Tampa International Airport

Aviation Authority

Capital Improvement Program

Project Status Report

July - August 2026









Prepared by

Planning and Development

and

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Capital Improvement Project Status Report Overview

The Capital Improvement Project Status Report has been updated through August 2026 activity.

The Capital Improvement Project Status Report is organized into following categories:

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The Capital Improvement Project Status Report consists of specific information for each project, including the project title, estimated costs, designer, contractor, airport, project description, a project update, and significant dates according to the latest schedule. The Active Projects Spreadsheet mirrors the projects listed within sections I through IV of the Capital Improvement Project Status Report and contains specific project details related to contract or agreement amounts, approved change orders or amendments, D/SBE target and achievement amounts. Projects within the Substantially Complete section will be shown for one month only.

The Authority routinely has miscellaneous small to medium size maintenance and rehabilitation construction projects with time constraints or limited competition. To provide an additional resource, a Job Order Contracting (JOC) solution utilizing a cooperative contract with Sourcewell has been approved by the Board through June 1, 2028.

The Substantially Complete spreadsheet will show all projects in the current fiscal year which achieved Substantial Completion. The spreadsheet provides additional information including the substantial completion date, an estimate of the final costs, and a comparison to the current budget.

The Five-Year Capital Improvement Program Outlook category consists of spreadsheets listing anticipated projects and estimated costs for the period 2027-2032. The estimated project cost includes initial in-house planning, advertising, design development, construction, construction management, construction contract administration, permitting and miscellaneous printing, copying and distribution costs and any other components associated with completion of the work.

Schedules and budgets are updated during the course of the project. Any changes will be reflected in the next posting of the report.

Please call Dan Porter at (813) 765-3082 or e-mail dporter@TampaAirport.com if you have any questions regarding the Capital Improvement Program Status Report.

Capital Improvement Project Status Report

July - August 2026

I. Projects in Planning

#6915 22 MASTER PLAN UPDATE 2022
AIP 03-12-0078-078-2022 ($2,939,514)/ FDOT FM 444775-1 ($550,000)

Substantial Completion:	TBD
Current Budget:	$5,296,892
Consultant:	Ricondo
Contractor:	TBD
Airport:	Tampa International

Project Description: The purpose of this project is to update the Airport Master Plan. The Federal Aviation Administration (FAA) recommends that airports update their Master Plan at least every five to ten years or when there has been a significant shift in operations or business model. The last update was the 2012 Master Plan with a 2016 Addendum.

Project Status: The Master Plan Update (Project 6915 22) closed in September 2025 with a $250,108 balance transferred to the Program Reserve. Following hurricanes in Fall 2024 and ongoing economic uncertainty, P&D recommended revalidating MPU forecasts and assumptions to assess potential capital program adjustments. A revised budget proposes reopening the project to fund a visioning workshop, forecast revalidation, and Exhibit A updates.

#7350 26 PREMIUM PARKING INSTALLATION

Substantial Completion:	28-May-28
Current Budget:	$12,890,000
Consultant:	Manhattan/C&S
Contractor:	TBD
Airport:	Tampa International

Project Description: The Airport Concessions Department evaluated the potential for Premium Public Parking Products at Tampa International Airport, offering reserved spaces with enhanced amenities near terminal and transport areas. The Planning Consultant analyzed customer interest in premium options for both the Long-Term and Economy Parking Garages. Additionally, the project includes installing a camera-based parking guidance system in the Short-Term Garage to improve customer convenience and reduce search time for available spaces.

Project Status: A meeting was held with the Manhattan team on July 24, 2026, to review the scope of the project in preparation to submit a Part 1 proposal. The draft part 1 proposal was submitted on August 21, 2026, and following a review, a final part 1 proposal was submitted on September 9, 2026. The project is expected to begin design in October 2026 following Board approval of a Part 1 supplement. The IT department is evaluating the use of LIDAR in the Short Term Parking Garage as a parking guidance system in lieu of a camera based system. IT has submitted a budget for installation of signs for customer guidance for evaluation.

#7490 26 TPA AIRSIDE A CHILLER REPLACEMENT

Substantial Completion:	30-Mar-29
Current Budget:	$7,519,000
Consultant:	TBD
Contractor:	N/A
Airport:	Tampa International

Project Description: This project will replace the chillers at Airside A due to their age and declining efficiency, which has led to increased maintenance costs and reduced reliability. The new chillers will improve energy performance, enhance system reliability, and ensure continued comfort for passengers and staff.

Project Status: Finalizing WO for issuance and start of design

#7610 26 TPA AIRSIDE F PCA CHILLER REPLACEMENT

Substantial Completion:	6-Jul-28
Current Budget:	$3,655,000
Consultant:	RS&H
Contractor:	TBD
Airport:	Tampa International

Project Description: The replacement of the PCA chillers at Airside F, due to their age and declining efficiency, which has led to increased maintenance costs and reduced reliability. The new PCA chillers will improve energy performance, enhance system reliability, and ensure continued comfort for passengers and staff.

Project Status: WO for design will be issued in September 2026 and design will be underway.

II. Projects in Design

#6595 19 SHORT TERM PARKING GARAGE HELIX LIGHTING REPLACEMENT

Substantial Completion:	3-Sep-27
Current Budget:	$546,600
Consultant:	Walker
Contractor	TBD
Airport:	Tampa International

Project Description: The scope of this project will address the existing lights in the parapet walls and ceiling on the up and down helices.

Project Status: In this reporting period, the project completed its site investigation of existing lights and wiring. Consultant is working with lighting manufacturer to adapt lighting detail so it can be work with field conditions. The Project Team sheet has also been updated to reflect the new Project Director and changes to other personnel assigned to the team.

#7375 25 REAL ESTATE DEVELOPMENT

Substantial Completion:	26-Sep-26
Current Budget:	$3,579,900
Consultant:	Michael Baker International
Contractor:	TBD
Airport:	Tampa International

Project Description: The purpose of the project is to provide planning, design, and construction to facilitate future tenant development of properties at various locations around the airport campus. Possible improvements that may be implemented utilities modifications; pavement and building foundation demolition; pavement rehabilitation; fencing installation; and other improvements.

Project Status: No update. Project is still on hold.

#7385 25 GA APRON REHABILITATION – TPA
FDOT FM 444476-1 ($4,346,000)

Substantial Completion:	11-Sep-27
Current Budget:	$13,996,000
Consultant:	Mead & Hunt
Contractor:	N/A
Airport:	Tampa International

Project Description: This project consists of the rehabilitation of the asphalt apron located in front of the Fixed Base Operators (FBO) at Tampa International Airport (TPA). The rehabilitation is expected to consist of milling and overlaying of asphalt surfaces on this apron.

Project Status: During this reporting period, the 100% and Final Deliverables were received as scheduled and the project remains within budget.

#7460 26 AIRSIDE E PASSENGER BOARDING BRIDGE REPLACEMENT

Substantial Completion:	7-Oct-29
Current Budget:	$33,313,800
Consultant:	Mead & Hunt
Contractor:	TBD
Airport:	Tampa International

Project Description: The project will consist of replacing all passenger boarding bridges in Airside E with corrugated metal bridges and includes equipment and associated improvements to support their new systems.

Project Status: During this reporting period, two bids were received on 03-Aug-26 and Aero Bridgeworks was the apparent responsive low bidder. The low bid was under the engineer's estimate and PMP budgeted amount. The project will be awarded at the September 2026 Board Meeting.

#7470 26 TAXILANE T RELOCATION

FDOT FM 457928-1 ($2,471,937)

Substantial Completion:	26-Oct-28
Current Budget:	$17,950,887
Consultant:	Garver
Contractor:	N/A
Airport:	Tampa International

Project Description: The project involves realigning airfield infrastructure to meet FAA standards by reconstructing Taxilane T, two connecting taxiways, seven taxi lane connections to tenant facilities, and an adjacent vehicle service road. It also includes the removal of the existing Taxilane T and service road to accommodate the new layout. These improvements will enhance operational efficiency, safety, and compliance with current FAA design criteria.

Project Status: Field investigations began in June 2026 and are currently ongoing. A 30% design submittal will be received September 30, 2026.

#7475 26 VDF NEW MAINTENANCE FACILITY

Substantial Completion:	6-Mar-28
Current Budget:	$3,583,700
Consultant:	RS&H
Contractor:	N/A
Airport:	VDF

Project Description: The project addresses overcrowding and inadequate storage in the existing maintenance facility caused by growth in the general aviation department. It involves constructing a new open-air Equipment Storage Building and an Office Building adjacent to the current facility to support administrative functions and expanded fleet storage. These improvements will enhance operational efficiency, safety, and organization for maintenance staff and equipment.

Project Status: Project is in 60% design phase. Fabricon a modular building manufacturer, is being brought on to provide design assist through the design phases.

#7480 26 FY26 FINANCIAL SYSTEM UPGRADE

Substantial Completion:	31-Mar-27
Current Budget:	$9,961,300
Consultant:	Oracle
Contractor:	Oracle
Airport:	Tampa International

Project Description: This project will address critical challenges with the current Oracle MyHub (Enterprise Resource Planning) system utilized by HCAA as it approaches end of life.

Project Status: Substantial completion will be updated to July 2027 based on the updated schedule from UKG regarding their phased approach. The technology go-lives remain on track with Finance going live in October and HR going live in January. Consultants/Contractors will be updated to include both Oracle, UKG, and OpenGov. The financial system upgrade continues to progress as scheduled. Finance and Procurement teams have finalized the first prototype and are now actively engaged in testing the second iteration. Meanwhile, the development and design of prototype three are well underway, with efforts focused on refining its features and functionality. On the HR front, the collaboration with UKG has officially launched, and requirements gathering is in progress with the vendor. The configuration and data conversion phases are expected to wrap up by August 31, setting the stage for system testing and a targeted go-live date in December. Looking ahead, several key milestones are approaching. The completion of prototype three's build is anticipated by August 11, 2026, followed by comprehensive testing, which should be finalized by September 18, 2026. Additionally, the project's scope has broadened to include OpenGov Budgeting and Planning. This expansion is proceeding smoothly and remains on track for completion by October. Overall, all teams are maintaining momentum, keeping each phase aligned with the updated project timeline.

#7500 26 POLICE K9 AND TRAINING FACILITY RENOVATION AND EXPANSION

Substantial Completion:	24-Jul-28
Current Budget:	$8,668,700
Consultant:	RS&H
Contractor:	TBD
Airport:	Tampa International

Project Description: The project includes the renovation and expansion of the existing Tampa International Airport Police Department (TPAPD) K9 facility to 6,100 sq. ft. along with the construction of a new 4,100 sq. ft. TPAPD Training facility and associated site improvements in the northeastern quadrant of the Tampa International Airport (TPA) airfield.

Project Status: During this reporting period, the 30% and 60% design submittals were received, and the project remains on schedule. Project team is working to get project back within budget.

#7515 26 GA PAVEMENT REHABILITATION (TPF, PCM, VDF)

Substantial Completion: 19-Mar-27
Current Budget: $2,838,200
Consultant: Michael Baker, International
Contractor: TBD
Airport: TPF, PCM, VDF

Project Description: This project focuses on pavement rehabilitation at select locations at PCM, VDF & TPF Airports. The existing asphalt concrete pavements at these airports have deteriorated over time and now exhibit several types of distress. These include block cracking, longitudinal and transverse cracking, weathering, raveling, utility cut patching, swelling, and ponding. These issues can contribute to the presence of Foreign Object Debris (FOD) on the airfield, which poses a risk of damaging aircraft during takeoff, landing, or taxiing.

Project Status: This Project will be awarded at the September Board. Construction Notice to Proceed is expected October 7, 2026.

#7520 26 PARKING GARAGE REHABILITATIONS AND SKYCONNECT GUIDEWAY IMPROVEMENTS

Substantial Completion: 20-Sep-28
Current Budget: $8,411,800
Consultant: Walker
Contractor: TBD
Airport: Tampa International

Project Description: Rehabilitation of the Long Term Parking Garage (LTPG) Levels 3, 4, 5 and Façade including crack sealing, expansion joint replacement, pavement marking, painting and signage. Also included in this project are elevator lobby upgrades in the Short Term Parking Garage (STPG), Long Term Parking Garage and Economy Parking Garages (EPG) as well as replacement of weathered signage and painting on the top level of each garage. Lastly, this project includes the installation of supplemental drains on SkyConnect guideway.

Project Status: The 90% submittal will be received in September and the 100% design submittal and Bid package is scheduled for October.

#7535 26 MT AND AIRSIDE FINISHES REFURBISHMENT AND CARPET REPLACEMENT

Substantial Completion: 7-Dec-27
Current Budget: $6,708,500
Consultant: Michael Baker International
Contractor: TBD
Airport: Tampa International

Project Description: The project will consist of refurbishments to the Main Terminal Transfer Level and Airside C along with carpet replacement at Airside F to improve customer experience and extend the useful service life of the facilities.

Project Status: The 100% design submittal will be received in September, and work is proceeding to final design.

#7540 26 LONG-TERM PARKING GARAGE (LTPG) HELICES LIGHTING REPLACEMENT

Substantial Completion: 3-Sep-27
Current Budget: $2,635,200
Consultant: Walker
Contractor: TBD
Airport: Tampa International

Project Description: To support energy efficiency and sustainability goals, the Hillsborough County Aviation Authority will replace outdated lighting on the Long-Term Parking Garage helices with modern LED fixtures. The project will remove and replace existing in-wall lights to improve illumination, safety, and aesthetics while reducing energy use and maintenance costs. The new fixtures will meet current electrical and safety standards and complement the garage's architectural design.

Project Status: Updated WO have been issued for schedule changes. Design team is working towards a 60% design submittal. An additional mock-up is being planned at the end of this month.

#7555 26 TPF SEAWALL REHABILITATION

Substantial Completion: 3-May-27
Current Budget: $1,639,000
Consultant: RS&H
Contractor: TBD
Airport: Peter O. Knight Airport

Project Description: The Hillsborough County Aviation Authority has observed and assessed damage to the seawall on the east side of the airfield at Peter O. Knight Airport. One (1) major failure of the seawall was observed where the seawall rebar failed, and moisture was able to enter the crack in the seawall, resulting in the wall pulling apart. The wall was observed to be offset on the inward side. Cracking was noted throughout the length of the seawall.

Project Status: This project will be awarded at Septembers Board. Construction Notice to Proceed will be issued October 1, 2026.

#7585 26 ECONOMY PARKING ROAD & SKYCENTER DRIVE IMPROVEMENTS

Substantial Completion: 26-Oct-27
Current Budget: $3,500,000
Consultant: Michael Baker, International
Contractor: TBD
Airport: Tampa International

Project Description: This project will add two travel lanes on SkyCenter Drive between Economy Parking Road and the Cell Phone Lot's northern entry and a dedicated right turn lane on eastbound Economy Parking Road for SkyCenter Drive. A three-way traffic signal will be added at the intersection of SkyCenter Drive and Economy Parking Road. A traffic study will be performed prior to design to assist in the new signal design and to evaluate configuration, marking, and signing of both entrances/exits from the Cell Phone Lot onto SkyCenter Drive to improve traffic movement.

Project Status: Design phase is ongoing. 30% submittal will be received September 11, 2026.

#7630 26 ECONOMY PARKING GARAGE (EPG) NORTH AND SOUTH A/C REPLACEMENT

Substantial Completion: 3-May-2027
Current Budget: $1,445,100
Consultant: Michael Baker, International
Contractor: TBD
Airport: Tampa International

Project Description: The objective of this project is to replace the air conditioning units for the elevator lobby and elevator machine rooms in both the North and South Economy Parking Garages. The existing units, installed in 2005 for the North Garage and 2008 for the South Garage, are original equipment that has exceeded their typical 15-year lifespan. Maintenance and the design consultant recommend replacing a total of ten (10) packaged units: six (6) in the South Garage and four (4) in the North Garage.

Project Status: This Project is in Procurement. Bids will be opened October 21, 2026.

#7670 26 SANITARY AND GREASE LINE REPLACEMENT

Substantial Completion: 20-Mar-2028
Current Budget: $6,250,000
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The project will replace deteriorated sanitary sewer and grease lines in the Main Terminal and Airside F, many of which are over 30 years old and suffering from corrosion, leaks, and blockages. Recent inspections revealed structural issues, mixed pipe materials, and limited clean-outs, all contributing to drainage inefficiencies and frequent maintenance disruptions. As part of a multi-year program, future work on Airsides A, C, and E may be added depending on need, budget, and project phasing.

Project Status: The Design-Builder selection is scheduled to start in October 2026.

#8650 26 R/W 1R-19L AND T/W C RECONSTRUCTION (DESIGN ONLY)
FDOT FM455952-1 ($2,750,000)

Substantial Completion: 30-Jan-30
Current Budget: $35,552,300
Consultant: AECOM
Contractor: TBD
Airport: Tampa International

Project Description: Runway 1R 19L and Taxiway C pavements, originally reconstructed in 1988–1989, have experienced accelerated deterioration despite ongoing repairs. A 2024 pavement study found Taxiway C has no remaining life and Runway 1R 19L only 3–6 years of service left. Based on these findings and increasing maintenance needs, full reconstruction of the pavement complex is recommended as the most effective solution.

Project Status: The 30% design submittal was delivered on July 13, 2026. The 30% design review meeting was held on August 21, 2026. Field work is approximately 90% complete.

#8655 26 TICKET LEVEL EXPANSION & OPTIMIZATION

Substantial Completion: 31-Mar-29
Current Budget: $285,774,000
Consultant: Austin Commercial
Contractor: TBD
Airport: Tampa International

Project Description: This project consists of the expansion and optimization of the Ticket Level to accommodate additional ticket counters and a consolidated airline ticket office to provide customer queuing and circulation space throughout the floor necessary to meet the level of service forecast per the 2022 Master Plan Update.

Project Status: The Design Builder submitted the 30% design deliverable per the project schedule and has since proceeded into the 60% design phase.

#8660 26 REHABILITATE R/W 1L-19R COMPLEX (DESIGN ONLY)

Substantial Completion: 1-Mar-28
Current Budget: $2,439,500
Consultant: AECOM
Contractor: TBD
Airport: Tampa International

Project Description: Parallel Runways 1L-19R and 1R-19L typically split in half 90% of the air traffic at the airport. When reconstruction occurs on Runway 1R-19L, the airport will be dependent on Runway 1L-19R for 90% of all air carrier traffic. Due to the heavy reliance on a single runway, the project will rehabilitate Runway 1L-19R and the associated taxiways W and V including connectors to reduce the risk of any unexpected repairs during the reconstruction period. The project may include other modifications to Taxiways V and W to comply with required FAA criteria as a result of impacts from new Airside D.

Project Status: The 100% design submittal was delivered on July 27, 2027, and the final submittal was delivered on August 17, 2027. The project was advertised for construction on August 25, 2027, with bids due in October.

#8665 26 NORTHWEST REMAIN OVERNIGHT PARKING APRON (DESIGN ONLY)

Substantial Completion: 31-Dec-27
Current Budget: $5,084,600
Consultant: AECOM
Contractor: TBD
Airport: Tampa International

Project Description: Tampa International Airport is facing a shortage of aircraft parking positions to accommodate remain-overnight (RON) and diverted flights due to increased airline activity and limited gate availability. A recent demand analysis identified a current deficit of about 14 RON spaces, which will persist even after Airside D opens. The project includes further evaluation of potential parking areas, aircraft maneuverability, and associated environmental, stormwater, and geotechnical considerations to address future RON capacity needs.

Project Status: During this reporting period, the 90%, 100%, and Final Design Deliverables were received as scheduled, and the project remains within budget. The project will go out for bid, along with 8660 26 R/W 1L, in September 2026.

III. Projects Undergoing Construction/Implementation

#6765 22 GENERAL AVIATION FACILITIES REHABILITATION

Substantial Completion:	28-Aug-26
Current Budget:	$3,932,500
Consultant:	General Aviation Capital Projects Group
Contractor:	General Aviation Capital Projects Group
Airport:	Peter O. Knight (TPF), Tampa Executive (VDF), & Plant City (PCM)

Project Description: The purpose of this project is to extend the useful life of various hangars and facilities at all three General Aviation (GA) airports exhibiting signs of deterioration which warrant rehabilitation. This will continue to maintain the high standard of facilities provided by the Authority to its tenants.

Project Status: The General Aviation Capital Projects Group began work at Tampa Executive Airport in Hangar 3700 in May 2026 and will begin work on Hangar 3800 on July 20, 2026.

#6860 21 AIRSIDE GUIDEWAY REHABILITATION (A & C)

Substantial Completion:	18-Dec-26
Current Budget:	$3,141,500
Consultant:	Walker
Contractors:	Civil Site
Airport:	Tampa International

Project Description: The purpose of this project is to rehabilitate the Red Side Departures Level Drive to extend its useful life and maintain it in a safe condition. The rehabilitation will help prevent this elevated structure from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration.

Project Status: In this reporting period, Notice to Proceed (NTP) was issued to Restocon on 20-Jul-26. Restocon started the submittal process and mobilized onsite in August 2026. Construction will take place in November after 7360 25 Red Departure Drive project is complete. This is to ensure the Red Departure drive is open prior to Thanksgiving 2026.

#6971 24 MAIN TERMINAL LED UPGRADE PHASE 2

Substantial Completion:	31-Jan-25
Current Budget:	$2,208,200
Consultant:	RS&H
Contractors:	N/A
Airport:	Tampa International

Project Description: The scope of the project will replace two of the 12-year-old LED signs on the walls going to the escalator from the Transfer level to the Baggage level, as well as all supporting power, data cabling network equipment, content support hardware, and any other LED location the Authority requires LED signage.

Project Status: This project is 99.9% complete and will be closing out in the fall.

#6975 24 BAGGAGE HANDLING SYSTEM UPGRADE AND ENHANCEMENT PHASE 2
FDOT FM 438711-1 ($1,089,150)

Substantial Completion:	20-Sep-24
Current Budget:	$2,950,000
Consultant:	N/A
Contractors:	N/A
Airport:	Tampa International

Project Description: The scope of the project is the first phase of replacing end-of-life equipment for the Baggage Handling System and implementing any needed upgrades or enhancements to the supporting software.

Project Status: Initial work has been completed, and security assessment of supporting systems completed. Internal remediation work continues on supporting systems. Acquisition of improved monitoring solution is still underway and once complete the project will be closed.

#6990 23 PUBLIC SAFETY ALERT SYSTEM
FDOT FM 448737-1 ($910,000)

Substantial Completion:	12-Dec-25
Current Budget:	$1,700,000
Consultant:	RS&H
Contractors:	N/A
Airport:	Tampa International

Project Description: The scope of the project will enhance public safety by implementing an alert system for indoor areas of Tampa International Airport. The solution will enable the Authority's Police department to identify and rapidly respond to threats, allowing them to ensure public safety more efficiently.

Project Status: Installation and commissioning are complete. This Project is being closed out.

#7165 23 INTEGRATED RISK MANAGEMENT (IMR) SOFTWARE

Substantial Completion:	TBD
Current Budget:	$555,200
Consultant:	N/A
Contractors:	N/A
Airport:	Tampa International

Project Description: The scope of this project is to identify and implement an Integrated Risk Management software package. This will allow various risk areas to communicate more effectively and share risk information to reduce risks and improve controls, security, and compliance.

Project Status: June was primarily focused on configuration and stakeholder feedback, driving strong alignment on both functionality and user experience. In July, the priority is to complete this initial configuration cycle and transition to automation flow testing and refinement. Current milestones include reviewing the latest user feedback on Wednesday, July 8, and beginning Power Automate flow updates for testing on Friday, July 10.

#7215 24 REPLACE PARKING REVENUE CONTROL SYSTEM (PARCS) EQUIPMENT

Substantial Completion:	22-Feb-2027
Current Budget:	$11,025,000
Consultant:	Manhattan
Contractor:	Manhattan
Airport:	Tampa International

Project Description: The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

Project Status: Conduit and island extension work is ongoing on Long Term Entry Plaza. Installation of new parking equipment began on Long Term Entry Plaza, Garage Exit Plaza, and Short Term Entry Plaza with the commissioning of the first lanes.

#7225 24 FY24 COMMON USE SYSTEM ENHANCEMENTS (CUPPS)

Substantial Completion:	31-Dec-2024
Current Budget:	$1,000,000
Consultant:	N/A
Airport:	Tampa International

Project Description: The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

Project Status: This project is 99.9% complete and will be closing out this fall.

#7285 24 GENERAL AVIATION AIRPORT HANGAR & TERMINAL BUILDING REHABILITATION

Substantial Completion:	2-Jul-27
Current Budget:	$2,588,900
Consultant:	General Aviation Capital Projects Group
Contractor:	General Aviation Capital Projects Group
Airport:	Peter O. Knight (TPF), Tampa Executive (VDF), & Plant City (PCM)

Project Description: The purpose of the project is the rehabilitation of hangars and building at all three General Aviation airports, including structures, slabs, painting, metal panels, doors, electrical, and finish upgrades.

Project Status: The General Aviation Capital Projects Group completed rehabilitation at Peter O. Knight Airport on Hangar 4600 on March 31, 2026, and Hangar 6600 in May 22, 2026. The General Aviation Capital Projects Group has started rehabilitation of the 6600 pilots lounge and is expected to be completed later this fall

#7315 24 LIDAR AIRPORT INSTALLATION AND REVENUE SHARE

Substantial Completion: 31-Dec-2026
Current Budget: $5,000,000
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: The purpose of the project is to procure IT equipment, software, and numerous agreed upon LiDAR (Light Detection and Ranging) technology solutions between the Authority and "The Indoor Lab" company. The Authority and Indoor Lab have a negotiated long-term agreement for Tampa International to install agreed upon solutions that will then be sold by Indoor Labs to the world primarily the transportation industry and the Authority in return receives 30% of net sales as documented in the agreement. The two entities have agreed to and have installed or are planning to install 12 solutions at the Authority with numerous other solutions in the planning stages. The revenue share feature of this agreement, if successful, will allow the Authority to potentially be one of the most State of the art and efficient functioning facilities in the world.

Project Status: This project, while largely spent on the surface via purchase orders, there is still 9 to 10 months of work left to complete the projects associated with those purchase orders.

#7322 26 FIRE ALARM SYSTEM UPGRADES – PHASE 3

Substantial Completion: 6-Feb-27
Current Budget: $1,077,400
Consultant: N/A
Contractor: Johnson Controls
Airport: Tampa International

Project Description: This third phase of the airport's fire alarm system upgrade addresses the discontinuation of legacy Simplex components due to manufacturing and supply chain issues. The project will replace obsolete equipment throughout the Main Terminal, airsides, parking garages, and other facilities. Work includes upgrading panels, power supplies, network components, and AOC workstation screens to ensure system reliability and compliance with current standards.

Project Status: Continuing to install new equipment in fire alarm panels and converting Nodes from the existing 4020 network to the new ESNet network.

#7325 25 EMERGENCY GENERATORS & DOCKING STATIONS

Substantial Completion: March 2027
Current Budget: $4,936,000
Consultant: Michael Baker International
Contractor: Ring Power Corporation
Airport: Tampa International

Project Description: This project will replace the emergency generators for Airsides A & F and the Long-Term Parking Garage that have reached the end of their service life. The project will also install new docking stations at Airsides C & E to supplement the existing emergency generators.

Project Status: Construction started on July 6, 2026. Work at two of the five sites is complete and the project is proceeding on schedule.

#7335 26 FY26 STPG FIRE DETECTION SYSTEM (LIDAR) (PHASE 1)

Substantial Completion:	30-Jun-27
Current Budget:	$2,750,000
Consultant:	N/A
Contractor:	N/A
Airport:	Tampa International

Project Description: This project will provide LiDAR sensors and the associated artificial intelligence software to process smoke and fire detection in the short-term parking garage at the main terminal. This is the first phase of a two-phase project to completely install this solution throughout all six floors of the short-term garage.

Project Status: The project is still underway and has completed the roll out of level 4 in the short-term garage. Current work is underway for level 5 which is the extent that this CIP includes. Phase 2 of this project is with FY27 which has kicked off and will begin working on the remaining levels of the short-term garage.

#7360 25 RED SIDE DEPARTURES LEVEL TRAFFIC COATING

Substantial Completion:	18-Dec-26
Current Budget:	$1,363,700
Consultant:	Walker
Contractor:	Restocon
Airport:	Tampa International

Project Description: The purpose of this project is to rehabilitate the Red Side Departures Level Drive to extend its useful life and maintain it in a safe condition. The rehabilitation will help prevent this elevated structure from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration.

Project Status: In this reporting period, Notice to Proceed (NTP) was issued to Restocon on 20-Jul-26. Restocon started the submittal process and mobilized onsite in August 2026 to begin construction work on Red Departure Drive.

#7410 25 FY25 ITS COMMODITY PURCHASES

Substantial Completion:	30-Sep-26
Current Budget:	$2,450,000
Consultant:	N/A
Contractor:	N/A
Airport:	Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the seventh year of this initiative, which will encompass the FY 25 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more and more of the Authority solutions.

Project Status: This project is almost paid out and waiting on encumbered items to clear.

#7415 25 ANCILLARY BUILDING ROOF REHAB

Substantial Completion:	6-Nov-26
Current Budget:	$1,267,000
Consultant:	Walker
Contractor:	Apex Roofing
Airport:	Tampa International

Project Description: The project stems from a 2024 TPA-campuswide roof assessment that evaluated the conditions of over 60 Authority-owned roof areas. Of the roof areas assessed, two warranted immediate remediation efforts due to their age and condition. Airside C has roughly 8,000 SF of low slope roof areas and Airside E Gatehouse roof both have advanced states of deterioration. These roofs These roofs have reached the end of their useful life and require repair greater than typical maintenance.

Project Status: Construction is underway and proceeding on schedule.

#7420 25 FY25 COMMON USE SYSTEM ENHANCEMENTS

Substantial Completion:	30-Jun-26
Current Budget:	$1,100,000
Consultant:	N/A
Contractor:	N/A
Airport:	Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 50% of the Authority, ticket counters and boarding gates have been converted to Common Use over the past seven years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present and procure new technology, provide software support and software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience.

Project Status: This project has been paid in full and is currently being prepped for closing this fall.

#7435 25 TPA AIRFIELD ELECTRICAL VAULT STORM SURGE PROTECTION

AIP 03-12-0078-086-2025 ($551,177)

Substantial Completion:	4-May-26
Current Budget:	$2,484,300
Consultant:	RS&H
Contractor:	H L Pruitt
Airport:	Tampa International

Project Description: Due to the criticality of the east and west airfield electrical vaults and their potential vulnerability to storm-surge and flooding impacts, the project involves the purchase and installation of temporary flood barrier panels to help mitigate this risk. The proposed flood panels would be 9 feet in height and wrap around the entirety of both electrical vaults (both within the electrical vault enclosure and outside of the AOA fence line by ARFF). Installation of these panels will require construction of the appropriate concrete and/or asphalt foundation around the vaults for panel anchoring, as well as modification of the AOA fence to enable connection of the panels both inside and outside the AOA area. In addition, four sump pumps will be installed to remove any collected rainwater inside the barrier area, and electrical conduit will be waterproofed to prevent water intrusion into the vault areas. The panels will be stored near the electrical vaults year-round and installed only in the event of an impending storm.

Project Status: As of mid-June, the Aqua Fence flood barrier panels have arrived at TPA and are currently stored on-site. After negotiations with our Contractor and Designer, updated design specs for the flood barrier's foundation were agreed upon, and a change order for the design is currently being reviewed. As part of this change order, the new substantial completion date is 8/16/26, and no current impacts to total project budget. Once this change order is executed, we will plan to formally update the DC.

#7465 26 FY26 TAMPA FUEL COMMITTEE AND FUEL FARM TANK EXPANSION

Substantial Completion:	31-Mar-27
Current Budget:	$32,681,600
Consultant:	Aircraft Service International
Contractor:	Aircraft Service International
Airport:	Tampa International

Project Description: This project funds the Tampa Fuel Committee's Fiscal Year 2026 capital improvements at the Tampa Fuel Facility to enhance fueling operations, safety, security, and regulatory compliance. It also supports construction of two new two-million-gallon bulk fuel storage tanks and related infrastructure, expanding capacity in accordance with TPA's 2022 Master Plan. Under the existing Fuel Facilities and Pipeline agreement, the Authority will provide funding and be reimbursed by the Committee under established terms.

Project Status: The Budget and Schedule remain on track.

#7510 26 PAGING SYSTEM UPGRADE – CAMPUS WIDE

Substantial Completion: 21-Apr-28
Current Budget: $5,459,100
Consultant: N/A
Contractor: Altel
Airport: Tampa International

Project Description: Atlas-IED (Innovative Electronic Designs) is the sole source provider of the paging system software and hardware at Tampa International Airport. They have recently notified the Authority that several components of the current CobraNet digital platform are no longer being produced due to the discontinuation of critical parts. Also, their spare parts stock is anticipated to run out in two years. This project will have Altel Systems Group, Atlas-IED's local authorized installer, replace the end-of-life paging system campus-wide with the newest hardware and software platform.

Project Status: Construction is underway and proceeding on schedule.

#7530 26 MAIN TERMINAL TECHNOLOGY MODERNIZATION PHASE 1

Substantial Completion: 30-Jun-27
Current Budget: $1,250,000
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: This project will provide IT equipment, software, and technology modernization to meet the needs of the Authority relating to the aging main terminal technology infrastructure. This program is made up of five phases over five years, will take major aging solutions and bring them up to speed to meet the needs of the changing technological solutions driving our passenger experience.

Project Status: IT continues to make the needed adjustments to LED and network solutions. This project is approximately 90% paid out and will continue to provide funding for modernization of the main terminal needs. Construction projects have slowed the completion of this project, as we have now moved on to the FY27 version of this.

#7560 26 FY26 ITS CAPITAL COMMODITY PURCHASES

Substantial Completion: 30-Jun-27
Current Budget: $5,950,000
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: This project will provide IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the eighth year of this initiative, which will encompass the FY26 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more of the Authority solutions.

Project Status: The Authority is in the process of finalizing a services support agreement with Pattison our new advertising provider. Both parties have agreed in principle for the Authority to provide LED sign support to handle any requirements for structural analysis, power and data, overseeing LED sign installation and daily monitoring. Sixteen new LED screens associated with the Pattison project are being installed during the next two months. This project still has over 3 million dollars encumbered so the team will continue to work that down as projects complete.

#7580 26 FY26 ITS SPECIAL COMMODITY PURCHASES PHASE 2

Substantial Completion: 30-Jun-27
Current Budget: $1,900,000
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet any unique challenges that have presented themselves to the Authority and need to be corrected. This program can address hardware, software or any other technological needs that have presented some form of risk to the Authority. This CIP will serve as the conduit for the technology team to present solutions to the Development Committee for their approval to take corrective action for the issues identified.

Project Status: The project continues to work the end-of-life hardware and better protects the Authority for cameras and badge readers across the campus. It is ending and should be closed out in Q2 of FY27.

#7590 26 FY26 COMMON USE PASSENGER PROCESSING SYSTEM (CUPPS)

Substantial Completion: 30-Jun-27
Current Budget: $1,100,000
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: This project will provide IT equipment, software and the modernization of technology as needed, to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 60% of the Authority ticket counters and boarding gates have been converted to Common Use over the past eight years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present and procure new technology, provide software support and software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience.

Project Status: This project has really been tasked this year with the changes in biometrics with E-Gates and common use conversions. The project has spent down early and is working through completing the numerous outstanding tasks.

#7620 26 PCM/VDF NAVAID REPLACEMENT

Substantial Completion: 9-Feb-27
Current Budget: $737,800
Consultant: RS&H
Contractor: In-House
Airport: Tampa International

Project Description: This project involves replacing the Automated Weather Observing System (AWOS) at Tampa Executive Airport (VDF) and Plant City Airport (PCM), as well as upgrading the Precision Approach Path Indicator (PAPI) and Runway End Identifier Lights (REILs) at PCM.

Project Status: The PAPI and REIL's have been received. The procurement of a PAPI for Runway 10 is being reviewed. The FAA 7460 is being submitted for approval and construction will begin at the end of September 2026. The FAA 7460 has been approved. Replacement will begin in September, with the Runway 10 PAPI installation currently under review.

#7640 26 AIRSIDE C AIRLINE AND TSA SPACE REHABILITATION

Substantial Completion: 9-Oct-2026
Current Budget: $200,000
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: This project will refurbish tenant work areas at Airside C to maintain clean, functional spaces for Southwest Airlines, TSA, and Alaska Airlines. It includes updating interior finishes that no longer meet airport standards within approximately 19,775 square feet of leased space. The effort supports a planned five-year refurbishment cycle across all airsides to ensure consistent quality and upkeep.

Project Status: Construction is under way and on schedule.

#8420 21 AIRSIDE A AND C SHUTTLE CAR AND CONTROL SYSTEM REPLACEMENT

FDOT FM 447220-1 ($4,416,334), FM 448026-1 ($3,739,752)

Substantial Completion:	15-Jul-26
Current Budget:	$75,080,500
Consultant:	Alstom (Bombardier Technologies) & Walker Consultants
Contractor:	Alstom (Bombardier Technologies) & Johnson Laux
Airport:	Tampa International

Project Description: The purpose of this project is to replace the system wide shuttle train control system (Phase 1) and the associated eight total shuttle cars at Airsides A and C (Phase 2) in a multi-phased, multi-year approach. The purchase of the new shuttle cars was an FY22 initiative, and the budget was increased at that time.

Project Status: Alstom continues to submit draft Contract Data Requirement Logs (CDRL) items for the Authority's review and comment. Lea+Elliott is assisting with the review. The Alstom team continues to work on the signaling infrastructure and commissioning of the ASE Blue shuttles with both Red and Blue commissioned on ASA and ASC and the Red shuttles on ASE.

#8500 23 AIRSIDE D DEVELOPMENT PROGRAM

FDOT FM 438753-1 ($112,762,900)
AIP 03-12-0078-084-2025 ($55,950,248)
AIP 03-12-0078-085-2025 ($40,000,000)
AIP 03-12-0078-088-2026 ($10,050,329)

Substantial Completion:	2-Mar-29
Current Budget:	$1,528,880,000
Design-Builder:	Hensel Phelps/HNTB/Gensler
Airport:	Tampa International

Project Description: The scope of this project is to construct a new 16 gate Airside, hydrant fueling system, and guideway with shuttle connection to the Main Terminal Shuttle D station.

Project Status: Structural steel and metal decking are ongoing with 50% of the building being erected. Concrete pours on grade and elevated decks continue as areas become available. Crews are now working inside the building, setting hangers for overhead mechanical, electrical and plumbing systems. Framers and masons have begun enclosing interior walls in main electrical room and shuttle berth areas. The concrete work continues along the north and west sides of the apron as lean, P306 and P501 airfield paving continue to be placed. Workers continue installing new pit and fuel line as part of the loop around the new airside. The Guideway work is ongoing as the running surfaces for spans 3 and 4 are complete. Work has started on spans 1 and 2 over the Parkway. Crews continue installing rebar and conduit for the new walkway deck pour for spans 3 through 5. The guideway continues to remain on track for completion in early 2027.

#8505 23 WILDLIFE MANAGEMENT PROGRAM – PHASE 2

Substantial Completion:	27-May-27
Current Budget:	$13,712,700
Consultant:	Mead & Hunt
Contractor:	Burgess Civil
Airport:	Tampa International

Project Description: The scope of this project consists of environmental permitting and the removal of wildlife habitat within the TPA Aircraft Operations Area to reduce the potential for wildlife hazards to aircraft.

Project Status: The Notice to Proceed for construction was issued on July 6, 2026. Gopher Tortoises were relocated throughout the month of July by the Mead & Hunt Team. The Contractor began surveying, layout, and submittals.

#8510 23 NORTH EMPLOYEE PARKING LOT EXPANSION

Substantial Completion:	27-May-27
Current Budget:	$7,050,900
Consultant:	Mead & Hunt
Contractor:	Burgess Civil
Airport:	Tampa International

Project Description: The scope of this project consists of the expansion of the north employee parking lot to accommodate future airport growth projections and the rehabilitation of the existing parking lot pavement with a sealcoat.

Project Status: The Notice to Proceed for construction was issued on July 6, 2026. Gopher Tortoises were relocated throughout the month of July by the Mead & Hunt Team. The Contractor began surveying, layout, submittals, and tree clearing around the North Employee Lot.

#8515 24 CENTRALIZED CHECKED BAGGAGE SYSTEM PROJECT
FDOT FM 444474-1 ($4,096,032)

Substantial Completion:	6-Feb-2030
Current Budget:	$309,979,000
Consultant:	HP/HNTB/BNP
Contractor:	Hensel Phelps
Airport:	Tampa International

Project Description: The project will replace the Main Terminal checked baggage screening system serving existing Airsides E and F with future Airside D screening system capacity, provide the airport with the ability to sort any bag anywhere on campus, will optimize the existing Airside E subsystem, and will centralize screening for the A sortation facility and Airside C.

Project Status: The project has been progressing through tag and trace activities identifying circuits and raceways in conflict with the new baggage conveyor system to relocate those specific pathways. The project is currently supplementing the existing Main Terminal structure with fiber reinforcement in preparation for the conveyor hangers to be installed. The project is currently impacting Claim 14 and will soon impact Claim 15 as the progress begins to involve more area in preparation of the new conveyor. Ticket counter 18 is also involved in the progress as crews prepare the area for concrete saw cutting. Coordination with Maintenance, Airlines, Security and Operations is continual and will continue throughout the project. Airside E design was provided and will be independently cost estimated by US Costs for concurrence. The A Sortation and Airside C scope of work is being refined as is the integration of the alternate cross-belt sorter vendor and all of those costs will be vetted, and the budget will be adjusted most likely in July for a final budget assessment. The budget will also contemplate future requirements of ITS support and require various components to be removed and reinstalled as well as those devices being procured internally.

#8525 25 AIRSIDE E ROOF REPLACEMENT
FDOT FM 454108-1 ($2,500,000)

Substantial Completion:	15-Nov-27
Current Budget:	$27,450,900
Design-Builder:	HC Beck
Airport:	Tampa International

Project Description: This project provides for the replacement of the roof system at Airside E. It will include replacement of the standing seam metal and low sloped roof systems, gutters, and all of the other ancillary roof accessories required to ensure a watertight structure.

Project Status: Construction is continuing with substantial completion scheduled for November 2027.

#8910 23 AIRSIDE E SHUTTLE CARS REPLACEMENT

Substantial Completion:	14-Oct-2026
Current Budget:	$33,982,767
Manufacturer:	Alstom
Airport:	Tampa International

Project Description: The scope of this project consists of the replacement of the four shuttle cars which run the guideway between Airside E and the Main Terminal and supporting infrastructure and systems associated with the guideway and subsystems.

Project Status: The Airside E shuttle guideway work has been completed, and we are currently working with Alstom to deliver the shuttle cars and have them tested for final acceptance. The first train has been received (Red) 1/27/26 and the second train is scheduled to be received on (Blue) 8/27/26. Passenger service for Airside E Red side shuttle is being reported as 8/8/26. The project contractual end date is 10/14/26 although Alstom is reporting an end date of 12/4/26 which is currently being negotiated with Alstom.

VII. Projects Substantially Complete

#6910 22 LTPG LEVEL 6 REHABILITATION & STAIR TOWER/ELEVATOR PENTHOUSE ROOF

	Initial	Final
Substantial Completion:	28-Aug-23	30-Jul-26
Board Approved Budget:	$3,161,000	$3,653,700
Re-Baseline Budget:	-	$3,312,500
Design Amendments:	-	-
Design D/W/MBE:	-	-
Change Orders:	-	0
Construction D/W/MBE:	-	-
Consultant:	Walker	
Contractor:	Restocon	
Airport:	Tampa International	

Project Description: The purpose of this project is to rehabilitate and extend the life of the Long-Term Parking Garage. New scope elements have been added to waterproof the building envelope of the Alstom & Flagship office located on top of the LTPG which is exhibiting leaking.

Project Performance: Design began early to coordinate site investigations with another Walker Consultants project, and additional waterproofing scope was added after leaking ventilation shafts were found to be affecting the new Police and Maintenance offices below. The 30% and 60% design submittals were delivered on budget and on schedule. Following the 90% submittal, the project was placed on hold for approximately two years at the request of Commercial Parking to avoid overlapping impacts with other garage projects. When the project resumed, the design was refreshed, new waterproofing scope was added for the top-level office space, and the budget was updated to reflect increased quantities and cost escalation resulting from the delay. The project was later combined with the LTPG Fire Suppression System Refurbishment project for bidding, which resulted in nine competitive bids and an award below the PMP budget and the Engineer's Estimate. Following contract award and issuance of the notice-to-proceed, the contractor performed well and construction proceeded according to schedule, reaching Substantial Completion one day ahead of the revised schedule.

#7321 25 FIRE ALARM SYSTEM – PHASE 2

	Initial	Final
Substantial Completion:	27-Mar-26	1-Jul-26
Board Approved Budget:	$1,142,400	$1,189,000
Re-Baseline Budget:	-	$1,318,000
Design Amendments:	-	-
Design D/W/MBE:	-	-
Change Orders:	-	1
Construction D/W/MBE:	-	-
Consultant:	N/A	
Contractor:	JCI	
Airport:	Tampa International	

Project Description: The project consists of the second phase of a multi-phased project to upgrade all obsolete fire alarm system components in facilities across the TPA campus. Phase 2 of the project will upgrade Airside A (Node 3), Host Terminal (Node 9) Airside F (Node 10), A Sortation Facility (Node 12), F Sortation Facility (Node 14), and the Main Terminal 71' level (Node 26). This upgrade will address all end-of-life equipment including, but not limited to, panels, power supplies, network cards, Magnet cards, associated support equipment for the ES Network, updating the workstation screens in the AOC, programing, testing, and certification of the system.

Project Performance: The project kicked off with Johnson Controls (JCI) as scheduled. The budget was re-baselined to incorporate JCI's final proposal, which reflected increased material pricing, and preconstruction contingency was used to help offset the difference. Scope was added to Phase 2 by pulling three nodes forward from Phase 3 to prevent cross-tripping impacts once the Phase 1 panels became operational. Together with extended contract negotiations over AI and data security language, this extended the schedule by two months. Following contract award and issuance of the notice-to-proceed, the contractor performed well and construction proceeded according to schedule, reaching Substantial Completion 48 days ahead of schedule.

#7340 25 ARFF DORM & RESTROOM RENOVATION

	Initial	Final
Substantial Completion:	8-Aug-26	1-Jul-26
Board Approved Budget:	$1,850,000	$2,163,700
Re-Baseline Budget:	-	$2,052,900
Design Amendments:	-	-
Design D/W/MBE:	39.6%	44.4%
Change Orders:	-	0
Construction D/W/MBE:	-	-
Consultant:	Michael Baker	
Contractor:	Trias Construction	
Airport:	Tampa International	

Project Description: The ARFF Station at Tampa International Airport (TPA) was originally constructed and opened for operations in 2006. Additional space is needed to increase the total number of dorms from the current 14 to a capacity of 17. The second portion of work is to address water leaks, structural deficiencies, and deteriorated conditions in the primary men's, women's, and Captain's restrooms in the dormitory area of the building.

Project Performance: The Project Team, design consultant and contractor worked together to successfully deliver the project ahead of schedule and under budget while ensuring to minimize any impacts to the ARFF operations and staff.

#7355 25 LTPG FIRE SUPPRESSION REFURBISHMENT

	Initial	Final
Substantial Completion:	5-Jan-26	30-Jul-26
Board Approved Budget:	$820,000	$732,600
Re-Baseline Budget:	-	$820,000
Design Amendments:	-	-
Design D/W/MBE:	19.9%	16.1%
Change Orders:	-	0
Construction D/W/MBE:	-	-
Consultant:	RS&H	
Contractor:	Restocon	
Airport:	Tampa International	

Project Description: The purpose of this project is to replace the existing fire suppression system located in the Long-Term Parking Garage (LTPG) at Tampa International Airport. The existing Fire Suppression system was installed in 1997, and the useful life expectancy of the pumps and controllers is 20 years and the pipes and fittings 30 years. This project consists of the design and construction to include removal and replacement of the existing fire pump, jockey pump, controllers, associated piping, grooved fittings, and electrical connections within the LTPG fire pump room.

Project Performance: The schedule was adjusted early in the project to align with Procurement's workload and again to move the Board award away from a heavy August 2025 meeting. The design phase proceeded according to schedule and within budget, with all submittals delivered on time. At the time of bidding, only one bid was received, and the bidder was found non-responsive and financially bankrupt. Authority staff re-solicited the project together with the larger LTPG Level 6 Rehabilitation and Roofing project, which resulted in nine competitive bids and an award below the PMP budget and the Engineer's Estimate. Following contract award and issuance of the notice-to-proceed, the contractor performed well and construction proceeded according to schedule, reaching Substantial Completion one day ahead of the revised schedule.

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#7365 25 A/S A & F BAGGAGE SORT LIGHT FIXTURES REPLACEMENT

	Initial	Final
Substantial Completion:	22-Jun-26	20-Aug-26
Board Approved Budget:	$1,230,600	$642,500
Re-Baseline Budget:	-	$1,230,600
Design Amendments:	-	-
Design D/W/MBE:	14.1%	14.1%
Change Orders:	-	1
Construction D/W/MBE:	100.0%	100.0%
Consultant:	RS&H	
Contractor:	Suncoast Utility	
Airport:	Tampa International	

Project Description: The Airside A Bag Sort and Airside F Bag Sort facilities consist of metal halide light fixtures which have reached the end of their useful life and have been identified for replacement. The fixtures have exhibited failures consisting of overheating and shattering causing concern for personnel and equipment. The project also includes the replacement of existing fluorescent light fixtures that have reached the end of their useful life with LED fixtures. Other benefits to the project consist of improved facility lighting, energy efficiencies, and reduced replacement cycles via the proposed replacement with LED fixtures.

Project Performance: Project needed additional time for NTP to be issued and additional contract construction duration time. Bids came in lower than estimated. Substantial Completion was issued August 20, 2026. Final Completion was issued September 24, 2026.

#7405 25 FY25 Tampa Fuel Projects

	Initial	Final
Substantial Completion:	30-Sep-25	30-Sep-26
Board Approved Budget:	$2,556,300	$303,095
Re-Baseline Budget:	-	$2,556,300
Design Amendments:	-	-
Design D/W/MBE:	-	-
Change Orders:	-	1
Construction D/W/MBE:	-	-
Consultant:	N/A	
Contractor:	Aircraft Service International	
Airport:	Tampa International	

Project Description: This project identifies the Tampa Fuel Committee and its Agent (Menzies) FY25 Fuel Farm Projects as being necessary to bring the jet fuel storage facility up to industry standards. The FY25 projects include a new tank design budget, replacement of 40 lay flat Lids, replacement of 10 pt heads, and a conversion of tanker offloading area lights to LED. The FY25 Projects are expected to be completed by September 30, 2025.

Project Performance: Delays to the Tank Engineering project have pushed the overall completion date back approximately one year from initial estimation. The remaining FY 2025 projects are complete, and actual costs came in significantly less.

ACTIVE PROJECTS Jul-Aug 2026

HCAA Project No. and Description		Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects in Planning														
7350 26	**PREMIUM PARKING INSTALLATION**													
	Design	Walker Parking				5,086	0	0	0	5,086	5,086	100.0%	10.0%	6.7%
	Design	RS&H (note 1)				94,606	0	0	0	94,606	94,606	100.0%	12.0%	8.0%
	Design	Jacobs (Note 2)				4,103	0	0	0	4,103	4,103	100.0%	13.0%	14.9%
	Misc	AVI-SPL LLC				2,138,676	0	0	0	2,138,676	0	0.0%		
	Misc	COMCO				378,064	0	0	0	378,064	0	0.0%		
	Other (In House/Misc)					27,974	0	0	0	27,974	27,974	100.0%		
	Total Project Costs/Budget Approved		**12,890,000**	**12,890,000**		**2,648,509**	**0**	**0**	**0**	**2,648,509**	**131,769**	**5.0%**		
7490 26	**A/S A CHILLER REPLACEMENT**													
	Design	RS&H (note 1)				39,950	0	0	0	39,950	39,950	100.0%	12.0%	8.0%
	Design	Jacobs (Note 2)				2,239	0	0	0	2,239	2,239	100.0%	13.0%	14.9%
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					7,058	0	0	0	7,058	7,058	100.0%		
	Total Project Costs/Budget Approved		**7,519,000**	**7,519,000**		**49,246**	**0**	**0**	**0**	**49,246**	**49,246**	**100.0%**		
7610 26	**A/S F CHILLER REPLACEMENT**													
	Design	RS&H (note 1)				178,122	0	0	0	178,122	6,060	3.4%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					3,393	0	0	0	3,393	3,393	100.0%		
	Total Project Costs/Budget Approved		**3,655,000**	**3,655,000**		**181,515**	**0**	**0**	**0**	**181,515**	**9,453**	**5.2%**		
8410 21	**TPA Real Estate Development**													
	Design					38,101	0	0	0	38,101	38,101	100.0%	12.0%	8.2%
	Construction					33,187	0	0	0	33,187	33,187	100.0%		
	Other (In House/Misc)					32,152	0	0	0	32,152	32,152	100.0%		
	Total Project Costs/Budget Approved		**250,000**	**103,440**		**103,440**	**0**	**0**	**0**	**103,440**	**103,440**	**100.0%**		
Sub-Total Planning Master Plan Projects												**0.00%**		
Sub-Total Planning Non-Master Plan Projects			**$ 24,314,000**	**$ 24,167,440**	**$**	**4 $ 2,982,710**	**$ -**	**$ -**	**$ -**	**$ 2,982,710**	**$ 293,908**	**9.85%**		
Total Planning			**$ 24,314,000**	**$ 24,167,440**		**4 $ 2,982,710**	**$ -**	**$ -**	**$ -**	**$ 2,982,710**	**$ 293,908**	**9.85%**		
Projects in Design														
6595 19	**Short Term Parking Garage - Helix Lighting Replacement**													
	Design	RS&H (note 1)				90,543	0	0	0	90,543	90,543	100.0%	12.0%	8.0%
	Design	Walker Parking				21,766	0	0	0	21,766	17,365	79.8%		
	Project Management	Jacobs (Note 2)				46,087	0	0	0	46,087	46,087	100.0%	13.0%	14.9%
	Construction (Other)	Johnson Laux Co.				48,624	0	0	0	48,624	19,893	40.9%		
	Other (In House/Misc)					62,518	0	0	0	62,518	62,518	100.0%		
	Total Project Costs/Budget Approved		**850,800**	**546,600**		**269,539**	**0**	**0**	**0**	**269,539**	**236,405**	**87.7%**		
7375 25	**Real Estate Development**													
	Design	Jacobs (Note 2)				64,677	0	0	0	64,677	60,870	94.1%	13.0%	14.9%
	Design	Michael Baker Inc.				269,756	0	0	0	269,756	249,184	92.4%		
	Misc	COMCO				643,267	0	0	0	643,267	0	0.0%		
	Other (In House/Misc)					0		0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		**2,668,000**	**3,579,900**		**977,700**	**0**	**0**	**0**	**977,700**	**310,054**	**31.7%**		
7385 25	**GA Apron Rehabilitation-TPA**													
	Design	Mead & Hunt				796,875	0	0	0	796,875	516,272	64.8%		
	Design	RS&H (note 1)				6,550	0	0	0	6,550	6,550	100.0%	12.0%	8.0%
	Design	Jacobs (Note 2)				14,657	0	0	0	14,657	14,657	100.0%	13.0%	14.9%
	Other (In House/Misc)					127,434		0	0	127,434	127,434	100.0%		
	Total Project Costs/Budget Approved		**13,996,000**	**13,996,000**		**945,516**	**0**	**0**	**0**	**945,516**	**664,912**	**70.3%**		
7460 26	**A/S E PBB REPLACEMENT**													
	Design	Mead & Hunt				1,834,566	0	0	0	1,834,566	1,334,846	72.8%		
	Design	Jacobs (Note 2)				24,912	0	0	0	24,912	24,912	100.0%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					96,852	0	0	0	96,852	96,852	100.0%		
	Total Project Costs/Budget Approved		**35,879,400**	**33,313,800**		**1,956,329**	**0**	**0**	**0**	**1,956,329**	**1,456,610**	**74.5%**		
7470 26	**T/W T RELOCATION**													
	Design	Michael Baker Inc.				11,909	0	0	0	11,909	11,909	100.0%		
	Design	Jacobs (Note 2)				3,768	0	0	0	3,768	3,768	100.0%	13.0%	14.9%
	Design	Garver				1,692,379	0	0	0	1,692,379	44,759	2.6%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					80,478	0	0	0	80,478	57,857	71.9%		
	Total Project Costs/Budget Approved		**18,006,900**	**17,950,887**		**1,788,534**	**0**	**0**	**0**	**1,788,534**	**118,293**	**6.6%**		

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	HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
7475 26	**VDF NEW MAINTENANCE FACILITY**													
	Design	Michael Baker Inc.				6,930	0	0	0	6,930	6,930	100.0%		
	Design	Jacobs (Note 2)				2,302	0	0	0	2,302	2,302	100.0%	13.0%	14.9%
	Design	RS&H (note 1)				264,917	0	0	0	264,917	59,934	22.6%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					44,550	0	0	0	44,550	44,550	100.0%		
	Total Project Costs/Budget Approved		**3,583,700**	**3,583,700**		**318,699**	**0**	**0**	**0**	**318,699**	**113,716**	**35.7%**		
7480 26	**FY26 FINANCIAL SYS UPGRADE**													
	Design	Oracle Americas				7,378,155	0	0	0	7,378,155	5,068,560	68.7%		
	Misc	UKG Kronos				197,038	0	0	0	197,038	179,059	90.9%		
	Misc	Amadeus				82,058	0	0	0	82,058	0	0.0%		
	Misc	MIRAGE SOFTWARE INC				1,108,200	0	0	0	1,108,200	217,337	19.6%		
	Misc	Alku LLC				99,970	0	0	0	99,970	0			
	Misc	Fewell Innovstion				43,000	0	0	0	43,000	43,000			
	Misc	Gartner Inc				185,000	0	0	0	185,000	92,500			
	Misc	SHI International CO				132,291	0	0	0	132,291	132,291			
	Misc	Vetrtosoft LLC				32,000	0	0	0	32,000	32,000			
	Other (In House/Misc)					198,403	0	0	0	198,403	123,328	62.2%		
	Total Project Costs/Budget Approved		**9,961,300**	**9,961,300**		**9,456,114**	**0**	**0**	**0**	**9,456,114**	**5,888,075**	**62.3%**		
7500 26	**K9 & TRAINING FACILTY REHAB**													
	Design	RS&H (note 1)				874,847	0	0	0	874,847	212,528	24.3%	12.0%	8.0%
	Design	Jacobs (Note 2)				8,459	0	0	0	8,459	8,459	100.0%	13.0%	14.9%
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					25,214	0	0	0	25,214	25,214	100.0%		
	Total Project Costs/Budget Approved		**8,668,700**	**8,668,700**		**908,521**	**0**	**0**	**0**	**908,521**	**246,201**	**27.1%**		
7515 26	**PCM/TPF/VDF PAVEMENT REHAB**													
	Design	Michael Baker Inc.				395,932	0	0	0	395,932	291,919	73.7%	12.0%	18.3%
	Design	RS&H (note 1)				15,460	0	0	0	15,460	15,460	100.0%	12.0%	8.0%
	Project Management	Jacobs (Note 2)				52,828	0	0	0	52,828	35,642	67.5%	13.0%	14.9%
	Other (In House/Misc)					25,335	0	0	0	25,335	2,714	10.7%		
	Total Project Costs/Budget Approved		**3,139,000**	**2,838,200**		**489,555**	**0**	**0**	**0**	**489,555**	**345,734**	**70.6%**		
7520 26	**GARAGE REHAB & GUIDEWAY IMPROV**													
	Design	Walker Design				579,200	0	0	0	579,200	317,141	54.8%	10.0%	6.7%
	Design	RS&H (note 1)				10,000	0	0	0	10,000	22,072	220.7%		
	Design	Jacobs (Note 2)				22,072	0	0	0	22,072	6,127	27.8%		
	Other (In House/Misc)					64,412	0	0	0	64,412	64,412	100.0%		
	Total Project Costs/Budget Approved		**8,411,800**	**8,411,800**		**675,684**	**0**	**0**	**0**	**675,684**	**409,752**	**60.6%**		
7535 26	**MT & A/S FINISHES & CARPET**													
	Design	Michael Baker Inc.				419,910	0	0	0	419,910	271,188	64.6%	12.0%	18.3%
	Design	Jacobs (Note 2)				8,864	0	0	0	8,864	8,864	100.0%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					38,344	0	0	0	38,344	38,344	100.0%		
	Total Project Costs/Budget Approved		**6,708,500**	**6,708,500**		**467,117**	**0**	**0**	**0**	**467,117**	**318,395**	**68.2%**		
7540 26	**LTPG HELICES LIGHT REPLACEMENT**													
	Design	Walker Design				172,359	0	0	0	172,359	42,067	24.4%	10.0%	6.7%
	Design	RS&H (note 1)				1,816	0	0	0	1,816	1,816	100.0%	12.0%	8.0%
	Design	Jacobs (Note 2)				1,889	0	0	0	1,889	1,889	100.0%	13.0%	14.9%
	Construction	Johnson Laux Co.				48,624	0	0	0	48,624	19,893	40.9%		
	Other (In House/Misc)					31,061	0	0	0	31,061	31,061	100.0%		
	Total Project Costs/Budget Approved		**2,635,200**	**2,635,200**		**255,749**	**0**	**0**	**0**	**255,749**	**96,725**	**37.8%**		
7555 26	**TPF SEAWALL REHABILITATION**													
	Design	RS&H (note 1)				105,243	0	0	0	105,243	105,243	100.0%	12.0%	8.0%
	Design	Jacobs (Note 2)				44,420	0	0	0	44,420	30,451	68.6%	13.0%	14.9%
	Other (In House/Misc)					26,956	0	0	0	26,956	4,335	16.1%		
	Total Project Costs/Budget Approved		**3,033,300**	**1,639,000**		**176,619**	**0**	**0**	**0**	**176,619**	**140,029**	**79.3%**		
7585 26	**ECONO RD & SKYCENTER DR IMPROV**													
	Design	Michael Baker Inc.				493,564	0	0	0	493,564	205,985	41.7%	12.0%	18.3%
	Design	Jacobs (Note 2)				39,827	0	0	0	39,827	39,827	100.0%	13.0%	14.9%
	Design	Ricondo				13,039	0	0	0	13,039	7,770	59.6%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					24,689	0	0	0	24,689	2,068	8.4%		
	Total Project Costs/Budget Approved		**3,500,000**	**3,500,000**		**571,120**	**0**	**0**	**0**	**571,120**	**255,651**	**44.8%**		
7630 26	**EPG NORTH & SOUTH A/C REPLACE**													
	Design	Michael Baker Inc.				132,559	0	0	0	132,559	82,176	62.0%	12.0%	18.3%
	Project Management	Jacobs (Note 2)				43,422	0	0	0	43,422	22,071	50.8%	13.0%	14.9%
	Other (In House/Misc)					7,084	0	0	0	7,084	7,084	100.0%		
	Total Project Costs/Budget Approved		**994,000**	**1,445,100**		**183,065**	**0**	**0**	**0**	**183,065**	**111,332**	**60.8%**		

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	HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
7670 26	**SANITARY & GREASE LINE REPLACE**													
	Design	Michael Baker Inc.				12,874	0	0	0	12,874	12,874	100.0%	12.0%	18.3%
	Design	Jacobs (Note 2)				25,277	0	0	0	25,277	25,277	100.0%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					15,598	0	0	0	15,598	15,598	100.0%		
	Total Project Costs/Budget Approved		**6,250,000**	**6,250,000**		**53,748**	**0**	**0**	**0**	**53,748**	**53,748**	**100.0%**		
8650 26	**R/W 1R-19L & T/W C RECONST**													
	Design	AECOM				21,976,021	0	0	0	21,976,021	3,547,621	16.1%		
	Design	RS&H (note 1)				729,127	0	0	0	729,127	475,322	65.2%		
	Design	Michael Baker Inc.				36,880	0	0	0	36,880	16,811	45.6%		
	Design	Envir Science				304,763	0	0	0	304,763	1,690	0.6%		
	Design	Ricondo				35,763	0	0	0	35,763	35,763	100.0%		
	Misc	Federal Aviation Adm				85,247	0	0	0	85,247	0	0.0%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					163,149	0	0	0	163,149	163,149	100.0%		
	Total Project Costs/Budget Approved		**35,552,300**	**35,552,300**		**23,330,950**	**0**	**0**	**0**	**23,330,950**	**4,240,357**	**18.2%**		
8655 26	**MT TICKET LEVEL EXP & OPTIM**													
	Design	Walker Design				172,639	0	0	0	172,639	71,937	41.7%	10.0%	6.7%
	Design	RS&H (note 1)				1,772,778	0	0	0	1,772,778	523,393	29.5%	12.0%	8.0%
	Design	Jacobs (Note 2)				10,778	0	0	0	10,778	10,778	100.0%		
	Design	Ricondo				19,821	0	0	0	19,821	19,821	100.0%		
	Design	Austin				24,448,798	0	0	0	24,448,798	2,935,459	12.0%		
	Misc	Gulf Coast Floors				14,123	0	0	0	14,123	0	0.0%		
	Misc	The Indoor Lab LLC				99,600	0	0	0	99,600	59,760	60.0%		
	Misc	Workscapes Inc				4,990	0	0	0	4,990	4,990	100.0%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					221,349	0	0	0	221,349	221,349	100.0%		
	Total Project Costs/Budget Approved		**285,774,000**	**285,774,000**		**26,764,876**	**0**	**0**	**0**	**26,764,876**	**3,847,487**	**14.4%**		
8660 26	**R/W 1L-19R COMPLEX REHAB**													
	Design	AECOM				1,814,529	0	0	0	1,814,529	1,013,608	55.9%		
	Design	Jacobs (Note 2)				17,591	0	0	0	17,591	17,591	100.0%		
	Design	RS&H (note 1)				91,892	0	0	0	91,892	39,005	42.4%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					90,999	0	0	0	90,999	90,999	100.0%		
	Total Project Costs/Budget Approved		**2,439,500**	**2,439,500**		**2,015,011**	**0**	**0**	**0**	**2,015,011**	**1,161,204**	**57.6%**		
8665 26'	**NW RON PARKING APRON**													
	Design	AECOM				3,249,406	0	0	0	3,249,406	2,044,834	62.9%		
	Design	RS&H (note 1)				250,276	0	0	0	250,276	197,389	78.9%	12.0%	8.0%
	Design	Jacobs (Note 2)				15,037	0	0	0	15,037	15,037	100.0%		
	Other (In House/Misc)					90,508	0	0	0	90,508	90,508	100.0%		
	Total Project Costs/Budget Approved		**5,084,600**	**5,084,600**		**3,605,227**	**0**	**0**	**0**	**3,605,227**	**2,347,768**	**65.1%**		
Sub-Total Design Master Plan Projects												**0.00%**		
Sub-Total Design Non-Master Plan Projects			**$ 457,137,000**	**$ 453,879,087**	**50**	**$ 75,209,673**	**$ -**	**$ -**	**$ -**	**$ 75,209,673**	**$ 22,362,448**	**29.73%**		
Total Design			**$ 457,137,000**	**$ 453,879,087**	**50**	**$ 75,209,673**	**$ -**	**$ -**	**$ -**	**$ 75,209,673**	**$ 22,362,448**	**29.73%**		
Projects Undergoing Construction/Implementation														
6765 22	**General Aviation Facilities Rehabilitation**													
	Design	RS&H (note 1)				438,301	0	0	0	438,301	369,098	84.2%	12.0%	8.0%
	Design	Jacobs (Note 2)				12,961	0	0	0	12,961	12,961	100.0%	13.0%	14.9%
	Design	Slack Johnston				11,950	0	0	0	11,950	11,950	100.0%		
	Construction	Weather Proofing Tech				1,071,933	0	0	0	1,071,933	509,671	47.5%		
	Other (In House/Misc)					1,005,238	0	0	0	1,005,238	983,123	97.8%		
	Total Project Costs/Budget Approved		**3,997,000**	**3,932,500**		**2,540,383**	**0**	**0**	**0**	**2,540,383**	**1,886,803**	**74.3%**		
7165 23	**Integrated Risk Management (IMR) Software**													
	Design					0	0	0	0	0	0	0.0%		
	Misc	Environmental System				350,000	0	0	0	350,000	282,375	80.7%		
	Construction	Vertosoft			Resolution No. 2023-60, 6/1/2023	200,113	0	0	0	200,113	200,113	100.0%		
	Other (In House/Misc)					8,477	0	0	0	8,477	8,477	100.0%		
	Total Project Costs/Budget Approved		**615,000**	**555,200**		**558,589**	**0**	**0**	**0**	**558,589**	**490,964**	**87.9%**		

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	HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
7215 24	**Replace Parking Revenue Control System (PARCS) Equipment**													
	Design	Jacobs (Note 2)				5,160	0	0	0	5,160	5,160	100.0%	13.0%	14.9%
	Design	Manhatten				998,841	0	0	0	998,841	998,841	100.0%	32.0%	11.5%
	Design	Michael Baker				10,132	0	0	0	10,132	10,132	100.0%		
	Design	Walker				27,807	0	0	0	27,807	25,050	90.1%	10.0%	6.7%
	Misc Costs					293,945	0	0	0	293,945	11,134	3.8%		
	Construction	Manhatten				6,234,742	0	0	0	6,234,742	1,812,310	29.1%		
	Project Management (Inspection)	Jacobs (Note 2)				55,154	0	0	0	55,154	55,154	100.0%		
	Other (In House/Misc)					334,324	0	0	0	334,324	334,324	100.0%		
	Total Project Costs/Budget Approved		**9,284,000**	**11,025,000**		**7,960,104**	**0**	**0**	**0**	**7,960,104**	**3,252,103**	**40.9%**		
7285 24	**General Aviation Airport Hangar & Terminal Building Rehabilitation**													
	Design	Jacobs (Note 2)				3,969	0	0	0	3,969	3,969	100.0%	13.0%	14.9%
	Design	RS&H (note 1)				32,035	0	0	0	32,035	21,935	68.5%	12.0%	8.0%
	Design	Michael Baker Inc.				2,934	0	0	0	2,934	2,934	100.0%	12.0%	18.3%
	Misc	WEATHERPROFFING TECH				10,002	0	0	0	10,002	10,002	100.0%		
	Other (In House/Misc)					347,324		0	0	347,324	328,482	94.6%		
	Total Project Costs/Budget Approved		**2,588,900**	**2,588,900**		**396,263**	**0**	**0**	**0**	**396,263**	**367,322**	**92.7%**		
7315 24	**LiDAR Airport Installation and Revenue Share**													
	Design	Indoor Lab				3,137,476	0	0	0	3,137,476	2,489,614	79.4%		
	Design	Presidio Networked				167,313	0	0	0	167,313	153,134	91.5%		
	Construction	Dell Marketing				236,473	0	0	0	236,473	236,473	100.0%		
	Construction	Convergint				1,028,843	0	0	0	1,028,843	1,028,843	100.0%		
	Construction	Comco				433,848	0	0	0	433,848	433,848	100.0%		
	Other (In House/Misc)					1,632		0	0	1,632	1,632	100.0%		
	Total Project Costs/Budget Approved		**5,000,000**	**5,000,000**		**5,005,585**	**0**	**0**	**0**	**5,005,585**	**4,343,544**	**86.8%**		
7322 26	**FIRE ALARM SYS UPGRADE PH3**													
	Design					0	0	0	0	0	0	0.0%		
	Construction	Johnson Controls				919,006	0	0	0	919,006	654,820	71.3%		
	Other (In House/Misc)					40,644	0	0	0	40,644	40,644	100.0%		
	Total Project Costs/Budget Approved		**1,040,500**	**1,077,400**		**959,650**	**0**	**0**	**0**	**959,650**	**695,464**	**72.5%**		
7325 25	**Emergency Generators & Docking Stations**													
	Design	Michael Baker Inc.				329,099	0	0	0	329,099	184,696	56.1%	12.0%	18.3%
	Design	Jacobs (Note 2)				86,513	0	0	0	86,513	60,524	70.0%	13.0%	14.9%
	Construction	Ring Power			Resolution No. 2023-101	3,600,000	0	0	0	3,600,000	253,675	7.0%		
	Other (In House/Misc)					106,363		0	0	106,363	106,363	100.0%		
	Total Project Costs/Budget Approved		**5,686,000**	**4,936,000**		**4,121,974**	**0**	**0**	**0**	**4,121,974**	**605,259**	**14.7%**		
7335 26	**STPG FIRE DETEC SYS LIDAR**													
	Design					0	0	0	0	0	0	0.0%		
	Construction	The Indoor Lab				2,085,203	0	0	0	2,085,203	2,085,203	100.0%		
	Other (In House/Misc)					248,777	0	0	0	248,777	0	0.0%		
	Total Project Costs/Budget Approved		**2,000,000**	**2,750,000**		**2,333,980**	**0**	**0**	**0**	**2,333,980**	**2,085,203**	**89.3%**		
7360 25	**Red Side Departures Level Traffic Coating**													
	Design	Jacobs (Note 2)				48,358	0	0	0	48,358	48,358	100.0%	13.0%	14.9%
	Design	Walker				138,769	0	0	0	138,769	119,879	86.4%		
	Construction	Restocon Corp			Resolution No. 2023-101	664,617	0	0	0	664,617	5,651	0.9%		
	Other (In House/Misc)					52,026		0	0	52,026	52,026	100.0%		
	Total Project Costs/Budget Approved		**1,683,000**	**1,363,700**		**903,769**	**0**	**0**	**0**	**903,769**	**225,913**	**25.0%**		
7410 25	**FY25 ITS Commodity Purchases**													
	Design	SHI International				38,495	0	0	0	38,495	38,495	100.0%		
	Design	Comco				743,590	0	0	0	743,590	743,590	100.0%		
	Design	Presidio Networked				386,949	0	0	0	386,949	386,949	100.0%		
	Design	IER				60,576	0	0	0	60,576	55,052	90.9%		
	Design	CXTEC INC				9,047	0	0	0	9,047	9,047	100.0%		
	Design	SPECIALIZED PRODUCTI				29,825	0	0	0	29,825	29,825	100.0%		
	Design	Dell Marketing				70,312	0	0	0	70,312	70,312	100.0%		
	Design	Convergint				85,170	0	0	0	85,170	85,170	100.0%		
	Design	AVI-SPL LLC				952,249	0	0	0	952,249	923,942	97.0%		
	Other (In House/Misc)					82,763	0	0	0	82,763	82,763	100.0%		
	Total Project Costs/Budget Approved		**1,900,000**	**2,450,000**		**2,458,977**	**0**	**0**	**0**	**2,458,977**	**2,425,146**	**98.6%**		
7415 25	**Ancillary Building Roof Rehab**													
	Design	Walker				205,486	0	0	0	205,486	179,139	87.2%	10.0%	6.7%
	Construction	ATLAS APEX ROOFING				406,000	0	0	0	406,000	268,940	66.2%		
	Design	Jacobs (Note 2)				64,863	0	0	0	64,863	64,863	100.0%	13.0%	14.9%
	Other (In House/Misc)					79,109	0	0		79,109	79,109	100.0%		
	Total Project Costs/Budget Approved		**1,858,000**	**1,267,000**		**755,459**	**0**	**0**	**0**	**755,459**	**592,051**	**78.4%**		

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	HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
7420 25	**FY25 Common Use Sysem Enhancements**													
	Design	AVI SPL				386,617	0	0	0	386,617	386,617	100.0%		
	Design	Dell Marketing				101,363	0	0	0	101,363	101,363	100.0%		
	Design	Convergint				40,571	0	0	0	40,571	40,571	100.0%		
	Design	SHI International				28,856	0	0	0	28,856	28,856	100.0%		
	Design	Comco				290,560	0	0	0	290,560	290,560	100.0%		
	Design	Amadeus				10,056	0	0	0	10,056	10,056	100.0%		
	Design	Lydan Inc				15,200	0	0	0	15,200	15,200	100.0%		
	Design	IER Inc				127,799	0	0	0	127,799	110,958	86.8%		
	Design	Johnson Controls				23,012	0	0	0	23,012	23,012	100.0%		
	Design	SITA Information net				82,392	0	0	0	82,392	67,592	82.0%		
	Other (In House/Misc)					766		0	0	766	766	100.0%		
	Total Project Costs/Budget Approved		**1,100,000**	**1,100,000**		**1,107,192**	**0**	**0**	**0**	**1,107,192**	**1,075,551**	**97.1%**		
7435 25	**Electrical Vault Storm Protection**													
	Design					0	0	0	0	0	0	0.0%		
	Design	RS&H (note 1)				230,462	0	0	0	230,462	159,531	69.2%	12.0%	8.0%
	Construction	H.L. Pruitt				1,953,514	0	0	0	1,953,514	998,020	51.1%		
	Other (In House/Misc)					153,470	0	0	0	153,470	153,470	100.0%		
	Total Project Costs/Budget Approved		**2,817,400**	**2,484,300**		**2,337,446**	**0**	**0**	**0**	**2,337,446**	**1,311,021**	**56.1%**		
7465 26	**FY26 TAMPA FUEL COMMITTEE**													
	Design	Jacobs (Note 2)				26,729	0	0	0	26,729	26,729	100.0%	13.0%	14.9%
	Construction	Aircraft Service				32,681,600	0	0	0	32,681,600	675,878	2.1%		
	Other (In House/Misc)					960	0	0	0	960	960	100.0%		
	Total Project Costs/Budget Approved		**32,075,200**	**32,681,600**		**32,709,289**	**0**	**0**	**0**	**32,709,289**	**703,567**	**2.2%**		
7510 26	**PAGING SYSTEM UPGRADE**													
	Design	Jacobs (Note 2)				42,258	0	0	0	42,258	20,434	48.4%	13.0%	14.9%
	Construction	Altel System Group				4,832,698	0	0	0	4,832,698	1,137,527	23.5%		
	Other (In House/Misc)					44,242	0	0	0	44,242	21,621	48.9%		
	Total Project Costs/Budget Approved		**5,459,100**	**5,459,100**		**4,919,198**	**0**	**0**	**0**	**4,919,198**	**1,179,582**	**24.0%**		
7530 26	**MT TECH MODERNIZATON PH1**													
	Design	RS&H (note 1)				68,000	0	0	0	68,000	15,238	22.4%		
	Construction	Presidio				133,384	0	0	0	133,384	133,384	100.0%		
	Construction	AVI-SPL LLC				533,147	0	0	0	533,147	139,434	26.2%		
	Misc					571,307	0	0	0	571,307	412,334	72.2%		
	Other (In House/Misc)					6,918	0	0	0	6,918	6,918	100.0%		
	Total Project Costs/Budget Approved		**1,250,000**	**1,250,000**		**1,312,755**	**0**	**0**	**0**	**1,312,755**	**707,308**	**53.9%**		
7560 26	**FY26 ITS COMMODITY PURCHASES**													
	Design					0	0	0	0	0	0	0.0%		
	Misc	Communications Installations				662,184	0	0	0	662,184	187,386	28.3%		
	Misc	Specialized Products				33,000	0	0	0	33,000	18,500	56.1%		
	Misc	PRESIDIO NETWORKED				1,547,946	0	0	0	1,547,946	849,695	54.9%		
	Misc	CONVERGINT TECH				49,580	0	0	0	49,580	41,216	83.1%		
	Misc	AVI-SPL LLC				3,573,784	0	0	0	3,573,784	245,333	6.9%		
	Misc	THE INDOOR LAB				131,000	0	0	0	131,000	131,000	100.0%		
	Misc	IER				19,600	0	0	0	19,600	19,600	100.0%		
	Misc	COLORID LLC				60,062	0	0	0	60,062	45,904	76.4%		
	Misc	WORKSCAPES INC				18,009	0	0	0	18,009	18,009	100.0%		
	Misc	DELL MARKETING LP				217,702	0	0	0	217,702	217,702	100.0%		
	Misc	FOUR WINDS INTERACTI				10,000	0	0	0	10,000	4,700	47.0%		
	Misc	SITA INFORMATION			SHI	69,389	0	0	0	69,389	69,389	100.0%		
	Misc	Cxtec Inc				30,014	0	0	0	30,014	30,014	100.0%		
	Misc	International Fire				19,949	0	0	0	19,949	0	0.0%		
	Misc	Johnson Controls Fir				33,973	0	0	0	33,973	0	0.0%		
	Misc	SHI International				14,136	0	0	0	14,136	14,136	100.0%		
	Other (In House/Misc)					19,960	0	0	0	19,960	19,960	100.0%		
	Total Project Costs/Budget Approved		**1,900,000**	**5,950,000**		**6,510,287**	**0**	**0**	**0**	**6,510,287**	**1,912,544**	**29.4%**		
7580 26	**FY26 ITS SPEC COMMODITY PH2**													
	Design					0	0	0	0	0	0	0.0%		
	Misc	CONVERGINT TECH				1,697,008	0	0	0	1,697,008	1,693,721	99.8%		
	Misc	PRESIDIO NETWORKED				29,976	0	0	0	29,976	0	0.0%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		**1,400,000**	**1,900,000**		**1,726,983**	**0**	**0**	**0**	**1,726,983**	**1,693,721**	**98.1%**		

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	HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
7590 26	**FY26 COMMON USE SYSTEM ENHANCE**													
	Design					0	0	0	0	0	0	0.0%		
	Misc	COMCO				280,138	0	0	0	280,138	280,138	100.0%		
	Misc	PRESIDIO				72,011	0	0	0	72,011	72,011	100.0%		
	Misc	SHI INTERNATIONAL				55,575	0	0	0	55,575	55,575	100.0%		
	Misc	IER				101,500	0	0	0	101,500	22,500	22.2%		
	Misc	AVI-SPL LLC				348,436	0	0	0	348,436	292,415	83.9%		
	Misc	CONVERGINT TECH				7,447	0	0	0	7,447	7,447	100.0%		
	Other (In House/Misc)					260,824	0	0	0	260,824	47,049	18.0%		
	Total Project Costs/Budget Approved		**1,100,000**	**1,100,000**		**1,125,931**	**0**	**0**	**0**	**1,125,931**	**777,136**	**69.0%**		
7620 26	**PCM/VDF NAVAID REPLACEMENT**													
	Design	Michael Baker Inc.				15,767	0	0	0	15,767	11,467	72.7%	12.0%	18.3%
	Design	RS&H (note 1)				3,166	0	0	0	3,166	3,166	100.0%		
	Misc	Allen Enterprises				73,256	0	0	0	73,256	50,188	68.5%		
	Misc	Saulinier Enterprises				12,400	0	0	0	12,400	0	0.0%		
	Misc	Mesotech Int				310,612	0	0	0	310,612	282,270	90.9%		
	Other (In House/Misc)					16,266	0	0	0	16,266	16,266	100.0%		
	Total Project Costs/Budget Approved		**737,800**	**737,800**		**431,467**	**0**	**0**	**0**	**431,467**	**363,357**	**84.2%**		
7640 26	**A/S C AIRLINE&TSA SPACE REHA**													
	Design					0	0	0	0	0	0	0.0%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					124,560	0	0	0	124,560	124,560	100.0%		
	Total Project Costs/Budget Approved		**200,000**	**200,000**		**124,560**	**0**	**0**	**0**	**124,560**	**124,560**	**100.0%**		
7650 26	**A/S A PBB CARPET REPLACEMENT**													
	Design					0	0	0	0	0	0	0.0%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		**100,000**	**100,000**		**0**	**0**	**0**	**0**	**0**	**0**	**#DIV/0!**		
8420 21	**Airside A and C Shuttle Car and Control System Replacement**													
	Design	Walker (note 4)				679,434	0	0	0	679,434	619,307	91.2%	10.0%	6.7%
	Design	Lea + Elliot				1,399,350	54,710	0	0	1,399,350	1,314,190	93.9%		
	Construction	Alstom (Bombardier) (Phase 1)			Resolution No.2020-266 approve 10/1/2020	12,700,563	-318,271	-318,271	0	12,700,563	12,700,563	100.0%		
	Construction	Alstom (Bombardier) (Phase 2)			Resolution No. 2021-163, 11/4/2021	50,990,858	0	0	0	50,990,858	50,006,969	98.1%		
	Construction	Johnson-Laux			JOC Contract Resolution No.2021-35 approved 5/6/2021	6,438,534	1,118,304	1,118,304	0	6,438,534	6,279,219	97.5%	2.0%	1.5%
	Project Management (Inspection)	Jacobs (Note 2)				746,931	0	0	0	746,931	744,384	99.7%	13.0%	14.9%
	Other (In House/Misc)					2,311,891	0	0	0	2,311,891	2,309,446	99.9%		
	Total Project Costs/Budget Approved		**74,092,700**	**75,080,500**		**75,267,561**	**854,743**	**800,033**	**0**	**75,267,561**	**73,974,078**	**98.3%**		

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HCAA Project No. and Description		Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
8500 23	**Airside D Development Program**													
	Design	Jacobs (Note 2)				11,128,729	0	0	0	11,128,729	8,390,106	75.4%	13.0%	14.9%
	Design	RS&H (note 1)				706,958	0	0	0	706,958	671,979	95.1%	12.0%	8.0%
	Design	Lea + Elliot				2,505,736	0	0	0	2,505,736	673,597	26.9%		
	Design	HOK				1,290	0	0	0	1,290	1,290	100.0%		
	Design	Michael Baker Inc.				290,111	0	0	0	290,111	122,910	42.4%	12.0%	18.3%
	Design	Walker Design				358,644	0	0	0	358,644	119,359	33.3%	10.0%	6.7%
	Design	Ricondo (note 5)				359,845	0	0	0	359,845	311,824	86.7%	17.0%	14.6%
	Design-Build	Hensel Phelps Part 1			Resolution No. 2023-84. 8/3/23	74,484,206	0	0	0	74,484,206	73,480,483	98.7%	20.5%	14.2%
	Construction	Carrier				2,590,000	0	0	0	2,590,000	0			
	Construction	VULCAN MATERIALS				6,959,897	0	0	0	6,959,897	1,779,228	25.6%		
	Construction	FERGUSON ENTERPRISES				15,362	0	0	0	15,362	15,362	100.0%		
	Construction	BARNSCO				1,038,093	0	0	0	1,038,093	920,690	88.7%		
	Construction	THE EUCLID CHEM				75,696	0	0	0	75,696	26,817	35.4%		
	Construction	TERRELL INDUSTRIES				1,465,709	0	0	0	1,465,709	2,180	0.1%		
	Construction	GMF Industries				21,073,952	0	0	0	21,073,952	18,903,435	89.7%		
	Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	68,856,324	2,503,272	-296,728	2,800,000	68,856,324	52,121,890	75.7%		
	Construction	Hensel Phelps Part 2				936,382,047	414,877,179	24,738,469	390,138,710	936,382,047	154,570,575	16.5%		
	Construction	Aero Bridgeworks				25,824,797	0	0	0	25,824,797	371,193	1.4%		
	Construction	Middlesex				18,230,072	-4,079,038	-4,079,038	0	18,230,072	11,833,746	64.9%		
	Construction	Crisdel Group				57,355,149	-24,387,163	-24,387,163	0	57,355,149	25,556,587	44.6%		
	Construction	Atlantic TNG LLC				118,305	0	0	0	118,305	118,305	100.0%		
	Construction	SUWANNEE AMERICAN CE				4,022,804	0	0	0	4,022,804	1,108,462	27.6%		
	Construction	Old Castle				587,852	0	0	0	587,852	579,282	98.5%		
	Construction	GRAYBAR ELECTRIC				47,534	0	0	0	47,534	43,093	90.7%		
	Construction	TAMPA STEEL ERECTING				3,051,566	0	0	0	3,051,566	1,852,016	60.7%		
	Construction	TRITON SUPPLY				27,273,507	0	0	0	27,273,507	4,807,340	17.6%		
	Construction	BLAST DEFLECTORS				288,068	0	0	0	288,068	230,454	80.0%		
	Construction	AXIOS CIVIL SOLUTION				84,996	0	0	0	84,996	75,640	89.0%		
	Construction	ACO INC				521,908	0	0	0	521,908	521,908	100.0%		
	Construction	AVI-SPL LLC				68,716	0	0	0	68,716	5,111	7.4%		
	Construction	DELL MARKETING				22,756	0	0	0	22,756	22,756	100.0%		
	Construction	DIAMOND VIEW STUDIOS				25,000	0	0	0	25,000	16,250	65.0%		
	Construction	ASHBERRY WATER CONDI				393,985	0	0	0	393,985	157,594	40.0%		
	Construction	BAR FAB OF FLORIDA				105,840	0	0	0	105,840	0	0.0%		
	Construction	BARBER VICKERY COMPA				122,006	0	0	0	122,006	0	0.0%		
	Construction	BROMACK COMPANY				380,233	0	0	0	380,233	111,221	29.3%		
	Construction	CDS MANUFACTURING				653,997	0	0	0	653,997	576,873	88.2%		
	Construction	CUNNINGHAM SALES				324,625	0	0	0	324,625	0	0.0%		
	Construction	CUSTOM AIR VENTILATI				493,340	0	0	0	493,340	0	0.0%		
	Construction	ENGINEERED AIR				936,158	0	0	0	936,158	0	0.0%		
	Construction	FGD GLASS SOLUTIONS				37,517	0	0	0	37,517	0	0.0%		
	Construction	FISH CONSTRUCTION				1,714,410	0	0	0	1,714,410	0	0.0%		
	Construction	FLINK SUPPLY CO				283,691	0	0	0	283,691	0	0.0%		
	Construction	GEORGE A ISRAEL JR				257,076	0	0	0	257,076	0	0.0%		
	Construction	JOHNSON CONTROLS				1,865,976	0	0	0	1,865,976	0	0.0%		
	Construction	KINGSPAN INSULATED				288,011	0	0	0	288,011	0	0.0%		
	Construction	MASCHMEYER CONCRETE				223,088	0	0	0	223,088	0	0.0%		
	Construction	OLD CASTLE COASTAL				38,393	0	0	0	38,393	0	0.0%		
	Construction	OSHKOSH AEROTECH				27,161,642	0	0	0	27,161,642	0	0.0%		
	Construction	PACIFIC STAINLESS				107,092	0	0	0	107,092	0	0.0%		
	Construction	SAT INDUSTRIAL SUPP				4,272,607	0	0	0	4,272,607	107,693	2.5%		
	Construction	SLADE ROSS INC				482,348	0	0	0	482,348	0	0.0%		
	Construction	SPROVERI'S CUSTOM				174,721	0	0	0	174,721	0	0.0%		
	Construction	STAN WEAVER LLC				76,670	0	0	0	76,670	0	0.0%		
	Construction	TOM BARROW COMPANY				374,270	0	0	0	374,270	4,540	1.2%		
	Construction	WIGINTON CORPORATION				780,947	0	0	0	780,947	0	0.0%		
	Project Management (Inspection)	Jacobs (Note 2)				7,463,276	0	0	0	7,463,276	6,552,478	87.8%	13.0%	14.9%
	Misc					803,508	0	0	0	803,508	803,508	100.0%		
	Other (In House/Misc)					7,565,869	0	0	0	7,565,869	5,729,918	75.7%		
	Total Project Costs/Budget Approved		**787,384,000**	**1,528,880,000**		**1,323,196,925**	**388,914,250**	**-4,024,460**	**392,938,710**	**1,323,196,925**	**373,297,693**	**28.2%**		

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8505 23	**Wildlife Management Program – Phase 2**													
	Design	RS&H (note 1)				428,919	0	0	0	428,919	389,244	90.7%	12.0%	8.0%
	Design	Mead & Hunt				1,709,115	136,422	0	0	1,709,115	1,452,222	85.0%	18.7%	20.5%
	Design	Aptim (note 3)				93,733	0	0	0	93,733	93,733	100.0%	10.0%	13.5%
	Misc	ALAFIA RIVER WETLAND				154,631	0	0	0	154,631	154,631	100.0%		
	Misc	Hillsborough County				0	0	0	0	0	0	0.0%		
	Misc	Mangrove Point				1,000,000	0	0	0	1,000,000	1,000,000	100.0%		
	Misc	Evergreen Erosion				19,888	0	0	0	19,888	15,279	76.8%		
	Misc	Fox Branch Ranch				21,000	0	0	0	21,000	21,000	100.0%		
	Misc	Tampa Bay Mitigation				39,500	0	0	0	39,500	39,500	100.0%		
	Construction	Burgess Civil LLC				7,665,670	0	0	0	7,665,670	180,731	2.4%		
	Project Management (Inspection)	Jacobs (Note 2)				14,747	0	0	0	14,747	14,747	100.0%	13.0%	14.9%
	Other (In House/Misc)					519,361	0	0	0	519,361	519,361	100.0%		
	Total Project Costs/Budget Approved		**17,767,500**	**13,712,700**		**11,666,563**	**136,422**	**0**	**0**	**11,666,563**	**3,880,448**	**33.3%**		
8510 23	**North Employee Parking Lot Expansion**													
	Design	RS&H (note 1)				6,523	0	0	0	6,523	6,523	100.0%	12.0%	8.0%
	Design	Mead & Hunt				1,046,595	0	0	0	1,046,595	889,530	85.0%	22.9%	23.0%
	Design	Michael Baker Inc.				16,053	0	0	0	16,053	16,053	100.0%	12.0%	15.4%
	Design	Walker				36,122	0	0	0	36,122	30,321	83.9%		
	Misc	Bates Electric				14,910	0	0	0	14,910	14,910	100.0%		
	Construction	Burgess Civil LLC				4,800,790	0	0	0	4,800,790	74,480	1.6%		
	Project Management (Inspection)	Jacobs (Note 2)				35,344	0	0	0	35,344	35,344	100.0%	13.0%	14.9%
	Other (In House/Misc)					136,646	0	0	0	136,646	136,646	100.0%		
	Total Project Costs/Budget Approved		**8,675,000**	**7,050,900**		**6,092,983**	**0**	**0**	**0**	**6,092,983**	**1,203,807**	**19.8%**		
8515 24	**Westside Checked Baggage Screening System Relocation and Upgrades (Design Only)**													
	Design	HP Design				9,967,690	0	0	0	9,967,690	9,739,646	97.7%		
	Design	Jacobs (Note 2)				917,793	0	0	0	917,793	640,786	69.8%	13.0%	14.9%
	Design	Walker				24,885	0	0	0	24,885	5,942	23.9%	13.0%	14.9%
	Misc					856,361	0	0	0	856,361	544,758	63.6%		
	Construction	Hensel Phelps				166,806,224	0	0	0	166,806,224	13,473,655	8.1%		
	Construction	SAT Industrial				141,477	0	0	0	141,477	11,351	8.0%		
	Construction	Stan Weaver LLC				18,000	0	0	0	18,000	0	0.0%		
	Construction	Triton Suply Inc				674,215	0	0	0	674,215	459,940	68.2%		
	Construction	Wiginton Corporation				199,815	0	0	0	199,815	0	0.0%		
	Project Management (Inspection)					943,154	0	0	0	943,154	853,707	90.5%		
	Other (In House/Misc)					737,113	0	0	0	737,113	737,113	100.0%		
	Total Project Costs/Budget Approved		**9,840,000**	**309,979,000**		**181,286,728**	**0**	**0**	**0**	**181,286,728**	**26,466,898**	**14.6%**		
8525 25	**Airside E Roof Replacement**													
	Design	Walker				196,390	0	0	0	196,390	179,746	91.5%	10.0%	6.7%
	Design	RS&H (note 1)				167,554	0	0	0	167,554	82,563	49.3%	12.0%	8.0%
	Design	HC Beck				1,799,839	0	0	0	1,799,839	1,774,624	98.6%	11.1%	7.6%
	Design	Aptim (note 3)				14,289	0	0	0	14,289	0	0.0%		
	Design	French Engineering				20,000	0	0	0	20,000	3,193	16.0%		
	Design	Jacobs (Note 2)				19,771	0	0	0	19,771	19,771	100.0%		
	Construction	HC Beck				18,881,076	0	0	0	18,881,076	5,526,785	29.3%		
	Construction	STAN WEAVER & COMPAN				14,950	0	0	0	14,950	10,730	71.8%		
	Construction	IMETCO				3,052,619	0	0	0	3,052,619	501,097	16.4%		
	Construction	QXO				61,459	0	0	0	61,459	23,020	37.5%		
	Construction	ABC Supply Co Inc				95,209	0	0	0	95,209	0	0.0%		
	Construction	Captive Aire Systems				45,825	0	0	0	45,825	7,825	17.1%		
	Construction	Design Components				182,615	0	0	0	182,615	0	0.0%		
	Construction	Foundation Building				62,861	0	0	0	62,861	14,108	22.4%		
	Construction	Jasper Thompson				78,000	0	0	0	78,000	0	0.0%		
	Construction	World Electric Suppl				11,934	0	0	0	11,934	11,934	100.0%		
	Other (In House/Misc)					758,839	0	0	0	758,839	749,799	98.8%		
	Total Project Costs/Budget Approved		**31,500,000**	**27,450,900**		**25,463,229**	**0**	**0**	**0**	**25,463,229**	**8,905,194**	**35.0%**		
8910 23	**Airside E Shuttle Cars Replacement**													
	Design	RS&H (note 1)				9,755	0	0	0	9,755	9,755	100.0%	12.0%	8.0%
	Design	Walker				360,543	0	0	0	360,543	328,752	91.2%	10.0%	6.7%
	Design	Lea + Elliot				1,098,904	0	0	0	1,098,904	765,007	69.6%		
	Design	Jacobs (Note 2)				163,828	0	0	0	163,828	160,324	97.9%	13.0%	14.9%
	Misc					22,722	0	0	0	22,722	0	0.0%	12.0%	8.0%
	Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	27,957,051	593,538	0	0	27,363,512	26,535,465	97.0%		
	Construction	Johnson-Laux			Resolution No. 2025-14 2/3/2025	3,648,682	0	0	0	3,648,682	3,032,864	83.1%		
	Other (In House/Misc)					932,368	0	0	0	932,368	730,272	78.3%		
	Total Project Costs/Budget Approved		**34,591,000**	**33,982,767**		**34,193,853**	**593,538**	**0**	**0**	**33,600,314**	**31,562,440**	**93.9%**		

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ACTIVE PROJECTS Jul-Aug 2026

HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Sub-Total Construction Master Plan Projects		$ 787,384,000	$ 1,528,880,000	$ -	$ 1,323,196,925	$ 388,914,250	$ (4,024,460)	$ 392,938,710	$ 1,323,196,925	$ 373,297,693	28.2%		
Sub-Total Construction Non-Master Plan Projects		$ 260,258,100	$ 557,165,267	29	$ 414,270,759	$ 1,584,703.20	$ 800,033.16	$ -	$ 413,677,220	$ 172,810,983	41.8%		
Total Construction		$ 1,047,642,100	$ 2,086,045,267	29	$ 1,737,467,684	$ 390,498,953	$ (3,224,427)	$ 392,938,710	$ 1,736,874,145	$ 546,108,676	31.4%		
Total - Projects in process Master Plan Projects		$ 787,384,000	$ 1,528,880,000	-	$ 1,323,196,925	$ 388,914,250	$ (4,024,460)	$ 392,938,710	$ 1,323,196,925	$ 373,297,693	28.2%		
Total - Projects in process Non-Master Plan Projects		$ 741,709,100	$ 1,035,211,794	83	$ 492,463,142	$ 1,584,703	$ 800,033	$ -	$ 491,869,604	$ 195,467,340	39.7%		
Grand Total		$ 1,529,093,100	$ 2,564,091,794	83	$ 1,815,660,067	$ 390,498,953	$ (3,224,427)	$ 392,938,710	$ 1,815,066,529	$ 568,765,033	31.3%		

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PROJECTS SUBSTANTIALLY COMPLETE 2026

HCAA Project No. and Description		Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																	
6745 21	**Wildlife Management Program - Phase 1**																
	Design	Aptim (note 3)					308,976	0	0	0	308,976	308,976			100.0%	10.0%	13.5%
	Design	RS&H (note 1)					325,359	35,806	0	0	289,553	289,553			0.0%	12.0%	8.0%
	Other (In House/Misc)						32,816	0	0	0	32,816	32,816			100.0%		
	Total Project Costs/Budget Approved		**6/1/2025**	**639,300**	**639,300**		**667,151**	**35,806**	**0**	**0**	**631,345**	**631,345**	**7,955**	**639,300**	**100.0%**		
6860 21	**Airside Guideways & Bridges Rehabilitation**																
	Design	RS&H (note 1)					89,011	0	0	0	89,011	89,011			100.0%	12.0%	8.3%
	Design	Walker (note 4)					348,609	0	0	0	348,609	281,804			80.8%	10.0%	8.0%
	Design	Jacobs (Note 2)					16,346	0	0	0	16,346	16,346			100.0%	13.0%	7.0%
	Construction	Restocon				Resolution No. 2023-18, 3/2/2023	1,584,002	-71,845	-71,845	0	1,727,693	1,208,315			69.9%	15.4%	9.5%
	Construction	Civil Site				Resolution No. 2022-112, 11/03/2022	344,283	4,337	4,337	0	335,610	335,610			100.0%	10.5%	0%
	Project Management (Inspection)	Jacobs (Note 2)					58,768	0	0	0	58,768	58,768			100.0%	13.0%	7.0%
	Other (In House/Misc)						291,885	0	0	0	291,885	291,885			100.0%		
	Total Project Costs/Budget Approved		**11/2/2023**	**2,102,800**	**3,141,500**		**2,732,906**	**-67,508**	**-67,508**	**0**	**2,867,923**	**2,281,740**	**859,760**	**3,141,500**	**79.6%**		
6910 22	**LTPG Level 6 Rehab & Stair Tower/Elevator PH Roof Replacement**															-	
	Design	Walker (note 4)					322,999	0	0	0	322,999	297,847			92.2%	10.0%	6.7%
	Design	Ricondo (note 5)					0	0	0	0	0	0			0.0%	17.0%	14.6%
	Design	RS&H (note 1)					0	0	0	0	0	0			0.0%	12.0%	
	Construction	Restocon					2,466,310				2,466,310	1,771,515			71.8%		
	Project Management	Jacobs (Note 2)					3,349	0	0	0	3,349	3,349			100.0%		
	Other (In House/Misc)						396,151	0	0	0	396,151	396,151			100.0%		
	Total Project Costs/Budget Approved		**7/30/2026**	**3,161,000**	**3,653,700**		**3,188,809**	**0**	**0**	**0**	**3,188,809**	**2,468,862**	**1,184,838**	**3,653,700**	**77.4%**		
6971 24	**Main Terminal LED Upgrade Phase 2**																
	Design						74,962	0	0	0	74,962	74,962			100.0%		
	Construction	AVI-SPL LLC					1,900,106	0	0	0	1,900,106	1,899,388			100.0%		
	Construction	Convergint					46,853	0	0	0	46,853	46,853			100.0%		
	Construction	Communications Installations					172,846	0	0	0	172,846	172,846			100.0%		
	Other (In House/Misc)						12,945	0	0	0	12,945	12,945			100.0%		
	Total Project Costs/Budget Approved		**1/31/2025**	**2,567,500**	**2,208,200**		**2,207,711**	**0**	**0**	**0**	**2,207,711**	**2,206,993**	**1,207**	**2,208,200**	**100.0%**		
6975 23	**Baggage Handling System Upgrade and Enhancement**																
	Misc	DGR SYSTEMS LLC					30,847	0	0	0	30,847	30,847			100.0%		
	Misc	Dell Marketing					1,444,518	0	0	0	1,444,518	1,444,518			100.0%		
	Misc	Presidio Networked					1,066,894	0	0	0	1,066,894	1,066,894			100.0%		
	Misc	SHI International					84,719	0	0	0	84,719	84,719			100.0%		
	Misc	CDW					31,114	0	0	0	31,114	31,114			100.0%		
	Misc	Egroup					90,922	0	0	0	90,922	90,922			100.0%		
	Other (In House/Misc)						74,350	0	0	0	74,350	74,350			100.0%		
	Total Project Costs/Budget Approved		**10/15/2025**	**1,500,000**	**2,950,000**		**2,823,363**	**0**	**0**	**0**	**2,823,363**	**2,823,363**	**126,637**	**2,950,000**	**100.0%**		
6990 23	**Public Safety Alert System**																
	Design						195,681	0	0	0	195,681	187,856			96.0%		
	Construction	Communications Installations					424,951	0	0	0	424,951	424,951			100.0%		
	Construction	Convergint					974,865	0	0	0	974,865	972,408			99.7%		
	Other (In House/Misc)						83,884	0	0	0	83,884	83,884			100.0%		
	Total Project Costs/Budget Approved		**12/12/2025**	**1,592,500**	**1,700,000**		**1,679,381**	**0**	**0**	**0**	**1,679,381**	**1,669,099**	**30,901**	**1,700,000**	**99.4%**		
7065 23	**Replace Automatic Doors**																
	Design	RS&H (note 1)					204,950	0	0	0	204,950	200,705			97.9%	12.0%	8.0%
	Construction	Rycon					1,546,135	7,177	7,177	0	1,531,782	982,547			64.1%	3.0%	9.9%
	Project Management (Inspection)	Jacobs (Note 2)					40,084	0	0	0	40,084	40,084			100.0%	13.0%	14.9%
	Other (In House/Misc)						315,843	0	0	0	315,843	315,843			100.0%		
	Total Project Costs/Budget Approved		**5/13/2026**	**1,850,000**	**2,163,700**		**2,107,011**	**7,177**	**7,177**	**0**	**2,092,658**	**1,539,179**	**624,521**	**2,163,700**	**73.6%**		

Highlighted MP projects are included in the substantially complete section of the current CIP status report.

PROJECTS SUBSTANTIALLY COMPLETE 2026

HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
7100 23 Asphalt Rehabilitation of R/W 1R-19L & 10-28 and Replacement of Miscellaneous Concrete Slabs																
Design	Aecom				Resolution No. 2022-112, 11/03/2022	1,680,124	0	0	0	1,680,124	1,574,013			93.7%	16.0%	11.7%
Design	Michael Baker Inc.					25,958	0	0	0	25,958	25,958			100.0%	12.0%	18.3%
Design	RS&H (note 1)					10,313	0	0	0	10,313	10,313			100.0%	12.0%	8.0%
Construction	Ajax Paving					11,425,194	516,295	516,295	0	10,392,603	10,034,379			96.6%	12.0%	15.3%
Construction	Crisdel Group				Resolution No. 2021-23	1,587,354	0	0	0	1,587,354	1,587,354			100.0%		
Construction	Middlesex				Resolution No. 2022-17 approved 3/3/2022	192,163	0	0	0	192,163	192,163			100.0%		
Construction	Gosalia					588,810	0	0	0	588,810	588,810			100.0%	100.0%	100.0%
Project Management (Inspection)	Jacobs (Note 2)					984,043	0	0	0	984,043	984,043			100.0%	13.0%	14.9%
Other (In House/Misc)						474,781	0	0	0	474,781	474,781			100.0%		
Total Project Costs/Budget Approved		**3/14/2025**	**11,344,000**	**16,086,800**		**16,968,740**	**516,295**	**516,295**	**0**	**15,936,149**	**15,471,813**	**614,987**	**16,086,800**	**97.1%**		
7120 23 Short Term Parking Garage Level 4 and Entry/Exit Ramps Rehabilitation																
Design	Walker (note 4)					273,441	0	0	0	273,441	272,976			99.8%	10.0%	6.8%
Design	Jacobs (Note 2)					138,124	0	0	0	138,124	114,029			82.6%		
Design	Michael Baker Inc.					137,867	4,746	0	0	133,121	133,121			100.0%	12.0%	19.4%
Construction	Restocon					2,422,349	21,369	0	0	2,400,979	2,259,301			94.1%	5.5%	5.6%
Construction	Johnson-Laux					1,082,690	0	0	0	1,082,690	1,082,690					
Project Management (Inspection)	Jacobs (Note 2)					270,735	0	0	0	270,735	270,735			100.0%	13.0%	14.9%
Other (In House/Misc)						327,978	0	0	0	327,978	327,978			100.0%		
Total Project Costs/Budget Approved		**04/24/26**	**2,832,800**	**4,715,700**		**4,653,184**	**26,115**	**0**	**0**	**4,627,069**	**4,460,830**	**254,870**	**4,715,700**	**96.4%**		
7130 23 Chiller System Replacement Toll Plaza																
Design	RS&H (note 1)					92,169	0	0	0	92,169	89,749			97.4%	12.0%	8.3%
Design	Jacobs (Note 2)					623	0	0	0	623	623			100.0%	10.0%	15.6%
Construction	Air Mechanical				Resolution No. 2024-09, 2/1/2024	926,215	-18,367	-18,367	0	962,950	962,950			100.0%	24.7%	25.2%
Project Management (Inspection)	Jacobs (Note 2)					0	0	0	0	0	0			0.0%	13.0%	7.0%
Other (In House/Misc)						61,650	0	0	0	61,650	61,650			100.0%		
Total Project Costs/Budget Approved		**5/30/2025**	**636,400**	**1,133,300**		**1,080,657**	**-18,367**	**-18,367**	**0**	**1,117,392**	**1,114,972**	**18,328**	**1,133,300.00**	**99.8%**		
7225 24 Common Use System Enhancements (CUPPS)																
Design	SITA INFORMATION					124,030	0	0	0	124,030	124,030			100.0%		
Construction	Communications Installations					140,369	0	0	0	140,369	140,369			100.0%		
Construction	Convergint Tech					162,535	0	0	0	162,535	162,535			100.0%		
Construction	Dell Marketing					92,070	0	0	0	92,070	92,070			100.0%		
Construction	Amadeus					18,848	0	0	0	18,848	18,848			100.0%		
Construction	IER Inc					124,213	0	0	0	124,213	124,213			100.0%		
Construction	Lyndan Inc.					83,514	0	0	0	83,514	83,514			100.0%		
Construction	Vidtronix					12,950	0	0	0	12,950	12,950			100.0%		
Other (In House/Misc)						243,755		0	0	243,755	239,645			98.3%		
Total Project Costs/Budget Approved		**12/31/2024**	**1,000,000**	**1,000,000**		**1,002,283**	**0**	**0**	**0**	**1,002,283**	**998,173**	**1,827**	**1,000,000**	**99.6%**		
7265 24 Departure Drive Rehabilitation																
Design	Walker					198,959	0	0	0	198,959	198,822			99.9%	10.0%	6.7%
Design	Jacobs (Note 2)					193,662	0	0	0	193,662	193,662			100.0%	10.0%	19.1%
Design	RS&H (note 1)					77,246	0	0	0	77,246	66,575			86.2%	12.0%	8.0%
Construction	Johnson Laux Co.				Resolution No. 2023-61 6/1/23	162,812	-49,750	0	0	212,562	212,562			100.0%		
Construction	Restocon					1,114,942	0	0	0	1,114,942	1,031,097			92.5%		
Other (In House/Misc)						275,655	0	0	0	275,655	173,962			63.1%		
Total Project Costs/Budget Approved		**12/15/2025**	**1,695,000**	**2,119,600**		**2,023,276**	**-49,750**	**0**	**0**	**2,073,025**	**1,876,680**	**242,920**	**2,119,600**	**90.5%**		
7280 24 Tree Trimming for Protection of Runway Surfaces																
Design	RS&H (note 1)					567,129	0	0	0	567,129	561,354			99.0%	12.0%	8.2%
Design	Jacobs (Note 2)					8,704	0	0	0	8,704	8,704			100.0%	10.0%	17.0%
Design	BULLFROG CREEK MITIG					600,000				600,000	556,000			92.7%		
Construction	SFM LANDSCAPE SERVIC				Resolution No. 2023-101	2,734,040	0	0	0	2,734,040	2,624,383			96.0%	9.5%	4.6%
Project Management (Inspection)	Jacobs (Note 2)					143,323	0	0	0	143,323	143,323			100.0%	10.0%	17.0%
Other (In House/Misc)						348,374		0	0	348,374	265,424			76.2%		
Total Project Costs/Budget Approved		**9/24/2025**	**5,255,800**	**4,293,000**		**4,401,569**	**0**	**0**	**0**	**4,401,569**	**4,159,187**	**133,813**	**4,293,000**	**94.5%**		

Highlighted MP projects are included in the substantially complete section of the current CIP status report.

PROJECTS SUBSTANTIALLY COMPLETE 2026

	HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																	
7310 24	**Airside E Cooling Tower Refurbishment**																
	Design	RS&H (note 1)					149,966	0	0	0	149,966	136,936			91.3%	12.0%	8.0%
	Design	Jacobs (Note 2)					17,469	0	0	0	17,469	17,469			100.0%	13.0%	14.9%
	Construction	Carrier					1,538,559	0	0	0	1,538,559	1,461,631			95.0%		
	Construction	J. GRAY				Resolution No. 2023-101	297,403	0	0	0	297,403	297,403			100.0%		
	Other (In House/Misc)						161,960		0	0	161,960	161,960			100.0%		
	Total Project Costs/Budget Approved		**5/5/2026**	**1,710,000**	**2,202,186**		**2,165,357**	**0**	**0**	**0**	**2,165,357**	**2,075,400**	**126,786**	**2,202,186**	**95.8%**		
7321 25	**Fire Alarm System Upgrades Phase 2**																
	Design						0	0	0	0	0	0			0.0%		
	Construction	Johnson Controls					1,109,989	0	0	0	1,109,989	1,109,989			100.0%		
	Other (In House/Misc)						68,190		0	0	68,190	68,190			100.0%		
	Total Project Costs/Budget Approved		**7/1/2026**	**1,148,400**	**1,189,990**		**1,178,179**	**0**	**0**	**0**	**1,178,179**	**1,178,179**	**11,811**	**1,189,990**	**100.0%**		
7340 25	**ARFF Dorm & Restroom Renovation**																
	Design	Michael Baker Inc.					303,440	33,413	0	0	270,027	241,144			89.3%	12.0%	18.3%
		Jacobs (Note 2)					22,078	0	0	0	22,078	22,078					
	Construction	Trias Construction					1,144,919	0	0	0	1,144,919	1,049,033			91.6%		
	Other (In House/Misc)						406,655	0	0	0	406,655	406,655			100.0%		
	Total Project Costs/Budget Approved		**7/1/2026**	**1,905,300**	**2,018,900**		**1,877,091**	**33,413**	**0**	**0**	**1,843,679**	**1,718,910**	**299,990**	**2,018,900**	**93.2%**		
7345 25	**Airfield Grading & Safety Improvements**																
	Design	Michael Baker Inc.					479,718	0	0	0	479,718	479,718			100.0%	12.0%	16.4%
	Construction	Crisdel Group				Resolution No. 2023-101	2,174,834	0	0	0	2,174,834	2,174,834			100.0%	10.0%	1.4%
	Other (In House/Misc)						348,340		0	0	348,340	348,340			100.0%		
	Total Project Costs/Budget Approved		**1/26/2026**	**4,088,100**	**3,139,400**		**3,002,892**	**0**	**0**	**0**	**3,002,892**	**3,002,892**	**136,508**	**3,139,400**	**100.0%**		
7355 25	**LTPG Fire Suppression Refurbishment**																
	Design	RS&H (note 1)					81,975	0	0	0	81,975	56,858			69.4%	12.0%	8.0%
	Construction	Restocon					422,520	0	0	0	422,520	377,644			89.4%		
	Other (In House/Misc)						160,374		0	0	160,374	160,374			100.0%		
	Total Project Costs/Budget Approved		**7/30/2026**	**820,000**	**732,600**		**664,869**	**0**	**0**	**0**	**664,869**	**594,876**	**137,724**	**732,600**	**89.5%**		
7365 25	**A/S A&F Bag Sort Light Fixtures**																
		RS&H (note 1)					87,154	0	0	0	87,154	70,343			80.7%	12.0%	8.0%
	Other (In House/Misc)						38,600	0	0	0	38,600	38,600			100.0%		
	Total Project Costs/Budget Approved		**8/20/2026**	**1,230,600**	**642,500**		**125,754**	**0**	**0**	**0**	**125,754**	**108,943**	**533,557**	**642,500**	**86.6%**		
7380 25	**SkyCenter Roof Replacement**																
	Design	HC Beck					33,140	-80,928	0	0	114,068	114,068			100.0%	0.0%	29.7%
	Design	Walker					97,148	0	0	0	97,148	61,323			63.1%		
	Design	Aptim (note 3)					-375,412	-190,829	-190,829	0	6,245	6,245					
	Design (Misc)						11,383	0	0	0	11,383	11,383					
	Construction	HC Beck					5,576,631	1,178,021	1,178,021	0	3,220,590	3,196,729			99.3%		
	Project Management (Inspection)	Jacobs (Note 2)					29,010	0	0	0	29,010	29,010					
	Other (In House/Misc)						772,183	0	0	0	772,183	736,647			95.4%		
	Total Project Costs/Budget Approved		**9/1/2025**	**4,631,539**	**5,460,700**		**6,144,083**	**906,264**	**987,192**	**0**	**4,250,626**	**4,155,404**	**1,305,296**	**5,460,700**	**97.8%**		
7405 25	**FY25 Tampa Fuel Projects**																
	Design						0	0	0	0	0	0			0.0%		
	Construction	Aircraft Service Int					300,000	0	0	0	300,000	300,000			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)					1,384	0	0	0	1,384	1,384					
	Other (In House/Misc)						2,139	0	0	0	2,139	2,139			100.0%		
	Total Project Costs/Budget Approved		**9/30/2026**	**2,556,300**	**303,095**		**303,522**	**0**	**0**	**0**	**303,522**	**303,522**	**-427**	**303,095**	**100.0%**		
7430 25	**A/S E Airline & TSA Rehab**																
	Design						24,582	0	0	0	24,582	24,582			100.0%		
	Other (In House/Misc)						151,347	0	0	0	151,347	151,347			100.0%		
	Total Project Costs/Budget Approved		**8/29/2025**	**218,000**	**218,000**		**175,929**	**0**	**0**	**0**	**175,929**	**175,929**	**42,071**	**218,000**	**100.0%**		
7440 25	**Aircraft Firefighting Foam**																
	Design	RS&H (note 1)					92,450	0	0	0	92,450	92,450			100.0%	12.0%	8.2%
	Construction	Montrose Environmental					737,185	-59,090	-59,090	0	855,364	855,364			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)					2,004	0	0	0	2,004	2,004			100.0%	10.0%	17.0%
	Other (In House/Misc)						114,878	0	0	0	114,878	114,878			100.0%		
	Total Project Costs/Budget Approved		**10/14/2025**	**1,650,000**	**1,650,000**		**946,516**	**-59,090**	**-59,090**	**0**	**1,064,696**	**1,064,696**	**585,304**	**1,650,000**	**100.0%**		

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PROJECTS SUBSTANTIALLY COMPLETE 2026

HCAA Project No. and Description		Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																	
7595 25	**TPA Drainage Rehabilitation**																
	Design	RS&H (note 1)					356,527	0	0	0	356,527	280,199			78.6%	12.0%	8.2%
	Construction	Kimmins					-1,074,539	-3,725,687	-3,725,687	0	6,376,835	6,376,835			100.0%	8.0%	7.6%
	Project Management (Inspection)	Jacobs (Note 2)					101,525	0	0	0	101,525	101,525			100.0%		
	Other (In House/Misc)						230,685	0	0	0	230,685	230,685			100.0%		
	Total Project Costs/Budget Approved		**12/22/25**	**10,546,191**	**11,750,000**		**-385,802**	**-3,725,687**	**-3,725,687**	**0**	**7,065,572**	**6,989,243**	**4,760,757**	**11,750,000**	**98.9%**		
8230 18	**Main Terminal Curbside Expansion (TPA)**																
	Design	Hensel Phelps				Resolution No. 2018-57, 6/7/18	29,838,587	3,991,337	0	3,991,337	21,855,913	21,855,913			100.0%	16.8%	16.2%
	Design	Jacobs (Note 2)					2,887,666	0	0	0	2,887,666	2,885,861			99.9%	13.0%	16.3%
	Design	RS&H (note 1)					614,166	0	0	0	614,166	612,751			99.8%	12.0%	8.2%
	Design	Stantec				Resolution No. 2013-48, 5/2/2013	324,722	0	0	0	324,722	324,722			100.0%	15.3%	10.9%
	Design (Other)						187,700	0	0	0	187,700	182,820			97.4%		
	Construction	Hensel Phelps				Resolution 2021-175, 12/2/2021	359,358,465	89,296,268	-16,505,705	105,801,973	180,765,929	177,730,906			98.3%	8.8%	17.6%
	Construction	Johnson Laux Co.				JOC Contract Resolution No.2021-35, 5/6/2021	711,276	0	0	0	711,276	711,276			100.0%	10.0%	41.7%
	Construction	D&M				Resolution 2019-134, 12/5/2019	98,905	4,635	4,635	0	89,635	89,635			100.0%	42.1%	55.8%
	Construction	Rycon					312,579	45,864	45,864	0	220,851	125,028			56.6%		
	Construction (ODP)						16,133,774	0	0	0	16,133,774	15,190,182			94.2%		
	Project Management (Inspection)	Jacobs (Note 2)					4,756,389	0	0	0	4,756,389	4,756,389			100.0%	13.0%	16.3%
	Other (In House/Misc)						7,504,809	0	0	0	7,504,809	7,487,656			99.8%		
	Total Project Costs/Budget Approved		**7/31/2025**	**183,829,000**	**234,339,608**		**422,729,038**	**93,338,104**	**-16,455,205**	**109,793,310**	**236,052,830**	**231,953,138**	**-1,310,291**	**230,642,847**	**98.3%**		
8425 22	**Main Terminal Airside D Shuttle Station - Construction**																
	Design	Jacobs (Note 2)					182,110	0	0	0	182,110	179,881			98.8%	10.0%	15.8%
	Construction	Hensel Phelps				Resolution No. 2021-175 Supp Contract Part D	7,216,588	-6,433,416	-6,433,416	0	20,083,419	18,961,282			94.4%	8.8%	17.6%
	Construction (ODP)						4,677,128	0 s		0	4,677,128	4,672,289			99.9%		
	Project Management (Inspection)	Jacobs (Note 2)					707,412	0	0	0	707,412	707,412			100.0%	13.0%	16.3%
	Other (In House/Misc)						1,040,001	0	0	0	1,040,001	1,034,350			99.5%		
	Total Project Costs/Budget Approved		**9/2/2025**	**26,425,800**	**27,265,327**		**13,823,239**	**-6,433,416**	**-6,433,416**	**0**	**26,690,070**	**25,555,213**	**1,710,114**	**27,265,327**	**95.7%**		
8435 22	**Airside A and E Security Screening Checkpoint Expansion**																
	Design	RS&H (note 1)					149,847	0	0	0	149,847	149,847			100.0%	12.0%	8.3%
	Design	Ricondo (note 5)					221,680	0	0	0	221,680	221,680			100.0%	17.0%	14.1%
	Design-Build Part 1	Suffolk Construction				Resolution No. 2022-01	4,661,194	0	0	0	4,661,194	4,661,194			100.0%	21.2%	19.2%
	Design	Jacobs (Note 2)					345,352	0	0	0	345,352	315,201			91.3%	10.0%	17.1%
	Design (Other)						138,730	0	0	0	138,730	115,718			83.4%		
	Design-Build Part 2	Suffolk Construction				Resolution No. 2023-81, 8/3/2023	162,046,702	50,888,845	-6,308,682	57,197,527	60,269,013	60,190,938			99.9%	10.0%	0.0%
	Construction (ODP)						5,709,894	0	0	0	5,709,894	5,624,524			98.5%		
	Project Management (Inspection)	Jacobs (Note 2)					588,859	0	0	0	588,859	588,859			100.0%	13.0%	7.0%
	Other (In House/Misc)						4,197,432	0	0	0	4,197,432	4,141,874			98.7%		
	Total Project Costs/Budget Approved		**2/1/2025**	**53,910,000**	**77,754,000**		**178,059,691**	**50,888,845**	**-6,308,682**	**57,197,527**	**76,282,002**	**76,009,834**	**1,744,166**	**77,754,000**	**99.6%**		
8520 24	**TPA Real Estate Development**																
	Design	Michael Baker Inc.					274,305	18,766	0	0	255,539	255,539			100.0%	12.0%	15.4%
	Design	RS&H (note 1)					4,560	0	0	0	4,560	4,560			100.0%	12.0%	8.3%
	Construction	CW Roberts					739,622	-182,316	-182,316	0	1,104,254	1,104,254			100.0%	10.0%	12.1%
	Project Management (Inspection)	Jacobs (Note 2)					86,106	0	0	0	86,106	86,106			100.0%	13.0%	9.4%
	Other (In House/Misc)						99,007		0	0	99,007	99,007			100.0%		
	Total Project Costs/Budget Approved		**7/15/2025**	**3,987,000**	**3,860,100**		**1,203,599**	**-163,550**	**-182,316**	**0**	**1,549,465**	**1,549,465**	**2,310,635**	**3,860,100**	**100.0%**		
Sub-Total Substantially Complete Master Plan Projects				**$ 210,254,800**	**$ 261,604,935**	**$**	**3**	**$ 436,552,278**	**$ 86,904,689**	**$ (22,888,621)**	**$ 109,793,310**	**$ 262,742,900**	**$ 257,508,351**	**$ 399,823**	**$ 257,908,174**	**98%**	
Sub-Total Substantially Complete Non-Master Plan Projects				**$ 124,578,530**	**$ 156,726,271**	**$**	**25**	**$ 240,997,721**	**$ 48,329,962**	**$ (8,850,986)**	**$ 57,197,527**	**$ 144,321,218**	**$ 140,629,529**	**$ 16,096,742**	**$ 156,726,271**	**97%**	
Total Substantially Complete				**$ 334,833,330**	**$ 418,331,206**	**$**	**28**	**$ 677,549,999**	**$ 135,234,651**	**$ (31,739,607)**	**$ 166,990,837**	**$ 407,064,118**	**$ 398,137,880**	**$ 16,496,565**	**$ 414,634,445**	**98%**	

Highlighted MP projects are included in the substantially complete section of the current CIP status report.

Tampa International Airport & General Aviation Airports
Capital Improvement Program
FY 2027-2032

** For planning purpose only*

		Funding Sources					Estimated Total Cost
Project Year	**Project Title**	**AIP Grants**	**FDOT Grants**	**Bond Funds**	**Authority Funds From Operations**	**SkyCenter One Reserve Funds**	**Board Budget**
2027	Northwest Remain Overnight Parking Apron – Construction	-	-	68,876,000	-	-	68,876,000
2027	Airside F Shuttle Cars Replacement	-	-	59,660,000	-	-	59,660,000
2027	Runway 1L/19R & Associated Taxiways - Construction Only	-	-	38,296,000	-	-	38,296,000
2027	Airside A Club Space Development	-	-	37,465,000	-	-	37,465,000
2027	Airside A Roof Replacement	-	2,000,000	32,402,800	-	-	34,402,800
2027	Main Terminal Restroom Renovations	-	-	28,689,700	-	-	28,689,700
2027	Airsides Shuttle Lobby Doors Replacement and Upgrades	-	-	-	18,110,000	-	18,110,000
2027	Airside A Carpet Replacement & Lighting Replacement	-	-	-	12,142,000	-	12,142,000
2027	Concessions Redevelopment (Design) & Airside C Lounge Const.	-	-	10,327,000	-	-	10,327,000
2027	TPA GA Support Facilities	-	7,607,134	-	1,901,766	-	9,508,900
2027	GA Pavement Rehabilitation – (VDF)	2,568,367	1,500,000	-	4,903,233	-	8,971,600
2027	Tree Trimming for Protection of Runway Surfaces - All Airports	-	-	-	8,314,200	-	8,314,200
2027	Parking Garage Rehabilitation	-	3,000,000	-	5,165,900	-	8,165,900
2027	Ancillary Roof Repairs and Replacement	-	-	-	7,483,000	-	7,483,000
2027	Sewer and Grease Lines Rehab Phase-2	-	-	-	4,913,600	-	4,913,600
2027	Tampa Fuel Committee FY 27 Projects	-	-	-	4,782,000	-	4,782,000
2027	FY27 Project Management Information System (PMIS)	-	-	-	3,916,000	-	3,916,000
2027	General Aviation (GA) Facility Rehabilitation	-	-	-	3,800,000	-	3,800,000
2027	STPG Fire Detection System (LiDAR) Phase 2	-	-	-	3,000,000	-	3,000,000
2027	VDF Utility Upgrades - Design Only	-	-	-	2,778,300	-	2,778,300
2027	Main Terminal Technology Modernization Phase 2	-	-	-	2,750,000	-	2,750,000
2027	International Busing Plan	-	-	-	2,049,200	-	2,049,200
2027	General Aviation Ditch and Pond Maintenance/Rehabilitation	-	-	-	1,644,000	-	1,644,000
2027	Airside C Automated Exit Breach Control System	-	-	-	1,595,500	-	1,595,500
2027	ITS Data Modernization	-	-	-	1,500,000	-	1,500,000
2027	Fire Alarm System Upgrades Phase 4	-	-	-	1,311,600	-	1,311,600
2027	GA Airport Layout Plan and Exhibit 'A' Update	696,630	-	-	349,370	-	1,046,000
2027	FY27 IT Capital Commodity Purchases	-	-	-	1,000,000	-	1,000,000
2027	Work Order / Asset Management System Upgrade	-	-	-	1,000,000	-	1,000,000
2027	Enterprise Geographic Information Systems (GIS) Upgrade	-	-	-	1,000,000	-	1,000,000
2027	Replacement of Electronic Records Management System (ERMS)	-	-	-	750,000	-	750,000
2027	Maintenance and Tenant Contingency	-	-	-	448,000	-	448,000
2027	FY27 Common Use System Enhancements (CUPPS)	-	-	-	400,000	-	400,000
2027	SkyCenter One Building Contingency	-	-	-	-	100,000	100,000
2027 Total		**3,264,997**	**14,107,134**	**275,716,500**	**97,007,669**	**100,000**	**390,196,300**
2028	Runway 1R/19L & Taxiway C Reconstruction (Construction)	106,914,827	81,832,072	180,253,101	-	-	369,000,000
2028	Airside A C & F Bag Sort Devices & Pushers Replacement	-	-	69,710,000	-	-	69,710,000
2028	Waterline Extension Phase 1 (VDF) Construction				20,000,000		20,000,000
2028	Airside E Field Carpet, Floors, Furniture Replacement and Interior Finishes Refurbishment	-	-	-	17,330,000	-	17,330,000
2028	Airside A Vertical Transportation Equipment Modernization	-	-	-	12,850,000	-	12,850,000
2028	Pilot Controlled Lighting System Upgrade (VDF)	-	-	-	10,870,000	-	10,870,000
2028	FY 28 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	-	-	-	8,451,707	-	8,451,707
2028	FY 28 Roof Rehabilitation and Replacements	-	-	-	7,335,000	-	7,335,000
2028	TPA Airfield Service Road Rehabilitation	-	3,000,000	-	4,322,270	-	7,322,270
2028	TPF Runway 18-36 Crack Seal , Taxiways B,D,F, & Service Roads, Mill & Overlay , Parking Lot Se	-	-	-	7,310,000	-	7,310,000
2028	FY 28 GA Airport Hangar and Terminal Bldg. Rehabilitation	-	-	-	6,840,000	-	6,840,000
2028	Airside C & E Guideway Painting	-	-	-	5,542,600	-	5,542,600
2028	Cellular Distribution Antenna System – Transition of Ownership	-	-	-	5,000,000	-	5,000,000
2028	Stormwater & Storm Surge Resilience Projects PH2	-	-	-	5,000,000	-	5,000,000
2028	SkyConnect APM Substation Flood Protection	-	-	-	4,200,000	-	4,200,000
2028	Terminal Large Technology Refresh Phase 3	-	-	-	3,500,000	-	3,500,000
2028	Private Wireless Implementation (CBRS)	-	-	-	3,000,000	-	3,000,000
2028	APM 1 eGates	-	-	-	2,770,000	-	2,770,000
2028	Elevator Interior Glass Wall Upgrade	-	-	-	3,250,000	-	3,250,000
2028	Dynamic Signage on Airport Entry & George Bean Parkway Phase 1	-	-	-	2,500,000	-	2,500,000
2028	Airside F Hydraulic Elevator Modernization	-	-	-	2,330,000	-	2,330,000
2028	Airfield Maintenance Equipment North Storage Building Addition	-	-	-	2,290,000	-	2,290,000
2028	ARFF Facility Refurbishment	-	-	-	2,270,000	-	2,270,000
2028	LTPG Electrical Room Flood Protection	-	-	-	2,200,000	-	2,200,000
2028	FY ITS Commodity Purchases	-	-	-	2,200,000	-	2,200,000
2028	CCTV Server and Storage Refresh	-	-	-	1,800,000	-	1,800,000
2028	Taxiway A and B Bridge and Cargo Tunnel Rehab	-	-	-	1,550,000	-	1,550,000
2028	TPA Fuel Committee Projects	-	-	-	1,500,000	-	1,500,000
2028	New Monument Signs for all GA Airports	-	-	-	1,450,000	-	1,450,000
2028	Replace ARFF Vehicle (7692 Striker 3000 2011)	-	-	-	1,400,000	-	1,400,000
2028	AOC Expansion	-	-	-	1,380,000	-	1,380,000
2028	Airside A Sort Building, Airside E and Economy Garage Fire System Pumps/Heads Replacement	-	-	-	1,300,000	-	1,300,000
2028	Common Use Passenger Processing System Enhancement	-	-	-	1,300,000	-	1,300,000
2028	Campus Traffic and Signage Improvements	-	-	-	1,069,485	-	1,069,485
2028	Aircraft Rescue Fire Fighting facility and CRDC Chiller Replacement	-	-	-	1,020,000	-	1,020,000
2028	Perimeter Service Roads Rehabilitation (VDF)	-	-	-	670,000	-	670,000
2028	LED Replacement APMS 4	-	-	-	500,000	-	500,000
2028	Maintenance and Tenant Contingency	-	-	-	463,680	-	463,680
2028	Airfield Driving Simulator	-	-	-	310,000	-	310,000
2028	Airside F Airline and TSA Space Rehabilitation	-	-	-	300,000	-	300,000
2028	FY 28 Refreshment of facilities being returned to HCAA	-	-	-	300,000	-	300,000
2028	TPA Building Structure Support	-	-	-	276,000	-	276,000
2028	Airside C Passenger Boarding Bridges Painting	-	-	-	265,400	-	265,400
2028	Airside F passenger boarding bridge painting	-	-	-	245,000	-	245,000
2028	FY 28 TPA Building Structure Support	-	-	-	213,000	-	213,000
2028	Runway Incursion Warning System (RIWS)	-	-	-	170,000	-	170,000
2028	SkyCenter One Building Contingency	-	-	-	-	100,000	100,000
2028 Total		**106,914,827**	**84,832,072**	**249,963,101**	**158,844,142**	**100,000**	**600,654,142**
2029	Concession Programming - Construction PH 1	-	-	39,000,000	-	-	39,000,000
2029	Airsides A & E Restroom Refurbishment	-	-	-	16,580,000	-	16,580,000
2029	Airside A Bag Sort Building Expansion	-	-	-	15,000,000	-	15,000,000
2029	Roof Rehabilitation and Replacements	-	-	-	10,584,000	-	10,584,000
2029	Taxiway Improvements (Shoulders) - TW N and Associated Connectors	-	-	-	10,170,000	-	10,170,000
2029	FY 29 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	-	-	-	8,747,516	-	8,747,516
2029	FY 29 GA Airport Hangar and Terminal Bldg. Rehabilitation	-	-	-	8,340,000	-	8,340,000
2029	Airside Aprons Pavement Rehab	-	-	-	5,110,000	-	5,110,000
2029	Terminal and Hangar Aprons (4135) Rehab (PCM)	-	1,410,599	-	3,427,755	-	4,838,354
2029	FY 29 Real Estate off-lease Refurbishment	-	-	-	4,300,000	-	4,300,000
2029	Terminal Large Technology Refresh Phase 4	-	-	-	4,000,000	-	4,000,000
2029	Waterline Extension Phase 2 (VDF) Construction	-	-	-	4,000,000	-	4,000,000
2029	Airside C Field Carpet and PBB Carpet Replacement	-	-	-	3,590,000	-	3,590,000
2029	Stormwater & Storm Surge Resilience Projects PH3	-	-	-	3,350,000	-	3,350,000
2029	Interior Cabling Replacement	-	-	-	3,000,000	-	3,000,000
2029	Taxiway S Rehab	-	1,400,000	-	1,400,000	-	2,800,000
2029	FY ITS Commodity Purchases	-	-	-	2,200,000	-	2,200,000
2029	Noise Study	-	-	-	1,900,000	-	1,900,000
2029	Baggage Handling Systems Servers Upgrade/Enhancement PT 1	-	-	-	1,850,000	-	1,850,000
2029	Cell Phone Lot LED Replacement	-	-	-	1,500,000	-	1,500,000

2029	TPA Fuel Committee Projects	-	-	-	1,500,000	-	1,500,000
2029	Public Safety Systems Upgrades	-	-	-	1,460,000	-	1,460,000
2029	O'Brien ST. & W. Spruce St Roadway Improvements	-	-	-	1,460,000	-	1,460,000
2029	Common Use Passenger Processing System Enhancement	-	-	-	1,300,000	-	1,300,000
2029	Fire System Refurbishment (VDF)	-	-	-	1,280,000	-	1,280,000
2029	Taxiway B concrete joint and slab rehabilitation	-	153,800	-	1,076,200	-	1,230,000
2029	Tampa Airport Website Refresh	-	-	-	850,000	-	850,000
2029	Integrated Risk Management Software	-	-	-	700,000	-	700,000
2029	Maintenance and Tenant Contingency	-	-	-	479,909	-	479,909
2029	Airside A Airline and TSA Space Rehabilitation	-	-	-	315,000	-	315,000
2029	NOC Server Room A/C Replacement	-	-	-	270,000	-	270,000
2029	FY 29 TPA Building Structure Support	-	-	-	209,000	-	209,000
2029	SkyCenter One Building Contingency	-	-	-	-	100,000	100,000
2029 Total		**-**	**2,964,399**	**39,000,000**	**119,949,380**	**100,000**	**162,013,779**
2030	Airside C Boarding Bridges, PCA AHU and GPU Replacements	25,086,035	14,334,877	32,253,473	-	-	71,674,384
2030	Rehab Aprons A, B and C (VDF)	-	5,000,000	-	33,431,000	-	38,431,000
2030	Employee Surface Parking West	-	-	-	25,786,000	-	25,786,000
2030	Mill & Overlay Runway 18-36, Taxiways B, D, F, East Hangar Taxilanes, Tiedowns I and J, Apron,	-	5,000,000	-	13,351,000	-	18,351,000
2030	Tree Trimming for Protection of R/W Surfaces (All Airports)	-	-	-	9,218,102	-	9,218,102
2030	Aircraft Rescue Fire Fighting alternative fuel training facility	-	5,529,100	-	781,000	-	6,310,100
2030	Tampa International Airport Master Plan Update	-	2,000,000	-	3,580,000	-	5,580,000
2030	FY 30 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	-	-	-	9,053,679	-	9,053,679
2030	Remote transmitter receiver relocation	-	-	-	3,504,300	-	3,504,300
2030	Terminal Large Technology Refresh Phase 5	-	-	-	3,000,000	-	3,000,000
2030	GA Airport Hangar and Terminal Bldg. Rehabilitation	-	-	-	2,870,360	-	2,870,360
2030	Structural and Pavement Rehabilitation (Placeholder)	-	-	-	2,666,384	-	2,666,384
2030	FY ITS Commodity Purchases	-	-	-	2,200,000	-	2,200,000
2030	IDF Technology Refresh	-	-	-	1,807,525	-	1,807,525
2030	Baggage Handling Systems Servers Upgrade/Enhancement PT 2	-	-	-	1,782,420	-	1,782,420
2030	Authority-wide Petroleum Storage Systems Refurbishment	-	776,250	-	776,250	-	1,552,500
2030	TPA Fuel Committee Projects	-	-	-	1,500,000	-	1,500,000
2030	Replace ARFF Vehicle (7696 Global Striker 1500 2020)	-	-	-	1,402,097	-	1,402,097
2030	Replace ARFF Vehicle (7693 Striker 3000 2013)	-	-	-	1,361,300	-	1,361,300
2030	Common Use Passenger Processing System Enhancement	-	-	-	1,300,000	-	1,300,000
2030	Ramp FedEx / Emory and Taxiway K Concrete Joint and Slab Rehabilitation	-	485,000	-	715,425	-	1,200,425
2030	Support Facilities Fiber Replacement	-	-	-	1,027,000	-	1,027,000
2030	ConRAC and Roadway Wayfinding	-	-	-	700,000	-	700,000
2030	Landside shuttle central control computers replacement	-	341,350	-	341,350	-	682,700
2030	VDF Master Plan Update	-	-	-	659,281	-	659,281
2030	Airside C Fire System Pumps & Heads Refurbishment	-	269,550	-	269,550	-	539,100
2030	Maintenance and Tenant Contingency	-	-	-	496,706	-	496,706
2030	Airside A Passenger Boarding Bridges Painting	-	-	-	301,100	-	301,100
2030	Airside E Airline and TSA Space Rehabilitation	-	-	-	258,916	-	258,916
2030	FY 29 TPA Building Structure Support	-	-	-	216,315	-	216,315
2030	SkyCenter One Building Contingency	-	-	-	-	100,000	100,000
2030 Total		**25,086,035**	**33,736,127**	**32,253,473**	**124,357,059**	**100,000**	**215,532,694**
2031	Runway 1L/19R concrete pavement replacement including asphalt shoulders and blast pads replac	8,590,000	-	-	16,410,000	-	25,000,000
2031	Baggage Claim Expansion - Arrivals Levels Improvements	-	5,000,000	32,688,000	-	-	37,688,000
2031	Taxiways D, E, P, Q, R & S concrete pavement replacement	-	-	-	22,300,000	-	22,300,000
2031	Replace Parking Revenue Control System (PARCS) Equipment	-	-	-	16,296,766	-	16,296,766
2031	Employee Bus Replacement	7,899,785	-	-	3,614,792	-	11,514,577
2031	FY 31 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	-	-	-	9,370,558	-	9,370,558
2031	Airside C & F Restroom Refurbishment	-	1,000,000	-	5,348,300	-	6,348,300
2031	Parkway & Service Rd - Asphalt Pavement Rehabilitation	-	1,726,567	-	3,686,583	-	5,413,150
2031	Replace lighting on curbside drives	-	-	-	3,318,000	-	3,318,000
2031	GA Airport Hangar and Terminal Bldg. Rehabilitation	-	-	-	2,970,823	-	2,970,823
2031	Main Terminal Complex Structural Envelope Restoration	-	-	-	2,521,437	-	2,521,437
2031	Ramp A Concrete Joint and Slab Rehabilitation	-	1,062,700	-	1,365,700	-	2,428,400
2031	FY ITS Commodity Purchases	-	-	-	2,200,000	-	2,200,000
2031	Terminal Large Technology Refresh Phase 6	-	-	-	1,888,300	-	1,888,300
2031	Airside F Automated Exit Breach Control System	-	-	-	1,750,000	-	1,750,000
2031	TPA Fuel Committee Projects	-	-	-	1,500,000	-	1,500,000
2031	Common Use Passenger Processing System Enhancement	-	-	-	1,300,000	-	1,300,000
2031	Crack seal Runway 4-22, Taxiways A, C, E, Taxilanes C-H and Mill & Overlay Taxiway G (TPF)	-	818,400	-	204,600	-	1,023,000
2031	Roof Rehabilitation and Replacements (STPG/MT)	-	-	-	922,600	-	922,600
2031	Wildlife Management Program - Ph 1	-	-	-	901,796	-	901,796
2031	Main Terminal SWE escalators replacement	-	281,950	-	281,950	-	563,900
2031	Walter Corporate Hangar Rehabilitation (can be part of Real Estate off-lease refurb)	-	-	-	549,650	-	549,650
2031	Maintenance and Tenant Contingency	-	-	-	514,090	-	514,090
2031	Service road from gate P6a to P3 pavement replacement	-	-	-	336,000	-	336,000
2031	Airside C Airline and TSA Space Rehabilitation	-	-	-	237,537	-	237,537
2031	FY 29 TPA Building Structure Support	-	-	-	223,886	-	223,886
2031	Replace ARFF 6 F350 2018	-	-	-	220,000	-	220,000
2031	SkyCenter One Building Contingency	-	-	-	-	100,000	100,000
2031 Total		**16,489,785**	**9,889,617**	**32,688,000**	**100,233,368**	**100,000**	**159,400,770**
2032	Runway 10/28 pavement replacement west of runway 1R	-	8,000,000	-	17,000,000	-	25,000,000
2032	FY 32 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	-	-	-	9,698,528	-	9,698,528
2032	GBP and Bessie Coleman Service Rd from PO north to AS/F (Asphalt Pavement Overlay)	-	-	-	7,531,900	-	7,531,900
2032	Taxiway N pavement replacement west of runway 1R	-	-	-	6,901,200	-	6,901,200
2032	Runway 10/28 east of runway 19L including blast pads and branch taxiways H, G & N-1 asphalt rel	-	1,349,920	-	4,134,080	-	5,484,000
2032	TPF Seawall Rehabilitation	3,355,830	-	-	372,870	-	3,728,700
2032	GA Airport Hangar and Terminal Bldg. Rehabilitation	-	-	-	3,074,801	-	3,074,801
2032	Baggage Claim Level Carpet Replacement	-	-	-	2,931,473	-	2,931,473
2032	Structural and Pavement Rehabilitation (Placeholder)	-	-	-	2,856,297	-	2,856,297
2032	Taxiway E Rehab	-	712,612	-	2,042,820	-	2,755,432
2032	FY ITS Commodity Purchases	-	-	-	2,200,000	-	2,200,000
2032	CCTV Server and Storage Refresh	-	-	-	2,137,835	-	2,137,835
2032	ConRAC - Restroom Refurbs	-	1,050,000	-	1,050,000	-	2,100,000
2032	Airside Guideway Repairs (A, A-Sort, C, E, F)	-	-	-	2,024,800	-	2,024,800
2032	NOC Technology Refresh	-	-	-	1,957,900	-	1,957,900
2032	TPA Fuel Committee Projects	-	-	-	1,500,000	-	1,500,000
2032	Common Use Passenger Processing System Enhancement	-	-	-	1,300,000	-	1,300,000
2032	Work Order System Replacement	-	-	-	1,187,686	-	1,187,686
2032	Records Management Software Upgrade	-	-	-	1,140,179	-	1,140,179
2032	FY 32 GA Pavement Rehabilitation Misc	-	-	-	1,000,000	-	1,000,000
2032	Replace ARFF Vehicle (ARFF 8 T-3000 2023) model 1	-	-	-	922,450	-	922,450
2032	Jim W Blvd and related service road pavement replacement	-	-	-	899,500	-	899,500
2032	Cargo/GSE Parking Lot Asphalt Pavement Rehabilitation	-	352,863	-	497,565	-	850,428
2032	Exterior Dynamic Sign Replacement	-	-	-	844,642	-	844,642
2032	Maintenance Paint Removal Truck Purchase	-	-	-	696,250	-	696,250
2032	Cargo/GSE Roll-Up Door Replacement	-	-	-	690,758	-	690,758
2032	Cargo/GSE Ramp Concrete Joint & Slab Rehabilitation	-	306,781	-	306,781	-	613,562
2032	Maintenance and Tenant Contingency	-	-	-	532,083	-	532,083
2032	FAA access road asphalt pavement replacement	-	-	-	447,400	-	447,400
2032	Con RAC - Refurbish Cooling Towers	-	210,000	-	210,000	-	420,000
2032	Frontage road pavement replacement	-	-	-	248,200	-	248,200
2032	FY 29 TPA Building Structure Support	-	-	-	231,722	-	231,722
2032	Replace ARFF 7 F350 2019	-	-	-	230,000	-	230,000
2032	GA Exhibit "A" - Property Maps	115,443	-	-	12,827	-	128,270
2032	Airside A Boarding Bridge Carpet Replacement	-	-	-	122,926	-	122,926
2032	SkyCenter One Building Contingency	-	-	-	-	100,000	100,000
2032 Total		**3,471,273**	**11,982,176**	**-**	**78,935,475**	**100,000**	**94,488,924**