



Aviation Authority

Capital Improvement Program

Project Status Report

March - April 2026



Prepared by
Planning and Development
and
Capital Program Services

Capital Improvement Project Status Report Overview

The Capital Improvement Project Status Report has been updated through April activity.

The Capital Improvement Project Status Report is organized into following categories:

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The Capital Improvement Project Status Report consists of specific information for each project, including the project title, estimated costs, designer, contractor, airport, project description, a project update, and significant dates according to the latest schedule. The Active Projects Spreadsheet mirrors the projects listed within sections I through IV of the Capital Improvement Project Status Report and contains specific project details related to contract or agreement amounts, approved change orders or amendments, D/SBE target and achievement amounts. Projects within the Substantially Complete section will be shown for one month only.

The Authority routinely has miscellaneous small to medium size maintenance and rehabilitation construction projects with time constraints or limited competition. To provide an additional resource, a Job Order Contracting (JOC) solution utilizing a cooperative contract with Sourcewell has been approved by the Board through June 1, 2028.

The Substantially Complete spreadsheet will show all projects in the current fiscal year which achieved Substantial Completion. The spreadsheet provides additional information including the substantial completion date, an estimate of the final costs, and a comparison to the current budget.

The Five-Year Capital Improvement Program Outlook category consists of spreadsheets listing anticipated projects and estimated costs for the period 2027-2031. The estimated project cost includes initial in-house planning, advertising, design development, construction, construction management, construction contract administration, permitting and miscellaneous printing, copying and distribution costs and any other components associated with completion of the work.

Schedules and budgets are updated during the course of the project. Any changes will be reflected in the next posting of the report.

Please call Dan Porter at (813) 765-3082 or e-mail dporter@TampaAirport.com if you have any questions regarding the Capital Improvement Program Status Report.

Capital Improvement Project Status Report

March - April 2026

I. Projects in Planning

#6915 22 MASTER PLAN UPDATE 2022

AIP 03-12-0078-078-2022/ FDOT F.M. #444775-1

Substantial Completion: TBD
Current Budget: \$5,296,892
Consultant: Ricondo
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to update the Airport Master Plan. The Federal Aviation Administration (FAA) recommends that airports update their Master Plan at least every five to ten years or when there has been a significant shift in operations or business model. The last update was the 2012 Master Plan with a 2016 Addendum.

Project Status: The Master Plan Update (Project 6915 22) closed in September 2025 with a \$250,108 balance transferred to the Program Reserve. Following hurricanes in Fall 2024 and ongoing economic uncertainty, P&D recommended revalidating MPU forecasts and assumptions to assess potential capital program adjustments. A revised budget proposes reopening the project to fund a visioning workshop, forecast revalidation, and Exhibit A updates, capped at \$250,000.

#7350 26 PREMIUM PARKING INSTALLATION

Substantial Completion: 26-May-27
Current Budget: \$12,890,000
Consultant: Manhattan/C&S
Contractor: TBD
Airport: Tampa International

Project Description: The Airport Concessions Department evaluated the potential for Premium Public Parking Products at Tampa International Airport, offering reserved spaces with enhanced amenities near terminal and transport areas. The Planning Consultant analyzed customer interest in premium options for both the Long-Term and Economy Parking Garages. Additionally, the project includes installing a camera-based parking guidance system in the Short-Term Garage to improve customer convenience and reduce search time for available spaces.

Project Status: The project is expected to begin design in August 2026 following Board approval of a Part 1 supplement. The IT department is evaluating the use of LIDAR in the Short Term Parking Garage as a parking guidance system in lieu of a camera based system. IT is preparing budgets for installation of signs for customer guidance for evaluation.

#7465 26 FY26 TAMPA FUEL COMMITTEE AND FUEL FARM TANK EXPANSION

Substantial Completion: 31-Mar-27
Current Budget: \$32,681,600
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: This project funds the Tampa Fuel Committee’s Fiscal Year 2026 capital improvements at the Tampa Fuel Facility to enhance fueling operations, safety, security, and regulatory compliance. It also supports construction of two new two-million-gallon bulk fuel storage tanks and related infrastructure, expanding capacity in accordance with TPA’s 2022 Master Plan. Under the existing Fuel Facilities and Pipeline agreement, the Authority will provide funding and be reimbursed by the Committee under established terms.

Project Status: The Budget and Schedule remain on track.

#7470 26 TAXILANE T RELOCATION

FDOT FM457928-1 (\$2,471,937)

Substantial Completion: 7-Apr-28
Current Budget: \$18,006,900
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: The project involves realigning airfield infrastructure to meet FAA standards by reconstructing Taxilane T, two connecting taxiways, seven taxi lane connections to tenant facilities, and an adjacent vehicle service road. It also includes the removal of the existing Taxilane T and service road to accommodate the new layout. These improvements will enhance operational efficiency, safety, and compliance with current FAA design criteria.

Project Status: The consultant selection was approved by the Board on March 5, 2026. Negotiation of the fee was completed in late April 2026.

#7475 26 VDF NEW MAINTENANCE FACILITY

Substantial Completion: 28-Jan-28
Current Budget: \$3,583,700
Consultant: TBD
Contractor: N/A
Airport: VDF

Project Description: The project addresses overcrowding and inadequate storage in the existing maintenance facility caused by growth in the general aviation department. It involves constructing a new open-air Equipment Storage Building and an Office Building adjacent to the current facility to support administrative functions and expanded fleet storage. These improvements will enhance operational efficiency, safety, and organization for maintenance staff and equipment.

Project Status: Project design is expected to begin in mid-May 2026.

#7490 26 TPA AIRSIDE A CHILLER REPLACEMENT

Substantial Completion: 30-Mar-29
Current Budget: \$7,519,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will replace the chillers at Airside A due to their age and declining efficiency, which has led to increased maintenance costs and reduced reliability. The new chillers will improve energy performance, enhance system reliability, and ensure continued comfort for passengers and staff.

Project Status: Design work order (WO) is currently being developed and design will phase will start following issuance of the WO.

#7500 26 POLICE K9 AND TRAINING FACILITY RENOVATION AND EXPANSION

Substantial Completion: 3-Jul-28
Current Budget: \$8,668,700
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The project includes the renovation and expansion of the existing Tampa International Airport Police Department (TPAPD) K9 facility to 6,100 sq. ft. along with the construction of a new 4,100 sq. ft. TPAPD Training facility and associated site improvements in the northeastern quadrant of the Tampa International Airport (TPA) airfield.

Project Status: Design work order (WO) is currently being developed and design will phase will start following issuance of the WO.

#7540 26 LONG-TERM PARKING GARAGE (LTPG) HELICES LIGHTING REPLACEMENT

Substantial Completion: 3-Sep-27
Current Budget: \$2,635,200
Consultant: Walker
Contractor: TBD
Airport: Tampa International

Project Description: To support energy efficiency and sustainability goals, the Hillsborough County Aviation Authority will replace outdated lighting on the Long-Term Parking Garage helices with modern LED fixtures. The project will remove and replace existing in-wall lights to improve illumination, safety, and aesthetics while reducing energy use and maintenance costs. The new fixtures will meet current electrical and safety standards and complement the garage's architectural design.

Project Status: In this reporting period the budget was updated to fund the investigative work, with a Purchase Order issued to JOC contractor Johnson Laux. In coordination with Commercial Parking and Ground Transportation, the work was rescheduled to April 2026, after spring break to reduce operational and revenue impacts, extending the project timeline by 58 days and adjusting all related milestones.

#7610 26 TPA AIRSIDE F PCA CHILLER REPLACEMENT

Substantial Completion: 6-Jul-28
Current Budget: \$3,655,000
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The replacement of the PCA chillers at Airside F, due to their age and declining efficiency, which has led to increased maintenance costs and reduced reliability. The new PCA chillers will improve energy performance, enhance system reliability, and ensure continued comfort for passengers and staff.

Project Status: Design work order (WO) is currently being developed and design will phase will start following issuance of the WO.

II. Projects in Design

#6595 19 SHORT TERM PARKING GARAGE HELIX LIGHTING REPLACEMENT

<i>Substantial Completion:</i>	3-Sep-27
<i>Current Budget:</i>	\$546,600
<i>Consultant:</i>	Walker
<i>Contractor</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The scope of this project will address the existing lights in the parapet walls and ceiling on the up and down helices.

Project Status: In this reporting period the budget was updated to fund the investigative work, with a Purchase Order issued to JOC contractor Johnson Laux. In coordination with Commercial Parking and Ground Transportation, the work was rescheduled to April 2026, after spring break to reduce operational and revenue impacts, extending the project timeline by 58 days and adjusting all related milestones.

#6860 21 AIRSIDE GUIDEWAY REHABILITATION (A & C)

<i>Substantial Completion:</i>	18-Dec-26
<i>Current Budget:</i>	\$3,141,500
<i>Consultant:</i>	Walker
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to rehabilitate the Red Side Departures Level Drive to extend its useful life and maintain it in a safe condition. The rehabilitation will help prevent this elevated structure from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration.

Project Status: In this reporting period, six bids were received, with Contracting Specialists Southeast initially identified as the apparent low bidder. Following evaluation, the bid was deemed non-responsive, and the contract will instead be awarded to Restocon LLC at the May 2026 Board meeting. The construction budget has been updated, with a portion of the savings allocated to the construction contingency to address a potential FDOT finding related to the re-circulation bridge expansion joints. The schedule has been revised to reflect actual solicitation and bid dates, and the Board award and Notice to Proceed (NTP) have been adjusted to align with the A&C Shuttle Guideway SC schedule.

#7325 25 EMERGENCY GENERATORS & DOCKING STATIONS

<i>Substantial Completion:</i>	March 2027
<i>Current Budget:</i>	\$4,936,000
<i>Consultant:</i>	Michael Baker International
<i>Contractor:</i>	Ring Power Corporation
<i>Airport:</i>	Tampa International

Project Description: This project will replace the emergency generators for Airsides A & F and the Long-Term Parking Garage that have reached the end of their service life. The project will also install new docking stations at Airsides C & E to supplement the existing emergency generators.

Project Status: Contractor is still procuring Long Lead items. Work is expected to start in June 2026.

#7360 25 RED SIDE DEPARTURES LEVEL TRAFFIC COATING

Substantial Completion: 18-Dec-26
Current Budget: \$1,291,700
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate the Red Side Departures Level Drive to extend its useful life and maintain it in a safe condition. The rehabilitation will help prevent this elevated structure from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration.

Project Status: In this reporting period, six bids were received, with Contracting Specialists Southeast initially identified as the apparent low bidder. Following evaluation, the bid was deemed non-responsive, and the contract will instead be awarded to Restocon LLC at the May 2026 Board meeting. The construction budget has been updated, with a portion of the savings allocated to the construction contingency to address a potential FDOT finding related to the re-circulation bridge expansion joints. The schedule has been revised to reflect actual solicitation and bid dates, and the Board award and Notice to Proceed (NTP) have been adjusted to align with the A&C Shuttle Guideway SC schedule.

#7365 25 A/S A&F BAG SORT LIGHT FIXTURES REPLACEMENT

Substantial Completion: 20-Jul-26
Current Budget: \$800,500
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: The Airside A Bag Sort and Airside F Bag Sort facilities consist of metal halide light fixtures which have reached the end of their useful life and have been identified for replacement. The fixtures have exhibited failures consisting of overheating and shattering causing concern for personnel and equipment. The project also includes the replacement of existing fluorescent light fixtures that have reached the end of their useful life with LED fixtures. Other benefits to the project consist of improved facility lighting, energy efficiencies, and reduced replacement cycles via the proposed replacement with LED fixtures.

Project Status: This contract was awarded May 7 and NTP is expected May 22, 2026.

#7375 25 REAL ESTATE DEVELOPMENT

Substantial Completion: 26-Sep-26
Current Budget: \$2,904,900
Consultant: Michael Baker International
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of the project is to provide planning, design, and construction to facilitate future tenant development of properties at various locations around the airport campus. Possible improvements that may be implemented utilities modifications; pavement and building foundation demolition; pavement rehabilitation; fencing installation; and other improvements.

Project Status: The final design documents were received on February 16, 2026. This project is being paused to allow construction to align with new development in the area. No additional updates while the project is still on hold.

#7385 25 GA APRON REHABILITATION – TPA

FDOT FM44476-1 (\$4,346,000)

Substantial Completion: 11-Sep-27
Current Budget: \$13,996,000
Consultant: Mead & Hunt
Contractor: N/A
Airport: Tampa International

Project Description: This project consists of the rehabilitation of the asphalt apron located in front of the Fixed Base Operators (FBO) at Tampa International Airport (TPA). The rehabilitation is expected to consist of milling and overlaying of asphalt surfaces on this apron.

Project Status: During this reporting period, the 60% design deliverables were received on schedule and the project remains within budget. The project schedule is being revised to accommodate the FBO tenant's request to begin construction in February instead of December. With a planned 45-day mobilization period, construction is now anticipated to start in mid-February 2027, consistent with the FBO's requests. Accordingly, the solicitation schedule has been updated, including new bid opening and HCAA Board award dates, to align with the adjusted NTP and SC dates.

#7435 25 TPA AIRFIELD ELECTRICAL VAULT STORM SURGE PROTECTION

AIP 03-12-0078-086-2025 (\$551,177)

Substantial Completion: 4-May-26
Current Budget: \$2,484,300
Consultant: RS&H
Contractor: H. L. Pruitt
Airport: Tampa International

Project Description: Due to the criticality of the east and west airfield electrical vaults and their potential vulnerability to storm-surge and flooding impacts, the project involves the purchase and installation of temporary flood barrier panels to help mitigate this risk. The proposed flood panels would be 9 feet in height and wrap around the entirety of both electrical vaults (both within the electrical vault enclosure and outside of the AOA fence line by ARFF). Installation of these panels will require construction of the appropriate concrete and/or asphalt foundation around the vaults for panel anchoring, as well as modification of the AOA fence to enable connection of the panels both inside and outside the AOA area. In addition, four sump pumps will be installed to remove any collected rainwater inside the barrier area, and electrical conduit will be waterproofed to prevent water intrusion into the vault areas. The panels will be stored near the electrical vaults year-round and installed only in the event of an impending storm.

Project Status: Due to longer than expected lead times regarding shipment of the Aqua Fence Flood Barrier, and some unexpected changes in design requested by Aqua Fence, the construction schedule for this project has been delayed. These design changes are being negotiated with the contractor, and the flood barrier is in-route and expected to arrive to the US by 5/17/26, and to TPA by the end of the month. There is work being done to confirm an appropriate new Substantial Completion date with anticipation of a date sometime in July 2026.

#7460 26 AIRSIDE E PASSENGER BOARDING BRIDGE REPLACEMENT

Substantial Completion: 1-Sep-28
Current Budget: \$39,213,600
Consultant: Mead & Hunt
Contractor: TBD
Airport: Tampa International

Project Description: The project will consist of replacing all passenger boarding bridges in Airside E with glass-sided bridges and includes equipment and associated improvements to support their new systems.

Project Status: In this reporting period, the project budget was updated based on the 30% design estimate, internal review, and ICE reconciliation. The primary cost driver is the higher cost of the metal passenger boarding bridge compared to the original PMP budget, with additional variances from escalation, design evolution, and indirect costs. The VDGS scope (OFE and infrastructure) has been removed per Senior Leadership and Executive Team direction. The schedule has been updated to extend the 60% and 90% design phases for additional coordination after the 30% review, while solicitation and bid dates remain unchanged to meet the FAA Grant Application deadline. The Notice to Procure now reflects updated lead times for the passenger boarding bridges (JBT: 22 months; TKE: 9 months), with corresponding adjustments to the NTP and Substantial Completion milestones.

#7480 26 FY26 FINANCIAL SYSTEM UPGRADE

Substantial Completion: 31-Mar-27
Current Budget: \$9,961,300
Consultant: Oracle
Contractor: Oracle
Airport: Tampa International

Project Description: This project will address critical challenges with the current Oracle MyHub (Enterprise Resource Planning) system utilized by HCAA as it approaches end of life.

Project Status: The financial system upgrade is progressing well and currently on track. The Finance and Procurement tracks have completed the initial design and testing of the first prototype and is preparing development for the second prototype. The HR track has completed initial workshops to finalize detailed requirements and are in the planning phases with UKG as the kickoff is preparing to be scheduled.

#7515 26 GA PAVEMENT REHABILITATION (TPF, PCM, VDF)

Substantial Completion: 14-Jan-27
Current Budget: \$3,139,000
Consultant: Michael Baker, International
Contractor: TBD
Airport: TPF, PCM, VDF

Project Description: This project focuses on pavement rehabilitation at select locations at PCM, VDF & TPF Airports. The existing asphalt concrete pavements at these airports have deteriorated over time and now exhibit several types of distress. These include block cracking, longitudinal and transverse cracking, weathering, raveling, utility cut patching, swelling, and ponding. These issues can contribute to the presence of Foreign Object Debris (FOD) on the airfield, which poses a risk of damaging aircraft during takeoff, landing, or taxiing.

Project Status: Final plans are scheduled to be received May 11, 2026. Project to be publicly posted on June 4, 2026.

#7520 26 PARKING GARAGE REHABILITATIONS AND SKYCONNECT GUIDEWAY IMPROVEMENTS

Substantial Completion: 20-Sep-28
Current Budget: \$8,411,800
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: Rehabilitation of the Long Term Parking Garage (LTPG) Levels 3, 4, 5 and Façade including crack sealing, expansion joint replacement, pavement marking, painting and signage. Also included in this project are elevator lobby upgrades in the Short Term Parking Garage (STPG), Long Term Parking Garage and Economy Parking Garages (EPG) as well as replacement of weathered signage and painting on the top level of each garage. Lastly, this project includes the installation of supplemental drains on SkyConnect guideway.

Project Status: The 30% design submittal was received in April and the 60% design submittal is on schedule for June 2026.

#7535 26 MT AND AIRSIDE FINISHES REFURBISHMENT AND CARPET REPLACEMENT

Substantial Completion: 7-Dec-27
Current Budget: \$6,708,500
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The project will consist of refurbishments to the Main Terminal Transfer Level and Airside C along with carpet replacement at Airside F to improve the customer experience and extend the useful service life of the facilities.

Project Status: The 30% design submittal was received in March and the 90% design submittal is on schedule for June 2026.

#7555 26 TPF SEAWALL REHABILITATION

Substantial Completion: 3-May-27
Current Budget: \$3,033,300
Consultant: RS&H
Contractor: TBD
Airport: Peter O. Knight Airport

Project Description: The Hillsborough County Aviation Authority has observed and assessed damage to the seawall on the east side of the airfield at Peter O. Knight Airport. One (1) major failure of the seawall was observed where the seawall rebar failed, and moisture was able to enter the crack in the seawall, resulting in the wall pulling apart. The wall was observed to be offset on the inward side. Cracking was noted throughout the length of the seawall.

Project Status: Bids are expected to be opened May 21, 2026.

#7585 26 ECONOMY PARKING ROAD & SKYCENTER DRIVE IMPROVEMENTS

Substantial Completion: 26-Oct-27
Current Budget: \$3,500,000
Consultant: Michael Baker, International
Contractor: TBD
Airport: Tampa International

Project Description: This project will add two travel lanes on SkyCenter Drive between Economy Parking Road and the Cell Phone Lot's northern entry and a dedicated right turn lane on eastbound Economy Parking Road for SkyCenter Drive. A three-way traffic signal will be added at the intersection of SkyCenter Drive and Economy Parking Road. A traffic study will be performed prior to design to assist in the new signal design and to evaluate configuration, marking, and signing of both entrances/exits from the Cell Phone Lot onto SkyCenter Drive to improve traffic movement.

Project Status: All field investigations are complete, with the 30% design submittal expected on May 22, 2026. Design is ongoing.

#7630 26 ECONOMY PARKING GARAGE (EPG) NORTH AND SOUTH A/C REPLACEMENT

Substantial Completion: 3-May-2027
Current Budget: \$994,000
Consultant: Michael Baker, International
Contractor: TBD
Airport: Tampa International

Project Description: The objective of this project is to replace the air conditioning units for the elevator lobby and elevator machine rooms in both the North and South Economy Parking Garages. The existing units, installed in 2005 for the North Garage and 2008 for the South Garage, are original equipment that has exceeded their typical 15-year lifespan. Maintenance and the design consultant recommend replacing a total of ten (10) packaged units: six (6) in the South Garage and four (4) in the North Garage.

Project Status: The 60% design submittal was received in April 2026. Design is ongoing.

#7640 26 AIRSIDE C AIRLINE AND TSA SPACE REHABILITATION

Substantial Completion: 9-Oct-2026
Current Budget: \$200,000
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: This project will refurbish tenant work areas at Airside C to maintain clean, functional spaces for Southwest Airlines, TSA, and Alaska Airlines. It includes updating interior finishes that no longer meet airport standards within approximately 19,775 square feet of leased space. The effort supports a planned five-year refurbishment cycle across all airside to ensure consistent quality and upkeep.

Project Status: Project kick off meeting has taken place and materials have begun to be purchased on schedule.

#7670 26 SANITARY AND GREASE LINE REPLACEMENT

Substantial Completion: 20-Mar-2028
Current Budget: \$6,250,000
Consultant: General Consultant - Michael Baker
Contractor: TBD
Airport: Tampa International

Project Description: The project will replace deteriorated sanitary sewer and grease lines in the Main Terminal and Airside F, many of which are over 30 years old and suffering from corrosion, leaks, and blockages. Recent inspections revealed structural issues, mixed pipe materials, and limited clean-outs, all contributing to drainage inefficiencies and frequent maintenance disruptions. As part of a multi-year program, future work on Airsides A, C, and E may be added depending on need, budget, and project phasing.

Project Status: Project has been combined with Projects 8855 27 MT Restroom Renovations and 7710 27 Sanitary and Grease Lines - Ph 2. The Design-Builder selection is scheduled to start in September 2026.

#8505 23 WILDLIFE MANAGEMENT PROGRAM – PHASE 2

Substantial Completion: 2-Mar-27
Current Budget: \$13,712,700
Consultant: Mead & Hunt
Airport: Tampa International

Project Description: The scope of this project consists of environmental permitting and the removal of wildlife habitat within the TPA Aircraft Operations Area to reduce the potential for wildlife hazards to aircraft.

Project Status: The Construction Contract was awarded by the HCAA Board on April 2, 2026. The Gopher Tortoise permitting work continued with final surveys and document approval by the Hillsborough County Board.

#8510 23 NORTH EMPLOYEE PARKING LOT EXPANSION

Substantial Completion: 27-May-27
Current Budget: \$7,050,900
Consultant: Mead & Hunt
Airport: Tampa International

Project Description: The scope of this project consists of the expansion of the north employee parking lot to accommodate future airport growth projections and the rehabilitation of the existing parking lot pavement with a sealcoat.

Project Status: The Construction Contract was awarded by the HCAA Board on April 2, 2026.

#8515 24 CENTRALIZED CHECKED BAGGAGE SYSTEM PROJECT
FDOT FM444474-1 (\$4,096,032)

Substantial Completion: 6-Feb-2030
Current Budget: \$309,979,000
Consultant: HP/HNTB/BNP
Airport: Tampa International

Project Description: The project will replace the Main Terminal checked baggage screening system serving existing Airsides E and F with future Airside D screening system capacity, provide the airport with the ability to sort any bag anywhere on campus, will optimize the existing Airside E subsystem, and will centralize screening for the A sortation facility and Airside C.

Project Status: The project has been progressing through tag and trace activities identifying circuits and raceways in conflict with the new baggage conveyor system to relocate those specific pathways. The project is currently supplementing the existing Main Terminal structure with fiber reinforcement in preparation for the conveyor hangers to be installed. The project is currently impacting Claim 14 and will soon impact Claim 15 as the progress begins to involve more area in preparation of the new conveyor. Ticket counter 18 is also involved in the progress as crews prepare the area for concrete saw cutting. Coordination with Maintenance, Airlines, Security and Operations is continual and will continue throughout the project. Airside E design was provided and will be independently cost estimated by US Costs for concurrence. The A Sortation and Airside C scope of work is being refined as is the integration of the alternate cross-belt sorter vendor and all of those costs will be vetted and the budget will be adjusted most likely in July for a final budget assessment. The budget will also contemplate future requirements of ITS support and require various components to be removed and reinstalled as well as those devices being procured internally.

#8650 26 R/W 1R-19L AND T/W C RECONSTRUCTION (DESIGN ONLY)
FDOT FM455952-1 (\$2,750,000)

Substantial Completion: 30-Jan-30
Current Budget: \$35,552,300
Consultant: AECOM
Contractor: TBD
Airport: Tampa International

Project Description: Runway 1R 19L and Taxiway C pavements, originally reconstructed in 1988–1989, have experienced accelerated deterioration despite ongoing repairs. A 2024 pavement study found Taxiway C has no remaining life and Runway 1R 19L only 3–6 years of service left. Based on these findings and increasing maintenance needs, full reconstruction of the pavement complex is recommended as the most effective solution.

Project Status: The field work and coordination meetings were held as the design progresses towards the 15% design milestone. The design team continues to refine it's approach and scope of the project. The NEPA work for the project has been completed and approved by the FAA.

#8655 26 TICKET LEVEL EXPANSION & OPTIMIZATION

Substantial Completion: 31-Mar-29
Current Budget: \$285,774,000
Consultant: General Consultants
Contractor: TBD
Airport: Tampa International

Project Description: This project consists of the expansion and optimization of the Ticket Level to accommodate additional ticket counters and a consolidated airline ticket office to provide customer queuing and circulation space throughout the floor necessary to meet the level of service forecast per the 2022 Master Plan Update.

Project Status: The Part 1 contract was award at the April Board Meeting, and design kicked off shortly thereafter.

#8660 26 REHABILITATE R/W 1L-19R COMPLEX (DESIGN ONLY)

Substantial Completion: 1-Mar-28
Current Budget: \$2,439,500
Consultant: AECOM
Contractor: TBD
Airport: Tampa International

Project Description: Parallel Runways 1L-19R and 1R-19L typically split in half 90% of the air traffic at the airport. When reconstruction occurs on Runway 1R-19L, the airport will be dependent on Runway 1L-19R for 90% of all air carrier traffic. Due to the heavy reliance on a single runway, the project will rehabilitate Runway 1L-19R and the associated taxiways W and V including connectors to reduce the risk of any unexpected repairs during the reconstruction period. The project may include other modifications to Taxiways V and W to comply with required FAA criteria as a result of impacts from new Airside D.

Project Status: The 60% design submittal was delivered on April 13, 2026 per the project schedule.

#8665 26 NORTHWEST REMAIN OVERNIGHT PARKING APRON (DESIGN ONLY)

Substantial Completion: 31-Dec-27
Current Budget: \$5,084,600
Consultant: AECOM
Contractor: TBD
Airport: Tampa International

Project Description: Tampa International Airport is facing a shortage of aircraft parking positions to accommodate remain-overnight (RON) and diverted flights due to increased airline activity and limited gate availability. A recent demand analysis identified a current deficit of about 14 RON spaces, which will persist even after Airside D opens. The project includes further evaluation of potential parking areas, aircraft maneuverability, and associated environmental, stormwater, and geotechnical considerations to address future RON capacity needs.

Project Status: The 60% design deliverable was received on schedule. The project construction budget is currently undergoing internal review, including an independent cost estimate, and will be presented to the DC for consideration during the FY27 PMP season.

III. Projects Undergoing Construction/Implementation

#6765 22 GENERAL AVIATION FACILITIES REHABILITATION

Substantial Completion: 28-Aug-26
Current Budget: \$3,932,500
Consultant: General Aviation Capital Projects Group
Contractor: N/A
Airport: Peter O. Knight (TPF), Tampa Executive (VDF), & Plant City (PCM)

Project Description: The purpose of this project is to extend the useful life of various hangars and facilities at all three General Aviation (GA) airports exhibiting signs of deterioration which warrant rehabilitation. This will continue to maintain the high standard of facilities provided by the Authority to its tenants.

Project Status: The General Aviation Capital Projects Group reached 50% completion of this project on October 22, 2025. The team has completed Hangar 5300 at Tampa Executive Airport, Hangar 2600 at Plant City Airport, and the Administration Building 2800 at Peter O. Knight Airport. The General Aviation Capital Projects Group will be moving to Hangar's 3700 and 3800 at VDF in May.

#6910 22 LTPG LEVEL 6 REHABILITATION & STAIR TOWER/ELEVATOR PENTHOUSE ROOF REPLACEMENT

Substantial Completion: 31-Jul-26
Current Budget: \$3,653,700
Consultant: Walker
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate and extend the life of the Long-Term Parking Garage. New scope elements have been added to waterproof the building envelope of the Alstom & Flagship office located on top of the LTPG which is exhibiting leaking.

Project Status: The contractor has completed the rehabilitation of the Wright Brothers and Janus quadrants in the Long-Term Parking Garage, with work now underway in the Goddard quadrant. Roof replacement on Level 8 is progressing, with approximately 75% of the roofs completed. A future electrical shutdown is in the coordination phase with TECO, to support the refurbishment of the Fire Suppression system, and coordination efforts are ongoing to ensure minimal disruption during this next phase of work.

#6971 24 MAIN TERMINAL LED UPGRADE PHASE 2

Substantial Completion: 31-Jan-25
Current Budget: \$2,208,200
Consultant: RS&H
Airport: Tampa International

Project Description: The scope of the project will replace two of the 12-year-old LED signs on the walls going to the escalator from the Transfer level to the Baggage level, as well as all supporting power, data cabling network equipment, content support hardware, and any other LED location the Authority requires LED signage.

Project Status: The project handles so many different facets of the passenger processing experience. The team has added E-Gates, software updates for various airlines, exit biometric updates, cabling requirements, ACUS conversion cost, extended software support due to contract delays in the ACUS contract, and numerous other requirements needed to drive the many facets of the passenger experience as well as the technology needed to drive this experience. The project is almost spent in full but has plenty of work through the end of the fiscal year. The project is on schedule and on budget.

#6975 24 BAGGAGE HANDLING SYSTEM UPGRADE AND ENHANCEMENT PHASE 2

FDOT FM#438711-1 (\$1,089,150)

Substantial Completion: 20-Sep-24
Current Budget: \$2,950,000
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is the first phase of replacing end-of-life equipment for the Baggage Handling System and implementing any needed upgrades or enhancements to the supporting software.

Project Status: Initial work has been completed, and security assessment of supporting systems completed. Internal remediation work continues on supporting systems. Acquisition of improved monitoring solution is still underway and once complete the project will be closed.

#6990 23 PUBLIC SAFETY ALERT SYSTEM

FDOT F.M. 448737-1 (\$910,000)

Substantial Completion: 12-Dec-25
Current Budget: \$1,700,000
Consultant: RS&H
Contractors: Convergent/COMCO/AVI
Airport: Tampa International

Project Description: The scope of the project will enhance public safety by implementing an alert system for indoor areas of Tampa International Airport. The solution will enable the Authority's Police department to identify and rapidly respond to threats, allowing them to ensure public safety more efficiently.

Project Status: Installation and commissioning are complete.

#7065 23 REPLACE AUTOMATIC DOORS

Substantial Completion: 12-Jul-25
Current Budget: \$2,163,700
Consultant: RS&H
Airport: Tampa International

Project Description: The scope of this project is to replace the automatic doors serving the Main Terminal and parking garage penthouses that have reached the end of lifecycle.

Project Status: Substantial Completion is expected to be achieved on May 13, 2026.

#7165 23 INTEGRATED RISK MANAGEMENT (IMR) SOFTWARE

Substantial Completion: TBD
Current Budget: \$555,200
Consultant: Vertosoft LLC
Airport: Tampa International

Project Description: The scope of this project is to identify and implement an Integrated Risk Management software package. This will allow various risk areas to communicate more effectively and share risk information to reduce risks and improve controls, security, and compliance.

Project Status: The design and development of the data consolidation form and database is complete. This allows 6 streams of safety related data already collected through various workflows to be analyzed together. The mitigation and documentation form is complete as well. Currently, in development are the backend integrations required to pull from the existing 6 data streams into the single database. Also in development is the "Hub site" where data can be easily accessed and displayed.

#7215 24 REPLACE PARKING REVENUE CONTROL SYSTEM (PARCS) EQUIPMENT

Substantial Completion: 22-Feb-2027
Current Budget: \$9,284,000
Consultant: Manhattan
Contractor: TBD
Airport: Tampa International

Project Description: The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

Project Status: The project is progressing with submittals and setting up the Test Environment. Design drawings have been refined to reflect the vendor's equipment layout.

#7225 24 FY24 COMMON USE SYSTEM ENHANCEMENTS (CUPPS)

Substantial Completion: 31-Dec-2024
Current Budget: \$1,000,000
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

Project Status: This project has wrapped up and we will be closing it out this summer. We will research the remaining 4K to get it cleared up.

#7285 24 GENERAL AVIATION AIRPORT HANGAR & TERMINAL BUILDING REHABILITATION

Substantial Completion: 2-Jul-27
Current Budget: \$2,588,900
Consultant: General Aviation Capital Projects Group
Airport: Tampa International, Tampa Executive, Peter O. Knight, & Plant City

Project Description: The purpose of the project is the rehabilitation of hangars and building at all three General Aviation airports, including structures, slabs, painting, metal panels, doors, electrical, and finish upgrades.

Project Status: The General Aviation Capital Projects Group completed T-Hangar 4600 Rehabilitation at TPF and is currently working on T-Hangar 6600 at TPF.

#7310 24 AIRSIDE E COOLING TOWER REFURBISHMENT

Substantial Completion: 21-Apr-2026
Current Budget: \$2,205,200
Consultant: TBD
Airport: Tampa International

Project Description: The purpose of the project is to refurbish the Airside E cooling tower systems as part of a comprehensive maintenance planning process. Using reclaimed water in the cooling towers over the last 10 years has noticeably shortened the life of the equipment in the tower due to its corrosive properties. Unique features of the system have become evident over time and are contributing to the recirculation of the exhaust plume and multiple leaks within the interior water distribution piping to the tower. This occurrence has accelerated failures of various components of the cooling tower such as gearboxes, actuators, fan blade assemblies, electrical conduits, and controls/safety devices. Due to the Airside E Security Screening Checkpoint Expansion project (SSCP), a project phasing will be needed with Phase 1 noted as work that can take place inside the cooling tower while the SSCP project is complete, and Phase 2 will be all other work outside of the cooling tower. Phase 2 will begin in December 2024.

Project Status: The project is scheduled to reach substantial completion on May 6 and remains in budget and on schedule. Change order #1 adjusted the substantial completion day from April 21, 2026 to May 6, 2026.

#7315 24 LIDAR AIRPORT INSTALLATION AND REVENUE SHARE

Substantial Completion: 31-Dec-2026
Current Budget: \$5,000,000
Consultant: TBD
Airport: Tampa International

Project Description: The purpose of the project is to procure IT equipment, software, and numerous agreed upon LiDAR (Light Detection and Ranging) technology solutions between the Authority and “The Indoor Lab” company. The Authority and Indoor Lab have a negotiated long-term agreement for Tampa International to install agreed upon solutions that will then be sold by Indoor Labs to the world primarily the transportation industry and the Authority in return receives 30% of net sales as documented in the agreement. The two entities have agreed to and have installed or are planning to install 12 solutions at the Authority with numerous other solutions in the planning stages. The revenue share feature of this agreement, if successful, will allow the Authority to potentially be one of the most State of the art and efficient functioning facilities in the world.

Project Status: This project has been successful and is presenting to the executive management team to assess the future and next steps. This project by the end of 2026 will have implemented over 12 production solutions covering our roadways, garage, and all of airside A. The project is on budget and on schedule.

#7321 25 FIRE ALARM SYSTEM - PHASE 2

Substantial Completion: 18-Aug-26
Current Budget: \$1,318,000
Consultant: JCI
Contractor: JCI
Airport: Tampa International

Project Description: The project consists of the second phase of a multi-phased project to upgrade all obsolete fire alarm system components in facilities across the TPA campus. Phase 2 of the project will upgrade Airside A (Node 3), Host Terminal (Node 9) Airside F (Node 10), A Sortation Facility (Node 12), F Sortation Facility (Node 14), and the Main Terminal 71’ level (Node 26). This upgrade will address all end-of-life equipment including, but not limited to, panels, power supplies, network cards, Magnet cards, associated support equipment for the ES Network, updating the workstation screens in the AOC, programing, testing, and certification of the system.

Project Status: Completed the installation of all peripheral fire alarm devices and the replacement of internal equipment on all fire alarm panels. Working to transfer the final two fire alarm panels to the new ESNet Network.

#7322 26 FIRE ALARM SYSTEM UPGRADES – PHASE 3

Substantial Completion: 6-Feb-27
Current Budget: \$1,077,400
Consultant: Johnson Controls
Airport: Tampa International

Project Description: This third phase of the airport’s fire alarm system upgrade addresses the discontinuation of legacy Simplex components due to manufacturing and supply chain issues. The project will replace obsolete equipment throughout the Main Terminal, airside, parking garages, and other facilities. Work includes upgrading panels, power supplies, network components, and AOC workstation screens to ensure system reliability and compliance with current standards.

Project Status: Johnson Controls is continuing to install new equipment in the fire alarm panels and converting Nodes from the existing 4020 network to the new ESNet network.

#7335 26 FY26 STPG FIRE DETECTION SYSTEM (LIDAR) (PHASE 1)

Substantial Completion: 30-Jun-27
Current Budget: \$2,000,000
Consultant: TBD
Airport: Tampa International

Project Description: This project will provide LiDAR sensors and the associated artificial intelligence software to process smoke and fire detection in the short-term parking garage at the main terminal. This is the first phase of a two-phase project to completely install this solution throughout all six floors of the short-term garage.

Project Status: The project is well underway and has completed the roll out of level 4 in the short term garage. Current work is underway for level 5 which is the extent that this CIP includes. Phase 2 of the this project is an FY27 CIP but do to our accelerated schedule we may be requesting funding a few months early from reserves but this would not increase the FY27 CIP. This project is ahead of schedule and currently on budget.

#7340 25 ARFF DORM & RESTROOM RENOVATION

Substantial Completion: 19-Jul-26
Current Budget: \$1,856,800
Consultant: Michael Baker International
Contractor: N/A
Airport: Tampa International

Project Description: The ARFF Station at Tampa International Airport (TPA) was originally constructed and opened for operations in 2006. Additional space is needed to increase the total number of dorms from the current 14 to a capacity of 17. The second portion of work is to address water leaks, structural deficiencies, and deteriorated conditions in the primary men's, women's, and Captain's restrooms in the dormitory area of the building.

Project Status: Construction is on-going at the present with substantial completion scheduled for July 2026.

#7355 25 LTPG FIRE SUPPRESSION REFURB

FDOT FM455229-1 (\$410,000)

Substantial Completion: 31-Jul-26
Current Budget: \$732,600
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: The purpose of this project is to replace the existing fire suppression system located in the Long-Term Parking Garage (LTPG) at Tampa International Airport. The existing Fire Suppression system was installed in 1997, and the useful life expectancy of the pumps and controllers is 20 years and the pipes and fittings 30 years. This project consists of the design and construction to include removal and replacement of the existing fire pump, jockey pump, controllers, associated piping, grooved fittings, and electrical connections within the LTPG fire pump room.

Project Status: Fire pump equipment was delivered to the site. Currently working with TECO and all impacted stakeholders on the electrical shutdown to temporarily remove power to the Fire suppression system, and allow for the demolition and replacement of all the components.

#7405 25 FY25 TAMPA FUEL PROJECTS

Substantial Completion: 30-Sep-26
Current Budget: \$2,556,300
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project identifies the Tampa Fuel Committee and its Agent (Menzies) FY25 Fuel Farm Projects as being necessary to bring the jet fuel storage facility up to industry standards. The FY25 projects include a new tank design budget, replacement of 40 lay flat Lids, replacement of 10 pt heads, and a conversion of tanker offloading area lights to LED. The FY25 Projects are expected to be completed by September 30, 2025.

Project Status: This is anticipated to be substantially completed ahead of schedule and closed out under budget in the next couple months.

#7410 25 FY25 ITS COMMODITY PURCHASES

Substantial Completion: 30-Sep-26
Current Budget: \$2,450,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the seventh year of this initiative, which will encompass the FY 25 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more and more of the Authority solutions.

Project Status: This project is completely spent and has the encumbered amount down to 451K and is headed in the right direction. Hopefully by the end of the calendar year we can have this cleaned up and closed out. No issues to report and on schedule and on budget.

#7415 25 ANCILLARY BUILDING ROOF REHAB

Substantial Completion: 6-Nov-26
Current Budget: \$1,267,000
Consultant: Walker
Contractor: Apex Roofing
Airport: Tampa International

Project Description: The project stems from a 2024 TPA-campuswide roof assessment that evaluated the conditions of over 60 Authority-owned roof areas. Of the roof areas assessed, two warranted immediate remediation efforts due to their age and condition. Airside C has roughly 8,000 SF of low slope roof areas and Airside E Gatehouse roof both have advanced states of deterioration. These roofs have reached the end of their useful life and require repair greater than typical maintenance.

Project Status: Notice to proceed was issued March 16, 2026. Contractor is currently mobilizing and work is expected to commence May 25, 2026.

#7420 25 FY25 COMMON USE SYSTEM ENHANCEMENTS

Substantial Completion: 30-Jun-26
Current Budget: \$1,100,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 50% of the Authority, ticket counters and boarding gates have been converted to Common Use over the past seven years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present and procure new technology, provide software support and software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience.

Project Status: This project is fully spent as well and down to 45K encumbered. This project will close out this summer on time and on budget.

#7510 26 PAGING SYSTEM UPGRADE – CAMPUS WIDE

Substantial Completion: 9-Apr-28
Current Budget: \$5,459,100
Consultant: Altel
Contractor: Altel
Airport: Tampa International

Project Description: Atlas-IED (Innovative Electronic Designs) is the sole source provider of the paging system software and hardware at Tampa International Airport. They have recently notified the Authority that several components of the current CobraNet digital platform are no longer being produced due to the discontinuation of critical parts. Also, their spare parts stock is anticipated to run out in two years. This project will have Altel Systems Group, Atlas-IED's local authorized installer, replace the end-of-life paging system campus-wide with the newest hardware and software platform.

Project Status: This Contract was awarded April 2 and NTP issued April 27, 2026. Contractor is currently mobilizing for work.

#7530 26 MAIN TERMINAL TECHNOLOGY MODERNIZATION PHASE 1

Substantial Completion: 30-Jun-27
Current Budget: \$1,250,000
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: This project will provide IT equipment, software, and technology modernization to meet the needs of the Authority relating to the aging main terminal technology infrastructure. This program is made up of five phases over five years, will take major aging solutions and bring them up to speed to meet the needs of the changing technological solutions driving our passenger experience.

Project Status: This project is well underway and making a difference in critical features and solutions that the Authority needs. Examples of two of the features are key network firewalls and Wi-Fi upgrades of unsupported equipment and software. The project is on budget and schedule.

#7560 26 FY26 ITS CAPITAL COMMODITY PURCHASES

Substantial Completion: 30-Jun-27
Current Budget: \$2,700,000
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: This project will provide IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the eighth year of this initiative, which will encompass the FY26 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more of the Authority solutions.

Project Status: This project is having an impact on the current technology environment in the Authority. We have recently added an additional ISP for the Authority to protect our external network access. We are still working through procurement issues for the Self Service Bag drop. Additionally the team has recently received the approval with \$2.7 million addition for LED signage in the main terminal that will generate over \$9 million in revenue over 10 years. Besides the light schedule of events this project is upgrading and protecting the technology environment for the Authority on schedule and on budget.

#7580 26 FY26 ITS SPECIAL COMMODITY PURCHASES PHASE 2

Substantial Completion: 30-Jun-27
Current Budget: \$1,900,000
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet any unique challenges that have presented themselves to the Authority and need to be corrected. This program can address hardware, software or any other technological needs that have presented some form of risk to the Authority. This CIP will serve as the conduit for the technology team to present solutions to the Development Committee for their approval to take corrective action for the issues identified.

Project Status: The projected recently requested and additional 500K to meet the current auditing vulnerabilities documented of our camera environment. The team will continue to get this cleaned up to protect our environment.

#7590 26 FY26 COMMON USE PASSENGER PROCESSING SYSTEM (CUPPS)

Substantial Completion: 30-Jun-27
Current Budget: \$1,100,000
Consultant: N/A
Contractor: N/A
Airport: Tampa International

Project Description: This project will provide IT equipment, software and the modernization of technology as needed, to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 60% of the Authority ticket counters and boarding gates have been converted to Common Use over the past eight years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present and procure new technology, provide software support and software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience.

Project Status: The project handles so many different facets of the passenger processing experience. The team has added E-Gates, software updates for various airlines, exit biometric updates, cabling requirements, ACUS conversion cost, extended software support due to contract delays in the ACUS contract, and numerous other requirements needed to drive the many facets of the passenger experience as well as the technology needed to drive this experience. The project is almost spent in full but has plenty to work through the end of the fiscal year. The project is on schedule and on budget.

#7620 26 PCM/VDF NAVAID REPLACEMENT

Substantial Completion: 9-Feb-27
Current Budget: \$737,800
Consultant: RS&H
Contractor: In-House
Airport: Tampa International

Project Description: This project involves replacing the Automated Weather Observing System (AWOS) at Tampa Executive Airport (VDF) and Plant City Airport (PCM), as well as upgrading the Precision Approach Path Indicator (PAPI) and Runway End Identifier Lights (REILs) at PCM.

Project Status: The AWOS at VDF and PCM have reached substantial completion. Procurement of the PAPI and REIL are in progress.

#8410 21 TPA REAL ESTATE DEVELOPMENT

Substantial Completion: 1-Sep-22
Current Budget: \$103,440
Consultant: RS&H
Contractor: In-House Projects Team
Airport: Tampa International

Project Description: The purpose of this project is a multi-year project of on-call development support services, planning, preliminary engineering, design, and construction for the future commercial development of various locations.

Project Status: There is no current activity. Project closeout is withheld until the follow-on and related Real Estate Development projects (8520 24 and 7375 25) have been fully completed whereby a comprehensive closeout will be reported on.

#8420 21 AIRSIDE A AND C SHUTTLE CAR AND CONTROL SYSTEM REPLACEMENT

FDOT F.M. #447220-1 (\$4,416,334), #448026-1 (\$3,739,752)

Substantial Completion: 15-Jul-26
Current Budget: \$75,080,500
Consultant: Alstom (Bombardier Technologies) & Walker Consultants
Contractor: Lavandera & Johnson Laux
Airport: Tampa International

Project Description: The purpose of this project is to replace the system wide shuttle train control system (Phase 1) and the associated eight total shuttle cars at Airsides A and C (Phase 2) in a multi-phased, multi-year approach. The purchase of the new shuttle cars was an FY22 initiative, and the budget was increased at that time.

Project Status: The ASA & ASC Blue Shuttle cars were put into revenue service and are now serving guests. Alstom continues to submit draft Contract Data Requirement Logs (CDRL) items for the Authority’s review and comment. Lea + Elliott is assisting with the review. The Alstom team continues to work on the signaling infrastructure and commissioning of the ASA & ASC Red Shuttle Cars.

#8500 23 AIRSIDE D DEVELOPMENT PROGRAM

FDOT F.M. 438753-1 (\$112,762,900)

AIP 03-12-0078-084-2025 (\$55,950,248)

AIP 03-12-0078-085-2025 (\$40,000,000)

AIP 03-12-0078-088-2026 (\$10,050,329)

Substantial Completion: 2-Mar-29
Current Budget: \$1,528,880,000
Design-Builder: Hensel Phelps/HNTB/Gensler
Airport: Tampa International

Project Description: The scope of this project is to construct a new 16 gate Airside, hydrant fueling system, and guideway with shuttle connection to the Main Terminal Shuttle D station.

Project Status: The Supplement C contract was awarded at the February 2026 Board Meeting. Construction of foundations and below grade infrastructure continued in preparation for future slab on grade placements and steel erection.

#8525 25 AIRSIDE E ROOF REPLACEMENT

FDOT FM454108-1 (\$2,500,000)

Substantial Completion: 15-Nov-27
Current Budget: \$27,450,900
Design-Builder: HC Beck
Airport: Tampa International

Project Description: This project provides for the replacement of the roof system at Airside E. It will include replacement of the standing seam metal and low sloped roof systems, gutters, and all of the other ancillary roof accessories required to ensure a watertight structure.

Project Status: Construction is on-going at the present with substantial completion scheduled for November 2027.

#8910 23 AIRSIDE E SHUTTLE CARS REPLACEMENT

Substantial Completion: 14-Oct-2026
Current Budget: \$33,982,767
Manufacturer: Alstom
Airport: Tampa International

Project Description: The scope of this project consists of the replacement of the four shuttle cars which run the guideway between Airside E and the Main Terminal and supporting infrastructure and systems associated with the guideway and subsystems.

Project Status: The Airside E shuttle guideway work has been completed, and we are currently working with Alstom to deliver the shuttle cars and have them tested for final acceptance. The first train has been received (Red) 1/27/26 and the second train is scheduled to be received on (Blue) 8/27/26. Passenger service for Airside E Red side shuttle is being reported as 8/8/26. The project contractual end date is 10/14/26 although Alstom is reporting an end date of 12/4/26 which is currently being negotiated with Alstom.

IV. Projects Substantially Complete

#7605 25 GA HURRICANE DAMAGE

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	31-Mar-26	31-Mar-26
<i>Board Approved Budget:</i>	\$2,715,200	\$1,559,431
<i>Re-Baseline Budget:</i>	-	-
<i>Design Amendments:</i>	-	-
<i>Design D/W/MBE:</i>	-	-
<i>Change Orders:</i>	-	-
<i>Construction D/W/MBE:</i>	-	-
<i>Consultant:</i>	RS&H and Michael Baker	
<i>Contractor:</i>	HL Pruitt	
<i>Airport:</i>	TPF, PCM, & VDF	

Project Description: Hurricane Helene struck the Tampa Bay region on September 26, 2024, flooding Peter O. Knight Airport, and Hurricane Milton followed on October 9, causing wind damage across all three general aviation airports. After both storms, the Authority closed the airports for assessment and made temporary repairs to maintain functionality. RS&H conducted a comprehensive evaluation of infrastructure and hangar facilities. This project will address and repair all capital damages identified at the general aviation airports.

Project Performance: This project repaired and replaced the fallen doors, roof damage, and failure of door tracks to Bulk Hangar 5400/B and T-Hangar 4600/H. The AWOS at Peter O. Knight was also replaced due to the flood.

This project reached substantial completion on March 31, 2026.

ACTIVE PROJECTS MAR-APR 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects in Planning													
7285 24	General Aviation Airport Hangar & Terminal Building Rehabilitation												
Design	Jacobs (Note 2)				3,969	0	0	0	3,969	3,969	100.0%	13.0%	14.9%
Design	RS&H (note 1)				32,035	0	0	0	32,035	21,935	68.5%	12.0%	8.0%
Design	Michael Baker Inc.				2,934	0	0	0	2,934	2,934	100.0%	12.0%	18.3%
Design	WEATHERPROFFING TECH				10,002	0	0	0	10,002	10,002	100.0%		
Other (In House/Misc)					221,200	0	0	0	221,200	187,129	84.6%		
Total Project Costs/Budget Approved		2,588,900	2,588,900		270,139	0	0	0	270,139	225,969	83.6%		
7350 26	PREMIUM PARKING INSTALLATION												
Design	Walker Parking				5,086	0	0	0	5,086	5,086	100.0%	10.0%	6.7%
Design	RS&H (note 1)				83,250	0	0	0	83,250	83,250	100.0%	12.0%	8.0%
Design	Jacobs (Note 2)				4,103	0	0	0	4,103	4,103	100.0%	13.0%	14.9%
Construction					0	0	0	0	0	0	0.0%		
Other (In House/Misc)					18,643	0	0	0	18,643	18,643	100.0%		
Total Project Costs/Budget Approved		12,890,000	12,890,000		111,082	0	0	0	111,082	111,082	100.0%		
7465 26	FY26 TAMPA FUEL COMMITTEE												
Design	Jacobs (Note 2)				26,729	0	0	0	26,729	26,729	100.0%	13.0%	14.9%
Construction	Aircraft Service				32,681,600	0	0	0	32,681,600	0	0.0%		
Other (In House/Misc)					0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		32,075,200	32,681,600		32,708,329	0	0	0	32,708,329	26,729	0.1%		
7470 26	T/W T RELOCATION												
Design	Michael Baker Inc.				11,909	0	0	0	11,909	11,909	100.0%		
Design	Jacobs (Note 2)				3,768	0	0	0	3,768	3,768	100.0%	13.0%	14.9%
Construction					0	0	0	0	0	0	0.0%		
Other (In House/Misc)					41,154	0	0	0	41,154	41,154	100.0%		
Total Project Costs/Budget Approved		18,006,900	18,006,900		56,831	0	0	0	56,831	56,831	100.0%		
7475 26	VDF NEW MAINTENANCE FACILITY												
Design	Michael Baker Inc.				6,930	0	0	0	6,930	6,930	100.0%		
Design	Jacobs (Note 2)				2,302	0	0	0	2,302	2,302	100.0%	13.0%	14.9%
Construction					0	0	0	0	0	0	0.0%		
Other (In House/Misc)					21,529	0	0	0	21,529	21,529	100.0%		
Total Project Costs/Budget Approved		3,583,700	3,583,700		30,761	0	0	0	30,761	30,761	100.0%		
7490 26	A/S A CHILLER REPLACEMENT												
Design	RS&H (note 1)				17,491	0	0	0	17,491	17,491	100.0%	12.0%	8.0%
Design	Jacobs (Note 2)				2,239	0	0	0	2,239	2,239	100.0%	13.0%	14.9%
Construction					0	0	0	0	0	0	0.0%		
Other (In House/Misc)					3,437	0	0	0	3,437	3,437	100.0%		
Total Project Costs/Budget Approved		7,519,000	7,519,000		23,167	0	0	0	23,167	23,167	100.0%		
7500 26	K9 & TRAINING FACILITY REHAB												
Design	RS&H (note 1)				24,714	0	0	0	24,714	24,714	100.0%	12.0%	8.0%
Design	Jacobs (Note 2)				8,459	0	0	0	8,459	8,459	100.0%	13.0%	14.9%
Construction					0	0	0	0	0	0	0.0%		
Other (In House/Misc)					977	0	0	0	977	977	100.0%		
Total Project Costs/Budget Approved		8,668,700	8,668,700		34,149	0	0	0	34,149	34,149	100.0%		

ACTIVE PROJECTS MAR-APR 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
7540 26	LTPG HELICES LIGHT REPLACEMENT												
	Design	Walker Design			172,359	0	0	0	172,359	30,928	17.9%	10.0%	6.7%
	Design	RS&H (note 1)			1,816	0	0	0	1,816	1,816	100.0%	12.0%	8.0%
	Design	Jacobs (Note 2)			1,889	0	0	0	1,889	1,889	100.0%	13.0%	14.9%
	Construction	Johnson Laux Co.			48,624	0	0	0	48,624	0	0.0%		
	Other (In House/Misc)				15,546	0	0	0	15,546	15,546	100.0%		
	Total Project Costs/Budget Approved		2,635,200	2,635,200	240,234	0	0	0	240,234	50,178	20.9%		
7610 26	A/S F CHILLER REPLACEMENT												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				315	0	0	0	315	315	100.0%		
	Total Project Costs/Budget Approved		3,655,000	3,655,000	315	0	0	0	315	315	100.0%		
7650 26	A/S A PBB CARPET REPLACEMENT												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		100,000	100,000	0	0	0	0	0	0	#DIV/0!		
Sub-Total Planning Master Plan Projects			\$ 21,506,900	\$ 21,506,900	2	\$ 587,084	\$ -	\$ -	\$ 587,084	\$ 195,803	0.00%		
Sub-Total Planning Non-Master Plan Projects			\$ 70,215,700	\$ 70,822,100	65	\$ 32,887,923	\$ -	\$ -	\$ 32,887,923	\$ 363,378	1.10%		
Total Planning			\$ 91,722,600	\$ 92,329,000	67	\$ 33,475,007	\$ -	\$ -	\$ 33,475,007	\$ 559,181	1.67%		

ACTIVE PROJECTS MAR-APR 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects in Design													
6595 19	Short Term Parking Garage - Helix Lighting Replacement												
	Design	RS&H (note 1)			90,543	0	0	0	90,543	90,543	100.0%	12.0%	8.0%
	Design	Walker Parking			21,766	0	0	0	21,766	8,002	36.8%		
	Project Management	Jacobs (Note 2)			46,087	0	0	0	46,087	46,087	100.0%	13.0%	14.9%
	Construction (Other)	Johnson Laux Co.			48,624	0	0	0	48,624	0	0.0%		
	Other (In House/Misc)				49,060	0	0	0	49,060	49,060	100.0%		
	Total Project Costs/Budget Approved		850,800	546,600	256,081	0	0	0	256,081	193,692	75.6%		
7325 25	Emergency Generators & Docking Stations												
	Design	Michael Baker Inc.			329,099	0	0	0	329,099	172,026	52.3%	12.0%	18.3%
	Design	Jacobs (Note 2)			86,513	0	0	0	86,513	58,821	68.0%	13.0%	14.9%
	Construction	Ring Power		Resolution No. 2023-101	3,600,000	0	0	0	3,600,000	0	0.0%		
	Other (In House/Misc)				38,355	0	0	0	38,355	38,355	100.0%		
	Total Project Costs/Budget Approved		5,686,000	4,936,000	4,053,966	0	0	0	4,053,966	269,202	6.6%		
7360 25	Red Side Departures Level Traffic Coating												
	Design	Jacobs (Note 2)			37,256	0	0	0	37,256	37,256	100.0%	13.0%	14.9%
	Design	Walker			138,769	0	0	0	138,769	109,879	79.2%		
	Construction			Resolution No. 2023-101	0	0	0	0	0	0	0.0%		
	Construction	Restocon OA			50,000	0	0	0	50,000	0	0.0%		
	Construction	Restocon Corp			614,617	0	0	0	614,617	0	0.0%		
	Other (In House/Misc)				11,418	0	0	0	11,418	11,418	100.0%		
	Total Project Costs/Budget Approved		1,683,000	1,291,700	852,059	0	0	0	852,059	158,552	18.6%		
7365 25	A/S A&F Bag Sort Light Fixtures												
	Design	RS&H (note 1)			87,154	0	0	0	87,154	44,789	51.4%	12.0%	8.0%
	Construction	Suncoast Utility			285,370	0	0	0	285,370	0	0.0%		
	Other (In House/Misc)				22,712	0	0	0	22,712	22,712	100.0%		
	Total Project Costs/Budget Approved		1,230,600	1,230,600	395,237	0	0	0	395,237	67,501	17.1%		
7375 25	Real Estate Development												
	Design	Jacobs (Note 2)			64,677	0	0	0	64,677	58,901	91.1%	13.0%	14.9%
	Design	Michael Baker Inc.			426,084	0	0	0	426,084	242,713	57.0%		
	Construction			Resolution No. 2023-101	0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		2,668,000	2,904,900	490,761	0	0	0	490,761	301,614	61.5%		
7385 25	GA Apron Rehabilitation-TPA												
	Design	Mead & Hunt			796,875	0	0	0	796,875	331,501	41.6%		
	Design	RS&H (note 1)			6,550	0	0	0	6,550	6,550	100.0%	12.0%	8.0%
	Design	Jacobs (Note 2)			2,429	0	0	0	2,429	2,429	100.0%	13.0%	14.9%
	Other (In House/Misc)				91,810	0	0	0	91,810	91,810	100.0%		
	Total Project Costs/Budget Approved		13,996,000	13,996,000	897,664	0	0	0	897,664	432,289	48.2%		
7435 25	Electrical Vault Storm Protection												
	Design				0	0	0	0	0	0	0.0%		
	Design	RS&H (note 1)			230,462	0	0	0	230,462	107,352	46.6%	12.0%	8.0%
	Construction	H.L. Pruitt			1,904,047	0	0	0	1,904,047	0	0.0%		
	Other (In House/Misc)				124,866	0	0	0	124,866	124,866	100.0%		
	Total Project Costs/Budget Approved		2,817,400	2,484,300	2,259,375	0	0	0	2,259,375	232,219	10.3%		
7460 26	A/S E PBB REPLACEMENT												
	Design	Mead & Hunt			1,834,566	0	0	0	1,834,566	701,711	38.2%		
	Design	Jacobs (Note 2)			1,256	0	0	0	1,256	1,256	100.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				62,975	0	0	0	62,975	62,975	100.0%		
	Total Project Costs/Budget Approved		35,879,400	39,213,600	1,898,796	0	0	0	1,898,796	765,942	40.3%		
7480 26	FY26 FINANCIAL SYS UPGRADE												
	Design	Oracle Americas			7,166,483	0	0	0	7,166,483	1,467,378	20.5%		
	Misc	UKG Kronos			176,098	0	0	0	176,098	72,443	41.1%		
	Misc	Amadeus			82,058	0	0	0	82,058	0	0.0%		
	Misc	Fewell Innovation			43,000	0	0	0	43,000	0	0.0%		
	Misc	Shi International Co			17,419	0	0	0	17,419	0	0.0%		
	Misc	MIRAGE SOFTWARE INC			362,400	0	0	0	362,400	0	0.0%		
	Other (In House/Misc)				194,327	0	0	0	194,327	44,177	22.7%		
	Total Project Costs/Budget Approved		9,961,300	9,961,300	8,041,784	0	0	0	8,041,784	1,583,997	19.7%		
7515 26	PCM/TPF/VDF PAVEMENT REHAB												
	Design	Michael Baker Inc.			395,932	0	0	0	395,932	59,321	15.0%	12.0%	18.3%
	Design	RS&H (note 1)			15,460	0	0	0	15,460	15,460	100.0%	12.0%	8.0%
	Project Management	Jacobs (Note 2)			42,317	0	0	0	42,317	15,855	37.5%	13.0%	14.9%
	Other (In House/Misc)	Direct HCAA			390	0	0	0	390	390	100.0%		
	Other (In House/Misc)	Indirect HCAA			547	0	0	0	547	547	100.0%		
	Total Project Costs/Budget Approved		3,139,000	3,139,000	454,646	0	0	0	454,646	91,573	20.1%		
7520 26	GARAGE REHAB & GUIDEWAY IMPROV												
	Design	Walker Design			567,737	0	0	0	567,737	133,748	23.6%	10.0%	6.7%
	Construction				0	0	0	0	0	0	0.0%		

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Design	Jacobs (Note 2)			3,349	0	0	0	3,349	3,349	100.0%		
Other (In House/Misc)				32,958	0	0	0	32,958	32,958	100.0%		
Total Project Costs/Budget Approved		8,411,800	8,411,800	604,044	0	0	0	604,044	170,055	28.2%		
7535 26	MT & A/S FINISHES & CARPET											
Design	Michael Baker Inc.			400,865	0	0	0	400,865	36,641	9.1%	12.0%	18.3%
Construction				0	0	0	0	0	0	0.0%		
Other (In House/Misc)				10,924	0	0	0	10,924	10,924	100.0%		
Total Project Costs/Budget Approved		6,708,500	6,708,500	411,789	0	0	0	411,789	47,565	11.6%		
7555 26	TPF SEAWALL REHABILITATION											
Design	RS&H (note 1)			7,334	0	0	0	7,334	7,334	100.0%	12.0%	8.0%
Project Management	Jacobs (Note 2)			44,420	0	0	0	44,420	17,958	40.4%	13.0%	14.9%
Other (In House/Misc)				3,748	0	0	0	3,748	3,748	100.0%		
Total Project Costs/Budget Approved		3,033,300	3,033,300	55,502	0	0	0	55,502	29,041	52.3%		
7585 26	ECONO RD & SKYCENTER DR IMPROV											
Design	Michael Baker Inc.			493,564	0	0	0	493,564	113,639	23.0%	12.0%	18.3%
Design	Jacobs (Note 2)			23,735	0	0	0	23,735	23,735	100.0%	13.0%	14.9%
Design	Ricondo (note 5)			11,356	0	0	0	11,356	0	0.0%		
Construction				0	0	0	0	0	0	0.0%		
Other (In House/Misc)				1,599	0	0	0	1,599	1,599	100.0%		
Total Project Costs/Budget Approved		3,500,000	3,500,000	530,253	0	0	0	530,253	138,972	26.2%		
7630 26	EPG NORTH & SOUTH A/C REPLACE											
Design	Michael Baker Inc.			125,746	0	0	0	125,746	0	0.0%	12.0%	18.3%
Project Management	Jacobs (Note 2)			35,415	0	0	0	35,415	7,534	21.3%	13.0%	14.9%
Other (In House/Misc)				7,084	0	0	0	7,084	7,084	100.0%		
Total Project Costs/Budget Approved		994,000	994,000	168,245	0	0	0	168,245	14,618	8.7%		
7640 26	A/S C AIRLINE&TSA SPACE REHA											
Design				0	0	0	0	0	0	0.0%		
Construction				0	0	0	0	0	0	0.0%		
Other (In House/Misc)				0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		200,000	200,000	0	0	0	0	0	0	#DIV/0!		
7670 26	SANITARY & GREASE LINE REPLACE											
Design	Michael Baker Inc.			12,874	0	0	0	12,874	12,874	100.0%	12.0%	18.3%
Design	Jacobs (Note 2)			21,191	0	0	0	21,191	21,191	100.0%		
Construction				0	0	0	0	0	0	0.0%		
Other (In House/Misc)				12,311	0	0	0	12,311	12,311	100.0%		
Total Project Costs/Budget Approved		6,250,000	6,250,000	46,376	0	0	0	46,376	46,376	100.0%		

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HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
8505 23	Wildlife Management Program – Phase 2											
Design	RS&H (note 1)			378,513	0	0	0	378,513	334,381	88.3%	12.0%	8.0%
Design	Mead & Hunt			1,572,693	136,422	0	0	1,709,115	1,206,217	70.6%	18.7%	20.5%
Design	Aptim (note 3)			93,733	0	0	0	93,733	93,733	100.0%	10.0%	13.5%
Misc	Evergreen Erosion			19,888	0	0	0	19,888	0	0.0%		
Misc	ALAFIA RIVER WETLAND			154,631	0	0	0	154,631	0	0.0%		
Misc	Burgess OA			550,000	0	0	0	550,000	0	0.0%		
Misc	Burgess Civil LLC			7,115,670	0	0	0	7,115,670	0	0.0%		
Construction	Hillsborough County			140,140	0	0	0	140,140	0	0.0%		
Construction	Mangrove Point			1,000,000	0	0	0	1,000,000	1,000,000	100.0%		
Project Management (Inspection)	Jacobs (Note 2)			13,953	0	0	0	13,953	13,953	100.0%	13.0%	14.9%
Other (In House/Misc)				316,964	0	0	0	316,964	316,964	100.0%		
Total Project Costs/Budget Approved		17,767,500	13,712,700	11,356,184	136,422	0	0	11,492,606	2,965,248	25.8%		
8510 23	North Employee Parking Lot Expansion											
Design	RS&H (note 1)			6,523	0	0	0	6,523	6,523	100.0%	12.0%	8.0%
Design	Mead & Hunt			1,046,595	0	0	0	1,046,595	847,149	80.9%	22.9%	23.0%
Design	Michael Baker Inc.			16,053	0	0	0	16,053	16,053	100.0%	12.0%	15.4%
Design	Walker			36,122	0	0	0	36,122	30,321	83.9%		
Construction	Burgess			4,800,790	0	0	0	4,800,790	0	0.0%		
Project Management (Inspection)	Jacobs (Note 2)			16,949	0	0	0	16,949	16,949	100.0%	13.0%	14.9%
Other (In House/Misc)				129,147	0	0	0	129,147	129,147	100.0%		
Total Project Costs/Budget Approved		8,675,000	7,050,900	6,052,179	0	0	0	6,052,179	1,046,141	17.3%		
8515 24	Westside Checked Baggage Screening System Relocation and Upgrades (Design Only)											
Design	HP Design			10,317,349	0	0	0	10,317,349	9,155,491	88.7%		
Design	Jacobs (Note 2)			917,793	0	0	0	917,793	517,754	56.4%	13.0%	14.9%
Design	Walker			5,078	0	0	0	5,078	0	0.0%		
Misc	AVI-SPL LLC			662,418	0	0	0	662,418	0	0.0%		
Construction	Hensel Phelps			15,516,884	0	0	0	15,516,884	2,109,239	13.6%		
Construction	Triton			674,215	0	0	0	674,215	0	0.0%		
Project Management (Inspection)				339,886	0	0	0	339,886	250,439	73.7%		
Other (In House/Misc)				548,839	0	0	0	548,839	548,839	100.0%		
Total Project Costs/Budget Approved		9,840,000	309,979,000	28,982,462	0	0	0	28,982,462	12,581,762	43.4%		
8650 26	R/W 1R-19L & T/W C RECONST											
Design	AECOM			21,947,149	0	0	0	21,947,149	1,217,120	5.5%		
Design	RS&H (note 1)			448,593	0	0	0	448,593	448,593	100.0%		
Design	Ricondo			35,763	0	0	0	35,763	0	0.0%		
Design	Michael Baker Inc.			36,880	0	0	0	36,880	0	0.0%		
Construction				0	0	0	0	0	0	0.0%		
Other (In House/Misc)				112,866	0	0	0	112,866	112,866	100.0%		
Total Project Costs/Budget Approved		35,552,300	35,552,300	22,581,251	0	0	0	22,581,251	1,778,579	7.9%		
8655 26	MT TICKET LEVEL EXP & OPTIM											
MP	Walker Design			72,639	0	0	0	72,639	71,937	99.0%	10.0%	6.7%
Design	RS&H (note 1)			217,668	0	0	0	217,668	217,668	100.0%	12.0%	8.0%
Design	Jacobs (Note 2)			10,778	0	0	0	10,778	10,778	100.0%		
Design	Austin			24,448,798	0	0	0	24,448,798	0	0.0%		
Design	Ricondo			19,821	0	0	0	19,821	0	0.0%		
Construction				0	0	0	0	0	0	0.0%		
Other (In House/Misc)				87,093	0	0	0	87,093	87,093	100.0%		
Total Project Costs/Budget Approved		285,774,000	285,774,000	24,856,797	0	0	0	24,856,797	387,475	1.6%		
8660 26	R/W 1L-19R COMPLEX REHAB											
Design	AECOM			1,814,529	0	0	0	1,814,529	292,095	16.1%		
Construction				0	0	0	0	0	0	0.0%		
Other (In House/Misc)				30,810	0	0	0	30,810	30,810	100.0%		
Total Project Costs/Budget Approved		2,439,500	2,439,500	1,845,339	0	0	0	1,845,339	322,905	17.5%		
8665 26	NW RON PARKING APRON											
Design	AECOM			3,249,406	0	0	0	3,249,406	507,616	15.6%		
Design	RS&H (note 1)			146,345	0	0	0	146,345	146,345	100.0%	12.0%	8.0%
Design	Jacobs (Note 2)			14,116	0	0	0	14,116	14,116	100.0%		
Other (In House/Misc)				41,896	0	0	0	41,896	41,896	100.0%		
Total Project Costs/Budget Approved		5,084,600	5,084,600	3,451,763	0	0	0	3,451,763	709,973	20.6%		
Sub-Total Design Master Plan Projects		\$ 285,774,000	\$ 285,774,000	1	\$ 24,856,797	\$ -	\$ -	\$ 24,856,797	\$ 387,475	1.56%		
Sub-Total Design Non-Master Plan Projects		\$ 186,368,000	\$ 482,620,600	23	\$ 95,685,757	\$ 136,422	\$ -	\$ 95,822,178	\$ 23,947,815	24.99%		
Total Design		\$ 472,142,000	\$ 768,394,600	24	\$ 120,542,553	\$ 136,422	\$ -	\$ 120,678,975	\$ 24,335,290	20.17%		

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Projects Undergoing Construction/Implementation												
6765 22	General Aviation Facilities Rehabilitation											
	Design	RS&H (note 1)		438,301	0	0	0	438,301	369,098	84.2%	12.0%	8.0%
	Design	Jacobs (Note 2)		12,961	0	0	0	12,961	12,961	100.0%	13.0%	14.9%
	Design	Slack Johnston		11,950	0	0	0	11,950	11,950	100.0%		
	Construction	Weather Proofing Tech		299,415	0	0	0	299,415	299,415	100.0%		
	Other (In House/Misc)			783,722	0	0	0	783,722	783,722	100.0%		
	Total Project Costs/Budget Approved		3,997,000	3,932,500	1,546,349	0	0	1,546,349	1,477,146	95.5%		
6910 22	LTPG Level 6 Rehab & Stair Tower/Elevator PH Roof Replacement											
	Design	Walker (note 4)		322,999	0	0	0	322,999	232,961	72.1%	10.0%	6.7%
	Design	Ricondo (note 5)		0	0	0	0	0	0	0.0%	17.0%	14.6%
	Design	RS&H (note 1)		0	0	0	0	0	0	0.0%	12.0%	
	Construction	Restocon		2,466,310	0	0	0	2,466,310	237,965	9.6%		
	Project Management	Jacobs (Note 2)		3,349	0	0	0	3,349	3,349	100.0%		
	Other (In House/Misc)			237,696	0	0	0	237,696	237,696	100.0%		
	Total Project Costs/Budget Approved		3,161,000	3,653,700	3,030,354	0	0	3,030,354	711,971	23.5%		
6971 24	Main Terminal LED Upgrade Phase 2											
	Design			74,962	0	0	0	74,962	74,962	100.0%		
	Construction	AVI-SPL LLC		1,902,249	0	0	0	1,902,249	1,899,388	99.8%		
	Construction	Convergint		46,853	0	0	0	46,853	46,853	100.0%		
	Construction	Communications Installations		172,846	0	0	0	172,846	172,846	100.0%		
	Other (In House/Misc)			12,945	0	0	0	12,945	12,945	100.0%		
	Total Project Costs/Budget Approved		2,567,500	2,208,200	2,209,854	0	0	2,209,854	2,206,993	99.9%		
6975 23	Baggage Handling System Upgrade and Enhancement											
	Misc	DGR SYSTEMS LLC		30,847	0	0	0	30,847	30,847	100.0%		
	Misc	Dell Marketing		1,444,518	0	0	0	1,444,518	1,444,518	100.0%		
	Misc	Presidio Networked		1,066,894	0	0	0	1,066,894	1,066,894	100.0%		
	Misc	SHI International		84,719	0	0	0	84,719	84,719	100.0%		
	Misc	CDW		31,114	0	0	0	31,114	31,114	100.0%		
	Misc	Egroup		90,922	0	0	0	90,922	90,922	100.0%		
	Other (In House/Misc)			74,350	0	0	0	74,350	74,350	100.0%		
	Total Project Costs/Budget Approved		1,500,000	2,950,000	2,823,363	0	0	2,823,363	2,823,363	100.0%		
6990 23	Public Safety Alert System											
	Design			194,735	0	0	0	194,735	186,034	95.5%		
	Construction	Communications Installations		424,951	0	0	0	424,951	424,951	100.0%		
	Construction	Convergint		979,883	0	0	0	979,883	971,291	99.1%		
	Other (In House/Misc)			82,344	0	0	0	82,344	82,344	100.0%		
	Total Project Costs/Budget Approved		1,592,500	1,700,000	1,681,912	0	0	1,681,912	1,664,620	99.0%		
7065 23	Replace Automatic Doors											
	Design	RS&H (note 1)		204,950	0	0	0	204,950	159,362	77.8%	12.0%	8.0%
	Construction	Rycon		1,524,605	7,177	7,177	0	1,531,782	701,233	45.8%	3.0%	9.9%
	Project Management (Inspection)	Jacobs (Note 2)		12,001	0	0	0	12,001	12,001	100.0%	13.0%	14.9%
	Other (In House/Misc)			288,436	0	0	0	288,436	288,436	100.0%		
	Total Project Costs/Budget Approved		1,850,000	2,163,700	2,029,991	7,177	7,177	2,037,168	1,161,032	57.0%		
7165 23	Integrated Risk Management (IMR) Software											
	Design			0	0	0	0	0	0	0.0%		
	Misc	Environmental System		350,000	0	0	0	350,000	282,375	80.7%		
	Construction	Vertosoft		267,959	0	0	0	267,959	200,113	74.7%		
	Other (In House/Misc)			8,477	0	0	0	8,477	8,477	100.0%		
	Total Project Costs/Budget Approved		615,000	555,200	626,436	0	0	626,436	490,964	78.4%		
7215 24	Replace Parking Revenue Control System (PARCS) Equipment											
	Design	Jacobs (Note 2)		5,160	0	0	0	5,160	5,160	100.0%	13.0%	14.9%
	Design	Manhattan		1,095,088	95,000	0	0	1,190,088	910,228	76.5%	32.0%	11.5%
	Design	Walker		27,807	0	0	0	27,807	24,137	86.8%	10.0%	6.7%
	Construction	PRESIDIO NETWORKED		22,975	0	0	0	22,975	0	0.0%		
	Construction	Communications Installations		11,307	0	0	0	11,307	6,676	59.0%		
	Construction	Manhattan		6,234,742	0	0	0	6,234,742	185,466	3.0%		
	Project Management (Inspection)	Jacobs (Note 2)		3,810	0	0	0	3,810	3,810	100.0%		
	Other (In House/Misc)			243,734	0	0	0	243,734	242,715	99.6%		
	Total Project Costs/Budget Approved		9,284,000	11,025,000	7,644,623	95,000	0	7,739,623	1,378,192	17.8%		
7225 24	Common Use System Enhancements (CUPPS)											
	Design	SITA INFORMATION		124,030	0	0	0	124,030	124,030	100.0%		
	Construction	Communications Installations		140,369	0	0	0	140,369	140,369	100.0%		
	Construction	Convergint Tech		162,535	0	0	0	162,535	162,535	100.0%		
	Construction	Dell Marketing		92,070	0	0	0	92,070	92,070	100.0%		
	Construction	Amadeus		18,848	0	0	0	18,848	18,848	100.0%		
	Construction	IER Inc		124,213	0	0	0	124,213	124,213	100.0%		
	Construction	Lyndan Inc.		83,514	0	0	0	83,514	83,514	100.0%		
	Construction	Vidtronix		12,950	0	0	0	12,950	12,950	100.0%		

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Other (In House/Misc)				243,755		0	0	243,755	239,645	98.3%		
Total Project Costs/Budget Approved		1,000,000	1,000,000	1,002,283	0	0	0	1,002,283	998,173	99.6%		
7310 24	Airside E Cooling Tower Refurbishment											
Design	RS&H (note 1)			149,966	0	0	0	149,966	116,928	78.0%	12.0%	8.0%
Design	Jacobs (Note 2)			17,469	0	0	0	17,469	17,469	100.0%	13.0%	14.9%
Construction	Carrier			1,517,919	0	0	0	1,517,919	516,225	34.0%		
Construction	J. GRAY			297,403	0	0	0	297,403	297,403	100.0%		
Other (In House/Misc)				107,490		0	0	107,490	107,490	100.0%		
Total Project Costs/Budget Approved		1,710,000	2,205,200	2,090,246	0	0	0	2,090,246	1,055,514	50.5%		
7315 24	LiDAR Airport Installation and Revenue Share											
Design	Indoor Lab			3,107,476	0	0	0	3,107,476	2,459,614	79.2%		
Design	Presidio Networked			128,054	0	0	0	128,054	128,054	100.0%		
Construction	Dell Marketing			236,473	0	0	0	236,473	236,473	100.0%		
Construction	Convergint			1,028,843	0	0	0	1,028,843	1,028,843	100.0%		
Construction	Comco			426,958	0	0	0	426,958	426,958	100.0%		
Other (In House/Misc)				1,632		0	0	1,632	1,632	100.0%		
Total Project Costs/Budget Approved		5,000,000	5,000,000	4,929,436	0	0	0	4,929,436	4,281,574	86.9%		
7321 25	Fire Alarm System Upgrades Phase 2											
Design				0	0	0	0	0	0	0.0%		
Construction	Johnson Controls			1,129,989	0	0	0	1,129,989	886,413	78.4%		
Other (In House/Misc)				51,767		0	0	51,767	51,767	100.0%		
Total Project Costs/Budget Approved		1,148,400	1,318,000	1,181,757	0	0	0	1,181,757	938,180	79.4%		
7322 26	FIRE ALARM SYS UPGRADE PH3											
Design				0	0	0	0	0	0	0.0%		
Construction	Johnson Controls			919,006	0	0	0	919,006	311,299	33.9%		
Other (In House/Misc)				21,822		0	0	21,822	21,822	100.0%		
Total Project Costs/Budget Approved		1,040,500	1,077,400	940,828	0	0	0	940,828	333,120	35.4%		
7335 26	STPG FIRE DETEC SYS LIDAR											
Design				0	0	0	0	0	0	0.0%		
Construction	The Indoor Lab			2,085,203	0	0	0	2,085,203	1,949,203	93.5%		
Other (In House/Misc)				0		0	0	0	0	0.0%		
Total Project Costs/Budget Approved		2,000,000	2,000,000	2,085,203	0	0	0	2,085,203	1,949,203	93.5%		
7340 25	ARFF Dorm & Restroom Renovation											
Design	Michael Baker Inc.			236,614	33,413	0	0	270,027	211,234	78.2%	12.0%	18.3%
Design	Jacobs (Note 2)			18,268	0	0	0	18,268	18,268			
Misc	Johnson Controls			24,919	0	0	0	24,919	0			
Misc	Butler Human Service			2,728	0	0	0	2,728	0			
Construction	Trias Construction			1,144,919	0	0	0	1,144,919	839,969	73.4%		
Other (In House/Misc)				230,585	0	0	0	230,585	208,606	90.5%		
Total Project Costs/Budget Approved		1,905,300	1,856,800	1,658,033	33,413	0	0	1,691,446	1,278,077	75.6%		
7355 25	LTPG Fire Suppression Refurbishment											
Design	RS&H (note 1)			72,628	0	0	0	72,628	52,330	72.1%	12.0%	8.0%
Construction	Restocon			422,520	0	0	0	422,520	0	0.0%		
Other (In House/Misc)				60,278		0	0	60,278	60,278	100.0%		
Total Project Costs/Budget Approved		820,000	732,600	555,426	0	0	0	555,426	112,608	20.3%		
7405 25	FY25 Tampa Fuel Projects											
Design				0	0	0	0	0	0	0.0%		
Construction	Aircraft Service Int			300,000	0	0	0	300,000	300,000	100.0%		
Project Management (Inspection)	Jacobs (Note 2)			1,384	0	0	0	1,384	1,384			
Other (In House/Misc)				1,712		0	0	1,712	1,712	100.0%		
Total Project Costs/Budget Approved		2,556,300	2,556,300	303,095	0	0	0	303,095	303,095	100.0%		
7410 25	FY25 ITS Commodity Purchases											
Design	SHI International			38,495	0	0	0	38,495	38,495	100.0%		
Design	Comco			694,221	0	0	0	694,221	694,221	100.0%		
Design	Presidio Networked			386,949	0	0	0	386,949	386,949	100.0%		
Design	IER			55,052	0	0	0	55,052	27,526	50.0%		
Design	CXTEC INC			9,047	0	0	0	9,047	9,047	100.0%		
Design	SPECIALIZED PRODUCTI			29,825	0	0	0	29,825	29,825	100.0%		
Design	Dell Marketing			70,312	0	0	0	70,312	70,312	100.0%		
Design	Convergint			85,170	0	0	0	85,170	85,170	100.0%		
Design	AVI-SPL LLC			983,981	0	0	0	983,981	648,002	65.9%		
Other (In House/Misc)				170,520		0	0	170,520	82,763	48.5%		
Total Project Costs/Budget Approved		1,900,000	2,450,000	2,523,573	0	0	0	2,523,573	2,072,311	82.1%		
7415 25	Ancillary Building Roof Rehab											
Design	Walker			205,486	0	0	0	205,486	149,353	72.7%	10.0%	6.7%
Construction	ATLAS APEX ROOFING			406,000	0	0	0	406,000	0	0.0%		
Design	Jacobs (Note 2)			61,152	0	0	0	61,152	61,152	100.0%	13.0%	14.9%
Other (In House/Misc)				22,809		0	0	22,809	22,809	100.0%		
Total Project Costs/Budget Approved		1,858,000	1,267,000	695,447	0	0	0	695,447	233,314	33.5%		
7420 25	FY25 Common Use System Enhancements											

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HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Design	AVI SPL			386,617	0	0	0	386,617	386,617	100.0%		
Design	Dell Marketing			101,363	0	0	0	101,363	101,363	100.0%		
Design	Convergint			40,571	0	0	0	40,571	40,571	100.0%		
Design	SHI International			28,856	0	0	0	28,856	28,856	100.0%		
Design	Comco			299,406	0	0	0	299,406	285,209	95.3%		
Design	Amadeus			10,056	0	0	0	10,056	10,056	100.0%		
Design	Lydan Inc			15,200	0	0	0	15,200	15,200	100.0%		
Design	IER Inc			127,799	0	0	0	127,799	110,958	86.8%		
Design	Johnson Controls			23,012	0	0	0	23,012	23,012	100.0%		
Design	SITA Information net			82,392	0	0	0	82,392	67,592	82.0%		
Other (In House/Misc)				766	0	0	0	766	766	100.0%		
Total Project Costs/Budget Approved		1,100,000	1,100,000	1,116,038	0	0	0	1,116,038	1,070,200	95.9%		
7510 26	PAGING SYSTEM UPGRADE											
Design	Jacobs (Note 2)			33,979	0	0	0	33,979	7,518	22.1%	13.0%	14.9%
Construction	Autel Systems			4,832,698	0	0	0	4,832,698	0	0.0%		
Other (In House/Misc)				0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		5,459,100	5,459,100	4,866,677	0	0	0	4,866,677	7,518	0.2%		
7530 26	MT TECH MODERNIZATON PH1											
Design				0	0	0	0	0	0	0.0%		
Construction	Presidio			73,336	0	0	0	73,336	73,336	100.0%		
Construction	AVI-SPL LLC			315,022	0	0	0	315,022	0	0.0%		
Construction	COMCO			258,422	0	0	0	258,422	0	0.0%		
Other (In House/Misc)				0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		1,250,000	1,250,000	646,780	0	0	0	646,780	73,336	11.3%		
7560 26	FY26 ITS COMMODITY PURCHASES											
Design				0	0	0	0	0	0	0.0%		
Misc	Communications Installations			371,624	0	0	0	371,624	59,125	15.9%		
Misc	Specialized Products			18,500	0	0	0	18,500	18,500	100.0%		
Misc	PRESIDIO NETWORKED			833,413	0	0	0	833,413	606,119	72.7%		
Misc	CONVERGINT TECH			30,035	0	0	0	30,035	30,035	100.0%		
Misc	AVI-SPL LLC			244,373	0	0	0	244,373	153,746	62.9%		
Misc	THE INDOOR LAB			131,000	0	0	0	131,000	131,000	100.0%		
Misc	IER			19,600	0	0	0	19,600	19,600	100.0%		
Misc	COLORID LLC			28,316	0	0	0	28,316	14,158	50.0%		
Misc	WORKSCAPES INC			18,009	0	0	0	18,009	0	0.0%		
Misc	DELL MARKETING LP			217,702	0	0	0	217,702	0	0.0%		
Misc	FOUR WINDS INTERACTI			10,000	0	0	0	10,000	4,950	49.5%		
Misc	SITA INFORMATION			69,389	0	0	0	69,389	0	0.0%		
Other (In House/Misc)				17,940	0	0	0	17,940	17,940	100.0%		
Total Project Costs/Budget Approved		1,900,000	2,350,000	2,009,901	0	0	0	2,009,901	1,055,174	52.5%		
7580 26	FY26 ITS SPEC COMMODITY PH2											
Design				0	0	0	0	0	0	0.0%		
Construction	CONVERGINT TECH			1,294,327	0	0	0	1,294,327	1,090,511	84.3%		
Other (In House/Misc)				0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		1,400,000	1,400,000	1,294,327	0	0	0	1,294,327	1,090,511	84.3%		
7590 26	FY26 COMMON USE SYSTEM ENHANCE											
Design				0	0	0	0	0	0	0.0%		
Misc	COMCO			280,138	0	0	0	280,138	228,981	81.7%		
Misc	PRESIDIO			144,022	0	0	0	144,022	72,011	50.0%		
Misc	SHI INTERNATIONAL			55,575	0	0	0	55,575	41,635	74.9%		
Misc	WORKSCAPES INC			47,361	0	0	0	47,361	0	0.0%		
Misc	IER			22,500	0	0	0	22,500	0	0.0%		
Misc	AVI-SPL LLC			348,436	0	0	0	348,436	173,530	49.8%		
Misc	CONVERGINT TECH			7,447	0	0	0	7,447	0	0.0%		
Other (In House/Misc)				180,994	0	0	0	180,994	0	0.0%		
Total Project Costs/Budget Approved		1,100,000	1,100,000	1,086,473	0	0	0	1,086,473	516,156	47.5%		
7620 26	PCM/VDF NAVAID REPLACEMENT											
Design	Michael Baker Inc.			11,500	0	0	0	11,500	4,000	34.8%	12.0%	18.3%
Design	RS&H (note 1)			3,166	0	0	0	3,166	3,166	100.0%		
Design	Indirect HCAA			744	0	0	0	744	744	100.0%		
Misc	Allen Enterprises			50,065	0	0	0	50,065	123	0.2%		
Misc	Mesotech Int			310,612	0	0	0	310,612	258,700	83.3%		
Other (In House/Misc)				3,618	0	0	0	3,618	3,618	100.0%		
Total Project Costs/Budget Approved		737,800	737,800	379,706	0	0	0	379,706	270,351	71.2%		
8410 21	TPA Real Estate Development											
Design				38,101	0	0	0	38,101	38,101	100.0%	12.0%	8.2%
Construction				33,187	0	0	0	33,187	33,187	100.0%		
Other (In House/Misc)				32,152	0	0	0	32,152	32,152	100.0%		
Total Project Costs/Budget Approved		250,000	103,440	103,440	0	0	0	103,440	103,440	100.0%		
8420 21	Airside A and C Shuttle Car and Control System Replacement											
Design	Walker (note 4)			679,434	0	0	0	679,434	619,307	91.2%	10.0%	6.7%

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Design	Lea + Elliot			1,132,452	54,710	0	0	1,187,162	1,036,969	87.3%		
Construction	Alstom (Bombardier) (Phase 1)			13,018,834	-318,271	-318,271	0	12,700,563	12,700,563	100.0%		
Construction	Alstom (Bombardier) (Phase 2)			50,990,858	0	0	0	50,990,858	49,987,545	98.0%		
Construction	Johnson-Laux			5,337,207	1,118,304	1,118,304	0	6,455,511	6,151,936	95.3%	2.0%	1.5%
Project Management (Inspection)	Jacobs (Note 2)			726,505	0	0	0	726,505	722,393	99.4%	13.0%	14.9%
Other (In House/Misc)				2,169,678	0	0	0	2,169,678	2,137,651	98.5%		
Total Project Costs/Budget Approved		74,092,700	74,946,500	74,054,967	854,743	800,033	0	74,909,710	73,356,364	97.9%		
8500 23	Airside D Development Program											
Design	Jacobs (Note 2)			10,960,792	0	0	0	10,960,792	7,309,471	66.7%	13.0%	14.9%
Design	RS&H (note 1)			740,204	0	0	0	740,204	595,345	80.4%	12.0%	8.0%
Design	Lea + Elliot			2,505,736	0	0	0	2,505,736	575,382	23.0%		
Design	HOK			1,290	0	0	0	1,290	1,290	100.0%		
Design	Michael Baker Inc.			290,111	0	0	0	290,111	122,910	42.4%	12.0%	18.3%
Design	Walker Design			358,644	0	0	0	358,644	72,570	20.2%	10.0%	6.7%
Design	Ricondo (note 5)			359,845	0	0	0	359,845	311,824	86.7%	17.0%	14.6%
Design-Build	Hensel Phelps Part 1			74,197,042	0	0	0	74,197,042	70,931,478	95.6%	20.5%	14.2%
Construction	Carrier			2,590,000	0	0	0	2,590,000	0	0.0%		
Construction	VULCAN MATERIALS			6,959,897	0	0	0	6,959,897	249,256	3.6%		
Construction	FERGUSON ENTERPRISES			15,362	0	0	0	15,362	15,362	100.0%		
Construction	BARNSCO			1,038,093	0	0	0	1,038,093	891,085	85.8%		
Construction	THE EUCLID CHEM			75,696	0	0	0	75,696	9,884	13.1%		
Construction	TERRELL INDUSTRIES			1,449,809	0	0	0	1,449,809	2,180	0.2%		
Construction	GMF Industries			21,073,952	0	0	0	21,073,952	8,291,705	39.3%		
Construction	Alstom Transport (Bombardier)			66,353,052	2,503,272	-296,728	2,800,000	68,856,324	47,295,226	68.7%		
Construction	Hensel Phelps Part 2			716,725,249	412,877,179	22,738,469	390,138,710	1,129,602,428	77,070,801	6.8%		
Construction	Aero Bridgeworks			55,608,615	0	0	0	55,608,615	371,193	0.7%		
Construction	Middlesex			22,214,398	-4,075,986	-4,075,986	0	18,138,412	4,530,655	25.0%		
Construction	Crisdel Group			81,549,326	-24,387,163	-24,387,163	0	57,162,163	10,109,149	17.7%		
Construction	Atlantic TNG LLC			118,305	0	0	0	118,305	118,305	100.0%		
Construction	SUWANNEE AMERICAN CE			4,022,804	0	0	0	4,022,804	100,225	2.5%		
Construction	Old Castle			587,852	0	0	0	587,852	261,886	44.5%		
Construction	GRAYBAR ELECTRIC			47,534	0	0	0	47,534	43,093	90.7%		
Construction	TAMPA STEEL ERECTING			3,051,566	0	0	0	3,051,566	873,427	28.6%		
Construction	TRITON SUPPLY			27,291,954	0	0	0	27,291,954	2,354,224	8.6%		
Construction	Slade Ross Inc			482,348	0	0	0	482,348	0	0.0%		
Construction	BLAST DEFLECTORS			288,068	0	0	0	288,068	144,034	50.0%		
Construction	Johnson Controls			1,865,976	0	0	0	1,865,976	0	0.0%		
Construction	AXIOS CIVIL SOLUTION			84,996	0	0	0	84,996	75,640	89.0%		
Construction	CDS Manufacturing			643,600	0	0	0	643,600	0	0.0%		
Construction	Kingspan Insulated			288,011	0	0	0	288,011	0	0.0%		
Construction	ACO INC			521,908	0	0	0	521,908	0	0.0%		
Project Management (Inspection)	Jacobs (Note 2)			4,833,764	0	0	0	4,833,764	3,651,739	75.5%	13.0%	14.9%
Misc	AVI-SPL LLC			5,111	0	0	0	5,111	0	0.0%		
ODP				803,226	0	0	0	803,226	774,945	96.5%		
Other (In House/Misc)	Direct HCAA			360	0	0	0	360	360	100.0%		
Other (In House/Misc)				6,465,525	0	0	0	6,465,525	5,611,250	86.8%		
Total Project Costs/Budget Approved		787,384,000	787,384,000	1,116,470,022	386,917,302	-6,021,408	392,938,710	1,503,387,324	242,765,895	16.1%		
8525 25	Airside E Roof Replacement											
Design	Walker			196,390	0	0	0	196,390	145,425	74.0%	10.0%	6.7%
Design	RS&H (note 1)			87,409	0	0	0	87,409	80,145	91.7%	12.0%	8.0%
Design	HC Beck			1,809,295	0	0	0	1,809,295	1,774,624	98.1%	11.1%	7.6%
Design	Jacobs (Note 2)			19,771	0	0	0	19,771	19,771	100.0%		
Construction	HC Beck			18,881,076	0	0	0	18,881,076	2,406,087	12.7%		
Construction	World Electric Supply			11,934	0	0	0	11,934	0	0.0%		
Construction	Foundation Building			18,588	0	0	0	18,588	0	0.0%		
Construction	STAN WEAVER & COMPAN			14,950	0	0	0	14,950	0	0.0%		
Construction	IMETCO			3,052,619	0	0	0	3,052,619	112,000	3.7%		
Construction	QXO			61,459	0	0	0	61,459	0	0.0%		
Other (In House/Misc)				461,460	0	0	0	461,460	461,460	100.0%		
Total Project Costs/Budget Approved		31,500,000	27,450,900	24,614,950	0	0	0	24,614,950	4,999,511	20.3%		
8910 23	Airside E Shuttle Cars Replacement											
Design	RS&H (note 1)			9,755	0	0	0	9,755	9,755	100.0%	12.0%	8.0%
Design	Walker			360,543	0	0	0	360,543	328,752	91.2%	10.0%	6.7%
Design	Lea + Elliot			1,098,904	0	0	0	1,098,904	361,769	32.9%		
Design	Jacobs (Note 2)			159,934	0	0	0	159,934	154,278	96.5%	13.0%	14.9%
Construction	Alstom Transport (Bombardier)			26,769,974	593,538	0	0	27,363,512	26,258,003	96.0%		
Construction	Johnson-Laux			3,648,682	0	0	0	3,648,682	3,032,864	83.1%		
Other (In House/Misc)				834,621	0	0	0	834,621	586,981	70.3%		
Total Project Costs/Budget Approved		34,591,000	33,982,767	32,882,412	593,538	0	0	33,475,950	30,732,403	91.8%		

ACTIVE PROJECTS MAR-APR 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Sub-Total Construction Master Plan Projects		\$ 787,384,000	\$ 787,384,000	\$	1 \$ 1,116,470,022	\$ 386,917,302	\$ (6,021,408)	\$ 392,938,710	\$ 1,503,387,324	\$ 242,765,895	16.1%		
Sub-Total Construction Non-Master Plan Projects		\$ 198,886,100	\$ 199,532,107	\$	30 \$ 182,613,882	\$ 1,583,871.31	\$ 807,209.91	\$ -	\$ 184,197,753	\$ 138,744,416	75.3%		
Total Construction		\$ 986,270,100	\$ 986,916,107	\$	31 \$ 1,299,083,904	\$ 388,501,173	\$ (5,214,198)	\$ 392,938,710	\$ 1,687,585,077	\$ 381,510,311	22.6%		
Total - Projects in process Master Plan Projects		\$ 1,094,664,900	\$ 1,094,664,900	\$	4 \$ 1,141,913,903	\$ 386,917,302	\$ (6,021,408)	\$ 392,938,710	\$ 1,528,831,205	\$ 243,349,174	15.9%		
Total - Projects in process Non-Master Plan Projects		\$ 455,469,800	\$ 752,974,807	\$	118 \$ 311,187,562	\$ 1,720,293	\$ 807,210	\$ -	\$ 312,907,854	\$ 163,055,609	52.1%		
Grand Total		\$ 1,550,134,700	\$ 1,847,639,707	\$	122 \$ 1,453,101,464	\$ 388,637,595	\$ (5,214,198)	\$ 392,938,710	\$ 1,841,739,059	\$ 406,404,782	22.1%		

PROJECTS SUBSTANTIALLY COMPLETE 2026

HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
6745 21	Wildlife Management Program - Phase 1															
	Design	Aptim (note 3)				308,976	0	0	0	308,976	308,976			100.0%	10.0%	13.5%
	Design	RS&H (note 1)				255,162	35,806	0	0	290,968	286,071			0.0%	12.0%	8.0%
	Other (In House/Misc)					32,816	0	0	0	32,816	32,816			100.0%		
	Total Project Costs/Budget Approved		1/21/2026	639,300	639,300	596,954	35,806	0	0	632,760	627,863	11,437	639,300	99.2%		
6785 21	Common Shared Use Passenger Processing System (C/DUPPS) Phase 3															
	Design	RS&H (note 1)				53,515	0	0	0	53,515	53,515			100.0%	12.0%	9.3%
	Project Management (Inspection)	Jacobs (Note 2)				0	0	0	0	0	0			0.0%	10.0%	15.6%
	Other (In House/Misc)					2,420,677	0	0	0	2,420,677	2,412,177			99.6%		
	Total Project Costs/Budget Approved		12/31/2023	2,475,000	2,775,000	2,474,192	0	0	0	2,474,192	2,465,692	309,308	2,775,000	99.7%		
6800 22	Replace Airfield Perimeter Fence															
	Design	RS&H (note 1)				57,321	0	0	0	57,321	57,321			100.0%	12.0%	8.3%
	Design	C&S			Resolution 2022-45, 5/5/2022	1,078,761	-30,153	0	0	1,048,608	1,048,608			100.0%	23.8%	24.6%
	Design	Jacobs (Note 2)				65,960	0	0	0	65,960	65,960			100.0%	13.0%	7.0%
	Construction	Communications Installations				69,221	0	0	0	69,221	69,221			100.0%		
	Construction	Presidio Networked				61,508	0	0	0	61,508	61,508			100.0%		
	Construction	Convergent				188,627	0	0	0	188,627	188,627			100.0%		
	Construction	Fence Builders			Resolution 2023-51, 6/1/2023	9,818,660	23,858	0	0	9,842,518	9,842,518			100.0%	7.6%	4.0%
	Construction	Kimmins				51,750	-13,800	0	0	37,950	37,950			100.0%		
	Construction	APG Electric				34,500	0	0	0	34,500	34,500			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				15,416	0	0	0	15,416	14,794			96.0%	13.0%	7.0%
	Other (In House/Misc)					956,827	0	0	0	956,827	956,827			100.0%		
	Total Project Costs/Budget Approved		8/15/2025	11,606,000	12,420,000	12,398,550	-20,095	0	0	12,378,455	12,377,834	42,166	12,420,000	100.0%		
6860 21	Airside Guideways & Bridges Rehabilitation															
	Design	RS&H (note 1)				89,011	0	0	0	89,011	89,011			100.0%	12.0%	8.3%
	Design	Walker (note 4)				348,609	0	0	0	348,609	269,695			77.4%	10.0%	8.0%
	Design	Jacobs (Note 2)				16,346	0	0	0	16,346	16,346			100.0%	13.0%	7.0%
	Construction	Restocon			Resolution No. 2023-18, 3/2/2023	1,274,510	-71,845	-71,845	0	1,202,665	1,202,665			100.0%	15.4%	9.5%
	Construction	Civil Site			Resolution No. 2022-112, 11/03/2022	331,273	4,337	4,337	0	335,610	335,610			100.0%	10.5%	0%
	Project Management (Inspection)	Jacobs (Note 2)				59,414	0	0	0	59,414	59,414			100.0%	13.0%	7.0%
	Other (In House/Misc)					283,351	0	0	0	283,351	283,351			100.0%		
	Total Project Costs/Budget Approved		11/2/2023	2,102,800	3,286,500	2,402,515	-67,508	-67,508	0	2,335,006	2,256,092	1,030,408	3,286,500	96.6%		
6875 21	Employee Bus Replacement															
	Design	Jacobs (Note 2)				4,263	0	0	0	4,263	4,263			100.0%	13.0%	7.0%
	Design	RS&H (note 1)				280,013	-14,891	0	-14,891	265,122	265,122			100.0%	12.0%	8.3%
	Design	Ricondo (note 5)				18,952	0	0	0	18,952	18,952			100.0%	17.0%	14.1%
	Construction	BYD Coach and Bus			Board Item 9/2/2021	6,102,646	0	0	0	6,102,646	6,102,646			100.0%		
	Construction	Crisdel Group			Resolutions No. 2022-34, 4/5/2022	1,213,315	10,816	10,816	0	1,224,131	1,224,131			100.0%	34.6%	36.1%
	Construction	MJM Electrical				41,329	0	0	0	41,329	41,329			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				119,454	0	0	0	119,454	119,454			100.0%	10.0%	17.1%
	Other (In House/Misc)					336,913	0	0	0	336,913	336,913			100.0%		
	Total Project Costs/Budget Approved		7/29/2025	5,492,000	8,112,809	8,116,885	-4,074	10,816	-14,891	8,112,811	8,112,811	-2	8,112,809	100.0%		
7070 23	East Baggage System PLC Replacement															
	Design					0	0	0	0	0	0			0.0%		
	Construction					0	0	0	0	0	0			0.0%		
	Other (In House/Misc)					410,753	0	0	0	410,753	350,748			0.0%		
	Total Project Costs/Budget Approved		8/1/2025	587,300	350,748	410,753	0	0	0	410,753	350,748	0	350,748	0.0%		
7085 23	Wayfinding Touch Screen Replacement															
	Design					0	0	0	0	0	0			0.0%		
	Construction	AVI-SPL LLC				263,132	0	0	0	263,132	263,132			100.0%		
	Other (In House/Misc)					9,990	0	0	0	9,990	9,990			100.0%		
	Total Project Costs/Budget Approved		12/31/25	294,500	273,121	273,122	0	0	0	273,122	273,122	-1	273,121	100.0%		
7100 23	Asphalt Rehabilitation of R/W 1R-19L & 10-28 and Replacement of Miscellaneous Concrete Slabs															
	Design	Aecom			Resolution No. 2022-112, 11/03/2022	1,680,124	0	0	0	1,680,124	1,563,006			93.0%	16.0%	11.7%
	Design	Michael Baker Inc.				25,958	0	0	0	25,958	25,958			100.0%	12.0%	18.3%
	Design	RS&H (note 1)				10,313	0	0	0	10,313	10,313			100.0%	12.0%	8.0%
	Construction	Ajax Paving				11,859,899	516,295	516,295	0	12,376,194	8,236,975			66.6%	12.0%	15.3%
	Construction	Crisdel Group			Resolution No. 2021-23	1,587,354	0	0	0	1,587,354	1,587,354			100.0%		

PROJECTS SUBSTANTIALLY COMPLETE 2026																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
Construction	Middlesex				Resolution No. 2022-17 approved 3/3/2022	192,163	0	0	0	192,163	192,163			100.0%		
Construction	Gosalia					588,810	0	0	0	588,810	588,810			100.0%	100.0%	100.0%
Project Management (Inspection)	Jacobs (Note 2)					962,234	0	0	0	962,234	937,736			97.5%	13.0%	14.9%
Other (In House/Misc)						382,741	0	0	0	382,741	379,725			99.2%		
Total Project Costs/Budget Approved		02/26/26	11,344,000	17,810,600		17,289,596	516,295	516,295	0	17,805,891	13,522,040	4,288,560	17,810,600	75.9%		
7120 23	Short Term Parking Garage Level 4 and Entry/Exit Ramps Rehabilitation															
Design	Walker (note 4)					273,441	0	0	0	273,441	269,720			98.6%	10.0%	6.8%
Design	Jacobs (Note 2)					109,959	0	0	0	109,959	108,654			98.8%		
Design	Michael Baker Inc.					125,988	4,746	0	0	130,734	115,589			88.4%	12.0%	19.4%
Construction	Restocon					2,379,610	21,369	0	0	2,400,979	2,138,506			89.1%	5.5%	5.6%
Construction	Johnson-Laux					1,100,000	0	0	0	1,100,000	96,342					
Project Management (Inspection)	Jacobs (Note 2)					243,489	0	0	0	243,489	230,401			94.6%	13.0%	14.9%
Other (In House/Misc)						222,434	0	0	0	222,434	222,434			100.0%		
Total Project Costs/Budget Approved		12/15/25	2,832,800	4,715,700		4,454,922	26,115	0	0	4,481,037	3,181,646	1,534,054	4,715,700	71.0%		
7125 23	Long Term Garage Switchgear Replacement															
Design	RS&H (note 1)					110,918	0	0	0	110,918	108,591			97.9%	12.0%	8.3%
Construction	APG Electric				Resolution No. 2023-111	2,519,750	-1,568,249	-1,568,249	0	951,501	925,520			97.3%		
Construction	World Electric Supply					1,337,500	0	0	0	1,337,500	1,337,500			100.0%		
Project Management (Inspection)	Jacobs (Note 2)					0	0	0	0	0	0			0.0%	13.0%	7.0%
Other (In House/Misc)						133,248	0	0	0	133,248	133,248			100.0%		
Total Project Costs/Budget Approved		7/11/2025	2,715,300	2,531,300		4,101,416	-1,568,249	-1,568,249	0	2,533,167	2,504,859	26,441	2,531,300	98.9%		

PROJECTS SUBSTANTIALLY COMPLETE 2026

HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
7130 23	Chiller System Replacement Toll Plaza															
	Design	RS&H (note 1)				92,169	0	0	0	92,169	81,785			88.7%	12.0%	8.3%
	Design	Jacobs (Note 2)				3,000	0	0	0	3,000	623			20.8%	10.0%	15.6%
	Construction	Air Mechanical			Resolution No. 2024-09, 2/1/2024	981,317	-18,367	-18,367	0	962,950	914,802			95.0%	24.7%	25.2%
	Project Management (Inspection)	Jacobs (Note 2)				0	0	0	0	0	0			0.0%	13.0%	7.0%
	Other (In House/Misc)					61,650	0	0	0	61,650	61,650			100.0%		
	Total Project Costs/Budget Approved		5/30/2025	636,400	1,133,300	1,138,137	-18,367	-18,367	0	1,119,769	1,058,860	74,440	1,133,300.00	94.6%		
7185 23	GA Security Improvements															
	Design	Avcon Design			Resolution No. 2023-50, 6/1/2023	598,867	0	0	0	598,867	548,833			91.6%	25.6%	27.2%
	Design	RS&H (note 1)				22,664	0	0	0	22,664	22,664			100.0%	12.0%	8.3%
	Design	Presidio Networked				50,115	0	0	0	50,115	15,379			30.7%		
	Design					102,983	0	0	0	102,983	102,983			100.0%		
	Construction	Smith Fence				8,254	0	0	0	8,254	8,254			100.0%		
	Construction	Rycon				3,466,704	-30,905	-30,905	0	3,435,799	3,435,799			100.0%	11.0%	11.1%
	Project Management (Inspection)	Jacobs (Note 2)				38,403	0	0	0	38,403	38,403			100.0%	13.0%	9.4%
	Other (In House/Misc)					418,106	0	0	0	418,106	418,106			100.0%		
	Total Project Costs/Budget Approved		5/9/2025	6,455,000	4,711,200	4,706,095	-30,905	-30,905	0	4,675,190	4,590,420	120,780	4,711,200	98.2%		
7210 24	Apron C, Taxiway C and F, and Runway 18-36 Rehabilitation															
	Design	Avcon Design				836,638	-186,345	0	0	650,293	650,293			100.0%	12.1%	14.5%
	Design	Jacobs (Note 2)				19,727	0	0	0	19,727	19,559			99.1%	13.0%	16.3%
	Construction	Ajax Paving				12,077,326	-495,445	-495,445	0	11,581,880	10,644,177			91.9%	9.0%	5.2%
	Project Management (Inspection)	Jacobs (Note 2)				771	0	0	0	771	771			100.0%		
	Other (In House/Misc)					628,641	0	0	0	628,641	628,641			100.0%		
	Total Project Costs/Budget Approved		9/2/2025	15,934,900	13,667,700	13,563,102	-681,790	-495,445	0	12,881,313	11,943,441	1,724,259	13,667,700	92.7%		
7230 24	FY24 IT Capital Commodity Purchases															
	Design	RS&H (note 1)				10,039	0	0	0	10,039	10,039			100.0%	12.0%	8.2%
	Construction	Communications Installations				328,760	0	0	0	328,760	328,760			100.0%		
	Construction	Convergint Tech				1,114,476	0	0	0	1,114,476	1,114,476			100.0%		
	Construction	Dell Marketing				50,734	0	0	0	50,734	50,734			100.0%		
	Construction	Presidio Networked				499,739	0	0	0	499,739	499,739			100.0%		
	Construction	AVI-SPL LLC				583,336	0	0	0	583,336	583,336			100.0%		
	Construction	GuidePoint Security				26,223	0	0	0	26,223	26,223			100.0%		
	Construction	US Customs				12,644	0	0	0	12,644	12,644			100.0%		
	Construction	Word Systems				22,597	0	0	0	22,597	22,597			100.0%		
	Construction	QUISITIVE LTD				41,273	0	0	0	41,273	41,273			100.0%		
	Construction	AW DATA				54,401	0	0	0	54,401	54,401			100.0%		
	Construction	IER				19,600	0	0	0	19,600	19,600			100.0%		
	Construction	Zetron INC				92,373	0	0	0	92,373	92,373			100.0%		
	Other (In House/Misc)					143,572	0	0	0	143,572	143,572			100.0%		
	Total Project Costs/Budget Approved		02/11/26	1,900,000	2,999,767	2,999,767	0	0	0	2,999,767	2,999,767	0	2,999,767	100.0%		
7240 24	ARFF 7691 2006 Oshkosh Striker Vehicle Replacement															
	Construction	Ten-8 Fire Equipment			Board Approved 2/1/24	1,741,535	-8,583	0	0	1,732,952	1,732,952			100.0%		
	Other (In House/Misc)					6,854	0	0	0	6,854	6,854			100.0%		
	Total Project Costs/Budget Approved		11/1/2025	1,550,000	1,739,806	1,748,388	-8,583	0	0	1,739,806	1,739,806	0	1,739,806	100.0%		
7265 24	Departure Drive Rehabilitation															
	Design	Walker				198,959	0	0	0	198,959	196,132			98.6%	10.0%	6.7%
	Design	Jacobs (Note 2)				179,859	0	0	0	179,859	173,184			96.3%	10.0%	19.1%
	Design	RS&H (note 1)				77,246	0	0	0	77,246	66,575			86.2%	12.0%	8.0%
	Construction	Johnson Laux Co.			Resolution No. 2023-61 6/1/23	262,312	-49,750	0	0	212,562	212,562			100.0%		
	Construction	Restocon				1,114,942	0	0	0	1,114,942	960,280			86.1%		
	Other (In House/Misc)					265,838	0	0	0	265,838	164,145			61.7%		
	Total Project Costs/Budget Approved		12/15/2025	1,695,000	2,119,600	2,099,156	-49,750	0	0	2,049,406	1,772,879	346,721	2,119,600	86.5%		
7270 24	Aircraft Rescue and Fire Fighting (ARFF) Station Building Envelope & HVAC Rehabilitation															
	Design	Michael Baker Inc.				133,665	0	0	0	133,665	132,999			99.5%	12.0%	15.4%
	Design	Jacobs (Note 2)				9,469	0	0	0	9,469	9,469			100.0%	10.0%	17.1%
	Construction	All Phase General Contractors				958,593	-30,357	-30,357	0	928,236	928,236			100.0%	16.3%	16.9%
	Other (In House/Misc)					200,420	0	0	0	200,420	200,420			100.0%		
	Total Project Costs/Budget Approved		5/20/2025	948,700	1,287,100	1,302,147	-30,357	-30,357	0	1,271,790	1,271,123	15,977	1,287,100	99.9%		
7280 24	Tree Trimming for Protection of Runway Surfaces															

Highlighted MP projects are included in the substantially complete section of the current CIP status report.

PROJECTS SUBSTANTIALLY COMPLETE 2026

HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
Design	RS&H (note 1)					567,129	0	0	0	567,129	542,811			95.7%	12.0%	8.2%
Design	Jacobs (Note 2)					8,704	0	0	0	8,704	8,704			100.0%	10.0%	17.0%
Design	BULLFROG CREEK MITIG					600,000				600,000	556,000			92.7%		
Construction	SFM LANDSCAPE SERVIC				Resolution No. 2023-101	2,734,040	0	0	0	2,734,040	2,090,926			76.5%	9.5%	4.6%
Project Management (Inspection)	Jacobs (Note 2)					137,200	0	0	0	137,200	128,486			93.6%	10.0%	17.0%
Other (In House/Misc)						315,921		0	0	315,921	232,971			73.7%		
Total Project Costs/Budget Approved		9/24/2025	5,255,800	4,405,600		4,362,994	0	0	0	4,362,994	3,559,898	845,702	4,405,600	81.6%		

Highlighted MP projects are included in the substantially complete section of the current CIP status report.

PROJECTS SUBSTANTIALLY COMPLETE 2026

HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
7290 24	Tampa Fuel Committee															
	Design					0	0	0	0	0	0			0.0%		
	Construction				AIRCRAFT SERVICE INT	1,085,000	0	0	0	1,085,000	1,012,406			0.0%		
	Other (In House/Misc)					7,864	0	0	0	7,864	7,864			100.0%		
	Total Project Costs/Budget Approved	6/13/4989	1,128,400	1,073,739		1,092,864	0	0	0	1,092,864	1,020,270	53,469	1,073,739	93.4%		
7320 24	Fire Alarm System Upgrades Phase 1															
	Construction				Johnson Controls	1,637,007	0	0	0	1,637,007	1,550,093			94.7%		
	Other (In House/Misc)				Resolution No. 2024-11	54,350	0	0	0	54,350	54,350			100.0%		
	Total Project Costs/Budget Approved	6/9/2025	1,737,200	1,699,200		1,691,357	0	0	0	1,691,357	1,604,443	94,757	1,699,200	94.9%		
7330 25	A/S A Cooling Tower Electrical															
	Design				RS&H (note 1)	50,846	0	0	0	50,846	50,846			100.0%		
	Construction				Johnson Laux Co.	364,361	-22,493	-22,493	0	341,868	341,868			100.0%		
	Other (In House/Misc)					86,281	0	0	0	86,281	86,281			100.0%		
	Total Project Costs/Budget Approved	5/19/2025	626,700	478,995		501,488	-22,493	-22,493	0	478,995	478,995	0	478,995	100.0%		
7345 25	Airfield Grading & Safety Improvements															
	Design				Michael Baker Inc.	522,876	0	0	0	522,876	455,428			87.1%	12.0%	16.4%
	Construction				Crisdel Group	2,175,840	0	0	0	2,175,840	1,917,423			88.1%	10.0%	1.4%
	Other (In House/Misc)				Resolution No. 2023-101	323,242	0	0	0	323,242	322,448			99.8%		
	Total Project Costs/Budget Approved	1/26/2026	4,088,100	3,139,400		3,021,958	0	0	0	3,021,958	2,695,298	444,102	3,139,400	89.2%		
7380 25	SkyCenter Roof Replacement															
	Design				HC Beck	194,997	-80,928	0	0	114,068	114,068			100.0%	0.0%	29.7%
	Design				Walker	71,948	0	0	0	71,948	53,471			74.3%		
	Design				Aptim (note 3)	197,074	-190,829	-190,829	0	6,245	6,245					
	Design (Misc)					82,942	0	0	0	82,942	11,383					
	Construction				HC Beck	2,042,569	1,178,021	1,178,021	0	3,220,590	3,196,729			99.3%		
	Project Management (Inspection)				Jacobs (Note 2)	29,010	0	0	0	29,010	29,010					
	Other (In House/Misc)					772,116	0	0	0	772,116	676,733			87.6%		
	Total Project Costs/Budget Approved	9/1/2025	4,631,539	5,460,700		3,390,655	906,264	987,192	0	4,296,919	4,087,639	1,373,061	5,460,700	95.1%		
7430 25	A/S E Airline & TSA Rehab															
	Design					24,582	0	0	0	24,582	24,582			100.0%		
	Other (In House/Misc)					151,347	0	0	0	151,347	151,347			100.0%		
	Total Project Costs/Budget Approved	8/29/2025	218,000	218,000		175,929	0	0	0	175,929	175,929	42,071	218,000	100.0%		
7440 25	Aircraft Firefighting Foam															
	Design				RS&H (note 1)	175,589	0	0	0	175,589	85,014			48.4%	12.0%	8.2%
	Construction				Montrose Environmental	914,454	-59,090	-59,090	0	855,364	812,596			95.0%		
	Project Management (Inspection)				Jacobs (Note 2)	2,004	0	0	0	2,004	2,004			100.0%	10.0%	17.0%
	Other (In House/Misc)					107,682	0	0	0	107,682	107,682			100.0%		
	Total Project Costs/Budget Approved	10/14/2025	1,650,000	1,650,000		1,199,729	-59,090	-59,090	0	1,140,639	1,007,297	642,703	1,650,000	88.3%		
7445 25	TPA FY25 ITS Special Projects															
	Design				Convergent	988,119	0	0	0	988,119	988,119			100.0%		
	Design					0	0	0	0	0	0			0.0%		
	Other (In House/Misc)					11,872	0	0	0	11,872	11,872			100.0%		
	Total Project Costs/Budget Approved	02/11/26	1,000,000	999,991		999,991	0	0	0	999,991	999,991	0	999,991	100.0%		
7595 25	TPA Drainage Rehabilitation															
	Design				RS&H (note 1)	356,527	0	0	0	356,527	277,267			77.8%	12.0%	8.2%
	Construction				Kimmins	10,102,522	-3,725,687	-3,725,687	0	6,376,835	5,613,858			88.0%	8.0%	7.6%
	Project Management (Inspection)				Jacobs (Note 2)	101,525	0	0	0	101,525	89,748			88.4%		
	Other (In House/Misc)					222,301	0	0	0	222,301	222,301			100.0%		
	Total Project Costs/Budget Approved	12/22/25	10,546,191	11,750,000		10,782,875	-3,725,687	-3,725,687	0	7,057,188	6,203,174	5,546,826	11,750,000	87.9%		
7605 25	GA Hurricane Damage															
	Design				RS&H (note 1)	10,619	0	0	0	10,619	10,619			100.0%		
	Construction				HL Pruitt	543,090	0	0	0	543,090	543,090			100.0%		
	Construction (ODP)				SLACK JOHNSTON	8,400	0	0	0	8,400	8,400			100.0%		
	Construction (ODP)				WEATHERPROOFING TECH	317,421	0	0	0	317,420.9	317,420.9			100.0%		
	Construction (ODP)				DKL BUILDERS	498,164	0	0	0	498,164	498,164			100.0%		
	Construction (ODP)				MESOTECH INTERNATIONAL	177,002	0	0	0	177,002	177,002			100.0%		
	Other (In House/Misc)					4,735	0	0	0	4,735	4,735			100.0%		
	Total Project Costs/Budget Approved	03/31/26	2,715,200	2,715,200		1,559,431	0	0	0	1,559,431	1,559,431	1,155,769	2,715,200	100.0%		
8200 18	FAA Parking Lot, Energy Plant and Loading Dock Replacement , Demolish Administration Building (TPA)															

PROJECTS SUBSTANTIALLY COMPLETE 2026

HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
8205 18	Design	Hensel Phelps			Resolution No. 2018-57, 6/7/18	6,860,393	0	0	0	6,860,393	6,860,393			100.0%	0.0%	0.0%
8900 18	Design	Jacobs (Note 2)				2,023,243	0	0	0	2,023,243	2,023,243			100.0%	10.0%	19.1%
	Design	RS&H (note 1)				2,326	0	0	0	2,326	2,326			100.0%	12.0%	8.0%
	Design	Walker (note 4)				122,123	0	0	0	122,123	122,123			100.0%	10.0%	6.7%
	Construction	Hensel Phelps				82,398,618	-7,661,790	-7,661,790	0	74,736,828	74,613,393			99.8%		
	Construction	Johnson-Laux			JOC Contract Resolution No.2021-35, 5/6/2021	919,867	0	0	0	919,867	919,867			100.0%	3.5%	4.4%
	Construction (ODP)					12,449,782	0	0	0	12,449,782	12,449,782			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				3,697,054	0	0	0	3,697,054	3,697,054			100.0%	10.0%	19.1%
	Other (In House/Misc)					5,785,410	0	0	0	5,785,410	5,785,410			100.0%		
	Total Project Costs/Budget Approved		01/22/22	119,896,000	106,545,232	114,258,815	-7,661,790	-7,661,790	0	106,597,025	106,473,590	71,642	106,545,232	99.9%		
8230 18	Main Terminal Curbside Expansion (TPA)															
	Design	Hensel Phelps			Resolution No. 2018-57, 6/7/18	17,864,576	3,991,337	0	3,991,337	21,855,913	21,855,913			100.0%	16.8%	16.2%
	Design	Jacobs (Note 2)				2,887,666	0	0	0	2,887,666	2,875,221			99.6%	13.0%	16.3%
	Design	RS&H (note 1)				560,046	0	0	0	560,046	543,551			97.1%	12.0%	8.2%
	Design	Stantec			Resolution No. 2013-48, 5/2/2013	324,722	0	0	0	324,722	324,722			100.0%	15.3%	10.9%
	Design (Other)					187,700	0	0	0	187,700	182,224			97.1%		
	Construction	Hensel Phelps			Resolution 2021-175, 12/2/2021	90,395,428	89,296,268	-16,505,705	105,801,973	179,691,696	174,100,041			96.9%	8.8%	17.6%
	Construction	Johnson Laux Co.			JOC Contract Resolution No.2021-35, 5/6/2021	711,276	0	0	0	711,276	711,276			100.0%	10.0%	41.7%
	Construction	D&M			Resolution 2019-134, 12/5/2019	85,000	4,635	4,635	0	89,635	89,635			100.0%	42.1%	55.8%
	Construction	Rycon				193,156	45,864	45,864	0	239,020	35,334			14.8%		
	Construction (ODP)					16,133,781	0	0	0	16,133,781	15,190,182			94.2%		
	Project Management (Inspection)	Jacobs (Note 2)				4,878,442	0	0	0	4,878,442	4,711,027			96.6%	13.0%	16.3%
	Other (In House/Misc)					7,444,927	0	0	0	7,444,927	7,427,774			99.8%		
	Total Project Costs/Budget Approved		7/31/2025	183,829,000	0	141,666,719	93,338,104	-16,455,205	109,793,310	235,004,823	228,046,899	2,595,948	230,642,847	97.0%		
8240 19	Air Cargo Expansion															
	Design	The Middlesex Corporation			Resolution No. 2018-115, 12/6/2018	4,586,870	1,046,795	-108,910	1,155,705	5,633,665	5,633,665			100.0%	9.7%	8.8%
	Design	Aircraft Service International			MOU signed 8/27/2020	200,000	0	0	0	200,000	200,000			100.0%		
	Design	RS&H (note 1)				68,411	0	0	0	68,411	68,411			100.0%	10.0%	8.1%
	Design	Jacobs (Note 2)				192,485	0	0	0	192,485	192,485			100.0%	10.0%	17.2%
	Design	Michael Baker Inc.				234,219	20,017	0	0	254,235	239,449			94.2%	12.0%	12.7%
	Construction	Aircraft Service International			MOU signed 8/27/2020	1,936,437	0	0	0	1,936,437	1,936,437			100.0%		
	Construction	The Middlesex Corporation			Resolution No. 2022-17 approved 3/3/2022	69,073,640	-3,667,898	-3,667,898	0	65,405,742	65,405,742			100.0%	22.5%	27.0%
	Construction	Ajax Paving				2,159,589	0	0	0	2,159,589	895,410					
	Construction (ODP)					3,559,074	0	0	0	3,559,074	3,559,074			100.0%		
	Misc	City of Tampa				-1,262,839	0	0	0	-1,262,839	-1,262,839					
	Project Management (Inspection)	Jacobs (Note 2)				1,958,216	0	0	0	1,958,216	1,932,095			98.7%	10.0%	16.0%
	Other (In House/Misc)					665,353	0	0	0	665,353	665,353			100.0%		
	Total Project Costs/Budget Approved		5/9/2024	72,283,500	79,982,900	83,371,456	-2,601,086	-3,776,808	1,155,705	80,770,370	79,465,283	517,617	79,982,900.00	0.0%		
8425 22	Main Terminal Airside D Shuttle Station - Construction															
	Design	Jacobs (Note 2)				182,110	0	0	0	182,110	177,176			97.3%	10.0%	15.8%
	Construction	Hensel Phelps			Resolution No. 2021-175 Supp Contract Part D	26,631,946	-6,433,416	-6,433,416	0	20,198,531	18,330,784			90.8%	8.8%	17.6%
	Construction (ODP)					4,677,131	0	0	0	4,677,131	4,672,289			99.9%		
	Project Management (Inspection)	Jacobs (Note 2)				707,412	0	0	0	707,412	707,412			100.0%	13.0%	16.3%
	Other (In House/Misc)					1,033,719	0	0	0	1,033,719	938,887			90.8%		
	Total Project Costs/Budget Approved		9/2/2025	26,425,800	0	33,232,319	-6,433,416	-6,433,416	0	26,798,903	24,826,548	-24,826,548	0	92.6%		
8435 22	Airside A and E Security Screening Checkpoint Expansion															
	Design	RS&H (note 1)				149,847	0	0	0	149,847	149,847			100.0%	12.0%	8.3%
	Design	Ricondo (note 5)				221,680	0	0	0	221,680	221,680			100.0%	17.0%	14.1%
	Design-Build Part 1	Suffolk Construction			Resolution No. 2022-01	4,661,194	0	0	0	4,661,194	4,661,194			100.0%	21.2%	19.2%
	Design	Jacobs (Note 2)				345,352	0	0	0	345,352	306,010			88.6%	10.0%	17.1%
	Design (Other)					139,374	0	0	0	139,374	113,932			81.7%		
	Design-Build Part 2	Suffolk Construction			Resolution No. 2023-81, 8/3/2023	9,439,525	50,888,845	-6,308,682	57,197,527	60,328,370	58,928,461			97.7%	10.0%	0.0%
	Construction (ODP)					5,714,693	0	0	0	5,714,693	5,624,524			98.4%		
	Project Management (Inspection)	Jacobs (Note 2)				583,345	0	0	0	583,345	582,993			99.9%	13.0%	7.0%
	Other (In House/Misc)					4,074,110	0	0	0	4,074,110	3,909,965			96.0%		
	Total Project Costs/Budget Approved		2/1/2025	53,910,000	0	25,329,121	50,888,845	-6,308,682	57,197,527	76,217,966	74,498,605	-74,498,605	0	97.7%		
8520 24	TPA Real Estate Development															
	Design	Michael Baker Inc.				236,773	18,766	0	0	255,539	255,539			100.0%	12.0%	15.4%

PROJECTS SUBSTANTIALLY COMPLETE 2026

HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
Design	RS&H (note 1)					4,560	0	0	0	4,560	4,560			100.0%	12.0%	8.3%
Construction	CW Roberts					1,286,569	-182,316	-182,316	0	1,104,254	1,104,254			100.0%	10.0%	12.1%
Project Management (Inspection)	Jacobs (Note 2)					86,106	0	0	0	86,106	85,709			99.5%	13.0%	9.4%
Other (In House/Misc)						98,936	0	0	0	98,936	98,936			100.0%		
Total Project Costs/Budget Approved		7/15/2025	3,987,000	0		1,712,944	-163,550	-182,316	0	1,549,394	1,548,997	-1,548,997	0	100.0%		
Sub-Total Substantially Complete Master Plan Projects			\$ 330,150,800	\$ 106,545,232	\$	3	\$ 289,157,852	\$ 79,242,899	\$ (30,550,411)	\$ 109,793,310	\$ 368,400,751	\$ 359,347,038	\$ (22,158,959)	\$ 337,188,079	98%	
Sub-Total Substantially Complete Non-Master Plan Projects			\$ 99,412,330	\$ 67,032,544	\$	32	\$ 85,023,967	\$ 50,481,179	\$ (7,626,110)	\$ 58,338,341	\$ 135,505,146	\$ 127,557,879	\$ (60,525,335)	67,032,544.00	94%	
Total Substantially Complete			\$ 429,563,130	\$ 173,577,776	\$	35	\$ 374,181,819	\$ 129,724,078	\$ (38,176,521)	\$ 168,131,651	\$ 503,905,897	\$ 486,904,916	\$ (82,684,293)	\$ 404,220,623	97%	

(1) RS&H Inc. Consulting Agreement started on 6/4/2020 with an overall D/W/MBE target of 12%. JAN 2026 reported achievement on completed projects and projects in process of 8.57% and 8.24%, respectively, with an overall achievement of 8%

(2) Jacobs Project Management Co. Consulting Agreement started on 4/3/14, with an overall D/W/MBE target of 10%. JAN 2026 reported achievement on completed projects and projects in process is 14.91% and 20.7%, respectively, with an overall achievement of 19.11%. Jacobs Project Management Co. Consulting Agreement started on 9/8/22, with an overall D/W/MBE target of 13%. JAN 2026 reported achievement on completed projects and projects in process is 0% and 14.9%, respectively, with an overall achievement of 14.9%.

(3) APTIM Consulting Agreement started on 5/1/14, with an overall D/W/MBE target of 10%. JAN 2026 reported achievement on completed projects 20.76% , respectively, with an overall achievement of 20.76%. APTIM Consulting Agreement started FY 25, with an overall D/W/MBE target of 15%. JAN 2026 reported achievement on completed projects and projects in process is 17.75% and 6.07%, respectively, with an overall achievement of 13.1%

(4) Walker Consulting Agreement started on 8/6/2020 with an overall D/W/MBE target of 10%. MAR 2026 reported achievement on completed projects and projects in process is 9.69% and 1.77%, respectively, with an overall achievement of 6.65%.

(5) Ricondo Consulting Agreement started on 6/6/19 through 6/5/2024, with an overall D/W/MBE target of 17%. JAN 2026 reported achievement on completed projects and projects in process is 14.08% and 0%, respectively, with an overall achievement of 14.06%.

(6) Michael Baker International Consulting Agreement started on 12/1/2022 through 11/30/2027, with an overall D/W/MBE target of 12%. MAR 2026 reported achievement on completed projects and projects in process is 19.66% and 17.16%, respectively, with an overall achievement of 18.34%.



**Tampa International Airport & General Aviation Airports
Capital Improvement Program
FY 2027-2031**

*For planning purpose only

		Estimated Total Cost
Project Year	Project Title	Board Budget
2027	Belly Cargo Facility Expansion	135,550,000
2027	Airside F Shuttle Cars Replacement	59,660,000
2027	Northwest Remain Overnight Parking Apron (Construction Only)	45,000,000
2027	Runway 1L/19R and TWY Reconfig - Rehab for when 1R/19L is OTS (Construction)	30,000,000
2027	Airside A Roof Replacement	29,530,300
2027	Main Terminal - Restroom Renovation and Addition of Universal Changing Stations	28,530,000
2027	Airside A Bag Sort Devices and Pushers Replacement	20,890,000
2027	Airside A Field Carpet, Floors Replacement and Interior Finishes Refurbishment	18,480,000
2027	Airsides Shuttle Lobby Doors Replacement and Upgrades	18,110,000
2027	Airside A Vertical Transportation Equipment Modernization	12,850,000
2027	Tree Trimming for Protection of R/W Surfaces (All Airports)	10,010,000
2027	FY 27 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	9,351,000
2027	Roof Rehabilitation and Replacements (Airside F Ancillary, Shooting Range, Sky Cen	7,960,500
2027	GA Pavement Rehab - Taxilanes VDF	7,530,000
2027	TPA Airfield Service Road Rehabilitation	7,190,000
2027	Concession Programming - Design	6,183,970
2027	FY 27 GA Airport Hangar and Terminal Bldg. Rehabilitation	5,800,000
2027	Airside C & E Guideway Painting	5,542,600
2027	Sewer and Grease Lines Rehab - Airside A, C and E Phase-2	5,140,000
2027	TPA Fuel Committee Projects	4,782,000
2027	Terminal Large Technology Refresh Phase 2	4,750,000
2027	Waterline Extension (VDF) - Design Only	3,000,000
2027	STPG Fire Detection System (LiDAR) Phase 2	3,000,000
2027	APM 1 eGates	2,770,000
2027	Dynamic Signage on Airport Entry & George Bean Parkway Phase 1	2,500,000
2027	Airside F Hydraulic Elevator Modernization	2,330,000
2027	ARFF Facility Refurbishment	2,270,000
2027	SkyConnect APM Substation Flood Protection	2,200,000
2027	FY ITS Commodity Purchases	2,200,000
2027	VDF Expand Parking Lot	2,050,000
2027	CCTV Server and Storage Refresh	1,800,000
2027	LTPG Electrical Room Flood Protection	1,520,000
2027	New Monument Signs for all GA Airports	1,450,000
2027	Fire Alarm System Upgrades Maint Term STPG LTPG Phase 4	1,343,437
2027	Common Use Passenger Processing System Enhancement	1,300,000
2027	Airside C Automated Exit Breach Control System	1,230,000
2027	Work Order System Replacement	1,000,000
2027	Authority-Wide Ditch and Pond Maintenance/Rehabilitation	1,000,000
2027	Enterprise Geographical Information Systems (eGIS)	1,000,000
2027	Records Management Software Upgrade	960,000
2027	Campus Traffic and Signage Improvements	896,332
2027	Maintenance and Tenant Contingency	448,000
2027	FY 27 TPA Building Structure Support	276,000
2027	Airside C Passenger Boarding Bridges Painting	265,400
2027	LTPG Toll Plaza Camera System Replacement	222,000
2027	GA Exhibit "A" - Property Maps	108,000
2027	SkyCenter One Building Contingency	100,000
2027 Total		510,079,539
2028	Runway 1R/19L Reconstruction (Construction)	228,800,000
2028	Taxiway C Concrete Pavement Reconstruction (Construction)	123,200,000
2028	Airside E Field Carpet, Floors, Furniture Replacement and Interior Finishes Refurbish	17,330,000
2028	Airside F Bag Sort Devices & Pushers Replacement	13,570,000

2028	Pilot Controlled Lighting System Upgrade (VDF)	10,870,000
2028	FY 28 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	9,707,300
2028	FY 28 Roof Rehabilitation and Replacements	7,335,000
2028	Runway 18-36 Crack Seal , Taxiways B,D,F, & Service Roads, Mill & Overlay , Parking	7,310,000
2028	FY 28 GA Airport Hangar and Terminal Bldg. Rehabilitation	6,840,000
2028	Cellular Distribution Antenna System – Transition of Ownership	5,000,000
2028	Stormwater & Storm Surge Resilience Projects PH2	5,000,000
2028	Terminal Large Technology Refresh Phase 3	3,500,000
2028	Private Wireless Implementation (CBRS)	3,000,000
2028	Waterline Extension Phase 1 (VDF) Construction	3,000,000
2028	Elevator Interior Glass Wall Upgrade	2,620,000
2028	Airfield Maintenance Equipment North Storage Building Addition	2,290,000
2028	FY ITS Commodity Purchases	2,200,000
2028	Taxiway A and B Bridge and Cargo Tunnel Rehab	1,550,000
2028	TPA Fuel Committee Projects	1,500,000
2028	Replace ARFF Vehicle (7692 Striker 3000 2011)	1,400,000
2028	AOC Expansion	1,380,000
2028	Airside A Sort Building, Airside E and Economy Garage Fire System Pumps/Heads R	1,300,000
2028	Common Use Passenger Processing System Enhancement	1,300,000
2028	Aircraft Rescue Fire Fighting facility and CRDC Chiller Replacement	1,020,000
2028	Perimeter Service Roads Rehabilitation (VDF)	670,000
2028	LED Replacement APMS 4	500,000
2028	Maintenance and Tenant Contingency	463,680
2028	Airside F Airline and TSA Space Rehabilitation	300,000
2028	FY 28 Refreshment of facilities being returned to HCAA	300,000
2028	Airside F passenger boarding bridge painting	245,000
2028	FY 28 TPA Building Structure Support	213,000
2028	Airfield Driving Simulator	310,000
2028	GA ALP Update	180,000
2028	Runway Incursion Warning System (RIWS)	170,000
2028	SkyCenter One Building Contingency	100,000
2028 Total		464,473,980
2029	Airside A Bag Sort Building Expansion	61,590,000
2029	Concession Programming - Construction PH 1	39,000,000
2029	Airsides A & E Restroom Refurbishment	16,580,000
2029	Airside C Bag Sort Devices and Pushers Replacement	14,360,000
2029	Roof Rehabilitation and Replacements	10,584,000
2029	Taxiway Improvements (Shoulders) - TW N and Associated Connectors	10,170,000
2029	FY 29 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	8,677,000
2029	FY 29 GA Airport Hangar and Terminal Bldg. Rehabilitation	8,340,000
2029	Tampa International Airport Master Plan Update	5,580,000
2029	Airside Aprons Pavement Rehab	5,110,000
2029	Terminal and Hangar Aprons (4135) Rehab (PCM)	4,838,354
2029	FY 29 Real Estate off-lease Refurbishment	4,300,000
2029	Terminal Large Technology Refresh Phase 4	4,000,000
2029	Waterline Extension Phase 2 (VDF) Construction	4,000,000
2029	Airside C Field Carpet and PBB Carpet Replacement	3,590,000
2029	Stormwater & Storm Surge Resilience Projects PH3	3,350,000
2029	Interior Cabling Replacement	3,000,000
2029	Taxiway S Rehab	2,800,000
2029	FY ITS Commodity Purchases	2,200,000
2029	Noise Study	1,900,000
2029	Baggage Handling Systems Servers Upgrade/Enhancement PT 1	1,850,000
2029	Cell Phone Lot LED Replacement	1,500,000
2029	TPA Fuel Committee Projects	1,500,000
2029	Public Safety Systems Upgrades	1,460,000
2029	O'Brien ST. & W. Spruce St Roadway Improvements	1,460,000
2029	Common Use Passenger Processing System Enhancement	1,300,000
2029	Fire System Refurbishment (VDF)	1,280,000
2029	Taxiway B concrete joint and slab rehabilitation	1,230,000
2029	Tampa Airport Website Refresh	850,000

2029	Integrated Risk Management Software	700,000
2029	Maintenance and Tenant Contingency	479,909
2029	Airside A Airline and TSA Space Rehabilitation	315,000
2029	NOC Server Room A/C Replacement	270,000
2029	FY 29 TPA Building Structure Support	209,000
2029	SkyCenter One Building Contingency	100,000
2029 Total		228,473,263
2030	Airside C Boarding Bridges, PCA AHU and GPU Replacements	71,674,384
2030	Rehab Aprons A, B and C (VDF)	38,431,000
2030	Employee Surface Parking West	25,786,000
2030	Mill & Overlay Runway 18-36, Taxiways B, D, F, East Hangar Taxilanes, Tiedowns I a	18,351,000
2030	Tree Trimming for Protection of R/W Surfaces (All Airports)	11,098,266
2030	Aircraft Rescue Fire Fighting alternative fuel training facility	6,310,100
2030	FY 30 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	3,759,000
2030	Remote transmitter receiver relocation	3,504,300
2030	Terminal Large Technology Refresh Phase 5	3,000,000
2030	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,870,360
2030	Structural and Pavement Rehabilitation (Placeholder)	2,666,384
2030	FY ITS Commodity Purchases	2,200,000
2030	IDF Technology Refresh	1,807,525
2030	Baggage Handling Systems Servers Upgrade/Enhancement PT 2	1,782,420
2030	Authority-wide Petroleum Storage Systems Refurbishment	1,552,500
2030	TPA Fuel Committee Projects	1,500,000
2030	Replace ARFF Vehicle (7696 Global Striker 1500 2020)	1,402,097
2030	Replace ARFF Vehicle (7693 Striker 3000 2013)	1,361,300
2030	Common Use Passenger Processing System Enhancement	1,300,000
2030	Ramp FedEx / Emory and Taxiway K Concrete Joint and Slab Rehabilitation	1,200,425
2030	Support Facilities Fiber Replacement	1,027,000
2030	ConRAC and Roadway Wayfinding	700,000
2030	Landside shuttle central control computers replacement	682,700
2030	VDF Master Plan Update	659,281
2030	Airside C Fire System Pumps & Heads Refurbishment	539,100
2030	Maintenance and Tenant Contingency	496,706
2030	Airside A Passenger Boarding Bridges Painting	301,100
2030	Airside E Airline and TSA Space Rehabilitation	258,916
2030	FY 29 TPA Building Structure Support	216,315
2030	SkyCenter One Building Contingency	100,000
2030 Total		206,538,179
2031	Incremental Gates (Airside B)	557,226,000
2031	Additional Parking	549,684,000
2031	Runway 1L/19R concrete pavement replacement including asphalt shoulders and blas	94,074,000
2031	Baggage Claim Expansion - Arrivals Levels Improvements	37,688,000
2031	Taxiways D, E, P, Q, R & S concrete pavement replacement	22,300,000
2031	Replace Parking Revenue Control System (PARCS) Equipment	16,296,766
2031	Employee Bus Replacement	11,514,577
2031	FY 31 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	6,876,500
2031	Airside C & F Restroom Refurbishment	6,348,300
2031	Parkway & Service Rd - Asphalt Pavement Rehabilitation	5,413,150
2031	Replace lighting on curbside drives	3,318,000
2031	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,970,823
2031	Main Terminal Complex Structural Envelope Restoration	2,521,437
2031	Ramp A Concrete Joint and Slab Rehabilitation	2,428,400
2031	FY ITS Commodity Purchases	2,200,000
2031	Terminal Large Technology Refresh Phase 6	1,888,300
2031	Airside F Automated Exit Breach Control System	1,750,000
2031	TPA Fuel Committee Projects	1,500,000
2031	Common Use Passenger Processing System Enhancement	1,300,000
2031	Crack seal Runway 4-22, Taxiways A, C, E, Taxilanes C-H and Mill & Overlay Taxiwa	1,023,000
2031	Roof Rehabilitation and Replacements (STPG/MT)	922,600
2031	Wildlife Management Program - Ph 1	901,796
2031	Main Terminal SWE escalators replacement	563,900

2031	Walter Corporate Hangar Rehabilitation (can be part of Real Estate off-lease refurb)	549,650
2031	Maintenance and Tenant Contingency	514,090
2031	Service road from gate P6a to P3 pavement replacement	336,000
2031	Airside C Airline and TSA Space Rehabilitation	237,537
2031	FY 29 TPA Building Structure Support	223,886
2031	Replace ARFF 6 F350 2018	220,000
2031	SkyCenter One Building Contingency	100,000
2031 Total		1,332,890,712