



Aviation Authority

Capital Improvement Program

Project Status Report

May - June 2026



Prepared by
Planning and Development
and
Capital Program Services

Capital Improvement Project Status Report Overview

The Capital Improvement Project Status Report has been updated through June 2026 activity.

The Capital Improvement Project Status Report is organized into following categories:

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The Capital Improvement Project Status Report consists of specific information for each project, including the project title, estimated costs, designer, contractor, airport, project description, a project update, and significant dates according to the latest schedule. The Active Projects Spreadsheet mirrors the projects listed within sections I through IV of the Capital Improvement Project Status Report and contains specific project details related to contract or agreement amounts, approved change orders or amendments, D/SBE target and achievement amounts. Projects within the Substantially Complete section will be shown for one month only.

The Authority routinely has miscellaneous small to medium size maintenance and rehabilitation construction projects with time constraints or limited competition. To provide an additional resource, a Job Order Contracting (JOC) solution utilizing a cooperative contract with Sourcewell has been approved by the Board through June 1, 2028.

The Substantially Complete spreadsheet will show all projects in the current fiscal year which achieved Substantial Completion. The spreadsheet provides additional information including the substantial completion date, an estimate of the final costs, and a comparison to the current budget.

The Five-Year Capital Improvement Program Outlook category consists of spreadsheets listing anticipated projects and estimated costs for the period 2027-2031. The estimated project cost includes initial in-house planning, advertising, design development, construction, construction management, construction contract administration, permitting and miscellaneous printing, copying and distribution costs and any other components associated with completion of the work.

Schedules and budgets are updated during the course of the project. Any changes will be reflected in the next posting of the report.

Please call Dan Porter at (813) 765-3082 or e-mail dporter@TampaAirport.com if you have any questions regarding the Capital Improvement Program Status Report.

Capital Improvement Project Status Report

May - June 2026

I. Projects in Planning

#6915 22 MASTER PLAN UPDATE 2022

AIP 03-12-0078-078-2022/ FDOT F.M. #444775-1

Substantial Completion: TBD
Current Budget: \$5,296,892
Consultant: Ricondo
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to update the Airport Master Plan. The Federal Aviation Administration (FAA) recommends that airports update their Master Plan at least every five to ten years or when there has been a significant shift in operations or business model. The last update was the 2012 Master Plan with a 2016 Addendum.

Project Status: The Master Plan Update (Project 6915 22) closed in September 2025 with a \$250,108 balance transferred to the Program Reserve. Following hurricanes in Fall 2024 and ongoing economic uncertainty, P&D recommended revalidating MPU forecasts and assumptions to assess potential capital program adjustments. A revised budget proposes reopening the project to fund a visioning workshop, forecast revalidation, and Exhibit A updates, capped at \$250,000.

#7350 26 PREMIUM PARKING INSTALLATION

Substantial Completion: 26-May-27
Current Budget: \$12,890,000
Consultant: Manhattan/C&S
Contractor: TBD
Airport: Tampa International

Project Description: The Airport Concessions Department evaluated the potential for Premium Public Parking Products at Tampa International Airport, offering reserved spaces with enhanced amenities near terminal and transport areas. The Planning Consultant analyzed customer interest in premium options for both the Long-Term and Economy Parking Garages. Additionally, the project includes installing a camera-based parking guidance system in the Short-Term Garage to improve customer convenience and reduce search time for available spaces.

Project Status: The project is expected to begin design in September 2026 following Board approval of a Part 1 supplement. The IT department is evaluating the use of LIDAR in the Short Term Parking Garage as a parking guidance system in lieu of a camera based system. IT is preparing budgets for installation of signs for customer guidance for evaluation.

#7465 26 FY26 TAMPA FUEL COMMITTEE AND FUEL FARM TANK EXPANSION

Substantial Completion: 31-Mar-27
Current Budget: \$32,681,600
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: This project funds the Tampa Fuel Committee's Fiscal Year 2026 capital improvements at the Tampa Fuel Facility to enhance fueling operations, safety, security, and regulatory compliance. It also supports construction of two new two-million-gallon bulk fuel storage tanks and related infrastructure, expanding capacity in accordance with TPA's 2022 Master Plan. Under the existing Fuel Facilities and Pipeline agreement, the Authority will provide funding and be reimbursed by the Committee under established terms.

Project Status: The Budget and Schedule remain on track.

#7470 26 TAXILANE T RELOCATION

FDOT FM457928-1 (\$2,471,937)

Substantial Completion: 26-Oct-28
Current Budget: \$18,006,900
Consultant: Garver
Contractor: N/A
Airport: Tampa International

Project Description: The project involves realigning airfield infrastructure to meet FAA standards by reconstructing Taxilane T, two connecting taxiways, seven taxi lane connections to tenant facilities, and an adjacent vehicle service road. It also includes the removal of the existing Taxilane T and service road to accommodate the new layout. These improvements will enhance operational efficiency, safety, and compliance with current FAA design criteria.

Project Status: Negotiations of the fee were completed and the Board approved the Contract on June 4, 2026. Design work began on June 18, 2026.

#7475 26 VDF NEW MAINTENANCE FACILITY

Substantial Completion: 6-Mar-28
Current Budget: \$3,583,700
Consultant: TBD
Contractor: N/A
Airport: VDF

Project Description: The project addresses overcrowding and inadequate storage in the existing maintenance facility caused by growth in the general aviation department. It involves constructing a new open-air Equipment Storage Building and an Office Building adjacent to the current facility to support administrative functions and expanded fleet storage. These improvements will enhance operational efficiency, safety, and organization for maintenance staff and equipment.

Project Status: Negotiation of a fee was completed and a work order for design was issued on May 13, 2026.

#7490 26 TPA AIRSIDE A CHILLER REPLACEMENT

Substantial Completion: 30-Mar-29
Current Budget: \$7,519,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will replace the chillers at Airside A due to their age and declining efficiency, which has led to increased maintenance costs and reduced reliability. The new chillers will improve energy performance, enhance system reliability, and ensure continued comfort for passengers and staff.

Project Status: Finalizing WO for issuance and start of design.

#7500 26 POLICE K9 AND TRAINING FACILITY RENOVATION AND EXPANSION

Substantial Completion: 24-Jul-28
Current Budget: \$8,668,700
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The project includes the renovation and expansion of the existing Tampa International Airport Police Department (TPAPD) K9 facility to 6,100 sq. ft. along with the construction of a new 4,100 sq. ft. TPAPD Training facility and associated site improvements in the northeastern quadrant of the Tampa International Airport (TPA) airfield.

Project Status: Design WO has been issued and the project is currently in design.

#7540 26 LONG-TERM PARKING GARAGE (LTPG) HELICES LIGHTING REPLACEMENT

Substantial Completion: 3-Sep-27
Current Budget: \$2,635,200
Consultant: Walker
Contractor: TBD
Airport: Tampa International

Project Description: To support energy efficiency and sustainability goals, the Hillsborough County Aviation Authority will replace outdated lighting on the Long-Term Parking Garage helices with modern LED fixtures. The project will remove and replace existing in-wall lights to improve illumination, safety, and aesthetics while reducing energy use and maintenance costs. The new fixtures will meet current electrical and safety standards and complement the garage's architectural design.

Project Status: In this reporting period, the project completed its site investigation of existing lights and wiring. Consultant is working with lighting manufacturer to adapt lighting detail so it can be work with field conditions. The Project Team sheet has also been updated to reflect the new Project Director and changes to other personnel assigned to the team.

#7610 26 TPA AIRSIDE F PCA CHILLER REPLACEMENT

<i>Substantial Completion:</i>	6-Jul-28
<i>Current Budget:</i>	\$3,655,000
<i>Consultant:</i>	TBD
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The replacement of the PCA chillers at Airside F, due to their age and declining efficiency, which has led to increased maintenance costs and reduced reliability. The new PCA chillers will improve energy performance, enhance system reliability, and ensure continued comfort for passengers and staff.

Project Status: Finalizing WO for issuance and start of design.

II. Projects in Design

#6595 19 SHORT TERM PARKING GARAGE HELIX LIGHTING REPLACEMENT

Substantial Completion: 3-Sep-27
Current Budget: \$546,600
Consultant: Walker
Contractor: TBD
Airport: Tampa International

Project Description: The scope of this project will address the existing lights in the parapet walls and ceiling on the up and down helices.

Project Status: In this reporting period, the project completed its site investigation of existing lights and wiring. Consultant is working with lighting manufacturer to adapt lighting detail so it can be work with field conditions. The Project Team sheet has also been updated to reflect the new Project Director and changes to other personnel assigned to the team.

#6860 21 AIRSIDE GUIDEWAY REHABILITATION (A & C)

Substantial Completion: 18-Dec-26
Current Budget: \$3,141,500
Consultant: Walker
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate the Red Side Departures Level Drive to extend its useful life and maintain it in a safe condition. The rehabilitation will help prevent this elevated structure from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration.

Project Status: In this reporting period, the project was awarded to Restocon LLC at the May 7th HCAA Board Meeting.

#7325 25 EMERGENCY GENERATORS & DOCKING STATIONS

Substantial Completion: March 2027
Current Budget: \$4,936,000
Consultant: Michael Baker International
Contractor: Ring Power Corporation
Airport: Tampa International

Project Description: This project will replace the emergency generators for Airsides A & F and the Long-Term Parking Garage that have reached the end of their service life. The project will also install new docking stations at Airsides C & E to supplement the existing emergency generators.

Project Status: Procurement of Long Lead Items is nearly complete. Construction is expected to start July 6, 2026.

#7360 25 RED SIDE DEPARTURES LEVEL TRAFFIC COATING

Substantial Completion: 18-Dec-26
Current Budget: \$1,291,700
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate the Red Side Departures Level Drive to extend its useful life and maintain it in a safe condition. The rehabilitation will help prevent this elevated structure from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration.

Project Status: In this reporting period, the project was awarded to Restocon LLC at the May 7th HCAA Board Meeting.

#7375 25 REAL ESTATE DEVELOPMENT

Substantial Completion: 26-Sep-26
Current Budget: \$3,579,900
Consultant: Michael Baker International
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of the project is to provide planning, design, and construction to facilitate future tenant development of properties at various locations around the airport campus. Possible improvements that may be implemented utilities modifications; pavement and building foundation demolition; pavement rehabilitation; fencing installation; and other improvements.

Project Status: No update. Project is still on hold.

#7385 25 GA APRON REHABILITATION – TPA FDOT FM44476-1 (\$4,346,000)

Substantial Completion: 11-Sep-27
Current Budget: \$13,996,000
Consultant: Mead & Hunt
Contractor: N/A
Airport: Tampa International

Project Description: This project consists of the rehabilitation of the asphalt apron located in front of the Fixed Base Operators (FBO) at Tampa International Airport (TPA). The rehabilitation is expected to consist of milling and overlaying of asphalt surfaces on this apron.

Project Status: During this reporting period, the 90% and 100% Design Deliverables were received and the project remains on schedule and within budget.

#7435 25 TPA AIRFIELD ELECTRICAL VAULT STORM SURGE PROTECTION

AIP 03-12-0078-086-2025 (\$551,177)

Substantial Completion: 4-May-26
Current Budget: \$2,484,300
Consultant: RS&H
Contractor: H. L. Pruitt
Airport: Tampa International

Project Description: Due to the criticality of the east and west airfield electrical vaults and their potential vulnerability to storm-surge and flooding impacts, the project involves the purchase and installation of temporary flood barrier panels to help mitigate this risk. The proposed flood panels would be 9 feet in height and wrap around the entirety of both electrical vaults (both within the electrical vault enclosure and outside of the AOA fence line by ARFF). Installation of these panels will require construction of the appropriate concrete and/or asphalt foundation around the vaults for panel anchoring, as well as modification of the AOA fence to enable connection of the panels both inside and outside the AOA area. In addition, four sump pumps will be installed to remove any collected rainwater inside the barrier area, and electrical conduit will be waterproofed to prevent water intrusion into the vault areas. The panels will be stored near the electrical vaults year-round and installed only in the event of an impending storm.

Project Status: As of mid-June, the Aqua Fence flood barrier panels have arrived at TPA and are currently stored on-site. After negotiations with our Contractor and Designer, updated design specs for the flood barrier's foundation were agreed upon, and a change order for the design is currently being reviewed. As part of this change order, we have proposed a new substantial completion date of 8/16/26, and no current impacts to total project budget. Once this change order is executed, we will plan to formally update the DC.

#7460 26 AIRSIDE E PASSENGER BOARDING BRIDGE REPLACEMENT

Substantial Completion: 7-Oct-29
Current Budget: \$39,213,600
Consultant: Mead & Hunt
Contractor: TBD
Airport: Tampa International

Project Description: The project will consist of replacing all passenger boarding bridges in Airside E with glass-sided bridges and includes equipment and associated improvements to support their new systems.

Project Status: During this reporting period, the 90% and 100% Design Deliverables were received and the project remains on schedule and within budget.

#7480 26 FY26 FINANCIAL SYSTEM UPGRADE

Substantial Completion: 31-Mar-27
Current Budget: \$9,961,300
Consultant: Oracle
Contractor: Oracle
Airport: Tampa International

Project Description: This project will address critical challenges with the current Oracle MyHub (Enterprise Resource Planning) system utilized by HCAA as it approaches end of life.

Project Status: Substantial completion will be updated to July 2027 based on the updated schedule from UKG regarding their phased approach. The technology go-lives remain on track with Finance going live in October and HR going live in January. Consultants/Contractors will be updated to include both Oracle, UKG, and OpenGov. The financial system upgrade continues to progress as scheduled. Finance and Procurement teams have finalized the first prototype and are now actively engaged in testing the second iteration. Meanwhile, the development and design of prototype three are well underway, with efforts focused on refining its features and functionality. On the HR front, the collaboration with UKG has officially launched, and requirements gathering is in progress with the vendor. The configuration and data conversion phases are expected to wrap up by August 31, setting the stage for system testing and a targeted go-live date in December. Looking ahead, several key milestones are approaching. The completion of prototype three's build is anticipated by August 11, 2026, followed by comprehensive testing, which should be finalized by September 18, 2026. Additionally, the project's scope has broadened to include OpenGov Budgeting and Planning. This expansion is proceeding smoothly and remains on track for completion by October. Overall, all teams are maintaining momentum, keeping each phase aligned with the updated project timeline.

#7515 26 GA PAVEMENT REHABILITATION (TPF, PCM, VDF)

Substantial Completion: 19-Mar-27
Current Budget: \$3,139,000
Consultant: Michael Baker, International
Contractor: TBD
Airport: TPF, PCM, VDF

Project Description: This project focuses on pavement rehabilitation at select locations at PCM, VDF & TPF Airports. The existing asphalt concrete pavements at these airports have deteriorated over time and now exhibit several types of distress. These include block cracking, longitudinal and transverse cracking, weathering, raveling, utility cut patching, swelling, and ponding. These issues can contribute to the presence of Foreign Object Debris (FOD) on the airfield, which poses a risk of damaging aircraft during takeoff, landing, or taxiing.

Project Status: Procurement is underway. Bids will be open July 23,2026.

#7520 26 PARKING GARAGE REHABILITATIONS AND SKYCONNECT GUIDEWAY IMPROVEMENTS

Substantial Completion: 20-Sep-28
Current Budget: \$8,411,800
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: Rehabilitation of the Long Term Parking Garage (LTPG) Levels 3, 4, 5 and Façade including crack sealing, expansion joint replacement, pavement marking, painting and signage. Also included in this project are elevator lobby upgrades in the Short Term Parking Garage (STPG), Long Term Parking Garage and Economy Parking Garages (EPG) as well as replacement of weathered signage and painting on the top level of each garage. Lastly, this project includes the installation of supplemental drains on SkyConnect guideway.

Project Status: The 60% submittal was received in June and the 90% design submittal is scheduled for September.

#7535 26 MT AND AIRSIDE FINISHES REFURBISHMENT AND CARPET REPLACEMENT

Substantial Completion: 7-Dec-27
Current Budget: \$6,708,500
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The project will consist of refurbishments to the Main Terminal Transfer Level and Airside C along with carpet replacement at Airside F to improve the customer experience and extend the useful service life of the facilities.

Project Status: The 90% design submittal was received in June and the 100% design submittal is scheduled for September.

#7555 26 TPF SEAWALL REHABILITATION

Substantial Completion: 3-May-27
Current Budget: \$3,033,300
Consultant: RS&H
Contractor: TBD
Airport: Peter O. Knight Airport

Project Description: The Hillsborough County Aviation Authority has observed and assessed damage to the seawall on the east side of the airfield at Peter O. Knight Airport. One (1) major failure of the seawall was observed where the seawall rebar failed, and moisture was able to enter the crack in the seawall, resulting in the wall pulling apart. The wall was observed to be offset on the inward side. Cracking was noted throughout the length of the seawall.

Project Status: Bids were open on May 21, 2026. The Apparent Low Bidder is Central Florida Contractors, Inc. Contract is expected to be awarded on September 3, 2026.

#7585 26 ECONOMY PARKING ROAD & SKYCENTER DRIVE IMPROVEMENTS

Substantial Completion: 26-Oct-27
Current Budget: \$3,500,000
Consultant: Michael Baker, International
Contractor: TBD
Airport: Tampa International

Project Description: This project will add two travel lanes on SkyCenter Drive between Economy Parking Road and the Cell Phone Lot's northern entry and a dedicated right turn lane on eastbound Economy Parking Road for SkyCenter Drive. A three-way traffic signal will be added at the intersection of SkyCenter Drive and Economy Parking Road. A traffic study will be performed prior to design to assist in the new signal design and to evaluate configuration, marking, and signing of both entrances/exits from the Cell Phone Lot onto SkyCenter Drive to improve traffic movement.

Project Status: Design phase has been extended for additional review of the Traffic Study. The final Traffic Study will be presented to the Authority on July 16, 2026

#7630 26 ECONOMY PARKING GARAGE (EPG) NORTH AND SOUTH A/C REPLACEMENT

Substantial Completion: 3-May-2027
Current Budget: \$994,000
Consultant: Michael Baker, International
Contractor: TBD
Airport: Tampa International

Project Description: The objective of this project is to replace the air conditioning units for the elevator lobby and elevator machine rooms in both the North and South Economy Parking Garages. The existing units, installed in 2005 for the North Garage and 2008 for the South Garage, are original equipment that has exceeded their typical 15-year lifespan. Maintenance and the design consultant recommend replacing a total of ten (10) packaged units: six (6) in the South Garage and four (4) in the North Garage.

Project Status: The Design Team has identified a limited number of options for replacement units. Design phase has been extended to allow for additional third party review and coordination.

#7670 26 SANITARY AND GREASE LINE REPLACEMENT

Substantial Completion: 20-Mar-2028
Current Budget: \$6,250,000
Consultant: General Consultant - Michael Baker
Contractor: TBD
Airport: Tampa International

Project Description: The project will replace deteriorated sanitary sewer and grease lines in the Main Terminal and Airside F, many of which are over 30 years old and suffering from corrosion, leaks, and blockages. Recent inspections revealed structural issues, mixed pipe materials, and limited clean-outs, all contributing to drainage inefficiencies and frequent maintenance disruptions. As part of a multi-year program, future work on Airsides A, C, and E may be added depending on need, budget, and project phasing.

Project Status: The Design-Builder selection is scheduled to start in November 2026.

#8505 23 WILDLIFE MANAGEMENT PROGRAM – PHASE 2

Substantial Completion: 27-May-27
Current Budget: \$13,712,700
Consultant: Mead & Hunt
Airport: Tampa International

Project Description: The scope of this project consists of environmental permitting and the removal of wildlife habitat within the TPA Aircraft Operations Area to reduce the potential for wildlife hazards to aircraft.

Project Status: Gopher Tortoise Relocation began on June 28, 2026. The Notice to Proceed for construction was issued on July 6, 2026.

#8510 23 NORTH EMPLOYEE PARKING LOT EXPANSION

Substantial Completion: 27-May-27
Current Budget: \$7,050,900
Consultant: Mead & Hunt
Airport: Tampa International

Project Description: The scope of this project consists of the expansion of the north employee parking lot to accommodate future airport growth projections and the rehabilitation of the existing parking lot pavement with a sealcoat.

Project Status: Gopher Tortoise Relocation began on June 28, 2026. The Notice to Proceed for construction was issued on July 6, 2026.

#8515 24 CENTRALIZED CHECKED BAGGAGE SYSTEM PROJECT FDOT FM444474-1 (\$4,096,032)

Substantial Completion: 6-Feb-2030
Current Budget: \$309,979,000
Consultant: HP/HNTB/BNP
Airport: Tampa International

Project Description: The project will replace the Main Terminal checked baggage screening system serving existing Airsides E and F with future Airside D screening system capacity, provide the airport with the ability to sort any bag anywhere on campus, will optimize the existing Airside E subsystem, and will centralize screening for the A sortation facility and Airside C.

Project Status: The project has been progressing through tag and trace activities identifying circuits and raceways in conflict with the new baggage conveyor system to relocate those specific pathways. The project is currently supplementing the existing Main Terminal structure with fiber reinforcement in preparation for the conveyor hangers to be installed. The project is currently impacting Claim 14 and will soon impact Claim 15 as the progress begins to involve more area in preparation of the new conveyor. Ticket counter 18 is also involved in the progress as crews prepare the area for concrete saw cutting. Coordination with Maintenance, Airlines, Security and Operations is continual and will continue throughout the project. Airside E design was provided and will be independently cost estimated by US Costs for concurrence. The A Sortation and Airside C scope of work is being refined as is the integration of the alternate cross-belt sorter vendor and all of those costs will be vetted, and the budget will be adjusted most likely in July for a final budget assessment. The budget will also contemplate future requirements of ITS support and require various components to be removed and reinstalled as well as those devices being procured internally.

#8650 26 R/W 1R-19L AND T/W C RECONSTRUCTION (DESIGN ONLY) FDOT FM455952-1 (\$2,750,000)

Substantial Completion: 30-Jan-30
Current Budget: \$35,552,300
Consultant: AECOM
Contractor: TBD
Airport: Tampa International

Project Description: Runway 1R 19L and Taxiway C pavements, originally reconstructed in 1988–1989, have experienced accelerated deterioration despite ongoing repairs. A 2024 pavement study found Taxiway C has no remaining life and Runway 1R 19L only 3–6 years of service left. Based on these findings and increasing maintenance needs, full reconstruction of the pavement complex is recommended as the most effective solution.

Project Status: A briefing with management was held on June 26, 2026, to confirm decisions on scope items and limits of reconstruction. The 30% design submittal is scheduled for July 13, 2026.

#8655 26 TICKET LEVEL EXPANSION & OPTIMIZATION

Substantial Completion: 31-Mar-29
Current Budget: \$285,774,000
Consultant: General Consultants
Contractor: TBD
Airport: Tampa International

Project Description: This project consists of the expansion and optimization of the Ticket Level to accommodate additional ticket counters and a consolidated airline ticket office to provide customer queuing and circulation space throughout the floor necessary to meet the level of service forecast per the 2022 Master Plan Update.

Project Status: The Design Builder continues to develop the 30% deliverable and the program remains on schedule.

#8660 26 REHABILITATE R/W 1L-19R COMPLEX (DESIGN ONLY)

Substantial Completion: 1-Mar-28
Current Budget: \$2,439,500
Consultant: AECOM
Contractor: TBD
Airport: Tampa International

Project Description: Parallel Runways 1L-19R and 1R-19L typically split in half 90% of the air traffic at the airport. When reconstruction occurs on Runway 1R-19L, the airport will be dependent on Runway 1L-19R for 90% of all air carrier traffic. Due to the heavy reliance on a single runway, the project will rehabilitate Runway 1L-19R and the associated taxiways W and V including connectors to reduce the risk of any unexpected repairs during the reconstruction period. The project may include other modifications to Taxiways V and W to comply with required FAA criteria as a result of impacts from new Airside D.

Project Status: The 90% design submittal was delivered on June 22, 2026, with a design review scheduled for July 9, 2026.

#8665 26 NORTHWEST REMAIN OVERNIGHT PARKING APRON (DESIGN ONLY)

Substantial Completion: 31-Dec-27
Current Budget: \$5,084,600
Consultant: AECOM
Contractor: TBD
Airport: Tampa International

Project Description: Tampa International Airport is facing a shortage of aircraft parking positions to accommodate remain-overnight (RON) and diverted flights due to increased airline activity and limited gate availability. A recent demand analysis identified a current deficit of about 14 RON spaces, which will persist even after Airside D opens. The project includes further evaluation of potential parking areas, aircraft maneuverability, and associated environmental, stormwater, and geotechnical considerations to address future RON capacity needs.

Project Status: During this reporting period, the PMP Construction budget was presented to the DC for approval based on the 60% design. The construction budget supports 14 Group III aircraft, two connectors to Taxiway A and Taxiway V7, Ground Service Apron, accommodates widebody aircraft and truck fueling operations.

III. Projects Undergoing Construction/Implementation

#6765 22 GENERAL AVIATION FACILITIES REHABILITATION

Substantial Completion: 28-Aug-26
Current Budget: \$3,932,500
Consultant: General Aviation Capital Projects Group
Contractor: N/A
Airport: Peter O. Knight (TPF), Tampa Executive (VDF), & Plant City (PCM)

Project Description: The purpose of this project is to extend the useful life of various hangars and facilities at all three General Aviation (GA) airports exhibiting signs of deterioration which warrant rehabilitation. This will continue to maintain the high standard of facilities provided by the Authority to its tenants.

Project Status: The General Aviation Capital Projects Group began work at Tampa Executive Airport in Hangar 3700 in May 2026 and will begin work on Hangar 3800 on July 20, 2026.

#6910 22 LTPG LEVEL 6 REHABILITATION & STAIR TOWER/ELEVATOR PENTHOUSE ROOF REPLACEMENT

Substantial Completion: 31-Jul-26
Current Budget: \$3,653,700
Consultant: Walker
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate and extend the life of the Long-Term Parking Garage. New scope elements have been added to waterproof the building envelope of the Alstom & Flagship office located on top of the LTPG which is exhibiting leaking.

Project Status: The contractor has completed the rehabilitation of the Wright Brothers, Janus, and Goddard quadrants in the Long-Term Parking Garage, with work now underway in the Lindbergh quadrant. Roof replacement on Level 8 is progressing, with approximately 80% of the scope completed.

#6971 24 MAIN TERMINAL LED UPGRADE PHASE 2

Substantial Completion: 31-Jan-25
Current Budget: \$2,208,200
Consultant: RS&H
Airport: Tampa International

Project Description: The scope of the project will replace two of the 12-year-old LED signs on the walls going to the escalator from the Transfer level to the Baggage level, as well as all supporting power, data cabling network equipment, content support hardware, and any other LED location the Authority requires LED signage.

Project Status: This project is 99.9% complete and will be closing out in the fall.

#6975 24 BAGGAGE HANDLING SYSTEM UPGRADE AND ENHANCEMENT PHASE 2

FDOT FM#438711-1 (\$1,089,150)

Substantial Completion: 20-Sep-24
Current Budget: \$2,950,000
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is the first phase of replacing end-of-life equipment for the Baggage Handling System and implementing any needed upgrades or enhancements to the supporting software.

Project Status: Initial work has been completed, and security assessment of supporting systems completed. Internal remediation work continues on supporting systems. Acquisition of improved monitoring solution is still underway and once complete the project will be closed.

#6990 23 PUBLIC SAFETY ALERT SYSTEM

FDOT F.M. 448737-1 (\$910,000)

Substantial Completion: 12-Dec-25
Current Budget: \$1,700,000
Consultant: RS&H
Contractors: Convergent/COMCO/AVI
Airport: Tampa International

Project Description: The scope of the project will enhance public safety by implementing an alert system for indoor areas of Tampa International Airport. The solution will enable the Authority's Police department to identify and rapidly respond to threats, allowing them to ensure public safety more efficiently.

Project Status: Installation and commissioning are complete.

#7165 23 INTEGRATED RISK MANAGEMENT (IMR) SOFTWARE

Substantial Completion: TBD
Current Budget: \$555,200
Consultant: Vertosoft LLC
Airport: Tampa International

Project Description: The scope of this project is to identify and implement an Integrated Risk Management software package. This will allow various risk areas to communicate more effectively and share risk information to reduce risks and improve controls, security, and compliance.

Project Status: June was primarily focused on configuration and stakeholder feedback, driving strong alignment on both functionality and user experience. In July, the priority is to complete this initial configuration cycle and transition to automation flow testing and refinement. Current milestones include reviewing the latest user feedback on Wednesday, July 8, and beginning Power Automate flow updates for testing on Friday, July 10.

#7215 24 REPLACE PARKING REVENUE CONTROL SYSTEM (PARCS) EQUIPMENT

Substantial Completion: 22-Feb-2027
Current Budget: \$11,025,000
Consultant: Manhattan
Contractor: TBD
Airport: Tampa International

Project Description: The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

Project Status: Submittals continue to be processed while conduit routing work progresses on Quad Decks. Conduit and island extension work has also begun on Long Term Entry Plaza.

#7225 24 FY24 COMMON USE SYSTEM ENHANCEMENTS (CUPPS)

Substantial Completion: 31-Dec-2024
Current Budget: \$1,000,000
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

Project Status: This project is also 99.9% complete and will be closing out this fall.

#7285 24 GENERAL AVIATION AIRPORT HANGAR & TERMINAL BUILDING REHABILITATION

Substantial Completion: 2-Jul-27
Current Budget: \$2,588,900
Consultant: General Aviation Capital Projects Group
Airport: Tampa International, Tampa Executive, Peter O. Knight, & Plant City

Project Description: The purpose of the project is the rehabilitation of hangars and building at all three General Aviation airports, including structures, slabs, painting, metal panels, doors, electrical, and finish upgrades.

Project Status: The General Aviation Capital Projects Group completed rehabilitation at Peter O. Knight Airport on Hangar 4600 on March 31, 2026, and Hangar 6600 in May 22, 2026.

#7315 24 LIDAR AIRPORT INSTALLATION AND REVENUE SHARE

Substantial Completion: 31-Dec-2026
Current Budget: \$5,000,000
Consultant: TBD
Airport: Tampa International

Project Description: The purpose of the project is to procure IT equipment, software, and numerous agreed upon LiDAR (Light Detection and Ranging) technology solutions between the Authority and “The Indoor Lab” company. The Authority and Indoor Lab have a negotiated long-term agreement for Tampa International to install agreed upon solutions that will then be sold by Indoor Labs to the world primarily the transportation industry and the Authority in return receives 30% of net sales as documented in the agreement. The two entities have agreed to and have installed or are planning to install 12 solutions at the Authority with numerous other solutions in the planning stages. The revenue share feature of this agreement, if successful, will allow the Authority to potentially be one of the most State of the art and efficient functioning facilities in the world.

Project Status: The new Airside A check point has been completed. Concessions reporting and restrooms have been completed. Short term garage is moving along but this project as well is getting close to paid out. We are still working with the executives to define our direction.

#7321 25 FIRE ALARM SYSTEM - PHASE 2

Substantial Completion: 18-Aug-26
Current Budget: \$1,318,000
Consultant: JCI
Contractor: JCI
Airport: Tampa International

Project Description: The project consists of the second phase of a multi-phased project to upgrade all obsolete fire alarm system components in facilities across the TPA campus. Phase 2 of the project will upgrade Airside A (Node 3), Host Terminal (Node 9) Airside F (Node 10), A Sortation Facility (Node 12), F Sortation Facility (Node 14), and the Main Terminal 71’ level (Node 26). This upgrade will address all end-of-life equipment including, but not limited to, panels, power supplies, network cards, Magnet cards, associated support equipment for the ES Network, updating the workstation screens in the AOC, programing, testing, and certification of the system.

Project Status: All fire alarm nodes have been upgraded and are now operating on the new ESNET network. Inspections are complete, and the substantial completion punch walk was conducted at the end of June.

#7322 26 FIRE ALARM SYSTEM UPGRADES – PHASE 3

Substantial Completion: 6-Feb-27
Current Budget: \$1,077,400
Consultant: Johnson Controls
Airport: Tampa International

Project Description: This third phase of the airport’s fire alarm system upgrade addresses the discontinuation of legacy Simplex components due to manufacturing and supply chain issues. The project will replace obsolete equipment throughout the Main Terminal, airsides, parking garages, and other facilities. Work includes upgrading panels, power supplies, network components, and AOC workstation screens to ensure system reliability and compliance with current standards.

Project Status: Continuing to install new equipment in fire alarm panels and converting Nodes from the existing 4020 network to the new ESNet network.

#7335 26 FY26 STPG FIRE DETECTION SYSTEM (LIDAR) (PHASE 1)

Substantial Completion: 30-Jun-27
Current Budget: \$2,000,000
Consultant: TBD
Airport: Tampa International

Project Description: This project will provide LiDAR sensors and the associated artificial intelligence software to process smoke and fire detection in the short-term parking garage at the main terminal. This is the first phase of a two-phase project to completely install this solution throughout all six floors of the short-term garage.

Project Status: The project is still underway and has completed the roll out of level 4 in the short term garage. Current work is underway for level 5 which is the extent that this CIP includes. Phase 2 of this project is an FY27 CIP but due to our accelerated schedule we may be requesting funding a few months early from reserves but this would not increase the FY27 CIP. This project is ahead of schedule and currently on budget.

#7340 25 ARFF DORM & RESTROOM RENOVATION

Substantial Completion: 16-Jul-26
Current Budget: \$1,856,800
Consultant: Michael Baker International
Contractor: N/A
Airport: Tampa International

Project Description: The ARFF Station at Tampa International Airport (TPA) was originally constructed and opened for operations in 2006. Additional space is needed to increase the total number of dorms from the current 14 to a capacity of 17. The second portion of work is to address water leaks, structural deficiencies, and deteriorated conditions in the primary men's, women's, and Captain's restrooms in the dormitory area of the building.

Project Status: Project will achieve construction substantial completion in July 2026.

#7355 25 LTPG FIRE SUPPRESSION REFURB FDOT FM455229-1 (\$410,000)

Substantial Completion: 31-Jul-26
Current Budget: \$732,600
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: The purpose of this project is to replace the existing fire suppression system located in the Long-Term Parking Garage (LTPG) at Tampa International Airport. The existing Fire Suppression system was installed in 1997, and the useful life expectancy of the pumps and controllers is 20 years and the pipes and fittings 30 years. This project consists of the design and construction to include removal and replacement of the existing fire pump, jockey pump, controllers, associated piping, grooved fittings, and electrical connections within the LTPG fire pump room.

Project Status: Replacement of the Fire pump system is in progress, with approximately 70% of the process complete. TECO will re-energize the fire pump panel on July 8-9, 2026, pending hydrostatic testing and commissioning of the system.

#7365 25 A/S A&F BAG SORT LIGHT FIXTURES REPLACEMENT

Substantial Completion: 18-Nov-26
Current Budget: \$642,500
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: The Airside A Bag Sort and Airside F Bag Sort facilities consist of metal halide light fixtures which have reached the end of their useful life and have been identified for replacement. The fixtures have exhibited failures consisting of overheating and shattering causing concern for personnel and equipment. The project also includes the replacement of existing fluorescent light fixtures that have reached the end of their useful life with LED fixtures. Other benefits to the project consist of improved facility lighting, energy efficiencies, and reduced replacement cycles via the proposed replacement with LED fixtures.

Project Status: Notice to Proceed was issued May 22, 2026. Construction is underway at Airside F Sort Facility.

#7405 25 FY25 TAMPA FUEL PROJECTS

Substantial Completion: 30-Sep-26
Current Budget: \$303,095
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project identifies the Tampa Fuel Committee and its Agent (Menzie's) FY25 Fuel Farm Projects as being necessary to bring the jet fuel storage facility up to industry standards. The FY25 projects include a new tank design budget, replacement of 40 lay flat lids, replacement of 10 pt heads, and a conversion of tanker offloading area lights to LED. The FY25 Projects are expected to be completed by September 30, 2025.

Project Status: This is anticipated to be substantially completed ahead of schedule and closed out under budget in the next couple months.

#7410 25 FY25 ITS COMMODITY PURCHASES

Substantial Completion: 30-Sep-26
Current Budget: \$2,450,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the seventh year of this initiative, which will encompass the FY 25 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more and more of the Authority solutions.

Project Status: This project is almost paid out and waiting on encumbered items to clear but may be increased financially in the next few months.

#7415 25 ANCILLARY BUILDING ROOF REHAB

Substantial Completion: 6-Nov-26
Current Budget: \$1,267,000
Consultant: Walker
Contractor: Apex Roofing
Airport: Tampa International

Project Description: The project stems from a 2024 TPA-campuswide roof assessment that evaluated the conditions of over 60 Authority-owned roof areas. Of the roof areas assessed, two warranted immediate remediation efforts due to their age and condition. Airside C has roughly 8,000 SF of low slope roof areas and Airside E Gatehouse roof both have advanced states of deterioration. These roofs have reached the end of their useful life and require repair greater than typical maintenance.

Project Status: Construction is underway.

#7420 25 FY25 COMMON USE SYSTEM ENHANCEMENTS

Substantial Completion: 30-Jun-26
Current Budget: \$1,100,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 50% of the Authority, ticket counters and boarding gates have been converted to Common Use over the past seven years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present and procure new technology, provide software support and software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience.

Project Status: This project has been paid in full and is currently be prepped for closing this fall.

#7510 26 PAGING SYSTEM UPGRADE – CAMPUS WIDE

Substantial Completion: 21-Apr-28
Current Budget: \$5,459,100
Consultant: Altel
Contractor: Altel
Airport: Tampa International

Project Description: Atlas-IED (Innovative Electronic Designs) is the sole source provider of the paging system software and hardware at Tampa International Airport. They have recently notified the Authority that several components of the current CobraNet digital platform are no longer being produced due to the discontinuation of critical parts. Also, their spare parts stock is anticipated to run out in two years. This project will have Altel Systems Group, Atlas-IED's local authorized installer, replace the end-of-life paging system campus-wide with the newest hardware and software platform.

Project Status: Construction is underway.

#7530 26 MAIN TERMINAL TECHNOLOGY MODERNIZATION PHASE 1

Substantial Completion: 30-Jun-27
Current Budget: \$1,250,000
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: This project will provide IT equipment, software, and technology modernization to meet the needs of the Authority relating to the aging main terminal technology infrastructure. This program is made up of five phases over five years, will take major aging solutions and bring them up to speed to meet the needs of the changing technological solutions driving our passenger experience.

Project Status: IT continues to make the needed adjustments to LED and network solutions. This project is approximately 80% paid out and will continue to provide funding for modernization of the main terminal needs. We have recently met with the maintenance team regarding AC units in the data center and the potential need there.

#7560 26 FY26 ITS CAPITAL COMMODITY PURCHASES

Substantial Completion: 30-Jun-27
Current Budget: \$5,950,000
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: This project will provide IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the eighth year of this initiative, which will encompass the FY26 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more of the Authority solutions.

Project Status: The Authority is in the process of finalizing a services support agreement with Pattison our new advertising provider. Both parties have agreed in principle for the Authority to provide LED sign support to handle any requirements for structural analysis, power and data, overseeing LED sign installation and daily monitoring. At the advice of the finance department the Authority will issue purchase orders as needed for these services and they will invoice Pattison in return monthly as required. This initial request is for the first eight signs that they will be installing between September 1, 2026, and October 31, 2026. Future signs will be budgeted in the Commodity CIP, but FY27 has already been submitted so will adjust as required.

#7580 26 FY26 ITS SPECIAL COMMODITY PURCHASES PHASE 2

Substantial Completion: 30-Jun-27
Current Budget: \$1,900,000
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet any unique challenges that have presented themselves to the Authority and need to be corrected. This program can address hardware, software or any other technological needs that have presented some form of risk to the Authority. This CIP will serve as the conduit for the technology team to present solutions to the Development Committee for their approval to take corrective action for the issues identified.

Project Status: The project continues to work the end-of-life hardware and better protect the Authority for cameras and badge readers across the campus.

#7590 26 FY26 COMMON USE PASSENGER PROCESSING SYSTEM (CUPPS)

Substantial Completion: 30-Jun-27
Current Budget: \$1,100,000
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: This project will provide IT equipment, software and the modernization of technology as needed, to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 60% of the Authority ticket counters and boarding gates have been converted to Common Use over the past eight years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present and procure new technology, provide software support and software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience.

Project Status: This project has really been tasked this year with the changes in biometrics with E-Gates and common use conversions. The project actually has spent down early and is working through completing the numerous outstanding tasks.

#7620 26 PCM/VDF NAVAID REPLACEMENT

Substantial Completion: 9-Feb-27
Current Budget: \$737,800
Consultant: RS&H
Contractor: In-House
Airport: Tampa International

Project Description: This project involves replacing the Automated Weather Observing System (AWOS) at Tampa Executive Airport (VDF) and Plant City Airport (PCM), as well as upgrading the Precision Approach Path Indicator (PAPI) and Runway End Identifier Lights (REILs) at PCM.

Project Status: The PAPI and REIL's have been received. The procurement of a PAPI for Runway 10 is being reviewed. The FAA 7460 is being submitted for approval and construction will begin at the end of September 2026.

#7640 26 AIRSIDE C AIRLINE AND TSA SPACE REHABILITATION

Substantial Completion: 9-Oct-2026
Current Budget: \$200,000
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: This project will refurbish tenant work areas at Airside C to maintain clean, functional spaces for Southwest Airlines, TSA, and Alaska Airlines. It includes updating interior finishes that no longer meet airport standards within approximately 19,775 square feet of leased space. The effort supports a planned five-year refurbishment cycle across all airside to ensure consistent quality and upkeep.

Project Status: Construction is under way and on schedule.

#8410 21 TPA REAL ESTATE DEVELOPMENT

Substantial Completion: 1-Sep-22
Current Budget: \$103,440
Consultant: RS&H
Contractor: In-House Projects Team
Airport: Tampa International

Project Description: The purpose of this project is a multi-year project of on-call development support services, planning, preliminary engineering, design, and construction for the future commercial development of various locations.

Project Status: There is no current activity. Project closeout is withheld until the follow-on and related Real Estate Development projects (8520 24 and 7375 25) have been fully completed whereby a comprehensive closeout will be reported.

#8420 21 AIRSIDE A AND C SHUTTLE CAR AND CONTROL SYSTEM REPLACEMENT

FDOT F.M. #447220-1 (\$4,416,334), #448026-1 (\$3,739,752)

Substantial Completion: 15-Jul-26
Current Budget: \$75,080,500
Consultant: Alstom (Bombardier Technologies) & Walker Consultants
Contractor: Lavandera & Johnson Laux
Airport: Tampa International

Project Description: The purpose of this project is to replace the system wide shuttle train control system (Phase 1) and the associated eight total shuttle cars at Airsides A and C (Phase 2) in a multi-phased, multi-year approach. The purchase of the new shuttle cars was an FY22 initiative, and the budget was increased at that time.

Project Status: Alstom continues to submit draft Contract Data Requirement Logs (CDRL) items for the Authority's review and comment. Lea+Elliott is assisting with the review. The Alstom team continues to work on the signaling infrastructure and commissioning of the ASA & ASC Red Shuttle Cars.

#8500 23 AIRSIDE D DEVELOPMENT PROGRAM

FDOT F.M. 438753-1 (\$112,762,900)

AIP 03-12-0078-084-2025 (\$55,950,248)

AIP 03-12-0078-085-2025 (\$40,000,000)

AIP 03-12-0078-088-2026 (\$10,050,329)

<i>Substantial Completion:</i>	2-Mar-29
<i>Current Budget:</i>	\$1,528,880,000
<i>Design-Builder:</i>	Hensel Phelps/HNTB/Gensler
<i>Airport:</i>	Tampa International

Project Description: The scope of this project is to construct a new 16 gate Airside, hydrant fueling system, and guideway with shuttle connection to the Main Terminal Shuttle D station.

Project Status: Construction of foundations and below grade infrastructure is still underway. Placement of slabs on grade and steel erection have both commenced.

#8525 25 AIRSIDE E ROOF REPLACEMENT

FDOT FM454108-1 (\$2,500,000)

<i>Substantial Completion:</i>	15-Nov-27
<i>Current Budget:</i>	\$27,450,900
<i>Design-Builder:</i>	HC Beck
<i>Airport:</i>	Tampa International

Project Description: This project provides for the replacement of the roof system at Airside E. It will include replacement of the standing seam metal and low sloped roof systems, gutters, and all of the other ancillary roof accessories required to ensure a watertight structure.

Project Status: Construction is continuing with substantial completion scheduled for November 2027.

#8910 23 AIRSIDE E SHUTTLE CARS REPLACEMENT

<i>Substantial Completion:</i>	14-Oct-2026
<i>Current Budget:</i>	\$33,982,767
<i>Manufacturer:</i>	Alstom
<i>Airport:</i>	Tampa International

Project Description: The scope of this project consists of the replacement of the four shuttle cars which run the guideway between Airside E and the Main Terminal and supporting infrastructure and systems associated with the guideway and subsystems.

Project Status: The Airside E shuttle guideway work has been completed, and we are currently working with Alstom to deliver the shuttle cars and have them tested for final acceptance. The first train has been received (Red) 1/27/26 and the second train is scheduled to be received on (Blue) 8/27/26. Passenger service for Airside E Red side shuttle is being reported as 8/8/26. The project contractual end date is 10/14/26 although Alstom is reporting an end date of 12/4/26 which is currently being negotiated with Alstom.

IV. Projects Substantially Complete

#7065 23 REPLACE AUTOMATIC DOORS

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	20-Dec-23	13-May-26
<i>Board Approved Budget:</i>	\$1,850,000	\$2,163,700
<i>Re-Baseline Budget:</i>	-	\$2,052,900
<i>Design Amendments:</i>	-	-
<i>Design D/W/MBE:</i>	5.2%	2.8%
<i>Change Orders:</i>	-	3
<i>Construction D/W/MBE:</i>	3.0%	6.4%
<i>Consultant:</i>	RS&H	
<i>Contractor:</i>	Rycon	
<i>Airport:</i>	Tampa International	

Project Description: The scope of this project is to replace the automatic doors serving the Main Terminal and parking garage penthouses that have reached the end of lifecycle.

Project Performance: The project construction duration was extended beyond the contractual substantial completion date due to contractor performance issues.

#7310 24 AIRSIDE E COOLING TOWER REFURBISHMENT

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	30-Mar-25	21-Apr-26
<i>Board Approved Budget:</i>	\$1,710,000	\$2,205,200
<i>Re-Baseline Budget:</i>	-	\$1,728,200
<i>Design Amendments:</i>	-	-
<i>Design D/W/MBE:</i>	14.7%	16.8%
<i>Change Orders:</i>	-	1
<i>Construction D/W/MBE:</i>	-	-
<i>Consultant:</i>	RS&H / Jacobs	
<i>Contractor:</i>	Carrier / J. Gray	
<i>Airport:</i>	Tampa International	

Project Description: The purpose of the project is to refurbish the Airside E cooling tower systems as part of a comprehensive maintenance planning process. Using reclaimed water in the cooling towers over the last 10 years has noticeably shortened the life of the equipment in the tower due to its corrosive properties. Unique features of the system have become evident over time and are contributing to the recirculation of the exhaust plume and multiple leaks within the interior water distribution piping to the tower. This occurrence has accelerated failures of various components of the cooling tower such as gearboxes, actuators, fan blade assemblies, electrical conduits, and controls/safety devices. Due to the Airside E Security Screening Checkpoint Expansion project (SSCP), a project phasing will be needed with Phase 1 noted as work that can take place inside the cooling tower while the SSCP project is complete, and Phase 2 will be all other work outside of the cooling tower. Phase 2 will begin in December 2024.

Project Performance: Phase I was completed by J Gray in accordance with the Contract. The quality of work and timeliness of completion both met the contract requirements. Phase II was completed by Carrier Corporation. The quality of work was acceptable and met contractual requirements.

ACTIVE PROJECTS MAR-APR 2026															
HCAA Project No. and Description		Architect/Engineer Contractor/Design-Build	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date	
Projects in Planning															
7350 26	PREMIUM PARKING INSTALLATION														
	Design	Walker Parking				5,086	0	0	0	5,086	5,086	100.0%	10.0%	6.7%	
	Design	RS&H (note 1)				83,250	0	0	0	83,250	83,250	100.0%	12.0%	8.0%	
	Design	Jacobs (Note 2)				4,103	0	0	0	4,103	4,103	100.0%	13.0%	14.9%	
	Construction					0	0	0	0	0	0	0.0%			
	Other (In House/Misc)					21,550	0	0	0	21,550	21,550	100.0%			
	Total Project Costs/Budget Approved			12,890,000	12,890,000		113,989	0	0	0	113,989	113,989	100.0%		
7465 26	FY26 TAMPA FUEL COMMITTEE														
	Design	Jacobs (Note 2)				26,729	0	0	0	26,729	26,729	100.0%	13.0%	14.9%	
	Construction	Aircraft Service				32,681,600	0	0	0	32,681,600	307,230	0.9%			
	Other (In House/Misc)					0	0	0	0	0	0	0.0%			
	Total Project Costs/Budget Approved			32,075,200	32,681,600		32,708,329	0	0	0	32,708,329	333,959	1.0%		
7470 26	T/W T RELOCATION														
	Design	Michael Baker Inc.				11,909	0	0	0	11,909	11,909	100.0%	13.0%	14.9%	
	Design	Jacobs (Note 2)				3,768	0	0	0	3,768	3,768	100.0%			
	Design	Garver				1,692,379	0	0	0	1,692,379	0	0.0%			
	Design	RS&H				22,621	0	0	0	22,621	0	0.0%			
	Construction					0	0	0	0	0	0	0.0%			
	Other (In House/Misc)					52,974	0	0	0	52,974	52,974	100.0%			
	Total Project Costs/Budget Approved			18,006,900	17,950,887		1,783,651	0	0	0	1,783,651	68,651	3.8%		
	7475 26	VDF NEW MAINTENANCE FACILITY													
Design		Michael Baker Inc.				6,930	0	0	0	6,930	6,930	100.0%	13.0%	14.9%	
Design		Jacobs (Note 2)				2,302	0	0	0	2,302	2,302	100.0%			
Design		RS&H				264,917	0	0	0	264,917	6,507	2.5%			
Construction						0	0	0	0	0	0	0.0%			
Other (In House/Misc)						32,647	0	0	0	32,647	32,647	100.0%			
Total Project Costs/Budget Approved			3,583,700	3,583,700		306,796	0	0	0	306,796	48,386	15.8%			
7490 26	A/S A CHILLER REPLACEMENT														
	Design	RS&H (note 1)				17,491	0	0	0	17,491	17,491	100.0%	12.0%	8.0%	
	Design	Jacobs (Note 2)				2,239	0	0	0	2,239	2,239	100.0%	13.0%	14.9%	
	Construction					0	0	0	0	0	0	0.0%			
	Other (In House/Misc)					5,811	0	0	0	5,811	5,811	100.0%			
Total Project Costs/Budget Approved			7,519,000	7,519,000		25,540	0	0	0	25,540	25,540	100.0%			
7500 26	K9 & TRAINING FACILITY REHAB														
	Design	RS&H (note 1)				844,459	0	0	0	844,459	24,714	2.9%	12.0%	8.0%	
	Design	Jacobs (Note 2)				8,459	0	0	0	8,459	8,459	100.0%	13.0%	14.9%	
	Construction					0	0	0	0	0	0	0.0%			
	Other (In House/Misc)					12,379	0	0	0	12,379	12,379	100.0%			
Total Project Costs/Budget Approved			8,668,700	8,668,700		865,297	0	0	0	865,297	45,552	5.3%			

ACTIVE PROJECTS MAR-APR 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-BUILDER	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
7540 26	LTPG HELICES LIGHT REPLACEMENT												
	Design	Walker Design			172,359	0	0	0	172,359	42,067	24.4%	10.0%	6.7%
	Design	RS&H (note 1)			1,816	0	0	0	1,816	1,816	100.0%	12.0%	8.0%
	Design	Jacobs (Note 2)			1,889	0	0	0	1,889	1,889	100.0%	13.0%	14.9%
	Construction	Johnson Laux Co.			48,624	0	0	0	48,624	19,893	40.9%		
	Other (In House/Misc)				25,064	0	0	0	25,064	25,064	100.0%		
	Total Project Costs/Budget Approved	2,635,200	2,635,200		249,752	0	0	0	249,752	90,728	36.3%		
7610 26	A/S F CHILLER REPLACEMENT												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				2,434	0	0	0	2,434	2,434	100.0%		
	Total Project Costs/Budget Approved	3,655,000	3,655,000		2,434	0	0	0	2,434	2,434	100.0%		
	Sub-Total Planning Master Plan Projects	\$ 21,506,900	\$ 21,450,887	\$ 2	\$ 2,342,941	\$ -	\$ -	\$ -	\$ 2,342,941	\$ 310,086	0.00%		
	Sub-Total Planning Non-Master Plan Projects	\$ 67,526,800	\$ 68,133,200	\$ 62	\$ 33,712,847	\$ -	\$ -	\$ -	\$ 33,712,847	\$ 419,152	1.24%		
	Total Planning	\$ 89,033,700	\$ 89,584,087	\$ 64	\$ 36,055,788	\$ -	\$ -	\$ -	\$ 36,055,788	\$ 729,239	2.02%		

ACTIVE PROJECTS MAR-APR 2026														
HCAA Project No. and Description		Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects in Design														
6595 19	Short Term Parking Garage - Helix Lighting Replacement													
	Design	RS&H (note 1)				90,543	0	0	0	90,543	90,543	100.0%	12.0%	8.0%
	Design	Walker Parking				21,766	0	0	0	21,766	13,043	59.9%		
	Project Management	Jacobs (Note 2)				46,087	0	0	0	46,087	46,087	100.0%	13.0%	14.9%
	Construction (Other)	Johnson Laux Co.				48,624	0	0	0	48,624	19,893	40.9%		
	Other (In House/Misc)					56,641	0	0	0	56,641	56,641	100.0%		
Total Project Costs/Budget Approved			850,800	546,600		263,662	0	0	0	263,662	226,207	85.8%		
7325 25	Emergency Generators & Docking Stations													
	Design	Michael Baker Inc.				329,099	0	0	0	329,099	179,831	54.6%	12.0%	18.3%
	Design	Jacobs (Note 2)				86,513	0	0	0	86,513	60,335	69.7%	13.0%	14.9%
	Construction	Ring Power			Resolution No. 2023-101	3,600,000	0	0	0	3,600,000	0	0.0%		
	Other (In House/Misc)					55,979	0	0	0	55,979	55,979	100.0%		
Total Project Costs/Budget Approved			5,686,000	4,936,000		4,071,591	0	0	0	4,071,591	296,146	7.3%		
7360 25	Red Side Departures Level Traffic Coating													
	Design	Jacobs (Note 2)				37,256	0	0	0	37,256	37,256	100.0%	13.0%	14.9%
	Design	Walker				138,769	0	0	0	138,769	111,879	80.6%		
	Construction				Resolution No. 2023-101	0	0	0	0	0	0	0.0%		
	Construction	Restocon OA				50,000	0	0	0	50,000	0	0.0%		
	Construction	Restocon Corp				614,617	0	0	0	614,617	0	0.0%		
	Other (In House/Misc)					19,275	0	0	0	19,275	17,307	89.8%		
	Total Project Costs/Budget Approved			1,683,000	1,291,700		859,917	0	0	0	859,917	166,442	19.4%	
7375 25	Real Estate Development													
	Design	Jacobs (Note 2)				64,677	0	0	0	64,677	60,680	93.8%	13.0%	14.9%
	Design	Michael Baker Inc.				426,727	0	0	0	426,727	246,109	57.7%		
	Construction				Resolution No. 2023-101	0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved			2,668,000	3,579,900		491,405	0	0	0	491,405	306,789	62.4%		
7385 25	GA Apron Rehabilitation-TPA													
	Design	Mead & Hunt				796,875	0	0	0	796,875	455,761	57.2%		
	Design	RS&H (note 1)				6,550	0	0	0	6,550	6,550	100.0%	12.0%	8.0%
	Design	Jacobs (Note 2)				10,152	0	0	0	10,152	10,152	100.0%	13.0%	14.9%
	Other (In House/Misc)					112,970	0	0	0	112,970	112,970	100.0%		
Total Project Costs/Budget Approved			13,996,000	13,996,000		926,547	0	0	0	926,547	585,433	63.2%		
7435 25	Electrical Vault Storm Protection													
	Design					0	0	0	0	0	0	0.0%		
	Design	RS&H (note 1)				99,701	0	0	0	99,701	6,235	6.3%	12.0%	8.0%
	Construction	H.L. Pruitt				1,904,047	0	0	0	1,904,047	859,750	45.2%		
	Other (In House/Misc)					358,256	0	0	0	358,256	358,256	100.0%		
Total Project Costs/Budget Approved			2,817,400	2,484,300		2,362,004	0	0	0	2,362,004	1,224,241	51.8%		
7460 26	A/S E PBB REPLACEMENT													
	Design	Mead & Hunt				1,834,566	0	0	0	1,834,566	1,214,657	66.2%		
	Design	Jacobs (Note 2)				12,507	0	0	0	12,507	12,507	100.0%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					84,463	0	0	0	84,463	84,463	100.0%		
Total Project Costs/Budget Approved			35,879,400	39,213,600		1,931,536	0	0	0	1,931,536	1,311,627	67.9%		
7480 26	FY26 FINANCIAL SYS UPGRADE													
	Design	Oracle Americas				7,334,283	0	0	0	7,334,283	3,887,164	53.0%		
	Misc	UKG Kronos				176,098	0	0	0	176,098	152,845	86.8%		
	Misc	Amadeus				82,058	0	0	0	82,058	0	0.0%		
	Misc	Fewell Innovation				43,000	0	0	0	43,000	43,000	100.0%		
	Misc	Shi International Co				17,419	0	0	0	17,419	17,419	100.0%		
	Misc	Vertosoft				32,000	0	0	0	32,000	32,000	100.0%		
	Misc	Gartner				185,000	0	0	0	185,000	0	0.0%		
	Misc	MIRAGE SOFTWARE INC				973,800	0	0	0	973,800	99,446	10.2%		
	Other (In House/Misc)					198,403	0	0	0	198,403	94,728	47.7%		
	Total Project Costs/Budget Approved			9,961,300	9,961,300		9,042,060	0	0	0	9,042,060	4,326,602	47.8%	
7515 26	PCM/TPF/VDF PAVEMENT REHAB													
	Design	Michael Baker Inc.				395,932	0	0	0	395,932	280,673	70.9%	12.0%	18.3%
	Design	RS&H (note 1)				38,081	0	0	0	38,081	15,460	40.6%	12.0%	8.0%
	Project Management	Jacobs (Note 2)				52,399	0	0	0	52,399	34,645	66.1%	13.0%	14.9%
	Other (In House/Misc)	Direct HCAA				1,165	0	0	0	1,165	1,165	100.0%		
	Other (In House/Misc)	Indirect HCAA				1,502	0	0	0	1,502	1,502	100.0%		
Total Project Costs/Budget Approved			3,139,000	3,439,000		489,079	0	0	0	489,079	333,445	68.2%		
7520 26	GARAGE REHAB & GUIDEWAY IMPROV													
	Design	Walker Design				567,737	0	0	0	567,737	224,097	39.5%	10.0%	6.7%
	Construction					0	0	0	0	0	0	0.0%		
	Design	RS&H				10,000	0	0	0	10,000	0	0.0%		
	Design	Jacobs (Note 2)				4,851	0	0	0	4,851	4,851	100.0%		
	Other (In House/Misc)					53,166	0	0	0	53,166	53,166	100.0%		

ACTIVE PROJECTS MAR-APR 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Total Project Costs/Budget Approved		8,411,800	8,411,800		635,753	0	0	0	635,753	282,113	44.4%		
7535 26	MT & A/S FINISHES & CARPET												
	Design	Michael Baker Inc.			402,965	0	0	0	402,965	132,316	32.8%	12.0%	18.3%
	Design	Jacobs (Note 2)			2,360	0	0	0	2,360	2,360	100.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				25,792	0	0	0	25,792	25,792	100.0%		
Total Project Costs/Budget Approved		6,708,500	6,708,500		431,116	0	0	0	431,116	160,468	37.2%		
7555 26	TPF SEAWALL REHABILITATION												
	Design	RS&H (note 1)			29,955	0	0	0	29,955	7,334	24.5%	12.0%	8.0%
	Project Management	Jacobs (Note 2)			44,420	0	0	0	44,420	29,504	66.4%	13.0%	14.9%
	Other (In House/Misc)				4,241	0	0	0	4,241	4,241	100.0%		
Total Project Costs/Budget Approved		3,033,300	1,639,000		78,616	0	0	0	78,616	41,079	52.3%		
7585 26	ECONO RD & SKYCENTER DR IMPROV												
	Design	Michael Baker Inc.			493,564	0	0	0	493,564	205,985	41.7%	12.0%	18.3%
	Design	Jacobs (Note 2)			28,467	0	0	0	28,467	28,467	100.0%	13.0%	14.9%
	Design	Ricondo (note 5)			13,039	0	0	0	13,039	5,385	41.3%		
	Design	RS&H			22,621	0	0	0	22,621	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				1,599	0	0	0	1,599	1,599	100.0%		
Total Project Costs/Budget Approved		3,500,000	3,500,000		559,290	0	0	0	559,290	241,436	43.2%		
7630 26	EPG NORTH & SOUTH A/C REPLACE												
	Design	Michael Baker Inc.			125,746	0	0	0	125,746	53,204	42.3%	12.0%	18.3%
	Project Management	Jacobs (Note 2)			42,778	0	0	0	42,778	20,860	48.8%	13.0%	14.9%
	Other (In House/Misc)				7,084	0	0	0	7,084	7,084	100.0%		
Total Project Costs/Budget Approved		994,000	994,000		175,609	0	0	0	175,609	81,148	46.2%		
7670 26	SANITARY & GREASE LINE REPLACE												
	Design	Michael Baker Inc.			12,874	0	0	0	12,874	12,874	100.0%	12.0%	18.3%
	Design	Jacobs (Note 2)			22,049	0	0	0	22,049	22,049	100.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				14,917	0	0	0	14,917	14,917	100.0%		
Total Project Costs/Budget Approved		6,250,000	6,250,000		49,839	0	0	0	49,839	49,839	100.0%		

ACTIVE PROJECTS MAR-APR 2026														
HCAA Project No. and Description		Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
8505 23	Wildlife Management Program – Phase 2													
	Design	RS&H (note 1)				428,919	0	0	0	428,919	343,175	80.0%	12.0%	8.0%
	Design	Mead & Hunt				1,572,693	136,422	0	0	1,709,115	1,244,079	72.8%	18.7%	20.5%
	Design	Aptim (note 3)				93,733	0	0	0	93,733	93,733	100.0%	10.0%	13.5%
	Misc	Evergreen Erosion				23,858	0	0	0	23,858	15,279	64.0%		
	Misc	ALAFIA RIVER WETLAND				154,631	0	0	0	154,631	154,631	100.0%		
	Misc	Burgess OA				550,000	0	0	0	550,000	0	0.0%		
	Misc	Burgess Civil LLC				7,115,670	0	0	0	7,115,670	0	0.0%		
	Misc	Fox Branch Ranch				21,000	0	0	0	21,000	21,000	100.0%		
	Misc	Tampa Bay Mitigation				39,500	0	0	0	39,500	39,500	100.0%		
	Construction	Permit Fees				45,783	0	0	0	45,783	45,783	100.0%		
	Construction	Hillsborough County				0	0	0	0	0	0	0.0%		
	Construction	Mangrove Point				1,000,000	0	0	0	1,000,000	1,000,000	100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				13,953	0	0	0	13,953	13,953	100.0%	13.0%	14.9%
	Other (In House/Misc)	HCAA Direct/Indirect				19,231	0	0	0	19,231	19,231	100.0%		
	Other (In House/Misc)					340,586	0	0	0	340,586	340,586	100.0%		
Total Project Costs/Budget Approved			17,767,500	13,712,700		11,419,557	136,422	0	0	11,555,979	3,330,949	28.8%		
8510 23	North Employee Parking Lot Expansion													
	Design	RS&H (note 1)				6,523	0	0	0	6,523	6,523	100.0%	12.0%	8.0%
	Design	Mead & Hunt				1,046,595	0	0	0	1,046,595	868,632	83.0%	22.9%	23.0%
	Design	Michael Baker Inc.				16,053	0	0	0	16,053	16,053	100.0%	12.0%	15.4%
	Design	Walker				56,322	0	0	0	56,322	30,321	53.8%		
	Construction	Burgess				4,800,790	0	0	0	4,800,790	0	0.0%		
	Project Management (Inspection)	Jacobs (Note 2)				16,949	0	0	0	16,949	16,949	100.0%	13.0%	14.9%
	Other (In House/Misc)	HCAA Direct/Indirect				8,539	0	0	0	8,539	8,539	100.0%		
	Other (In House/Misc)					130,320	0	0	0	130,320	130,320	100.0%		
Total Project Costs/Budget Approved			8,675,000	7,050,900		6,082,091	0	0	0	6,082,091	1,077,336	17.7%		
8515 24	Westside Checked Baggage Screening System Relocation and Upgrades (Design Only)													
	Design	HP Design				10,317,690	0	0	0	10,317,690	9,536,742	92.4%		
	Design	Jacobs (Note 2)				917,793	0	0	0	917,793	594,750	64.8%	13.0%	14.9%
	Design	Walker				24,885	0	0	0	24,885	4,936	19.8%		
	Misc	Comco				20,655	0	0	0	20,655	0	0.0%		
	Misc	Convergint				19,612	0	0	0	19,612	0	0.0%		
	Misc	Workscapes				4,990	0	0	0	4,990	0	0.0%		
	Misc	Stan Weaver LLC				18,000	0	0	0	18,000	0	0.0%		
	Misc	Wiginton Corporation				199,815	0	0	0	199,815	0	0.0%		
	Misc	SAT Industrial				141,477	0	0	0	141,477	0	0.0%		
	Misc	AVI-SPL LLC				727,045	0	0	0	727,045	170,130	23.4%		
	Construction	Hensel Phelps				166,875,323	0	0	0	166,875,323	5,620,655	3.4%		
	Construction	Triton				674,215	0	0	0	674,215	459,690	68.2%		
	Project Management (Inspection)					598,885	0	0	0	598,885	509,438	85.1%		
	Other (In House/Misc)	HCAA Direct/Indirect				631,397	0	0	0	631,397	631,397	100.0%		
	Other (In House/Misc)					35,874	0	0	0	35,874	35,874	100.0%		
Total Project Costs/Budget Approved			9,840,000	309,979,000		181,207,656	0	0	0	181,207,656	17,563,612	9.7%		
8650 26	R/W 1R-19L & T/W C RECONST													
	Design	AECOM				21,976,021	0	0	0	21,976,021	2,490,784	11.3%		
	Design	RS&H (note 1)				729,127	0	0	0	729,127	455,603	62.5%		
	Design	Ricondo				35,763	0	0	0	35,763	2,539	7.1%		
	Design	Michael Baker Inc.				36,880	0	0	0	36,880	15,956	43.3%		
	Misc	Environmental Science				304,763	0	0	0	304,763	0	0.0%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					140,770	0	0	0	140,770	140,770	100.0%		
Total Project Costs/Budget Approved			35,552,300	35,552,300		23,223,324	0	0	0	23,223,324	3,105,652	13.4%		
8655 26 MP	MT TICKET LEVEL EXP & OPTIM													
	Design	Walker Design				72,639	0	0	0	72,639	71,937	99.0%	10.0%	6.7%
	Design	RS&H (note 1)				1,467,053	0	0	0	1,467,053	217,668	14.8%	12.0%	8.0%
	Design	Jacobs (Note 2)				10,778	0	0	0	10,778	10,778	100.0%		
	Design	Austin				24,448,798	0	0	0	24,448,798	843,402	3.4%		
	Design	Ricondo				19,821	0	0	0	19,821	19,821	100.0%		
	Misc	Workscapes				4,990	0	0	0	4,990	0	0.0%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					155,335	0	0	0	155,335	155,335	100.0%		
Total Project Costs/Budget Approved			285,774,000	285,774,000		26,179,414	0	0	0	26,179,414	1,318,940	5.0%		
8660 26	R/W 1L-19R COMPLEX REHAB													
	Design	AECOM				1,814,529	0	0	0	1,814,529	656,876	36.2%		
	Design	RS&H (note 1)				91,892	0	0	0	91,892	9,232	10.0%		
	Design	Jacobs (Note 2)				10,834	0	0	0	10,834	10,834	100.0%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					60,331	0	0	0	60,331	60,331	100.0%		
Total Project Costs/Budget Approved			2,439,500	2,439,500		1,977,586	0	0	0	1,977,586	737,272	37.3%		

ACTIVE PROJECTS MAR-APR 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-BUILDER	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
8665 26 NW RON PARKING APRON													
Design	AECOM				6,024,258	0	0	0	6,024,258	1,526,542	25.3%		
Design	RS&H (note 1)				238,237	0	0	0	238,237	155,577	65.3%	12.0%	8.0%
Design	Jacobs (Note 2)				24,949	0	0	0	24,949	24,949	100.0%		
Other (In House/Misc)					63,127	0	0	0	63,127	63,127	100.0%		
Total Project Costs/Budget Approved		5,084,600	5,084,600		6,350,571	0	0	0	6,350,571	1,770,194	27.9%		
Sub-Total Design Master Plan Projects		\$ 285,774,000	\$ 285,774,000	1	\$ 26,179,414	\$ -	\$ -	\$ -	\$ 26,179,414	\$ 1,318,940	5.04%		
Sub-Total Design Non-Master Plan Projects		\$ 184,937,400	\$ 480,770,700	21	\$ 252,628,809	\$ 136,422	\$ -	\$ -	\$ 252,765,230	\$ 37,218,030	14.72%		
Total Design		\$ 470,711,400	\$ 766,544,700	22	\$ 278,808,223	\$ 136,422	\$ -	\$ -	\$ 278,944,644	\$ 38,536,970	13.82%		

ACTIVE PROJECTS MAR-APR 2026															
HCAA Project No. and Description		Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date	
Projects Undergoing Construction/Implementation															
6765 22	General Aviation Facilities Rehabilitation														
	Design	RS&H (note 1)				438,301	0	0	0	438,301	369,098	84.2%	12.0%	8.0%	
	Design	Jacobs (Note 2)				12,961	0	0	0	12,961	12,961	100.0%	13.0%	14.9%	
	Design	Slack Johnston				11,950	0	0	0	11,950	11,950	100.0%			
	Construction	Weather Proofing Tech				1,072,798	0	0	0	1,072,798	299,415	27.9%			
	Other (In House/Misc)					874,322	0	0	0	874,322	863,167	98.7%			
	Total Project Costs/Budget Approved			3,997,000	3,932,500		2,410,332	0	0	0	2,410,332	1,556,591	64.6%		
6910 22	LTPG Level 6 Rehab & Stair Tower/Elevator PH Roof Replacement														
	Design	Walker (note 4)				322,999	0	0	0	322,999	278,759	86.3%	10.0%	6.7%	
	Design	Ricondo (note 5)				0	0	0	0	0	0	0.0%	17.0%	14.6%	
	Design	RS&H (note 1)				0	0	0	0	0	0	0.0%	12.0%		
	Construction	Restocon				2,466,310				2,466,310	1,395,337	56.6%			
	Project Management	Jacobs (Note 2)				3,349	0	0	0	3,349	3,349	100.0%			
	Other (In House/Misc)					337,559	0	0	0	337,559	337,559	100.0%			
Total Project Costs/Budget Approved			3,161,000	3,653,700		3,130,217	0	0	0	3,130,217	2,015,004	64.4%			
6971 24	Main Terminal LED Upgrade Phase 2														
	Design					74,962	0	0	0	74,962	74,962	100.0%			
	Construction	AVI-SPL LLC				1,899,388	0	0	0	1,899,388	1,899,388	100.0%			
	Construction	Convergint				46,853	0	0	0	46,853	46,853	100.0%			
	Construction	Communications Installations				172,846	0	0	0	172,846	172,846	100.0%			
	Other (In House/Misc)					12,945	0	0	0	12,945	12,945	100.0%			
	Total Project Costs/Budget Approved			2,567,500	2,208,200		2,206,993	0	0	0	2,206,993	2,206,993	100.0%		
6975 23	Baggage Handling System Upgrade and Enhancement														
	Misc	DGR SYSTEMS LLC				30,847	0	0	0	30,847	30,847	100.0%			
	Misc	Dell Marketing				1,444,518	0	0	0	1,444,518	1,444,518	100.0%			
	Misc	Presidio Networked				1,066,894	0	0	0	1,066,894	1,066,894	100.0%			
	Misc	SHI International				84,719	0	0	0	84,719	84,719	100.0%			
	Misc	CDW				31,114	0	0	0	31,114	31,114	100.0%			
	Misc	Egroup				90,922	0	0	0	90,922	90,922	100.0%			
Total Project Costs/Budget Approved			1,500,000	2,950,000		2,823,363	0	0	0	2,823,363	2,823,363	100.0%			
6990 23	Public Safety Alert System														
	Design					195,681	0	0	0	195,681	187,856	96.0%			
	Construction	Communications Installations				424,951	0	0	0	424,951	424,951	100.0%			
	Construction	Convergint				979,883	0	0	0	979,883	971,291	99.1%			
	Other (In House/Misc)					83,746	0	0	0	83,746	88,765	106.0%			
Total Project Costs/Budget Approved			1,592,500	1,700,000		1,684,261	0	0	0	1,684,261	1,672,862	99.3%			
7165 23	Integrated Risk Management (IMR) Software														
	Design					0	0	0	0	0	0	0.0%			
	Misc	Environmental System				350,000	0	0	0	350,000	282,375	80.7%			
	Construction	Vertosoft			Resolution No. 2023-60, 6/1/2023	200,113	0	0	0	200,113	200,113	100.0%			
	Other (In House/Misc)					8,477	0	0	0	8,477	8,477	100.0%			
Total Project Costs/Budget Approved			615,000	555,200		558,589	0	0	0	558,589	490,964	87.9%			
7215 24	Replace Parking Revenue Control System (PARCS) Equipment														
	Design	Jacobs (Note 2)				5,160	0	0	0	5,160	5,160	100.0%	13.0%	14.9%	
	Design	Manhattan				1,095,088	95,000	0	0	1,190,088	973,696	81.8%	32.0%	11.5%	
	Design	Michael Baker Inc.				10,132	0	0	0	10,132	10,132	100.0%			
	Design	Walker				27,807	0	0	0	27,807	25,050	90.1%	10.0%	6.7%	
	Construction	PRESIDIO NETWORKED				22,975	0	0	0	22,975	0	0.0%			
	Construction	Communications Installations				15,765	0	0	0	15,765	11,134	70.6%			
	Construction	Manhattan				6,234,742	0	0	0	6,234,742	1,004,317	16.1%			
	Misc	AVI-SPL LLC				122,382	0	0	0	122,382	0	0.0%			
	Misc	INTELLISOFT				70,978	0	0	0	70,978	0	0.0%			
	Project Management (Inspection)	Jacobs (Note 2)				34,473	0	0	0	34,473	34,473	100.0%			
	Other (In House/Misc)					293,687	0	0	0	293,687	303,819	103.4%			
	Total Project Costs/Budget Approved			9,284,000	11,025,000		7,933,188	95,000	0	0	8,028,188	2,367,781	29.5%		
	7225 24	Common Use System Enhancements (CUPPS)													
		Design	SITA INFORMATION				124,030	0	0	0	124,030	124,030	100.0%		
Construction		Communications Installations				140,369	0	0	0	140,369	140,369	100.0%			
Construction		Convergint Tech				162,535	0	0	0	162,535	162,535	100.0%			
Construction		Dell Marketing				92,070	0	0	0	92,070	92,070	100.0%			
Construction		Amadeus				18,848	0	0	0	18,848	18,848	100.0%			
Construction		IER Inc				124,213	0	0	0	124,213	124,213	100.0%			
Construction		Lyndan Inc.				83,514	0	0	0	83,514	83,514	100.0%			
Construction		Vidtronix				12,950	0	0	0	12,950	12,950	100.0%			
Other (In House/Misc)						243,755		0	0	243,755	239,645	98.3%			
Total Project Costs/Budget Approved			1,000,000	1,000,000		1,002,283	0	0	0	1,002,283	998,173	99.6%			
7285 24	General Aviation Airport Hangar & Terminal Building Rehabilitation														

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HCAA Project No. and Description		Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
	Design	Jacobs (Note 2)				3,969	0	0	0	3,969	3,969	100.0%	13.0%	14.9%
	Design	RS&H (note 1)				32,035	0	0	0	32,035	21,935	68.5%	12.0%	8.0%
	Design	Michael Baker Inc.				2,934	0	0	0	2,934	2,934	100.0%	12.0%	18.3%
	Design	WEATHERPROFFING TECH				10,002	0	0	0	10,002	0	0.0%		
	Misc	Shaw Integrated				18,842	0	0	0	18,842	10,002	53.1%		
	Other (In House/Misc)					326,061		0	0	326,061	304,391	93.4%		
Total Project Costs/Budget Approved			2,588,900	2,588,900		393,843	0	0	0	393,843	343,231	87.1%		
7315 24	LIDAR Airport Installation and Revenue Share													
	Design	Indoor Lab				3,107,476	0	0	0	3,107,476	2,459,614	79.2%		
	Design	Presidio Networked				167,313	0	0	0	167,313	153,134	91.5%		
	Construction	Dell Marketing				236,473	0	0	0	236,473	236,473	100.0%		
	Construction	Convergint				1,028,843	0	0	0	1,028,843	1,028,843	100.0%		
	Construction	Comco				433,848	0	0	0	433,848	426,958	98.4%		
Other (In House/Misc)						1,632		0	0	1,632	1,632	100.0%		
Total Project Costs/Budget Approved			5,000,000	5,000,000		4,975,585	0	0	0	4,975,585	4,306,654	86.6%		
7321 25	Fire Alarm System Upgrades Phase 2													
	Design					0	0	0	0	0	0	0.0%		
	Construction	Johnson Controls				1,109,989	0	0	0	1,109,989	1,016,490	91.6%		
	Other (In House/Misc)					63,985		0	0	63,985	63,985	100.0%		
Total Project Costs/Budget Approved			1,148,400	1,318,000		1,173,975	0	0	0	1,173,975	1,080,475	92.0%		
7322 26	FIRE ALARM SYS UPGRADE PH3													
	Design					0	0	0	0	0	0	0.0%		
	Construction	Johnson Controls				919,006	0	0	0	919,006	571,584	62.2%		
	Other (In House/Misc)					34,364	0	0	0	34,364	34,364	100.0%		
Total Project Costs/Budget Approved			1,040,500	1,077,400		953,370	0	0	0	953,370	605,948	63.6%		
7335 26	STPG FIRE DETEC SYS LIDAR													
	Design					0	0	0	0	0	0	0.0%		
	Construction	The Indoor Lab				2,085,203	0	0	0	2,085,203	2,085,203	100.0%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved			2,000,000	2,000,000		2,085,203	0	0	0	2,085,203	2,085,203	100.0%		
7340 25	ARFF Dorm & Restroom Renovation													
	Design	Michael Baker Inc.				236,614	33,413	0	0	270,027	236,653	87.6%	12.0%	18.3%
	Design	Jacobs (Note 2)				21,324	0	0	0	21,324	21,324			
	Misc	Johnson Controls				21,829	0	0	0	21,829	21,829			
	Misc	Butler Human Service				2,728	0	0	0	2,728	2,728			
	Construction	Trias Construction				1,144,919	0	0	0	1,144,919	1,018,779	89.0%		
	Other (In House/Misc)					358,348	0	0	0	358,348	358,348	100.0%		
Total Project Costs/Budget Approved			1,905,300	1,856,800		1,785,763	33,413	0	0	1,819,175	1,659,662	91.2%		
7355 25	LTPG Fire Suppression Refurbishment													
	Design	RS&H (note 1)				72,628	0	0	0	72,628	56,858	78.3%	12.0%	8.0%
	Design	Jacobs (Note 2)				6,203	0	0	0	6,203	6,203	100.0%		
	Misc	OPIFEX SYNERGY				14,955	0	0	0	14,955	0			
	Construction	Restocon				422,520	0	0	0	422,520	96,463	22.8%		
	Other (In House/Misc)					122,404		0	0	122,404	122,404	100.0%		
Total Project Costs/Budget Approved			820,000	732,600		638,711	0	0	0	638,711	281,928	44.1%		
7365 25	A/S A&F Bag Sort Light Fixtures													
		RS&H (note 1)				87,154	0	0	0	87,154	44,789	51.4%	12.0%	8.0%
	Construction	Suncoast Utility				285,370	0	0	0	285,370	36,466	12.8%		
	Other (In House/Misc)					30,094	0	0	0	30,094	30,094	100.0%		
Total Project Costs/Budget Approved			1,230,600	642,500		402,619	0	0	0	402,619	111,349	27.7%		
7405 25	FY25 Tampa Fuel Projects													
	Design					0	0	0	0	0	0	0.0%		
	Construction	Aircraft Service Int				300,000	0	0	0	300,000	300,000	100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				1,384	0	0	0	1,384	1,384			
	Other (In House/Misc)					1,712	0	0	0	1,712	1,712	100.0%		
Total Project Costs/Budget Approved			2,556,300	303,095		303,095	0	0	0	303,095	303,095	100.0%		
7410 25	FY25 ITS Commodity Purchases													
	Design	SHI International				38,495	0	0	0	38,495	38,495	100.0%		
	Design	Comco				743,590	0	0	0	743,590	694,221	93.4%		
	Design	Presidio Networked				386,949	0	0	0	386,949	386,949	100.0%		
	Design	IER				55,052	0	0	0	55,052	27,526	50.0%		
	Design	CXTEC INC				9,047	0	0	0	9,047	9,047	100.0%		
	Design	SPECIALIZED PRODUCTI				29,825	0	0	0	29,825	29,825	100.0%		
	Design	Dell Marketing				70,312	0	0	0	70,312	70,312	100.0%		
	Design	Convergint				85,170	0	0	0	85,170	85,170	100.0%		
	Design	AVI-SPL LLC				982,133	0	0	0	982,133	812,399	82.7%		
	Other (In House/Misc)					82,763	0	0	0	82,763	82,763	100.0%		
Total Project Costs/Budget Approved			1,900,000	2,450,000		2,483,337	0	0	0	2,483,337	2,236,708	90.1%		
7415 25	Ancillary Building Roof Rehab													
	Design	Walker				205,486	0	0	0	205,486	161,527	78.6%	10.0%	6.7%

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HCAA Project No. and Description		Architect/Engineer Contractor/Design-Build	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
	Construction	ATLAS APEX ROOFING				406,000	0	0	0	406,000	151,953	37.4%		
	Design	Jacobs (Note 2)				64,086	0	0	0	64,086	64,086	100.0%	13.0%	14.9%
	Other (In House/Misc)	HCAA Direct/Indirect				20,158	0	0	0	20,158	20,158	100.0%		
	Other (In House/Misc)					22,809	0	0		22,809	22,809	100.0%		
	Total Project Costs/Budget Approved		1,858,000	1,267,000		718,539	0	0	0	718,539	420,532	58.5%		
7420 25	FY25 Common Use Sysem Enhancements													
	Design	AVI SPL				386,617	0	0	0	386,617	386,617	100.0%		
	Design	Dell Marketing				101,363	0	0	0	101,363	101,363	100.0%		
	Design	Convergint				40,571	0	0	0	40,571	40,571	100.0%		
	Design	SHI International				28,856	0	0	0	28,856	28,856	100.0%		
	Design	Comco				285,209	0	0	0	285,209	285,209	100.0%		
	Design	Amadeus				10,056	0	0	0	10,056	10,056	100.0%		
	Design	Lydan Inc				15,200	0	0	0	15,200	15,200	100.0%		
	Design	IER Inc				127,799	0	0	0	127,799	110,958	86.8%		
	Design	Johnson Controls				23,012	0	0	0	23,012	23,012	100.0%		
	Design	SITA Information net				82,392	0	0	0	82,392	67,592	82.0%		
	Other (In House/Misc)					766		0	0	766	766	100.0%		
Total Project Costs/Budget Approved		1,100,000	1,100,000		1,101,841	0	0	0	1,101,841	1,070,200	97.1%			
7510 26	PAGING SYSTEM UPGRADE													
	Design	Jacobs (Note 2)				33,979	0	0	0	33,979	11,398	33.5%	13.0%	14.9%
	Construction	Autel Systems				4,832,698	0	0	0	4,832,698	606,760	12.6%		
	Design	RS&H (note 1)				22,621	0	0	0	22,621	0	0.0%		
	Other (In House/Misc)					8,836	0	0	0	8,836	8,836	100.0%		
Total Project Costs/Budget Approved		5,459,100	5,459,100		4,898,134	0	0	0	4,898,134	626,993	12.8%			
7530 26	MT TECH MODERNIZATON PH1													
	Design					0	0	0	0	0	0	0.0%		
	Design	RS&H (note 1)				40,000	0	0	0	40,000	0	0.0%		
	Construction	Presidio				133,384	0	0	0	133,384	73,336	55.0%		
	Construction	AVI-SPL LLC				533,147	0	0	0	533,147	14,958	2.8%		
	Construction	COMCO				440,461	0	0	0	440,461	412,334	93.6%		
	Misc	GULF COAST FLOORS				6,190	0	0	0	6,190	6,190	100.0%		
	Misc	PROMEDIA GROUP				104,523	0	0	0	104,523	0	0.0%		
	Other (In House/Misc)					490	0	0	0	490	490	100.0%		
	Total Project Costs/Budget Approved		1,250,000	1,250,000		1,258,195	0	0	0	1,258,195	507,308	40.3%		
7560 26	FY26 ITS COMMODITY PURCHASES													
	Design					0	0	0	0	0	0	0.0%		
	Misc	Comco				396,784	0	0	0	396,784	138,318	34.9%		
	Misc	Specialized Products				18,500	0	0	0	18,500	18,500	100.0%		
	Misc	PRESIDIO NETWORKED				893,461	0	0	0	893,461	789,647	88.4%		
	Misc	CONVERGINT TECH				41,216	0	0	0	41,216	30,035	72.9%		
	Misc	AVI-SPL LLC				3,525,049	0	0	0	3,525,049	213,015	6.0%		
	Misc	THE INDOOR LAB				131,000	0	0	0	131,000	131,000	100.0%		
	Misc	IER				19,600	0	0	0	19,600	19,600	100.0%		
	Misc	COLORID LLC				60,062	0	0	0	60,062	45,904	76.4%		
	Misc	WORKSCAPES INC				18,009	0	0	0	18,009	18,009	100.0%		
	Misc	DELL MARKETING LP				217,702	0	0	0	217,702	207,872	95.5%		
	Misc	FOUR WINDS INTERACTI				10,000	0	0	0	10,000	4,700	47.0%		
	Misc	SITA INFORMATION				69,389	0	0	0	69,389	24,902	35.9%		
	Misc	SHI INTERNATIONAL				14,136	0	0	0	14,136	14,136			
	Misc	JOHNSON CONTROLS FIR				33,976	0	0	0	33,976	0			
	Misc	PURCHASING CARD				2,020	0	0	0	2,020	2,020			
	Other (In House/Misc)					17,940	0	0	0	17,940	17,940	100.0%		
	Total Project Costs/Budget Approved		1,900,000	5,950,000		5,468,844	0	0	0	5,468,844	1,675,598	30.6%		
7580 26	FY26 ITS SPEC COMMODITY PH2													
	Design					0	0	0	0	0	0	0.0%		
	Misc	Presidio				29,976	0	0	0	29,976	0	0.0%		
	Construction	CONVERGINT TECH				1,556,979	0	0	0	1,556,979	1,267,255	81.4%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		1,400,000	1,900,000		1,586,954	0	0	0	1,586,954	1,267,255	79.9%		
7590 26	FY26 COMMON USE SYSTEM ENHANCE													
	Design					0	0	0	0	0	0	0.0%		
	Misc	COMCO				280,138	0	0	0	280,138	280,138	100.0%		
	Misc	PRESIDIO				144,022	0	0	0	144,022	72,011	50.0%		
	Misc	SHI INTERNATIONAL				55,575	0	0	0	55,575	55,575	100.0%		
	Misc	WORKSCAPES INC				47,361	0	0	0	47,361	0	0.0%		
	Misc	IER				101,500	0	0	0	101,500	22,500	22.2%		
	Misc	SITA INFORMATION				31,450	0	0	0	31,450	0	0.0%		
	Misc	AVI-SPL LLC				348,436	0	0	0	348,436	173,530	49.8%		
	Misc	CONVERGINT TECH				7,447	0	0	0	7,447	7,447	100.0%		
	Other (In House/Misc)					180,994	0	0	0	180,994	0	0.0%		
	Total Project Costs/Budget Approved		1,100,000	1,100,000		1,196,923	0	0	0	1,196,923	611,202	51.1%		

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HCAA Project No. and Description		Architect/Engineer Contractor/Design-BUILDER	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
7620 26	PCM/VDF NAVAID REPLACEMENT													
	Design	Michael Baker Inc.				11,467	0	0	0	11,467	11,467	100.0%	12.0%	18.3%
	Design	RS&H (note 1)				3,166	0	0	0	3,166	3,166	100.0%		
	Design	Indirect HCAA				1,015	0	0	0	1,015	1,015	100.0%		
	Construction	HCAA In-House Const				2,988	0	0	0	2,988	2,988	100.0%		
	Misc	Allen Enterprises				73,256	0	0	0	73,256	49,893	68.1%		
	Misc	Mesotech Int				310,612	0	0	0	310,612	258,700	83.3%		
	Other (In House/Misc)					3,618	0	0	0	3,618	3,618	100.0%		
Total Project Costs/Budget Approved			737,800	737,800		406,122	0	0	0	406,122	330,847	81.5%		
7640 26	A/S C AIRLINE&TSA SPACE REHA													
	Design					0	0	0	0	0	0	0.0%		
	Construction					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)	HCAA In-House Const				68,138	0	0	0	68,138	68,138	100.0%		
	Other (In House/Misc)	Purchasing Card				2,737	0	0	0	2,737	2,737	100.0%		
	Total Project Costs/Budget Approved			200,000	200,000		70,875	0	0	0	70,875	70,875	100.0%	
8410 21	TPA Real Estate Development													
	Design					38,101	0	0	0	38,101	38,101	100.0%	12.0%	8.2%
	Construction					33,187	0	0	0	33,187	33,187	100.0%		
	Other (In House/Misc)					32,152	0	0	0	32,152	32,152	100.0%		
	Total Project Costs/Budget Approved			250,000	103,440		103,440	0	0	0	103,440	103,440	100.0%	
8420 21	Airside A and C Shuttle Car and Control System Replacement													
	Design	Walker (note 4)				679,434	0	0	0	679,434	619,307	91.2%	10.0%	6.7%
	Design	Lea + Elliot				1,132,452	236,898	236,898	0	1,369,350	1,201,137	87.7%		
	Construction	Alstom (Bombardier) (Phase 1)			Resolution No. 2020-266 approve 10/1/2020	13,018,834	-318,271	-318,271	0	12,700,563	12,700,563	100.0%		
	Construction	Alstom (Bombardier) (Phase 2)			Resolution No. 2021-163, 11/4/2021	50,990,858	0	0	0	50,990,858	49,987,545	98.0%		
	Construction	Johnson-Laux			JOC Contract Resolution No. 2021-35 approved 5/6/2021	5,337,207	1,101,327	1,101,327	0	6,438,534	6,193,218	96.2%	2.0%	1.5%
	Project Management (Inspection)	Jacobs (Note 2)				741,121	0	0	0	741,121	737,986	99.6%	13.0%	14.9%
	Other (In House/Misc)					2,276,873	0	0	0	2,276,873	2,259,658	99.2%		
Total Project Costs/Budget Approved			74,092,700	75,080,500		74,176,779	1,019,954	1,019,954	0	75,196,733	73,699,413	98.0%		
8500 23	Airside D Development Program													
	Design	Jacobs (Note 2)				11,128,729	0	0	0	11,128,729	7,990,550	71.8%	13.0%	14.9%
	Design	RS&H (note 1)				1,420,959	0	0	0	1,420,959	641,745	45.2%	12.0%	8.0%
	Design	Lea + Elliot				2,505,736	0	0	0	2,505,736	647,865	25.9%		
	Design	HOK				1,290	0	0	0	1,290	1,290	100.0%		
	Design	Michael Baker Inc.				290,111	0	0	0	290,111	122,910	42.4%	12.0%	18.3%
	Design	Walker Design				358,644	0	0	0	358,644	98,905	27.6%	10.0%	6.7%
	Design	Ricondo (note 5)				359,845	0	0	0	359,845	311,824	86.7%	17.0%	14.6%
	Design-Build	Hensel Phelps Part 1			Resolution No. 2023-84. 8/3/23	74,134,206	0	0	0	74,134,206	72,488,741	97.8%	20.5%	14.2%
	Construction	Carrier				2,590,000	0	0	0	2,590,000	0			
	Construction	VULCAN MATERIALS				6,959,897	0	0	0	6,959,897	1,183,229	17.0%		
	Construction	FERGUSON ENTERPRISES				15,362	0	0	0	15,362	15,362	100.0%		
	Construction	BARNSCO				1,038,093	0	0	0	1,038,093	917,495	88.4%		
	Construction	THE EUCLID CHEM				75,696	0	0	0	75,696	22,985	30.4%		
	Construction	TERRELL INDUSTRIES				1,465,709	0	0	0	1,465,709	2,180	0.1%		
	Construction	GMF Industries				21,073,952	0	0	0	21,073,952	14,723,438	69.9%		
	Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	66,353,052	2,503,272	-296,728	2,800,000	68,856,324	52,072,882	75.6%		
	Construction	Hensel Phelps Part 2				563,834,503	372,478,446	-17,660,264	390,138,710	936,312,949	125,212,697	13.4%		
	Construction	Aero Bridgeworks				55,608,615	0	0	0	55,608,615	371,193	0.7%		
	Construction	Middlesex				22,214,398	-4,060,588	-4,060,588	0	18,153,810	9,656,503	53.2%		
	Construction	Crisdel Group				81,549,326	-24,194,177	-24,194,177	0	57,355,149	21,174,734	36.9%		
	Construction	Atlantic TNG LLC				118,305	0	0	0	118,305	118,305	100.0%		
	Construction	SUWANNEE AMERICAN CE				4,022,804	0	0	0	4,022,804	632,439	15.7%		
	Construction	Old Castle				587,852	0	0	0	587,852	579,282	98.5%		
	Construction	GRAYBAR ELECTRIC				47,534	0	0	0	47,534	43,093	90.7%		
	Construction	TAMPA STEEL ERECTING				3,051,566	0	0	0	3,051,566	1,781,902	58.4%		
	Construction	TRITON SUPPLY				27,273,507	0	0	0	27,273,507	4,706,534	17.3%		
	Construction	Slade Ross Inc				482,348	0	0	0	482,348	0	0.0%		
	Construction	BLAST DEFLECTORS				288,068	0	0	0	288,068	144,034	50.0%		
	Construction	Johnson Controls				1,865,976	0	0	0	1,865,976	0	0.0%		
	Construction	AXIOS CIVIL SOLUTION				84,996	0	0	0	84,996	75,640	89.0%		
	Construction	CDS Manufacturing				643,600	0	0	0	643,600	576,873	89.6%		
	Construction	Kingspan Insulated				288,011	0	0	0	288,011	0	0.0%		
	Construction	ACO INC				521,908	0	0	0	521,908	171,820	32.9%		
	Project Management (Inspection)	Jacobs (Note 2)				6,451,796	0	0	0	6,451,796	5,319,341	82.4%	13.0%	14.9%
	Misc	Dell Marketing				22,756	0	0	0	22,756	0	0.0%		
	Misc	Diamond View Studios				25,000	0	0	0	25,000	16,250	65.0%		
	Misc	Ashberry Water Condi				393,985	0	0	0	393,985	0	0.0%		
	Construction	MASCHMEYER CONCRETE				223,088	0	0	0	223,088	0	0.0%		

ACTIVE PROJECTS MAR-APR 2026														
HCAA Project No. and Description		Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
	Misc	BARBER VICKERY COMPA				122,006	0	0	0	122,006	0	0.0%		
	Misc	CUNNINGHAM SALES				324,625	0	0	0	324,625	0	0.0%		
	Misc	GEORGE A ISRAEL JR				257,076	0	0	0	257,076	0	0.0%		
	Misc	OLD CASTLE COASTAL				38,393	0	0	0	38,393	0	0.0%		
	Misc	SAT INDUSTRIAL SUPP				4,272,607	0	0	0	4,272,607	0	0.0%		
	Misc	STAN WEAVER LLC				76,670	0	0	0	76,670	0	0.0%		
	Misc	TOM BARROW COMPANY				374,270	0	0	0	374,270	0	0.0%		
	Misc	WIGINTON CORPORATION				780,947	0	0	0	780,947	0	0.0%		
	Misc	AVI-SPL LLC				5,111	0	0	0	5,111	5,111	100.0%		
	ODP					803,508	0	0	0	803,508	803,508	100.0%		
	Other (In House/Misc)	Direct HCAA				360	0	0	0	360	360	100.0%		
	Other (In House/Misc)					6,704,574	0	0	0	6,704,574	5,573,871	83.1%		
Total Project Costs/Budget Approved			787,384,000	1,528,879,247		973,131,369	346,726,953	-46,211,757	392,938,710	1,319,858,322	328,204,891	24.9%		
8525 25	Airside E Roof Replacement													
	Design	Walker				196,390	0	0	0	196,390	169,132	86.1%	10.0%	6.7%
	Design	RS&H (note 1)				80,145	0	0	0	80,145	80,145	100.0%	12.0%	8.0%
	Design	HC Beck				1,799,839	0	0	0	1,799,839	1,774,624	98.6%	11.1%	7.6%
	Design	Jacobs (Note 2)				19,771	0	0	0	19,771	19,771	100.0%		
	Construction	HC Beck				18,881,076	0	0	0	18,881,076	3,471,009	18.4%		
	Construction	World Electric Supply				11,934	0	0	0	11,934	11,934	100.0%		
	Construction	Foundation Building				62,861	0	0	0	62,861	6,817	10.8%		
	Construction	STAN WEAVER & COMPAN				14,950	0	0	0	14,950	10,730	71.8%		
	Construction	IMETCO				3,052,619	0	0	0	3,052,619	328,271	10.8%		
	Construction	QXO				61,459	0	0	0	61,459	13,784	22.4%		
	Misc	ABC SUPPLY CO INC				95,209	0	0	0	95,209	0	0.0%		
	Misc	CAPTIVE AIRE SYSTEMS				7,825	0	0	0	7,825	0	0.0%		
	Misc	DESIGN COMPONENTS				182,615	0	0	0	182,615	0	0.0%		
	Misc	JASPER THOMPSON				78,000	0	0	0	78,000	0	0.0%		
	Other (In House/Misc)					652,002	0	0	0	652,002	651,567	99.9%		
Total Project Costs/Budget Approved			31,500,000	27,450,900		25,196,694	0	0	0	25,196,694	6,537,784	25.9%		
8910 23	Airside E Shuttle Cars Replacement													
	Design	RS&H (note 1)				9,755	0	0	0	9,755	9,755	100.0%	12.0%	8.0%
	Design	Walker				360,543	0	0	0	360,543	328,752	91.2%	10.0%	6.7%
	Design	Lea + Elliot				1,098,904	0	0	0	1,098,904	612,554	55.7%		
	Design	Jacobs (Note 2)				163,193	0	0	0	163,193	158,881	97.4%	13.0%	14.9%
	Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	26,769,974	593,538	0	0	27,363,512	26,258,003	96.0%		
	Construction	Johnson-Laux			Resolution No. 2025-14 2/3/2025	3,648,682	0	0	0	3,648,682	3,032,864	83.1%		
	Misc	Circuit Breaker Sale				16,500	0	0	0	16,500	0			
	Other (In House/Misc)					896,384	0	0	0	896,384	670,049	74.8%		
Total Project Costs/Budget Approved			34,591,000	33,982,767		32,963,934	593,538	0	0	33,557,472	31,070,858	92.6%		
Sub-Total Construction Master Plan Projects			\$ 787,384,000	\$ 1,528,879,247	\$ 1	\$ 973,131,369	\$ 346,726,953	\$ (46,211,757)	\$ 392,938,710	\$ 1,319,858,322	\$ 328,204,891	24.9%		
Sub-Total Construction Non-Master Plan Projects			\$ 199,345,600	\$ 200,575,402	\$ 31	\$ 186,092,001	\$ 1,741,905.38	\$ 1,019,953.98	\$ -	\$ 187,833,906	\$ 145,138,290	77.3%		
Total Construction			\$ 986,729,600	\$ 1,729,454,649	\$ 32	\$ 1,159,223,370	\$ 348,468,858	\$ (45,191,803)	\$ 392,938,710	\$ 1,507,692,228	\$ 473,343,180	31.4%		
Total - Projects in process Master Plan Projects			\$ 1,094,664,900	\$ 1,836,104,134	\$ 4	\$ 1,001,653,724	\$ 346,726,953	\$ (46,211,757)	\$ 392,938,710	\$ 1,348,380,677	\$ 329,833,917	24.5%		
Total - Projects in process Non-Master Plan Projects			\$ 451,809,800	\$ 749,479,302	\$ 114	\$ 472,433,657	\$ 1,878,327	\$ 1,019,954	\$ -	\$ 474,311,984	\$ 182,775,472	38.5%		
Grand Total			\$ 1,546,474,700	\$ 2,585,583,436	\$ 118	\$ 1,474,087,381	\$ 348,605,280	\$ (45,191,803)	\$ 392,938,710	\$ 1,822,692,660	\$ 512,609,389	28.1%		

PROJECTS SUBSTANTIALLY COMPLETE 2026																
HCAA Project No. and Description	Architect/Engineer Contractor/Design- Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
6745 21	Wildlife Management Program - Phase 1															
	Design	Aptim (note 3)				308,976	0	0	0	308,976	308,976			100.0%	10.0%	13.5%
	Design	RS&H (note 1)				255,162	35,806	0	0	290,968	286,071			0.0%	12.0%	8.0%
	Other (In House/Misc)					32,816	0	0	0	32,816	32,816			100.0%		
	Total Project Costs/Budget Approved		1/21/2026	639,300	639,300	596,954	35,806	0	0	632,760	627,863	11,437	639,300	99.2%		
6785 21	Common Shared Use Passenger Processing System (C/DUPPS) Phase 3															
	Design	RS&H (note 1)				53,515	0	0	0	53,515	53,515			100.0%	12.0%	9.3%
	Project Management (Inspection)	Jacobs (Note 2)				0	0	0	0	0	0			0.0%	10.0%	15.6%
	Other (In House/Misc)					2,420,677	0	0	0	2,420,677	2,412,177			99.6%		
	Total Project Costs/Budget Approved		12/31/2023	2,475,000	2,775,000	2,474,192	0	0	0	2,474,192	2,465,692	309,308	2,775,000	99.7%		
6800 22	Replace Airfield Perimeter Fence															
	Design	RS&H (note 1)				57,321	0	0	0	57,321	57,321			100.0%	12.0%	8.3%
	Design	C&S			Resolution 2022-45, 5/5/2022	1,078,761	-30,153	0	0	1,048,608	1,048,608			100.0%	23.8%	24.6%
	Design	Jacobs (Note 2)				65,960	0	0	0	65,960	65,960			100.0%	13.0%	7.0%
	Construction	Communications Installations				69,221	0	0	0	69,221	69,221			100.0%		
	Construction	Presidio Networked				61,508	0	0	0	61,508	61,508			100.0%		
	Construction	Convergent				188,627	0	0	0	188,627	188,627			100.0%		
	Construction	Fence Builders			Resolution 2023-51, 6/1/2023	9,818,660	23,858	0	0	9,842,518	9,842,518			100.0%	7.6%	4.0%
	Construction	Kimmins				51,750	-13,800	0	0	37,950	37,950			100.0%		
	Construction	APG Electric				34,500	0	0	0	34,500	34,500			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				15,416	0	0	0	15,416	14,794			96.0%	13.0%	7.0%
	Other (In House/Misc)					956,827	0	0	0	956,827	956,827			100.0%		
	Total Project Costs/Budget Approved		8/15/2025	11,606,000	12,420,000	12,398,550	-20,095	0	0	12,378,455	12,377,834	42,166	12,420,000	100.0%		
6860 21	Airsides Guideways & Bridges Rehabilitation															
	Design	RS&H (note 1)				89,011	0	0	0	89,011	89,011			100.0%	12.0%	8.3%
	Design	Walker (note 4)				348,609	0	0	0	348,609	269,695			77.4%	10.0%	8.0%
	Design	Jacobs (Note 2)				16,346	0	0	0	16,346	16,346			100.0%	13.0%	7.0%
	Construction	Restocon			Resolution No. 2023-18, 3/2/2023	1,274,510	-71,845	-71,845	0	1,202,665	1,202,665			100.0%	15.4%	9.5%
	Construction	Civil Site			Resolution No. 2022-112, 11/03/2022	331,273	4,337	4,337	0	335,610	335,610			100.0%	10.5%	0%
	Project Management (Inspection)	Jacobs (Note 2)				59,414	0	0	0	59,414	59,414			100.0%	13.0%	7.0%
	Other (In House/Misc)					283,351	0	0	0	283,351	283,351			100.0%		
	Total Project Costs/Budget Approved		11/2/2023	2,102,800	3,286,500	2,402,515	-67,508	-67,508	0	2,335,006	2,256,092	1,030,408	3,286,500	96.6%		
6875 21	Employee Bus Replacement															
	Design	Jacobs (Note 2)				4,263	0	0	0	4,263	4,263			100.0%	13.0%	7.0%
	Design	RS&H (note 1)				280,013	-14,891	0	-14,891	265,122	265,122			100.0%	12.0%	8.3%
	Design	Ricondo (note 5)				18,952	0	0	0	18,952	18,952			100.0%	17.0%	14.1%
	Construction	BYD Coach and Bus			Board Item 9/2/2021	6,102,646	0	0	0	6,102,646	6,102,646			100.0%		
	Construction	Crisdel Group			Resolutions No. 2022-34, 4/5/2022	1,213,315	10,816	10,816	0	1,224,131	1,224,131			100.0%	34.6%	36.1%
	Construction	MJM Electrical				41,329	0	0	0	41,329	41,329			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				119,454	0	0	0	119,454	119,454			100.0%	10.0%	17.1%
	Other (In House/Misc)					336,913	0	0	0	336,913	336,913			100.0%		
	Total Project Costs/Budget Approved		7/29/2025	5,492,000	8,112,809	8,116,885	-4,074	10,816	-14,891	8,112,811	8,112,811	-2	8,112,809	100.0%		
7065 23	Replace Automatic Doors															
	Design	RS&H (note 1)				204,950	0	0	0	204,950	159,362			77.8%	12.0%	8.0%
	Construction	Rycon				1,524,605	7,177	7,177	0	1,531,782	982,547			64.1%	3.0%	9.9%
	Project Management (Inspection)	Jacobs (Note 2)				37,623	0	0	0	37,623	37,623			100.0%	13.0%	14.9%
	Other (In House/Misc)					313,752	0	0	0	313,752	313,752			100.0%		
	Total Project Costs/Budget Approved		5/13/2026	1,850,000	2,163,700	2,080,929	7,177	7,177	0	2,088,106	1,493,284	670,416	2,163,700	71.5%		
7070 23	East Baggage System PLC Replacement															
	Design					0	0	0	0	0	0			0.0%		
	Construction					0	0	0	0	0	0			0.0%		
	Other (In House/Misc)					410,753	0	0	0	410,753	350,748			0.0%		
	Total Project Costs/Budget Approved		8/1/2025	587,300	350,748	410,753	0	0	0	410,753	350,748	0	350,748	0.0%		
7085 23	Wayfinding Touch Screen Replacement															
	Design					0	0	0	0	0	0			0.0%		
	Construction	AVI-SPL LLC				263,132	0	0	0	263,132	263,132			100.0%		
	Other (In House/Misc)					9,990	0	0	0	9,990	9,990			100.0%		
	Total Project Costs/Budget Approved		12/31/25	294,500	273,121	273,122	0	0	0	273,122	273,122	-1	273,121	100.0%		

Highlighted MP projects are included in the substantially complete section of the current CIP status report.

PROJECTS SUBSTANTIALLY COMPLETE 2026																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
7100 23	Asphalt Rehabilitation of R/W 1R-19L & 10-28 and Replacement of Miscellaneous Concrete Slabs															
	Design	Aecom			Resolution No. 2022-112, 11/03/2022	1,680,124	0	0	0	1,680,124	1,563,006			93.0%	16.0%	11.7%
	Design	Michael Baker Inc.				25,958	0	0	0	25,958	25,958			100.0%	12.0%	18.3%
	Design	RS&H (note 1)				10,313	0	0	0	10,313	10,313			100.0%	12.0%	8.0%
	Construction	Ajax Paving				11,859,899	516,295	516,295	0	12,376,194	8,236,975			66.6%	12.0%	15.3%
	Construction	Crisdel Group			Resolution No. 2021-23	1,587,354	0	0	0	1,587,354	1,587,354			100.0%		
	Construction	Middlesex			Resolution No. 2022-17 approved 3/3/2022	192,163	0	0	0	192,163	192,163			100.0%		
	Construction	Gosalia				588,810	0	0	0	588,810	588,810			100.0%	100.0%	100.0%
	Project Management (Inspection)	Jacobs (Note 2)				962,234	0	0	0	962,234	937,736			97.5%	13.0%	14.9%
	Other (In House/Misc)					382,741	0	0	0	382,741	379,725			99.2%		
	Total Project Costs/Budget Approved		02/26/26	11,344,000	17,810,600	17,289,596	516,295	516,295	0	17,805,891	13,522,040	4,288,560	17,810,600	75.9%		
7120 23	Short Term Parking Garage Level 4 and Entry/Exit Ramps Rehabilitation															
	Design	Walker (note 4)				273,441	0	0	0	273,441	269,720			98.6%	10.0%	6.8%
	Design	Jacobs (Note 2)				109,959	0	0	0	109,959	108,654			98.8%		
	Design	Michael Baker Inc.				125,988	4,746	0	0	130,734	115,589			88.4%	12.0%	19.4%
	Construction	Restocon				2,379,610	21,369	0	0	2,400,979	2,138,506			89.1%	5.5%	5.6%
	Construction	Johnson-Laux				1,100,000	0	0	0	1,100,000	96,342					
	Project Management (Inspection)	Jacobs (Note 2)				243,489	0	0	0	243,489	230,401			94.6%	13.0%	14.9%
	Other (In House/Misc)					222,434	0	0	0	222,434	222,434			100.0%		
	Total Project Costs/Budget Approved		12/15/25	2,832,800	4,715,700	4,454,922	26,115	0	0	4,481,037	3,181,646	1,534,054	4,715,700	71.0%		
7125 23	Long Term Garage Switchgear Replacement															
	Design	RS&H (note 1)				110,918	0	0	0	110,918	108,591			97.9%	12.0%	8.3%
	Construction	APG Electric			Resolution No. 2023-111	2,519,750	-1,568,249	-1,568,249	0	951,501	925,520			97.3%		
	Construction	World Electric Supply				1,337,500	0	0	0	1,337,500	1,337,500			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				0	0	0	0	0	0			0.0%	13.0%	7.0%
	Other (In House/Misc)					133,248	0	0	0	133,248	133,248			100.0%		
	Total Project Costs/Budget Approved		7/11/2025	2,715,300	2,531,300	4,101,416	-1,568,249	-1,568,249	0	2,533,167	2,504,859	26,441	2,531,300	98.9%		

Highlighted MP projects are included in the substantially complete section of the current CIP status report.

PROJECTS SUBSTANTIALLY COMPLETE 2026																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
7130 23	Chiller System Replacement Toll Plaza															
	Design	RS&H (note 1)				92,169	0	0	0	92,169	81,785			88.7%	12.0%	8.3%
	Design	Jacobs (Note 2)				3,000	0	0	0	3,000	623			20.8%	10.0%	15.6%
	Construction	Air Mechanical			Resolution No. 2024-09, 2/1/2024	981,317	-18,367	-18,367	0	962,950	914,802			95.0%	24.7%	25.2%
	Project Management (Inspection)	Jacobs (Note 2)				0	0	0	0	0	0			0.0%	13.0%	7.0%
	Other (In House/Misc)					61,650	0	0	0	61,650	61,650			100.0%		
	Total Project Costs/Budget Approved		5/30/2025	636,400	1,133,300	1,138,137	-18,367	-18,367	0	1,119,769	1,058,860	74,440	1,133,300.00	94.6%		
7185 23	GA Security Improvements															
	Design	Avcon Design			Resolution No. 2023-50. 6/1/2023	598,867	0	0	0	598,867	548,833			91.6%	25.6%	27.2%
	Design	RS&H (note 1)				22,664	0	0	0	22,664	22,664			100.0%	12.0%	8.3%
	Design	Presidio Networked				50,115	0	0	0	50,115	15,379			30.7%		
	Design					102,983	0	0	0	102,983	102,983			100.0%		
	Construction	Smith Fence				8,254	0	0	0	8,254	8,254			100.0%		
	Construction	Rycon				3,466,704	-30,905	-30,905	0	3,435,799	3,435,799			100.0%	11.0%	11.1%
	Project Management (Inspection)	Jacobs (Note 2)				38,403	0	0	0	38,403	38,403			100.0%	13.0%	9.4%
	Other (In House/Misc)					418,106	0	0	0	418,106	418,106			100.0%		
	Total Project Costs/Budget Approved		5/9/2025	6,455,000	4,711,200	4,706,095	-30,905	-30,905	0	4,675,190	4,590,420	120,780	4,711,200	98.2%		
7210 24	Apron C, Taxiway C and F, and Runway 18-36 Rehabilitation															
	Design	Avcon Design				836,638	-186,345	0	0	650,293	650,293			100.0%	12.1%	14.5%
	Design	Jacobs (Note 2)				19,727	0	0	0	19,727	19,559			99.1%	13.0%	16.3%
	Construction	Ajax Paving				12,077,326	-495,445	-495,445	0	11,581,880	10,644,177			91.9%	9.0%	5.2%
	Project Management (Inspection)	Jacobs (Note 2)				771	0	0	0	771	771			100.0%		
	Other (In House/Misc)					628,641	0	0	0	628,641	628,641			100.0%		
	Total Project Costs/Budget Approved		9/2/2025	15,934,900	13,667,700	13,563,102	-681,790	-495,445	0	12,881,313	11,943,441	1,724,259	13,667,700	92.7%		
7230 24	FY24 IT Capital Commodity Purchases															
	Design	RS&H (note 1)				10,039	0	0	0	10,039	10,039			100.0%	12.0%	8.2%
	Construction	Communications Installations				328,760	0	0	0	328,760	328,760			100.0%		
	Construction	Convergint Tech				1,114,476	0	0	0	1,114,476	1,114,476			100.0%		
	Construction	Dell Marketing				50,734	0	0	0	50,734	50,734			100.0%		
	Construction	Presidio Networked				499,739	0	0	0	499,739	499,739			100.0%		
	Construction	AVI-SPL LLC				583,336	0	0	0	583,336	583,336			100.0%		
	Construction	GuidePoint Security				26,223	0	0	0	26,223	26,223			100.0%		
	Construction	US Customs				12,644	0	0	0	12,644	12,644			100.0%		
	Construction	Word Systems				22,597	0	0	0	22,597	22,597			100.0%		
	Construction	QUISITIVE LTD				41,273	0	0	0	41,273	41,273			100.0%		
	Construction	AW DATA				54,401	0	0	0	54,401	54,401			100.0%		
	Construction	IER				19,600	0	0	0	19,600	19,600			100.0%		
	Construction	Zetron INC				92,373	0	0	0	92,373	92,373			100.0%		
	Other (In House/Misc)					143,572	0	0	0	143,572	143,572			100.0%		
	Total Project Costs/Budget Approved		02/11/26	1,900,000	2,999,767	2,999,767	0	0	0	2,999,767	2,999,767	0	2,999,767	100.0%		
7240 24	ARFF 7691 2006 Oshkosh Striker Vehicle Replacement															
	Construction	Ten-8 Fire Equipment			Board Approved 2/1/24	1,741,535	-8,583	0	0	1,732,952	1,732,952			100.0%		
	Other (In House/Misc)					6,854				6,854	6,854			100.0%		
	Total Project Costs/Budget Approved		11/1/2025	1,550,000	1,739,806	1,748,388	-8,583	0	0	1,739,806	1,739,806	0	1,739,806	100.0%		
7265 24	Departure Drive Rehabilitation															
	Design	Walker				198,959	0	0	0	198,959	196,132			98.6%	10.0%	6.7%
	Design	Jacobs (Note 2)				179,859	0	0	0	179,859	173,184			96.3%	10.0%	19.1%
	Design	RS&H (note 1)				77,246	0	0	0	77,246	66,575			86.2%	12.0%	8.0%
	Construction	Johnson Laux Co.			Resolution No. 2023-61 6/1/23	262,312	-49,750	0	0	212,562	212,562			100.0%		
	Construction	Restocon				1,114,942	0	0	0	1,114,942	960,280			86.1%		
	Other (In House/Misc)					265,838	0	0	0	265,838	164,145			61.7%		
	Total Project Costs/Budget Approved		12/15/2025	1,695,000	2,119,600	2,099,156	-49,750	0	0	2,049,406	1,772,879	346,721	2,119,600	86.5%		
7270 24	Aircraft Rescue and Fire Fighting (ARFF) Station Building Envelope & HVAC Rehabilitation															
	Design	Michael Baker Inc.				133,665	0	0	0	133,665	132,999			99.5%	12.0%	15.4%
	Design	Jacobs (Note 2)				9,469	0	0	0	9,469	9,469			100.0%	10.0%	17.1%
	Construction	All Phase General Contractors				958,593	-30,357	-30,357	0	928,236	928,236			100.0%	16.3%	16.9%
	Other (In House/Misc)					200,420	0	0	0	200,420	200,420			100.0%		
	Total Project Costs/Budget Approved		5/20/2025	948,700	1,287,100	1,302,147	-30,357	-30,357	0	1,271,790	1,271,123	15,977	1,287,100	99.9%		
7280 24	Tree Trimming for Protection of Runway Surfaces															

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PROJECTS SUBSTANTIALLY COMPLETE 2026																
HCAA Project No. and Description	Architect/Engineer Contractor/Design- Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
Design	RS&H (note 1)					567,129	0	0	0	567,129	542,811			95.7%	12.0%	8.2%
Design	Jacobs (Note 2)					8,704	0	0	0	8,704	8,704			100.0%	10.0%	17.0%
Design	BULLFROG CREEK MITIG					600,000				600,000	556,000			92.7%		
Construction	SFM LANDSCAPE SERVIC				Resolution No. 2023-101	2,734,040	0	0	0	2,734,040	2,090,926			76.5%	9.5%	4.6%
Project Management (Inspection)	Jacobs (Note 2)					137,200	0	0	0	137,200	128,486			93.6%	10.0%	17.0%
Other (In House/Misc)						315,921		0	0	315,921	232,971			73.7%		
Total Project Costs/Budget Approved		9/24/2025	5,255,800	4,405,600		4,362,994	0	0	0	4,362,994	3,559,898	845,702	4,405,600	81.6%		

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PROJECTS SUBSTANTIALLY COMPLETE 2026																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
7290 24	Tampa Fuel Committee															
	Design					0	0	0	0	0	0			0.0%		
	Construction	AIRCRAFT SERVICE INT				1,085,000	0	0	0	1,085,000	1,012,406			0.0%		
	Other (In House/Misc)					7,864	0	0	0	7,864	7,864			100.0%		
	Total Project Costs/Budget Approved		6/13/4989	1,128,400	1,073,739	1,092,864	0	0	0	1,092,864	1,020,270	53,469	1,073,739	93.4%		
7310 24	Airside E Cooling Tower Refurbishment															
	Design	RS&H (note 1)				149,966	0	0	0	149,966	133,348			88.9%	12.0%	8.0%
	Design	Jacobs (Note 2)				17,469	0	0	0	17,469	17,469			100.0%	13.0%	14.9%
	Construction	Carrier				1,538,559	0	0	0	1,538,559	1,249,116			81.2%		
	Construction	J. GRAY				297,403	0	0	0	297,403	297,403			100.0%		
	Other (In House/Misc)					153,664	0	0	0	153,664	153,664			100.0%		
	Total Project Costs/Budget Approved			1710000	2202186	2157060.84	0	0	0	2157060.84	1851000.21	351185.79	2202186			
7320 24	Fire Alarm System Upgrades Phase 1															
	Construction	Johnson Controls			Resolution No. 2024-11	1,637,007	0	0	0	1,637,007	1,550,093			94.7%		
	Other (In House/Misc)					54,350		0	0	54,350	54,350			100.0%		
	Total Project Costs/Budget Approved		6/9/2025	1,737,200	1,699,200	1,691,357	0	0	0	1,691,357	1,604,443	94,757	1,699,200	94.9%		
7330 25	A/S A Cooling Tower Electical															
	Design	RS&H (note 1)				50,846	0	0	0	50,846	50,846			100.0%		
	Construction	Johnson Laux Co.				364,361	-22,493	-22,493	0	341,868	341,868			100.0%		
	Other (In House/Misc)					86,281	0	0	0	86,281	86,281			100.0%		
	Total Project Costs/Budget Approved		5/19/2025	626,700	478,995	501,488	-22,493	-22,493	0	478,995	478,995	0	478,995	100.0%		
7345 25	Airfield Grading & Safety Improvements															
	Design	Michael Baker Inc.				522,876	0	0	0	522,876	455,428			87.1%	12.0%	16.4%
	Construction	Crisdel Group			Resolution No. 2023-101	2,175,840	0	0	0	2,175,840	1,917,423			88.1%	10.0%	1.4%
	Other (In House/Misc)					323,242	0	0	0	323,242	322,448			99.8%		
	Total Project Costs/Budget Approved		1/26/2026	4,088,100	3,139,400	3,021,958	0	0	0	3,021,958	2,695,298	444,102	3,139,400	89.2%		
7380 25	SkyCenter Roof Replacement															
	Design	HC Beck				194,997	-80,928	0	0	114,068	114,068			100.0%	0.0%	29.7%
	Design	Walker				71,948	0	0	0	71,948	53,471			74.3%		
	Design	Aptim (note 3)				197,074	-190,829	-190,829	0	6,245	6,245					
	Design (Misc)					82,942	0	0	0	82,942	11,383					
	Construction	HC Beck				2,042,569	1,178,021	1,178,021	0	3,220,590	3,196,729			99.3%		
	Project Management (Inspection)	Jacobs (Note 2)				29,010	0	0	0	29,010	29,010					
	Other (In House/Misc)					772,116	0	0	0	772,116	676,733			87.6%		
	Total Project Costs/Budget Approved		9/1/2025	4,631,539	5,460,700	3,390,655	906,264	987,192	0	4,296,919	4,087,639	1,373,061	5,460,700	95.1%		
7430 25	A/S E Airline & TSA Rehab															
	Design					24,582	0	0	0	24,582	24,582			100.0%		
	Other (In House/Misc)					151,347	0	0	0	151,347	151,347			100.0%		
	Total Project Costs/Budget Approved		8/29/2025	218,000	218,000	175,929	0	0	0	175,929	175,929	42,071	218,000	100.0%		
7440 25	Aircraft Firefighting Foam															
	Design	RS&H (note 1)				175,589	0	0	0	175,589	85,014			48.4%	12.0%	8.2%
	Construction	Montrose Environmental				914,454	-59,090	-59,090	0	855,364	812,596			95.0%		
	Project Management (Inspection)	Jacobs (Note 2)				2,004	0	0	0	2,004	2,004			100.0%	10.0%	17.0%
	Other (In House/Misc)					107,682	0	0	0	107,682	107,682			100.0%		
	Total Project Costs/Budget Approved		10/14/2025	1,650,000	1,650,000	1,199,729	-59,090	-59,090	0	1,140,639	1,007,297	642,703	1,650,000	88.3%		
7445 25	TPA FY25 ITS Special Projects															
	Design	Convergint				988,119	0	0	0	988,119	988,119			100.0%		
	Design					0	0	0	0	0	0			0.0%		
	Other (In House/Misc)					11,872	0	0	0	11,872	11,872			100.0%		
	Total Project Costs/Budget Approved		02/11/26	1,000,000	999,991	999,991	0	0	0	999,991	999,991	0	999,991	100.0%		
7595 25	TPA Drainage Rehabilitation															
	Design	RS&H (note 1)				356,527	0	0	0	356,527	277,267			77.8%	12.0%	8.2%
	Construction	Kimmins				10,102,522	-3,725,687	-3,725,687	0	6,376,835	5,613,858			88.0%	8.0%	7.6%
	Project Management (Inspection)	Jacobs (Note 2)				101,525	0	0	0	101,525	89,748			88.4%		
	Other (In House/Misc)					222,301	0	0	0	222,301	222,301			100.0%		
	Total Project Costs/Budget Approved		12/22/25	10,546,191	11,750,000	10,782,875	-3,725,687	-3,725,687	0	7,057,188	6,203,174	5,546,826	11,750,000	87.9%		
7605 25	GA Hurricane Damage															
	Design	RS&H (note 1)				10,619	0	0	0	10,619	10,619			100.0%		
	Construction	HL Pruitt				543,090	0	0	0	543,090	543,090			100.0%		

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PROJECTS SUBSTANTIALLY COMPLETE 2026																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
	Construction (ODP)	SLACK JOHNSTON				8,400	0	0	0	8400	8400			100.0%		
	Construction (ODP)	WEATHERPROOFING TECH				317,421	0	0	0	317420.9	317420.9			100.0%		
	Construction (ODP)	DKL BUILDERS				498,164	0	0	0	498164	498164			100.0%		
	Construction (ODP)	MESOTECH INTERNATION				177,002	0	0	0	177002	177002			100.0%		
	Other (In House/Misc)					4,735	0	0	0	4,735	4,735			100.0%		
	Total Project Costs/Budget Approved		03/31/26	2,715,200	2,715,200	1,559,431	0	0	0	1,559,431	1,559,431	1,155,769	2,715,200	100.0%		
8200 18	FAA Parking Lot, Energy Plant and Loading Dock Replacement , Demolish Administration Building (TPA)															
8205 18	Design	Hensel Phelps			Resolution No. 2018-57, 6/7/18	6,860,393	0	0	0	6,860,393	6,860,393			100.0%	0.0%	0.0%
8900 18	Design	Jacobs (Note 2)				2,023,243	0	0	0	2,023,243	2,023,243			100.0%	10.0%	19.1%
	Design	RS&H (note 1)				2,326	0	0	0	2,326	2,326			100.0%	12.0%	8.0%
	Design	Walker (note 4)				122,123	0	0	0	122,123	122,123			100.0%	10.0%	6.7%
	Construction	Hensel Phelps				82,398,618	-7,661,790	-7,661,790	0	74,736,828	74,613,393			99.8%		
	Construction	Johnson-Laux			JOC Contract Resolution No.2021-35, 5/6/2021	919,867	0	0	0	919,867	919,867			100.0%	3.5%	4.4%
	Construction (ODP)					12,449,782	0	0	0	12,449,782	12,449,782			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				3,697,054	0	0	0	3,697,054	3,697,054			100.0%	10.0%	19.1%
	Other (In House/Misc)					5,785,410	0	0	0	5,785,410	5,785,410			100.0%		
	Total Project Costs/Budget Approved		01/22/22	119,896,000	106,545,232	114,258,815	-7,661,790	-7,661,790	0	106,597,025	106,473,590	71,642	106,545,232	99.9%		
8230 18	Main Terminal Curbside Expansion (TPA)															
	Design	Hensel Phelps			Resolution No. 2018-57, 6/7/18	17,864,576	3,991,337	0	3,991,337	21,855,913	21,855,913			100.0%	16.8%	16.2%
	Design	Jacobs (Note 2)				2,887,666	0	0	0	2,887,666	2,875,221			99.6%	13.0%	16.3%
	Design	RS&H (note 1)				560,046	0	0	0	560,046	543,551			97.1%	12.0%	8.2%
	Design	Stantec			Resolution No. 2013-48, 5/2/2013	324,722	0	0	0	324,722	324,722			100.0%	15.3%	10.9%
	Design (Other)					187,700	0	0	0	187,700	182,224			97.1%		
	Construction	Hensel Phelps			Resolution 2021-175, 12/2/2021	90,395,428	89,296,268	-16,505,705	105,801,973	179,691,696	174,100,041			96.9%	8.8%	17.6%
	Construction	Johnson Laux Co.			JOC Contract Resolution No.2021-35, 5/6/2021	711,276	0	0	0	711,276	711,276			100.0%	10.0%	41.7%
	Construction	D&M			Resolution 2019-134, 12/5/2019	85,000	4,635	4,635	0	89,635	89,635			100.0%	42.1%	55.8%
	Construction	Rycon				193,156	45,864	45,864	0	239,020	35,334			14.8%		
	Construction (ODP)					16,133,781	0	0	0	16,133,781	15,190,182			94.2%		
	Project Management (Inspection)	Jacobs (Note 2)				4,878,442	0	0	0	4,878,442	4,711,027			96.6%	13.0%	16.3%
	Other (In House/Misc)					7,444,927	0	0	0	7,444,927	7,427,774			99.8%		
	Total Project Costs/Budget Approved		7/31/2025	183,829,000	0	141,666,719	93,338,104	-16,455,205	109,793,310	235,004,823	228,046,899	2,595,948	230,642,847	97.0%		
8240 19	Air Cargo Expansion															
	Design	The Middlesex Corporation			Resolution No. 2018-115, 12/6/2018	4,586,870	1,046,795	-108,910	1,155,705	5,633,665	5,633,665			100.0%	9.7%	8.8%
	Design	Aircraft Service International			MOU signed 8/27/2020	200,000	0	0	0	200,000	200,000			100.0%		
	Design	RS&H (note 1)				68,411	0	0	0	68,411	68,411			100.0%	10.0%	8.1%
	Design	Jacobs (Note 2)				192,485	0	0	0	192,485	192,485			100.0%	10.0%	17.2%
	Design	Michael Baker Inc.				234,219	20,017	0	0	254,235	239,449			94.2%	12.0%	12.7%
	Construction	Aircraft Service International			MOU signed 8/27/2020	1,936,437	0	0	0	1,936,437	1,936,437			100.0%		
	Construction	The Middlesex Corporation			Resolution No. 2022-17 approved 3/3/2022	69,073,640	-3,667,898	-3,667,898	0	65,405,742	65,405,742			100.0%	22.5%	27.0%
	Construction	Ajax Paving				2,159,589	0	0	0	2,159,589	895,410					
	Construction (ODP)					3,559,074	0	0	0	3,559,074	3,559,074			100.0%		
	Misc	City of Tampa				-1,262,839	0	0	0	-1,262,839	-1,262,839					
	Project Management (Inspection)	Jacobs (Note 2)				1,958,216	0	0	0	1,958,216	1,932,095			98.7%	10.0%	16.0%
	Other (In House/Misc)					665,353	0	0	0	665,353	665,353			100.0%		
	Total Project Costs/Budget Approved		5/9/2024	72,283,500	79,982,900	83,371,456	-2,601,086	-3,776,808	1,155,705	80,770,370	79,465,283	517,617	79,982,900.00	0.0%		
8425 22	Main Terminal Airside D Shuttle Station - Construction															
	Design	Jacobs (Note 2)				182,110	0	0	0	182,110	177,176			97.3%	10.0%	15.8%
	Construction	Hensel Phelps			Resolution No. 2021-175 Supp Contract Part D	26,631,946	-6,433,416	-6,433,416	0	20,198,531	18,330,784			90.8%	8.8%	17.6%
	Construction (ODP)					4,677,131	0	0	0	4,677,131	4,672,289			99.9%		
	Project Management (Inspection)	Jacobs (Note 2)				707,412	0	0	0	707,412	707,412			100.0%	13.0%	16.3%
	Other (In House/Misc)					1,033,719	0	0	0	1,033,719	938,887			90.8%		
	Total Project Costs/Budget Approved		9/2/2025	26,425,800	0	33,232,319	-6,433,416	-6,433,416	0	26,798,903	24,826,548	-24,826,548	0	92.6%		
8435 22	Airside A and E Security Screening Checkpoint Expansion															
	Design	RS&H (note 1)				149,847	0	0	0	149,847	149,847			100.0%	12.0%	8.3%
	Design	Ricondo (note 5)				221,680	0	0	0	221,680	221,680			100.0%	17.0%	14.1%
	Design-Build Part 1	Suffolk Construction			Resolution No. 2022-01	4,661,194	0	0	0	4,661,194	4,661,194			100.0%	21.2%	19.2%
	Design	Jacobs (Note 2)				345,352	0	0	0	345,352	306,010			88.6%	10.0%	17.1%
	Design (Other)					139,374	0	0	0	139,374	113,932			81.7%		

Highlighted MP projects are included in the substantially complete section of the current CIP status report.

PROJECTS SUBSTANTIALLY COMPLETE 2026																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
	Design-Build Part 2	Suffolk Construction			Resolution No. 2023-81, 8/3/2023	9,439,525	50,888,845	-6,308,682	57,197,527	60,328,370	58,928,461			97.7%	10.0%	0.0%
	Construction (ODP)					5,714,693	0	0	0	5,714,693	5,624,524			98.4%		
	Project Management (Inspection)	Jacobs (Note 2)				583,345	0	0	0	583,345	582,993			99.9%	13.0%	7.0%
	Other (In House/Misc)					4,074,110	0	0	0	4,074,110	3,909,965			96.0%		
	Total Project Costs/Budget Approved	2/1/2025	53,910,000	0		25,329,121	50,888,845	-6,308,682	57,197,527	76,217,966	74,498,605	-74,498,605	0	97.7%		
8520 24	TPA Real Estate Development															
	Design	Michael Baker Inc.				236,773	18,766	0	0	255,539	255,539			100.0%	12.0%	15.4%
	Design	RS&H (note 1)				4,560	0	0	0	4,560	4,560			100.0%	12.0%	8.3%
	Construction	CW Roberts				1,286,569	-182,316	-182,316	0	1,104,254	1,104,254			100.0%	10.0%	12.1%
	Project Management (Inspection)	Jacobs (Note 2)				86,106	0	0	0	86,106	85,709			99.5%	13.0%	9.4%
	Other (In House/Misc)					98,936		0	0	98,936	98,936			100.0%		
	Total Project Costs/Budget Approved	7/15/2025	3,987,000	0		1,712,944	-163,550	-182,316	0	1,549,394	1,548,997	-1,548,997	0	100.0%		
Sub-Total Substantially Complete Master Plan Projects			\$ 330,150,800	\$ 106,545,232	\$	3	\$ 289,157,852	\$ 79,242,899	\$ (30,550,411)	\$ 109,793,310	\$ 368,400,751	\$ 359,347,038	\$ (22,158,959)	\$ 337,188,079	98%	
Sub-Total Substantially Complete Non-Master Plan Projects			\$ 99,412,330	\$ 67,032,544		34	\$ 85,023,967	\$ 50,481,179	\$ (7,626,110)	\$ 58,338,341	\$ 135,505,146	\$ 127,557,879	\$ (60,525,335)	67,032,544.00	94%	
Total Substantially Complete			\$ 429,563,130	\$ 173,577,776	\$	37	\$ 374,181,819	\$ 129,724,078	\$ (38,176,521)	\$ 168,131,651	\$ 503,905,897	\$ 486,904,916	\$ (82,684,293)	\$ 404,220,623	97%	

(1) RS&H Inc. Consulting Agreement started on 6/4/2020 with an with an overall D/W/MBE target of 12%. JAN 2026 reported achievement on completed projects and projects in process of 8.57% and 8.24%, respectively, with an overall achievement of 8%

(2) Jacobs Project Management Co. Consulting Agreement started on 4/3/14, with an overall D/W/MBE target of 10%. JAN 2026 reported achievement on completed projects and projects in process is 14.91% and 20.7%, respectively, with an overall achievement of 19.11%. Jacobs Project Management Co. Consulting Agreement started on 9/8/22, with an overall D/W/MBE target of 13%. JAN 2026 reported achievement on completed projects and projects in process is 0% and 14.9%, respectively, with an overall achievement of 14.9%.

(3) APTIM Consulting Agreement started on 5/1/14, with an overall D/W/MBE target of 10%. JAN 2026 reported achievement on completed projects 20.76% , respectively, with an overall achievement of 20.76%. APTIM Consulting Agreement started FY 25, with an overall D/W/MBE target of 15%. JAN 2026 reported achievement on completed projects and projects in process is 17.75% and 6.07%, respectively, with an overall achievement of 13.!

(4) Walker Consulting Agreement started on 8/6/2020 with an overall D/W/MBE target of 10%. MAR 2026 reported achievement on completed projects and projects in process is 9.69% and 1.77%, respectively, with an overall achievement of 6.65%.

(5) Ricondo Consulting Agreement started on 6/6/19 through 6/5/2024, with an overall D/W/MBE target of 17%. JAN 2026 reported achievement on completed projects and projects in process is 14.08% and 0%, respectively, with an overall achievement of 14.06%.

(6) Michael Baker International Consulting Agreement started on 12/1/2022 through 11/30/2027, with an overall D/W/MBE target of 12%. MAR 2026 reported achievement on completed projects and projects in process is 19.66% and 17.16%, respectively, with an overall achievement of 18.34%.



Tampa International Airport & General Aviation Airports
Capital Improvement Program
FY 2027-2031

** For planning purpose only*

		Estimated Total Cost
Project Year	Project Title	Board Budget
2027	Airport Traffic Control Tower (ATCT) Replacement	158,500,000
2027	Northwest Remain Overnight Parking Apron – Construction	68,876,000
2027	Airside F Shuttle Cars Replacement - Planned FY27 Board Amendment	59,660,000
2027	Runway 1L/19R & Associated Taxiways - Construction Only	38,296,000
2027	Airside A Club Space Development	37,465,000
2027	Airside A Roof Replacement	34,402,800
2027	Airsides Shuttle Lobby Doors Replacement and Upgrades - Planned FY27 Board Amendment	18,110,000
2027	Main Terminal Restroom Renovations	28,689,700
2027	Airside A Carpet Replacement & Lighting Replacement	12,142,000
2027	Concessions Redevelopment (Design) & Airside C Lounge Const.	10,327,000
2027	TPA GA Support Facilities	9,508,900
2027	GA Pavement Rehabilitation – (VDF)	8,971,600
2027	Tree Trimming for Protection of Runway Surfaces - All Airports	8,314,200
2027	Parking Garage Rehabilitation	8,165,900
2027	Ancillary Roof Repairs and Replacement	7,483,000
2027	Sewer and Grease Lines Rehab Phase-2	4,913,600
2027	Tampa Fuel Committee FY 27 Projects	4,782,000
2027	Project Management Information System (PMIS)	3,916,000
2027	General Aviation (GA) Facility Rehabilitation	3,800,000
2027	STPG Fire Detection System (LiDAR) Phase 2	3,000,000
2027	VDF Utility Upgrades - Design Only	2,778,300
2027	Main Terminal Technology Modernization Phase 2	2,750,000
2027	International Busing Plan	2,049,200
2027	General Aviation Ditch and Pond Maintenance/Rehabilitation	1,644,000
2027	Airside C Automated Exit Breach Control System	1,595,500
2027	ITS Data Modernization	1,500,000
2027	Fire Alarm System Upgrades Phase 4	1,311,600
2027	GA Airport Layout Plan and Exhibit 'A' Update	1,046,000
2027	FY27 IT Capital Commodity Purchases	1,000,000
2027	Work Order / Asset Management System Upgrade	1,000,000
2027	Enterprise Geographic Information Systems (GIS) Upgrade	1,000,000
2027	Replacement of Electronic Records Management System (ERMS)	750,000
2027	Maintenance and Tenant Contingency	448,000
2027	FY27 Common Use System Enhancements (CUPPS)	400,000
2027	SkyCenter One Building Contingency	100,000
2027 Total		548,696,300
2028	Runway 1R/19L & Taxiway C Reconstruction (Construction)	359,290,574
2028	Airside A C & F Bag Sort Devices & Pushers Replacement	69,710,000
2028	Waterline Extension Phase 1 (VDF) Construction	20,000,000
2028	Airside E Field Carpet, Floors, Furniture Replacement and Interior Finishes Refurbishment	17,330,000
2028	Airside A Vertical Transportation Equipment Modernization	12,850,000
2028	Pilot Controlled Lighting System Upgrade (VDF)	10,870,000
2028	FY 28 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	8,451,707
2028	FY 28 Roof Rehabilitation and Replacements	7,335,000
2028	TPA Airfield Service Road Rehabilitation	7,322,270
2028	TPF Runway 18-36 Crack Seal , Taxiways B,D,F, & Service Roads, Mill & Overlay , Parking Lot Seal C	7,310,000
2028	FY 28 GA Airport Hangar and Terminal Bldg. Rehabilitation	6,840,000
2028	Airside C & E Guideway Painting	5,542,600
2028	Cellular Distribution Antenna System – Transition of Ownership	5,000,000
2028	Stormwater & Storm Surge Resilience Projects PH2	5,000,000
2028	SkyConnect APM Substation Flood Protection	4,200,000
2028	Terminal Large Technology Refresh Phase 3	3,500,000
2028	Private Wireless Implementation (CBRS)	3,000,000
2028	APM 1 eGates	2,770,000

2028	Elevator Interior Glass Wall Upgrade	3,250,000
2028	Dynamic Signage on Airport Entry & George Bean Parkway Phase 1	2,500,000
2028	Airside F Hydraulic Elevator Modernization	2,330,000
2028	Airfield Maintenance Equipment North Storage Building Addition	2,290,000
2028	ARFF Facility Refurbishment	2,270,000
2028	LTPG Electrical Room Flood Protection	2,200,000
2028	CCTV Server and Storage Refresh	1,800,000
2028	Taxiway A and B Bridge and Cargo Tunnel Rehab	1,550,000
2028	TPA Fuel Committee Projects	1,500,000
2028	New Monument Signs for all GA Airports	1,450,000
2028	Replace ARFF Vehicle (7692 Striker 3000 2011)	1,400,000
2028	AOC Expansion	1,380,000
2028	Airside A Sort Building, Airside E and Economy Garage Fire System Pumps/Heads Replacement	1,300,000
2028	Campus Traffic and Signage Improvements	1,069,485
2028	Aircraft Rescue Fire Fighting facility and CRDC Chiller Replacement	1,020,000
2028	FY ITS Commodity Purchases	1,000,000
2028	Perimeter Service Roads Rehabilitation (VDF)	670,000
2028	LED Replacement APMS 4	500,000
2028	Maintenance and Tenant Contingency	463,680
2028	Common Use Passenger Processing System Enhancement	400,000
2028	Airfield Driving Simulator	310,000
2028	Airside F Airline and TSA Space Rehabilitation	300,000
2028	FY 28 Refreshment of facilities being returned to HCAA	300,000
2028	TPA Building Structure Support	276,000
2028	Airside C Passenger Boarding Bridges Painting	265,400
2028	Airside F passenger boarding bridge painting	245,000
2028	TPA Building Structure Support	213,000
2028	Runway Incursion Warning System (RIWS)	170,000
2028	SkyCenter One Building Contingency	100,000
2028 Total		588,844,716
2029	Concession Programming - Construction PH 1	39,000,000
2029	Airsides A & E Restroom Refurbishment	16,580,000
2029	Airside A Bag Sort Building Expansion	15,000,000
2029	Roof Rehabilitation and Replacements	10,584,000
2029	Taxiway Improvements (Shoulders) - TW N and Associated Connectors	10,170,000
2029	FY 29 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	8,747,516
2029	FY 29 GA Airport Hangar and Terminal Bldg. Rehabilitation	8,340,000
2029	Airside Aprons Pavement Rehab	5,110,000
2029	Terminal and Hangar Aprons (4135) Rehab (PCM)	4,838,354
2029	FY 29 Real Estate off-lease Refurbishment	4,300,000
2029	Terminal Large Technology Refresh Phase 4	4,000,000
2029	Waterline Extension Phase 2 (VDF) Construction	4,000,000
2029	Airside C Field Carpet and PBB Carpet Replacement	3,590,000
2029	Stormwater & Storm Surge Resilience Projects PH3	3,350,000
2029	Interior Cabling Replacement	3,000,000
2029	Taxiway S Rehab	2,800,000
2029	Noise Study	1,900,000
2029	Baggage Handling Systems Servers Upgrade/Enhancement PT 1	1,850,000
2029	Cell Phone Lot LED Replacement	1,500,000
2029	TPA Fuel Committee Projects	1,500,000
2029	Public Safety Systems Upgrades	1,460,000
2029	O'Brien ST. & W. Spruce St Roadway Improvements	1,460,000
2029	Fire System Refurbishment (VDF)	1,280,000
2029	Taxiway B concrete joint and slab rehabilitation	1,230,000
2029	FY ITS Commodity Purchases	1,000,000
2029	Tampa Airport Website Refresh	850,000
2029	Integrated Risk Management Software	700,000
2029	Maintenance and Tenant Contingency	479,909
2029	Common Use Passenger Processing System Enhancement	400,000
2029	Airside A Airline and TSA Space Rehabilitation	315,000
2029	NOC Server Room A/C Replacement	270,000
2029	TPA Building Structure Support	220,455
2029	SkyCenter One Building Contingency	100,000
2029 Total		159,925,234

2030	Airside C Boarding Bridges, PCA AHU and GPU Replacements	71,674,385
2030	Rehab Aprons A, B and C (VDF)	38,431,000
2030	Employee Surface Parking West	25,786,000
2030	Mill & Overlay Runway 18-36, Taxiways B, D, F, East Hangar Taxilanes, Tiedowns I and J, Apron, Helipad	18,351,000
2030	Tree Trimming for Protection of R/W Surfaces (All Airports)	9,218,102
2030	FY 30 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	9,053,679
2030	Aircraft Rescue Fire Fighting alternative fuel training facility	6,310,100
2030	Tampa International Airport Master Plan Update	5,580,000
2030	Remote transmitter receiver relocation	3,504,300
2030	Terminal Large Technology Refresh Phase 5	3,000,000
2030	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,870,360
2030	Structural and Pavement Rehabilitation (Placeholder)	2,666,384
2030	IDF Technology Refresh	1,807,525
2030	Baggage Handling Systems Servers Upgrade/Enhancement PT 2	1,782,420
2030	Authority-wide Petroleum Storage Systems Refurbishment	1,552,500
2030	TPA Fuel Committee Projects	1,500,000
2030	Replace ARFF Vehicle (7696 Global Striker 1500 2020)	1,402,097
2030	Replace ARFF Vehicle (7693 Striker 3000 2013)	1,361,300
2030	Ramp FedEx Taxiway K Concrete Joint and Slab Rehabilitation	1,200,425
2030	Support Facilities Fiber Replacement	1,027,000
2030	FY ITS Commodity Purchases	1,000,000
2030	ConRAC and Roadway Wayfinding	700,000
2030	Landside shuttle central control computers replacement	682,700
2030	VDF Master Plan Update	659,281
2030	Airside C Fire System Pumps & Heads Refurbishment	539,100
2030	Maintenance and Tenant Contingency	496,706
2030	Common Use Passenger Processing System Enhancement	400,000
2030	Airside A Passenger Boarding Bridges Painting	301,100
2030	Airside E Airline and TSA Space Rehabilitation	258,916
2030	TPA Building Structure Support	228,171
2030	SkyCenter One Building Contingency	100,000
2030 Total		213,444,550
2031	Baggage Claim Expansion - Arrivals Levels Improvements	37,688,000
2031	Runway 1L/19R concrete pavement replacement including asphalt shoulders and blast pads replacement	30,000,000
2031	Taxiways D, E, P, Q, R & S concrete pavement replacement	22,300,000
2031	Replace Parking Revenue Control System (PARCS) Equipment	16,296,766
2031	Employee Bus Replacement	11,514,577
2031	FY 31 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	9,370,558
2031	Airside C & F Restroom Refurbishment	6,348,300
2031	Parkway & Service Rd - Asphalt Pavement Rehabilitation	5,413,150
2031	Replace lighting on curbside drives	3,318,000
2031	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,970,823
2031	Main Terminal Complex Structural Envelope Restoration	2,521,437
2031	Ramp A Concrete Joint and Slab Rehabilitation	2,428,400
2031	Terminal Large Technology Refresh Phase 6	1,888,300
2031	Airside F Automated Exit Breach Control System	1,750,000
2031	TPA Fuel Committee Projects	1,500,000
2031	Crack seal Runway 4-22, Taxiways A, C, E, Taxilanes C-H and Mill & Overlay Taxiway G (TPF)	1,023,000
2031	FY ITS Commodity Purchases	1,000,000
2031	Roof Rehabilitation and Replacements (STPG/MT)	922,600
2031	Wildlife Management Program	901,796
2031	Main Terminal SWE escalators replacement	563,900
2031	Walter Corporate Hangar Rehabilitation (can be part of Real Estate off-lease refurb)	549,650
2031	Maintenance and Tenant Contingency	514,090
2031	Common Use Passenger Processing System Enhancement	400,000
2031	Service road from gate P6a to P3 pavement replacement	336,000
2031	Airside C Airline and TSA Space Rehabilitation	237,537
2031	TPA Building Structure Support	236,157
2031	Replace ARFF 6 F350 2018	220,000
2031	SkyCenter One Building Contingency	100,000
2031 Total		162,313,041