiscal 2023	\$64,298,007	\$1,651,100	\$7,653,923	\$0	\$54,402,984	\$590,000	\$0

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Tampa International Airport & General Aviation Airports							
Capital Improvement Program - FY 2024							
Project Title	Estimated Cost	AIP Grants	FDOT Grants	Bond Funds	Authority Funds From Operations	RCFC Funds	PFC Funds
Checked Baggage System Relocation & Upgrade (West)	\$60,002,532		\$6,000,000	\$42,001,772	\$0		\$12,000,760
TPA Real Estate Development - Ph 2	\$7,100,000			\$7,100,000			
New Terminal Building (TPF)	\$5,273,700				\$5,273,700		
Landside and Airside E Baggage Handing System Pushers Replacement	\$3,532,800		\$1,000,000		\$2,532,800		
Taxiways A,C, D, J, V and W asphalt shoulder rehabilitation	\$2,847,900	\$2,135,900	\$356,000		\$356,000		
Common Use Passenger Processing System Enhancement - Ph 2 Step 4	\$2,000,000		\$1,000,000		\$1,000,000		
Airside E interior finishes refurbishment	\$1,991,700				\$1,991,700		
Runway & taxiway edge lighting replacement(TPF)	\$1,664,000		\$832,000		\$832,000		
FY ITS Commodity Purchases	\$1,500,000				\$1,500,000		
EG Lots Pavement Rehabilitation	\$1,420,000		\$710,000		\$710,000		
Replace Traffic Coating on Curbside Drives	\$1,345,000				\$1,345,000		
Taxiway B concrete joint and slab rehabilitation	\$1,230,000	\$922,500	\$153,700		\$153,800		
RPZ and Approach Areas-Aerials & Tree Trimming (All Airports)	\$812,400		\$407,600		\$404,800		
Perimeter Service Roads Rehabilitation (VDF)	\$737,400				\$737,400		
Hangar 6600/E Rehabilitation (TPF)	\$703,500				\$703,500		
Hangar 4600/H Rehabilitation (TPF)	\$650,000				\$650,000		
LTPG Level X Rehab	\$550,600		\$275,300		\$275,300		
Cargo/GSE ramp concrete joint & slab rehabilitation	\$468,000		\$234,000		\$234,000		
Maintenance and tenant contingency	\$403,800				\$403,800		
Airside F emergency generator replacement	\$396,200				\$396,200		
Operations Interactive Employee Training System Replacement	\$378,800				\$378,800		
Airside A sort building roof rehabilitation	\$306,700		\$153,350		\$153,350		
Airside A airline and TSA space rehabilitation	\$262,800				\$262,800		
Terminal Building Rehab (PCM)	\$255,900		\$204,720		\$51,180		
Perimeter Fence Rehab - (VDF)	\$242,400				\$242,400		
Airside E Passenger Boarding Bridges Painting	\$232,000				\$232,000		
GA Hangar Rehabilitation - Bulk Hangar 3400/C (TPF) & 4800/C (VDF)	\$205,400				\$205,400		
Seal coat West Apron, Access Road & Parking Lot - (PCM)	\$197,200				\$197,200		
GA Hangar Rehabilitation (3600/D & 3000/G (PCM) & 1800/14 (VDF)	\$185,000				\$185,000		
EG A/C replacement	\$134,200				\$134,200		
Runway 36 PAPI lights replacement (TPF)	\$115,500		\$92,400		\$23,100		
Fiscal Year 2024	\$97,145,432	\$3,058,400	\$11,419,070	\$49,101,772	\$21,565,430	\$0	\$12,000,760

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\$787,923,140 \$22,801,500 \$13,581,944 \$8,010,000 \$6,500,000 \$4,000,000 \$3,872,400 \$3,250,000 \$2,940,800	\$0	\$150,000,000 \$4,000,000 \$2,300,000 \$702,800	Bond Funds \$637,923,140 \$18,801,500	Authority Funds From Operations \$0 \$0 \$11,281,944 \$8,010,000	RCFC Funds \$0	PFC Funds \$0
\$787,923,140 \$22,801,500 \$13,581,944 \$8,010,000 \$6,500,000 \$4,000,000 \$3,872,400 \$3,250,000 \$2,940,800	\$0	\$150,000,000 \$4,000,000 \$2,300,000	\$637,923,140 \$18,801,500	\$0 \$11,281,944 \$8,010,000		\$0
\$787,923,140 \$22,801,500 \$13,581,944 \$8,010,000 \$6,500,000 \$4,000,000 \$3,872,400 \$3,250,000 \$2,940,800	\$0	\$150,000,000 \$4,000,000 \$2,300,000	\$637,923,140 \$18,801,500	\$0 \$11,281,944 \$8,010,000		\$0
\$787,923,140 \$22,801,500 \$13,581,944 \$8,010,000 \$6,500,000 \$4,000,000 \$3,872,400 \$3,250,000 \$2,940,800	\$0	\$150,000,000 \$4,000,000 \$2,300,000	\$637,923,140 \$18,801,500	\$0 \$0 \$11,281,944 \$8,010,000		\$0
\$22,801,500 \$13,581,944 \$8,010,000 \$6,500,000 \$4,000,000 \$3,872,400 \$3,250,000 \$2,940,800	\$0	\$4,000,000 \$2,300,000	\$18,801,500	\$0 \$11,281,944 \$8,010,000	\$0	
\$13,581,944 \$8,010,000 \$6,500,000 \$4,000,000 \$3,872,400 \$3,250,000 \$2,940,800		\$2,300,000		\$11,281,944 \$8,010,000		\$0
\$8,010,000 \$6,500,000 \$4,000,000 \$3,872,400 \$3,250,000 \$2,940,800			\$0	\$8,010,000		
\$6,500,000 \$4,000,000 \$3,872,400 \$3,250,000 \$2,940,800		\$702,800	\$0			
\$4,000,000 \$3,872,400 \$3,250,000 \$2,940,800		\$702,800	\$0			
\$3,872,400 \$3,250,000 \$2,940,800	*^			\$5,797,200		
\$3,250,000 \$2,940,800	*		\$4,000,000			
\$2,940,800	^			\$3,872,400		
	\$0	\$1,500,000		\$1,750,000		
¢2 400 405		(\$910,000)		\$3,850,800		
\$2,100,125				\$2,100,125		
\$2,072,400		\$1,036,200		\$1,036,200		
\$1,800,000				\$1,800,000		
\$1,615,000				\$1,615,000		
\$1,470,100		\$735,050		\$735,050		
\$1,256,700				\$1,256,700		
\$1,094,000				\$1,094,000		
\$1,054,700	\$0	\$500,000		\$554,700		
\$1,052,800		\$350,000		\$702,800		
\$1,021,700		\$817,360		\$204,340		
\$1,000,500				\$1,000,500		
\$677,700				\$677,700		
\$630,000		\$250,000		\$380,000		
\$541,600		\$270,800		\$270,800		
\$529,000		\$423,200		\$105,800		
\$527,400				\$527,400		
\$455,000				\$455,000		
\$414,700				\$414,700		
\$222,250				\$222,250		
\$210,100				\$210,100		
\$161,500				\$161,500		
\$140,000				\$140,000		
\$140,000				\$140,000		
\$114,900				\$114,900		
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