



# Aviation Authority

## Capital Improvement Program

### Project Status Report

January - February 2026



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# Capital Improvement Project Status Report Overview

The Capital Improvement Project Status Report has been updated through February activity.

The Capital Improvement Project Status Report is organized into following categories:

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The Capital Improvement Project Status Report consists of specific information for each project, including the project title, estimated costs, designer, contractor, airport, project description, a project update, and significant dates according to the latest schedule. The Active Projects Spreadsheet mirrors the projects listed within sections I through IV of the Capital Improvement Project Status Report and contains specific project details related to contract or agreement amounts, approved change orders or amendments, D/SBE target and achievement amounts. Projects within the Substantially Complete section will be shown for one month only.

The Authority routinely has miscellaneous small to medium size maintenance and rehabilitation construction projects with time constraints or limited competition. To provide an additional resource, a Job Order Contracting (JOC) solution utilizing a cooperative contract with Sourcewell has been approved by the Board through June 1, 2028.

The Substantially Complete spreadsheet will show all projects in the current fiscal year which achieved Substantial Completion. The spreadsheet provides additional information including the substantial completion date, an estimate of the final costs, and a comparison to the current budget.

The Five-Year Capital Improvement Program Outlook category consists of spreadsheets listing anticipated projects and estimated costs for the period 2027-2031. The estimated project cost includes initial in-house planning, advertising, design development, construction, construction management, construction contract administration, permitting and miscellaneous printing, copying and distribution costs and any other components associated with completion of the work.

Schedules and budgets are updated during the course of the project. Any changes will be reflected in the next posting of the report.

Please call Dan Porter at (813) 765-3082 or e-mail [dporter@TampaAirport.com](mailto:dporter@TampaAirport.com) if you have any questions regarding the Capital Improvement Program Status Report.

# Capital Improvement Project Status Report

## January - February 2026

### I. Projects in Planning

#### **#7285 24 GENERAL AVIATION AIRPORT HANGAR & TERMINAL BUILDING REHABILITATION**

*Substantial Completion:* 2-Jul-27  
*Current Budget:* \$2,588,900  
*Consultant:* General Aviation Capital Projects Group  
*Airport:* Tampa International, Tampa Executive, Peter O. Knight, & Plant City

*Project Description:* The purpose of the project is the rehabilitation of hangars and building at all three General Aviation airports, including structures, slabs, painting, metal panels, doors, electrical, and finish upgrades.

*Project Status:* The General Aviation (GA) Department has created a Capital Projects Group to manage project delivery, prompting updates to the construction method and associated budgets. Adjustments have been made to account for in-house labor, design, construction, and consulting costs. The project schedule has been revised to align with the new approach, and the Project Team is being updated, including changes to the Project Director. As a result, a re-baseline of the Project Management Plan (PMP) budget and schedule is being requested.

#### **#7335 26 FY26 STPG FIRE DETECTION SYSTEM (LIDAR) (PHASE 1)**

*Substantial Completion:* 30-Jun-27  
*Current Budget:* \$2,000,000  
*Consultant:* TBD  
*Airport:* Tampa International

*Project Description:* This project will provide LiDAR sensors and the associated artificial intelligence software to process smoke and fire detection in the short-term parking garage at the main terminal. This is the first phase of a two-phase project to completely install this solution throughout all six floors of the short-term garage.

*Project Status:* This project was scheduled to begin construction on November 1, 2025.

#### **#7350 26 PREMIUM PARKING INSTALLATION**

*Substantial Completion:* 26-May-27  
*Current Budget:* \$12,890,000  
*Consultant:* Manhattan/C&S  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The Airport Concessions Department evaluated the potential for Premium Public Parking Products at Tampa International Airport, offering reserved spaces with enhanced amenities near terminal and transport areas. The Planning Consultant analyzed customer interest in premium options for both the Long-Term and Economy Parking Garages. Additionally, the project includes installing a camera-based parking guidance system in the Short-Term Garage to improve customer convenience and reduce search time for available spaces.

*Project Status:* The project is expected to begin design in June 2026 following Board approval of a Part 1 supplement.

## **#7465 26 FY26 TAMPA FUEL COMMITTEE AND FUEL FARM TANK EXPANSION**

*Substantial Completion:* 31-Mar-27  
*Current Budget:* \$32,075,200  
*Consultant:* N/A  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project funds the Tampa Fuel Committee’s Fiscal Year 2026 capital improvements at the Tampa Fuel Facility to enhance fueling operations, safety, security, and regulatory compliance. It also supports construction of two new two-million-gallon bulk fuel storage tanks and related infrastructure, expanding capacity in accordance with TPA’s 2022 Master Plan. Under the existing Fuel Facilities and Pipeline agreement, the Authority will provide funding and be reimbursed by the Committee under established terms.

*Project Status:* The Airside C Emergency Fuel Shut Off System (EFSO) continues to experience false alarms and signal degradation due to legacy wiring decisions made in 2020 to reduce costs. Sharing electrical conductors and power in the same conduit has led to ongoing interference issues. Previous repairs, including new signal generators and repeaters, provided only minor improvement, while testing on new wiring showed flawless performance. The Fuel Committee recommends a full system rewire to resolve the problem at an estimated cost of \$606,355.

## **#7470 26 TAXIWAY T RELOCATION**

*Substantial Completion:* 7-Apr-28  
*Current Budget:* \$18,006,900  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* The project involves realigning airfield infrastructure to meet FAA standards by reconstructing Taxiway T, two connecting taxiways, seven taxi lane connections to tenant facilities, and an adjacent vehicle service road. It also includes the removal of the existing Taxiway T and service road to accommodate the new layout. These improvements will enhance operational efficiency, safety, and compliance with current FAA design criteria.

*Project Status:* Qualification from interested design teams were submitted on December 30, 2025, and evaluated by the Technical Selection Committee in January 2026. Formal evaluations of the qualification were held on February 2-5, 2026, concluding with the selection of the best qualified design team to be approved by the Board in March 2026.

## **#7475 26 VDF NEW MAINTENANCE FACILITY**

*Substantial Completion:* 28-Jan-28  
*Current Budget:* \$3,583,700  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* VDF

*Project Description:* The project addresses overcrowding and inadequate storage in the existing maintenance facility caused by growth in the general aviation department. It involves constructing a new open-air Equipment Storage Building and an Office Building adjacent to the current facility to support administrative functions and expanded fleet storage. These improvements will enhance operational efficiency, safety, and organization for maintenance staff and equipment.

*Project Status:* Project design is expected to begin in early April 2026.

### **#7490 26 TPA AIRSIDE A CHILLER REPLACEMENT**

*Substantial Completion:* 30-Mar-29  
*Current Budget:* \$7,519,000  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will replace the chillers at Airside A due to their age and declining efficiency, which has led to increased maintenance costs and reduced reliability. The new chillers will improve energy performance, enhance system reliability, and ensure continued comfort for passengers and staff.

*Project Status:* Project is scheduled to start design in May 2026.

### **#7500 26 POLICE K9 AND TRAINING FACILITY RENOVATION AND EXPANSION**

*Substantial Completion:* 3-Jul-28  
*Current Budget:* \$8,668,700  
*Consultant:* TBD  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The project includes the renovation and expansion of the existing Tampa International Airport Police Department (TPAPD) K9 facility to 6,100 sq. ft. along with the construction of a new 4,100 sq. ft. TPAPD Training facility and associated site improvements in the northeastern quadrant of the Tampa International Airport (TPA) airfield.

*Project Status:* Project is scheduled to start design in May 2026.

### **#7510 26 PAGING SYSTEM UPGRADE – CAMPUS WIDE**

*Substantial Completion:* 9-Apr-28  
*Current Budget:* \$5,459,100  
*Consultant:* Altel  
*Contractor:* Altel  
*Airport:* Tampa International

*Project Description:* Atlas-IED (Innovative Electronic Designs) is the sole source provider of the paging system software and hardware at Tampa International Airport. They have recently notified the Authority that several components of the current CobraNet digital platform are no longer being produced due to the discontinuation of critical parts. Also, their spare parts stock is anticipated to run out in two years. This project will have Altel Systems Group, Atlas-IED's local authorized installer, replace the end-of-life paging system campus-wide with the newest hardware and software platform.

*Project Status:* The project is in final contract negotiations with vendor.

**#7530 26 MAIN TERMINAL TECHNOLOGY MODERNIZATION PHASE 1**

*Substantial Completion:* 30-Jun-27  
*Current Budget:* \$1,250,000  
*Consultant:* TBD  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* This project will provide IT equipment, software, and technology modernization to meet the needs of the Authority relating to the aging main terminal technology infrastructure. This program is made up of five phases over five years, will take major aging solutions and bring them up to speed to meet the needs of the changing technological solutions driving our passenger experience.

*Project Status:* This project was scheduled to begin construction on November 1, 2025.

**#7540 26 LONG-TERM PARKING GARAGE (LTPG) HELICES LIGHTING REPLACEMENT**

*Substantial Completion:* 9-Aug-27  
*Current Budget:* \$2,635,200  
*Consultant:* Walker  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* To support energy efficiency and sustainability goals, the Hillsborough County Aviation Authority will replace outdated lighting on the Long-Term Parking Garage helices with modern LED fixtures. The project will remove and replace existing in-wall lights to improve illumination, safety, and aesthetics while reducing energy use and maintenance costs. The new fixtures will meet current electrical and safety standards and complement the garage’s architectural design.

*Project Status:* The project budget was updated to include a design Work Order with Walker Consultants for the testing and assessment of the existing in-wall lighting system at the STPG. A JOC contractor will also assist in this testing and evaluation work, funds have been set aside, and costs will be updated once the proposal is approved. This evaluation will be done in conjunction with the identical investigation on the LTPG, allowing for greater efficiency by doing them concurrently. The goal is to determine the viability of the current conduit for the removal and replacement of cabling and light fixtures.

**#7555 26 TPF SEAWALL REHABILITATION**

*Substantial Completion:* 5-Apr-27  
*Current Budget:* \$3,033,300  
*Consultant:* RS&H  
*Contractor:* TBD  
*Airport:* Peter O. Knight Airport

*Project Description:* The Hillsborough County Aviation Authority has observed and assessed damage to the seawall on the east side of the airfield at Peter O. Knight Airport. One (1) major failure of the seawall was observed where the seawall rebar failed, and moisture was able to enter the crack in the seawall, resulting in the wall pulling apart. The wall was observed to be offset on the inward side. Cracking was noted throughout the length of the seawall.

*Project Status:* The design is underway, and the 30% submission will be received on March 2, 2026.

### **#7560 26 FY26 ITS CAPITAL COMMODITY PURCHASES**

*Substantial Completion:* 30-Jun-27  
*Current Budget:* \$1,900,000  
*Consultant:* N/A  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will provide IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the eighth year of this initiative, which will encompass the FY26 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more of the Authority solutions.

*Project Status:* This project continues to spend fast as the aging IT equipment is causing the spend to be ahead of schedule. Last DC approved the \$450,000 for a new SSBD and IT will continue to work with Airline Real Estate to get this moving forward.

### **#7580 26 FY26 ITS SPECIAL COMMODITY PURCHASES PHASE 2**

*Substantial Completion:* 30-Jun-27  
*Current Budget:* \$1,400,000  
*Consultant:* N/A  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will procure IT equipment, software, and technology modernization to meet any unique challenges that have presented themselves to the Authority and need to be corrected. This program can address hardware, software or any other technological needs that have presented some form of risk to the Authority. This CIP will serve as the conduit for the technology team to present solutions to the Development Committee for their approval to take corrective action for the issues identified.

*Project Status:* This project was scheduled to begin construction on November 17, 2025.

### **#7585 26 ECONOMY PARKING ROAD & SKYCENTER DRIVE IMPROVEMENTS**

*Substantial Completion:* 26-Oct-27  
*Current Budget:* \$3,500,000  
*Consultant:* Michael Baker, International  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* This project will add two travel lanes on SkyCenter Drive between Economy Parking Road and the Cell Phone Lot's northern entry and a dedicated right turn lane on eastbound Economy Parking Road for SkyCenter Drive. A three-way traffic signal will be added at the intersection of SkyCenter Drive and Economy Parking Road. A traffic study will be performed prior to design to assist in the new signal design and to evaluate configuration, marking, and signing of both entrances/exits from the Cell Phone Lot onto SkyCenter Drive to improve traffic movement.

*Project Status:* All field investigations are complete, with the 30% design submittal expected on May 22, 2026.

### **#7590 26 FY26 COMMON USE PASSENGER PROCESSING SYSTEM (CUPPS)**

*Substantial Completion:* 30-Jun-27  
*Current Budget:* \$1,100,000  
*Consultant:* N/A  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will provide IT equipment, software and the modernization of technology as needed, to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 60% of the Authority ticket counters and boarding gates have been converted to Common Use over the past eight years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present and procure new technology, provide software support and software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience.

*Project Status:* Processing and Construction commenced as scheduled on November 1, 2025. The project is off to a busy start including the software upgrade of the Common Use platform EASE to the current version ACUS. This is a significant change but a major enhancement to the platform. The project is on budget and has a lengthy list on conversions and enhancements this fiscal year.

### **#7610 26 TPA AIRSIDE F PCA CHILLER REPLACEMENT**

*Substantial Completion:* 6-Jul-28  
*Current Budget:* \$3,655,000  
*Consultant:* TBD  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The replacement of the PCA chillers at Airside F, due to their age and declining efficiency, which has led to increased maintenance costs and reduced reliability. The new PCA chillers will improve energy performance, enhance system reliability, and ensure continued comfort for passengers and staff.

*Project Status:* This project is scheduled to start design in May 2026.

### **#7630 26 ECONOMY PARKING GARAGE (EPG) NORTH AND SOUTH A/C REPLACEMENT**

*Substantial Completion:* 3-May-2027  
*Current Budget:* \$994,000  
*Consultant:* Michael Baker, International  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The objective of this project is to replace the air conditioning units for the elevator lobby and elevator machine rooms in both the North and South Economy Parking Garages. The existing units, installed in 2005 for the North Garage and 2008 for the South Garage, are original equipment that has exceeded their typical 15-year lifespan. Maintenance and the design consultant recommend replacing a total of ten (10) packaged units: six (6) in the South Garage and four (4) in the North Garage.

*Project Status:* A work order was executed on February 16. The 60% design submittal is expected April 3, 2026.

### **#7640 26 AIRSIDE C AIRLINE AND TSA SPACE REHABILITATION**

*Substantial Completion:* 9-Oct-2026  
*Current Budget:* \$200,000  
*Consultant:* N/A  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will refurbish tenant work areas at Airside C to maintain clean, functional spaces for Southwest Airlines, TSA, and Alaska Airlines. It includes updating interior finishes that no longer meet airport standards within approximately 19,775 square feet of leased space. The effort supports a planned five-year refurbishment cycle across all airside to ensure consistent quality and upkeep.

*Project Status:* Airside C Tenant rehab is on schedule for an April 8, 2026kick off meeting and a May 11, 2026 start date.

### **#7650 26 AIRSIDE A BOARDING BRIDGE CARPET REPLACEMENT**

*Substantial Completion:* 6-Mar-2026  
*Current Budget:* \$100,000  
*Consultant:* N/A  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* The purpose of this project is to provide new carpet in the 15 passenger boarding bridges at Airside A. The carpet was last replaced under a 2018 project. It is envisioned that this carpet is replaced every five years. The project will remove, dispose of, and replace all of the carpet in the bridges.

*Project Status:* The budgetary quote was below the minimum for Capital Projects; therefore, this project will be funded using the maintenance planned contingency before the end of this year's physical budget year and will no longer be tracked as a Capital Project.

### **#7670 26 SANITARY AND GREASE LINE REPLACEMENT**

*Substantial Completion:* 20-Mar-2028  
*Current Budget:* \$6,250,000  
*Consultant:* General Consultant - Michael Baker  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The project will replace deteriorated sanitary sewer and grease lines in the Main Terminal and Airside F, many of which are over 30 years old and suffering from corrosion, leaks, and blockages. Recent inspections revealed structural issues, mixed pipe materials, and limited clean-outs, all contributing to drainage inefficiencies and frequent maintenance disruptions. As part of a multi-year program, future work on Airsides A, C, and E may be added depending on need, budget, and project phasing.

*Project Status:* Project delivery method currently being re-evaluated and to be presented at future DC.

**#8410 21 TPA REAL ESTATE DEVELOPMENT**

*Substantial Completion:* September 2022  
*Current Budget:* \$103,440  
*Consultant:* RS&H  
*Contractor:* In-House Projects Team  
*Airport:* Tampa International

*Project Description:* The purpose of this project is a multi-year project of on-call development support services, planning, preliminary engineering, design, and construction for the future commercial development of various locations.

*Project Status:* There is no current activity. Project closeout is withheld until the follow-on and related Real Estate Development projects (8520 24 and 7375 25) have been fully completed whereby a comprehensive closeout will be reported on.

## II. Projects in Design

### **#6595 19 SHORT TERM PARKING GARAGE HELIX LIGHTING REPLACEMENT**

<i>Substantial Completion:</i>	TBD
<i>Current Budget:</i>	\$546,600
<i>Consultant:</i>	Walker
<i>Contractor</i>	TBD
<i>Airport:</i>	Tampa International

*Project Description:* The scope of this project will address the existing lights in the parapet walls and ceiling on the up and down helices.

*Project Status:* The project budget was updated to include a design Work Order with Walker Consultants for the testing and assessment of the existing in-wall lighting system at the STPG. A JOC contractor will also assist in this testing and evaluation work, funds have been set aside, and costs will be updated once the proposal is approved. This evaluation will be done in conjunction with the identical investigation on the LTPG, allowing for greater efficiency by doing them concurrently. The goal is to determine the viability of the current conduit for the removal and replacement of cabling and light fixtures.

### **#6910 22 LTPG LEVEL 6 REHABILITATION & STAIR TOWER/ELEVATOR PENTHOUSE ROOF REPLACEMENT**

<i>Substantial Completion:</i>	July 2026
<i>Current Budget:</i>	\$3,653,700
<i>Consultant:</i>	Walker
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

*Project Description:* The purpose of this project is to rehabilitate and extend the life of the Long-Term Parking Garage. New scope elements have been added to waterproof the building envelope of the Alstom & Flagship office located on top of the LTPG which is exhibiting leaking.

*Project Status:* During this reporting period, the Authority Board awarded the project to Restocon on November 6, 2025. The Notice to Proceed (NTP) was subsequently issued to Restocon as scheduled on December 8, 2025.

### **#7215 24 REPLACE PARKING REVENUE CONTROL SYSTEM (PARCS) EQUIPMENT**

<i>Substantial Completion:</i>	22-Feb-2027
<i>Current Budget:</i>	\$9,284,000
<i>Consultant:</i>	Manhattan
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

*Project Description:* The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

*Project Status:* The Notice to Proceed for the Part 2 Contract was issued on January 14, 2026. The development of shop drawings and other required submittals are underway for approval.

### **#7310 24 AIRSIDE E COOLING TOWER REFURBISHMENT**

*Substantial Completion:* 21-Apr-2026  
*Current Budget:* \$2,205,200  
*Consultant:* TBD  
*Airport:* Tampa International

*Project Description:* The purpose of the project is to refurbish the Airside E cooling tower systems as part of a comprehensive maintenance planning process. Using reclaimed water in the cooling towers over the last 10 years has noticeably shortened the life of the equipment in the tower due to its corrosive properties. Unique features of the system have become evident over time and are contributing to the recirculation of the exhaust plume and multiple leaks within the interior water distribution piping to the tower. This occurrence has accelerated failures of various components of the cooling tower such as gearboxes, actuators, fan blade assemblies, electrical conduits, and controls/safety devices. Due to the Airside E Security Screening Checkpoint Expansion project (SSCP), a project phasing will be needed with Phase 1 noted as work that can take place inside the cooling tower while the SSCP project is complete, and Phase 2 will be all other work outside of the cooling tower. Phase 2 will begin in December 2024.

*Project Status:* During this reporting period, the Notice to Proceed (NTP) for construction was issued to Carrier on December 22, 2025. The Substantial Completion (SC) date was adjusted to April 21, 2026 based on contractual durations.

### **#7322 26 FIRE ALARM SYSTEM UPGRADES – PHASE 3**

*Substantial Completion:* 6-Feb-27  
*Current Budget:* \$1,077,400  
*Consultant:* Johnson Controls  
*Airport:* Tampa International

*Project Description:* This third phase of the airport’s fire alarm system upgrade addresses the discontinuation of legacy Simplex components due to manufacturing and supply chain issues. The project will replace obsolete equipment throughout the Main Terminal, airsides, parking garages, and other facilities. Work includes upgrading panels, power supplies, network components, and AOC workstation screens to ensure system reliability and compliance with current standards.

*Project Status:* During this reporting period, the Notice-to-Proceed (NTP) for construction was issued on January 5, 2026, seven days ahead of schedule. The Substantial Completion date remains unchanged.

### **#7325 25 EMERGENCY GENERATORS & DOCKING STATIONS**

*Substantial Completion:* March 2027  
*Current Budget:* \$4,936,000  
*Consultant:* Michael Baker International  
*Contractor:* Ring Power Corporation  
*Airport:* Tampa International

*Project Description:* This project will replace the emergency generators for Airsides A & F and the Long-Term Parking Garage that have reached the end of their service life. The project will also install new docking stations at Airsides C & E to supplement the existing emergency generators.

*Project Status:* The Construction Contract was issued -on October 2, 2025. The submittals for equipment and materials are in process, with long-lead items to be procured after submittal approvals.

### **#7360 25 RED SIDE DEPARTURES LEVEL TRAFFIC COATING**

*Substantial Completion:* November 2026  
*Current Budget:* \$1,683,000  
*Consultant:* TBD  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The purpose of this project is to rehabilitate the Red Side Departures Level Drive to extend its useful life and maintain it in a safe condition. The rehabilitation will help prevent this elevated structure from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration.

*Project Status:* During this reporting period, the final design deliverables were received as planned, and the project remains within budget and on schedule.

### **#7365 25 A/S A&F BAG SORT LIGHT FIXTURES REPLACEMENT**

*Substantial Completion:* June 2026  
*Current Budget:* \$1,230,600  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* The Airside A Bag Sort and Airside F Bag Sort facilities consist of metal halide light fixtures which have reached the end of their useful life and have been identified for replacement. The fixtures have exhibited failures consisting of overheating and shattering causing concern for personnel and equipment. The project also includes the replacement of existing fluorescent light fixtures that have reached the end of their useful life with LED fixtures. Other benefits to the project consist of improved facility lighting, energy efficiencies, and reduced replacement cycles via the proposed replacement with LED fixtures.

*Project Status:* This project is currently progressing toward a bid. The bid opening is scheduled for April 1, 2026.

### **#7375 25 REAL ESTATE DEVELOPMENT**

*Substantial Completion:* TBD  
*Current Budget:* \$2,904,900  
*Consultant:* Michael Baker International  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The purpose of the project is to provide planning, design, and construction to facilitate future tenant development of properties at various locations around the airport campus. Possible improvements that may be implemented utilities modifications; pavement and building foundation demolition; pavement rehabilitation; fencing installation; and other improvements.

*Project Status:* The final design documents were received on February 16, 2026. This project is being paused to allow construction to align with new development in the area.

### **#7385 25 GA APRON REHABILITATION – TPA**

#### **FDOT FM44476-1 (\$4,346,000)**

*Substantial Completion:* May 2027  
*Current Budget:* \$13,996,000  
*Consultant:* Mead & Hunt  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project consists of the rehabilitation of the asphalt apron located in front of the Fixed Base Operators (FBO) at Tampa International Airport (TPA). The rehabilitation is expected to consist of milling and overlaying of asphalt surfaces on this apron.

*Project Status:* During this reporting period, the 30% design deliverables were received, and the project remains within budget and on schedule.

### **#7435 25 TPA AIRFIELD ELECTRICAL VAULT STORM SURGE PROTECTION**

*Substantial Completion:* 4-May-26  
*Current Budget:* \$2,484,300  
*Consultant:* RS&H  
*Contractor:* H. L. Pruitt  
*Airport:* Tampa International

*Project Description:* Due to the criticality of the east and west airfield electrical vaults and their potential vulnerability to storm-surge and flooding impacts, the project involves the purchase and installation of temporary flood barrier panels to help mitigate this risk. The proposed flood panels would be 9 feet in height and wrap around the entirety of both electrical vaults (both within the electrical vault enclosure and outside of the AOA fence line by ARFF). Installation of these panels will require construction of the appropriate concrete and/or asphalt foundation around the vaults for panel anchoring, as well as modification of the AOA fence to enable connection of the panels both inside and outside the AOA area. In addition, four sump pumps will be installed to remove any collected rainwater inside the barrier area, and electrical conduit will be waterproofed to prevent water intrusion into the vault areas. The panels will be stored near the electrical vaults year-round and installed only in the event of an impending storm.

*Project Status:* Due to a backlog in Aqua Fence flood barrier orders and delayed submittal and review of project shop drawings, the new Notice to Proceed date was executed in early January 2026. Longer than usual lead times are expected for the acquisition of the project's floor barrier, however, Substantial Completion date is still expected for May 2026. In the interim, the design team confirmed location for barrier storage containers and contacted the third-party contractor who will be used for set-up. Foundation work and internal flood proofing of the electrical vaults will begin in March 2026.

## **#7460 26 AIRSIDE E PASSENGER BOARDING BRIDGE REPLACEMENT**

*Substantial Completion:* 1-Sep-28  
*Current Budget:* \$35,879,400  
*Consultant:* Mead & Hunt  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The project will consist of replacing all passenger boarding bridges in Airside E with glass-sided bridges and includes equipment and associated improvements to support their new systems.

*Project Status:* During this reporting period, the 30% design deliverable was received on schedule but exceeded the PMP budget. The 30% design estimate is under internal review along with the Independent Cost Estimate (ICE) and will be discussed with senior leadership to determine the best path forward. The design schedule was adjusted to reflect a later 60% design submittal and a bid opening date of June 26, 2026, allowing time for this analysis and decision point. There is no impact to the HCAA Board award, NTP, or SC dates at this time.

## **#7480 26 FY26 FINANCIAL SYSTEM UPGRADE**

*Substantial Completion:* 31-Mar-27  
*Current Budget:* \$9,961,300  
*Consultant:* Oracle  
*Contractor:* Oracle  
*Airport:* Tampa International

*Project Description:* This project will address critical challenges with the current Oracle MyHub (Enterprise Resource Planning) system utilized by HCAA as it approaches end of life.

*Project Status:* The FY26 Financial System Major Upgrade project experienced delays due to scope changes and leadership transitions, prompting a schedule re-baseline request without budget impact. As of December, procurement for Oracle ERP and UKG HCM subscriptions and consulting services is complete, with board approval and internal pre-kickoff activities finalized. Project teams are now coordinating vendor engagement to move forward with implementation.

## **#7515 26 GA PAVEMENT REHABILITATION (TPF, PCM, VDF)**

*Substantial Completion:* 14-Jan-27  
*Current Budget:* \$3,139,000  
*Consultant:* Michael Baker, International  
*Contractor:* TBD  
*Airport:* TPF, PCM, VDF

*Project Description:* This project focuses on pavement rehabilitation at select locations at PCM, VDF & TPF Airports. The existing asphalt concrete pavements at these airports have deteriorated over time and now exhibit several types of distress. These include block cracking, longitudinal and transverse cracking, weathering, raveling, utility cut patching, swelling, and ponding. These issues can contribute to the presence of Foreign Object Debris (FOD) on the airfield, which poses a risk of damaging aircraft during takeoff, landing, or taxiing.

*Project Status:* Field investigations have been completed. The 30% design submittal will be received March 9, 2026.

### **#7520 26 PARKING GARAGE REHABILITATIONS AND SKYCONNECT GUIDEWAY IMPROVEMENTS**

*Substantial Completion:* 19-Jul-28  
*Current Budget:* \$8,411,800  
*Consultant:* TBD  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* Rehabilitation of the Long Term Parking Garage (LTPG) Levels 3, 4, 5 and Façade including crack sealing, expansion joint replacement, pavement marking, painting and signage. Also included in this project are elevator lobby upgrades in the Short Term Parking Garage (STPG), Long Term Parking Garage and Economy Parking Garages (EPG) as well as replacement of weathered signage and painting on the top level of each garage. Lastly, this project includes the installation of supplemental drains on SkyConnect guideway.

*Project Status:* The design work order was executed in January 2026. The design phase is underway and the project team is on schedule for the 30% design submittal in April 2026.

### **#7535 26 MT AND AIRSIDE FINISHES REFURBISHMENT AND CARPET REPLACEMENT**

*Substantial Completion:* 8-Dec-27  
*Current Budget:* \$6,708,500  
*Consultant:* TBD  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The project will consist of refurbishments to the Main Terminal Transfer Level and Airside C along with carpet replacement at Airside F to improve the customer experience and extend the useful service life of the facilities.

*Project Status:* The design work order was executed in December 2025. The design phase is underway and the project team is on schedule for the 30% design submittal in March 2026.

### **#7620 26 PCM/VDF NAVAID REPLACEMENT**

*Substantial Completion:* 9-Feb-27  
*Current Budget:* \$737,800  
*Consultant:* RS&H  
*Contractor:* In-House  
*Airport:* Tampa International

*Project Description:* This project involves replacing the Automated Weather Observing System (AWOS) at Tampa Executive Airport (VDF) and Plant City Airport (PCM), as well as upgrading the Precision Approach Path Indicator (PAPI) and Runway End Identifier Lights (REILs) at PCM.

*Project Status:* The schedule was updated to show construction began February 18, 2026. Construction was previously delayed due to the government shutdown. The project is expected to remain on schedule.

**#8505 23 WILDLIFE MANAGEMENT PROGRAM – PHASE 2**

*Substantial Completion:* 2-Mar-27  
*Current Budget:* \$20,898,856  
*Consultant:* Mead & Hunt  
*Airport:* Tampa International

*Project Description:* The scope of this project consists of environmental permitting and the removal of wildlife habitat within the TPA Aircraft Operations Area to reduce the potential for wildlife hazards to aircraft.

*Project Status:* The project was solicited for construction on November 21, 2025. The bids were received on February 18, 2026, and are under evaluation. Gopher Tortoise permitting work continued in January and February 2026.

**#8510 23 NORTH EMPLOYEE PARKING LOT EXPANSION**

*Substantial Completion:* 2-Mar-27  
*Current Budget:* \$8,675,000  
*Consultant:* Mead & Hunt  
*Airport:* Tampa International

*Project Description:* The scope of this project consists of the expansion of the north employee parking lot to accommodate future airport growth projections and the rehabilitation of the existing parking lot pavement with a sealcoat.

*Project Status:* The project was solicited for construction on November 21, 2025. The bids were received on February 18, 2026, and are under evaluation.

**#8515 24 Centralized Checked Baggage System Project**

*Substantial Completion:* 6-Feb-2030  
*Current Budget:* \$309,979,000  
*Consultant:* HP/HNTB/BNP  
*Airport:* Tampa International

*Project Description:* The project will replace the Main Terminal checked baggage screening system serving existing Airsides E and F with future Airside D screening system capacity, provide the airport with the ability to sort any bag anywhere on campus, will optimize the existing Airside E subsystem, and will centralize screening for the A sortation facility and Airside C.

*Project Status:* The project achieved 100% design on October 31, 2025; however, the design did not meet TSA submittal requirements. The TSA submittal was initially expected on February 6, 2026 to allow the proper detailing of the project scope. The project has incurred significant additional duration due to additional scope elements being integrated into the Design Builder’s schedule over time.

### **#8525 25 AIRSIDE E ROOF REPLACEMENT**

#### **FDOT F.M. #452901-1 (\$6,000,000)**

*Substantial Completion:* 8-Oct-2027  
*Current Budget:* \$30,334,900  
*Design-Builder:* HC Beck  
*Airport:* Tampa International

*Project Description:* This project provides for the replacement of the roof system at Airside E. It will include replacement of the standing seam metal and low sloped roof systems, gutters, and all of the other ancillary roof accessories required to ensure a watertight structure.

*Project Status:* The Notice to Proceed for construction was issued in November 2025 and construction is currently under way.

### **#8650 26 R/W 1R-19L AND T/W C RECONSTRUCTION (DESIGN ONLY)**

*Substantial Completion:* 6-Jun-30  
*Current Budget:* \$35,552,300  
*Consultant:* AECOM  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* Runway 1R 19L and Taxiway C pavements, originally reconstructed in 1988–1989, have experienced accelerated deterioration despite ongoing repairs. A 2024 pavement study found Taxiway C has no remaining life and Runway 1R 19L only 3–6 years of service left. Based on these findings and increasing maintenance needs, full reconstruction of the pavement complex is recommended as the most effective solution.

*Project Status:* The field work and coordination meetings were held as the design progresses towards the 15% design milestone. A meeting was held with FAA-ATCT staff on February 23, 2026, to discuss airfield operations.

### **#8655 26 TICKET LEVEL EXPANSION & OPTIMIZATION**

*Substantial Completion:* 31-Oct-29  
*Current Budget:* \$285,774,000  
*Consultant:* General Consultants  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* This project consists of the expansion and optimization of the Ticket Level to accommodate additional ticket counters and a consolidated airline ticket office to provide customer queuing and circulation space throughout the floor necessary to meet the level of service forecast per the 2022 Master Plan Update.

*Project Status:* The Board approved the Design-Builder selection at the February 2026 meeting per the project schedule. Negotiation of the Part 1 contract commenced the same day, and the completed contract is scheduled to be awarded at the April 2026 Board Meeting.

**#8660 26 REHABILITATE R/W 1L-19R COMPLEX (DESIGN ONLY)**

*Substantial Completion:* 9-Oct-27  
*Current Budget:* \$2,439,500  
*Consultant:* AECOM  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* Parallel Runways 1L-19R and 1R-19L typically split in half 90% of the air traffic at the airport. When reconstruction occurs on Runway 1R-19L, the airport will be dependent on Runway 1L-19R for 90% of all air carrier traffic. Due to the heavy reliance on a single runway, the project will rehabilitate Runway 1L-19R and the associated taxiways W and V including connectors to reduce the risk of any unexpected repairs during the reconstruction period. The project may include other modifications to Taxiways V and W to comply with required FAA criteria as a result of impacts from new Airside D.

*Project Status:* The field work and coordination meetings were held as the design progressed to 30%. The 30% design submittal was delivered on February 2, 2026.

**#8665 26 NORTHWEST REMAIN OVERNIGHT PARKING APRON (DESIGN ONLY)**

*Substantial Completion:* 15-Oct-27  
*Current Budget:* \$5,084,600  
*Consultant:* AECOM  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* Tampa International Airport is facing a shortage of aircraft parking positions to accommodate remain-overnight (RON) and diverted flights due to increased airline activity and limited gate availability. A recent demand analysis identified a current deficit of about 14 RON spaces, which will persist even after Airside D opens. The project includes further evaluation of potential parking areas, aircraft maneuverability, and associated environmental, stormwater, and geotechnical considerations to address future RON capacity needs.

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*Project Status:* During this reporting period, the 30% design deliverable was received on schedule. The project budget will be presented to the DC for the construction phase during the FY27 budget preparation season.

### **III. Projects Undergoing Construction/Implementation**

#### **#6765 22 GENERAL AVIATION FACILITIES REHABILITATION**

*Substantial Completion:* April 2026  
*Current Budget:* \$3,922,154  
*Consultant:* General Aviation Capital Projects Group  
*Contractor:* N/A  
*Airport:* Peter O. Knight (TPF), Tampa Executive (VDF), & Plant City (PCM)

*Project Description:* The purpose of this project is to extend the useful life of various hangars and facilities at all three General Aviation (GA) airports exhibiting signs of deterioration which warrant rehabilitation. This will continue to maintain the high standard of facilities provided by the Authority to its tenants.

*Project Status:* The General Aviation Capital Projects Group reached 50% completion of this project on October 22, 2025. The team has completed Hangar 5300 at Tampa Executive Airport, Hangar 2600 at Plant City Airport, and the Administration Building 2800 at Peter O. Knight Airport.

#### **#6971 24 MAIN TERMINAL LED UPGRADE PHASE 2**

*Substantial Completion:* 30-Apr-2025  
*Current Budget:* \$2,208,200  
*Consultant:* RS&H  
*Airport:* Tampa International

*Project Description:* The scope of the project will replace two of the 12-year-old LED signs on the walls going to the escalator from the Transfer level to the Baggage level, as well as all supporting power, data cabling network equipment, content support hardware, and any other LED location the Authority requires LED signage.

*Project Status:* This project was anticipated to be closed in early 2026 as we still have \$87,000 of encumbered funds and outstanding work. Due to the amount of time it has been encumbered, IT will begin reviewing each open PO for validity and an expected completion date.

#### **#6975 24 BAGGAGE HANDLING SYSTEM UPGRADE AND ENHANCEMENT PHASE 2**

##### ***FDOT FM#438711-1 (\$1,089,150)***

*Substantial Completion:* 3-Mar-2025  
*Current Budget:* \$2,950,000  
*Consultant:* TBD  
*Airport:* Tampa International

*Project Description:* The scope of the project is the first phase of replacing end-of-life equipment for the Baggage Handling System and implementing any needed upgrades or enhancements to the supporting software.

*Project Status:* The replacement servers have been installed and configured, and the old ones decommissioned. The project obtained additional software for monitoring the BHS system along with security tooling. IT has obtained and installed the replacement storage array for the BHS servers. ITS completed the migration of most data, engaging with vendor for additional support to complete the work.

### **#6990 23 PUBLIC SAFETY ALERT SYSTEM**

#### **FDOT F.M. 448737-1 (\$910,000)**

*Substantial Completion:* Dec 2025  
*Current Budget:* \$1,700,000  
*Consultant:* RS&H  
*Contractors:* Convergent/COMCO/AVI  
*Airport:* Tampa International

*Project Description:* The scope of the project will enhance public safety by implementing an alert system for indoor areas of Tampa International Airport. The solution will enable the Authority’s Police department to identify and rapidly respond to threats, allowing them to ensure public safety more efficiently.

*Project Status:* The installation of the system is complete, With system testing and commissioning still ongoing.

### **#7065 23 REPLACE AUTOMATIC DOORS**

*Substantial Completion:* 5-June-2025  
*Current Budget:* \$2,052,900  
*Consultant:* RS&H  
*Airport:* Tampa International

*Project Description:* The scope of this project is to replace the automatic doors serving the Main Terminal and parking garage penthouses that have reached the end of lifecycle.

*Project Status:* The project is under contract with Rycon. The project has encountered delays. Currently, the Contractor started working on the door’s replacement of Baggage Claim – Red side and then proceeding with Ticketing level.

### **#7165 23 INTEGRATED RISK MANAGEMENT (IMR) SOFTWARE**

*Substantial Completion:* 4-Oct-2024  
*Current Budget:* \$555,200  
*Consultant:* Vertosoft LLC  
*Airport:* Tampa International

*Project Description:* The scope of this project is to identify and implement an Integrated Risk Management software package. This will allow various risk areas to communicate more effectively and share risk information to reduce risks and improve controls, security, and compliance.

*Project Status:* The project successfully implemented Audit and Cyber modules in the Diligent platform, but paused the Enterprise Risk Management phase after determining Diligent did not meet workflow or usability needs. A review of alternatives identified the ESRI Safety Management System (SMS) as the best fit, offering strong integration, compliance, and cost advantages. ESRI’s existing use across departments enables seamless adoption and enhances FAA Part 139 compliance by consolidating safety data and reducing manual processes. Remaining CIP funds will be reappropriated to support ESRI SMS implementation, requiring no new funding and an adjusted six-to-seven-month schedule. A revised schedule has not yet been presented to account for the changes to the project.

### **#7225 24 FY24 COMMON USE SYSTEM ENHANCEMENTS (CUPPS)**

*Substantial Completion:* 31-Dec-2024  
*Current Budget:* \$1,000,000  
*Consultant:* TBD  
*Airport:* Tampa International

*Project Description:* The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

*Project Status:* The Common Use Project had great success while converting six airline gates and multiple airlines. The project is almost spent out and has \$4,000 remaining encumbered. IT will be moving forward with substantial completion and will get the remaining \$4,000 cleared up. IT is tracking for a March 2026 for a final closeout date.

### **#7315 24 LIDAR AIRPORT INSTALLATION AND REVENUE SHARE**

*Substantial Completion:* 31-Dec-2026  
*Current Budget:* \$5,000,000  
*Consultant:* TBD  
*Airport:* Tampa International

*Project Description:* The purpose of the project is to procure IT equipment, software, and numerous agreed upon LiDAR (Light Detection and Ranging) technology solutions between the Authority and “The Indoor Lab” company. The Authority and Indoor Lab have a negotiated long-term agreement for Tampa International to install agreed upon solutions that will then be sold by Indoor Labs to the world primarily the transportation industry and the Authority in return receives 30% of net sales as documented in the agreement. The two entities have agreed to and have installed or are planning to install 12 solutions at the Authority with numerous other solutions in the planning stages. The revenue share feature of this agreement, if successful, will allow the Authority to potentially be one of the most State of the art and efficient functioning facilities in the world.

*Project Status:* Operations and the Technology team continue to expand the capabilities of this technology and most recently completed successfully the Proof of Concept in the short-term parking garage for smoke and fire detection. While the team now has 14 proven solutions in production and they are currently being resold across the country. While small amounts, TPA has received its first two residual checks over the past year. The team is in the final installation phase of the over height vehicle solution on the roadway to protect the Authority from potential catastrophic risk of fire or damage to the main terminal with over height units. The team is expanding the underwing solution across Airside A to allow the Operations team to better manage the gates and the events surrounding the gate events. The implementation of the shuttle lobby solution at the Airside A shuttle has freed up a previous resource that was stationed at the entrance full time. Our solutions have been presented to great reviews at four conferences this year and was the winning solution for “Most Innovative Airport” at the recent Future Travelers Conference. This project will continue to expand and work closely with Operations and proactively automate solutions for the Authority. Still running on time and on budget.

### **#7321 25 FIRE ALARM SYSTEM PH2**

*Substantial Completion:* August 2026  
*Current Budget:* \$1,318,000  
*Consultant:* JCI  
*Contractor:* JCI  
*Airport:* Tampa International

*Project Description:* The project consists of the second phase of a multi-phased project to upgrade all obsolete fire alarm system components in facilities across the TPA campus. Phase 2 of the project will upgrade Airside A (Node 3), Host Terminal (Node 9) Airside F (Node 10), A Sortation Facility (Node 12), F Sortation Facility (Node 14), and the Main Terminal 71' level (Node 26). This upgrade will address all end-of-life equipment including, but not limited to, panels, power supplies, network cards, Magnet cards, associated support equipment for the ES Network, updating the workstation screens in the AOC, programing, testing, and certification of the system.

*Project Status:* Johnson Controls is continuing to replace field devices and fire alarm panels. Fire alarm nodes are being transitioned from the existing 4020 network onto the new ESNET network.

### **#7340 25 ARFF DORM & RESTROOM RENOVATION**

*Substantial Completion:* July 2026  
*Current Budget:* \$1,856,800  
*Consultant:* Michael Baker International  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* The ARFF Station at Tampa International Airport (TPA) was originally constructed and opened for operations in 2006. Additional space is needed to increase the total number of dorms from the current 14 to a capacity of 17. The second portion of work is to address water leaks, structural deficiencies, and deteriorated conditions in the primary men's, women's, and Captain's restrooms in the dormitory area of the building.

*Project Status:* Bids were received in July 2025 and construction contract was awarded at September 2025 board meeting. The NTP for construction has been issued and the project is currently under construction. The project is scheduled to be substantially completed in July 2026.

### **#7355 25 LTPG FIRE SUPPRESSION REFURB FDOT FM455229-1 (\$410,000)**

*Substantial Completion:* July 2026  
*Current Budget:* \$732,600  
*Consultant:* RS&H  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* The purpose of this project is to replace the existing fire suppression system located in the Long-Term Parking Garage (LTPG) at Tampa International Airport. The existing Fire Suppression system was installed in 1997, and the useful life expectancy of the pumps and controllers is 20 years and the pipes and fittings 30 years. This project consists of the design and construction to include removal and replacement of the existing fire pump, jockey pump, controllers, associated piping, grooved fittings, and electrical connections within the LTPG fire pump room.

*Project Status:* The Notice to Proceed (NTP) was issued to Restocon as scheduled on December 8, 2025

#### **#7405 25 FY25 TAMPA FUEL PROJECTS**

*Substantial Completion:* September 2026  
*Current Budget:* \$2,556,300  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project identifies the Tampa Fuel Committee and its Agent (Menzies) FY25 Fuel Farm Projects as being necessary to bring the jet fuel storage facility up to industry standards. The FY25 projects include a new tank design budget, replacement of 40 lay flat Lids, replacement of 10 pt heads, and a conversion of tanker offloading area lights to LED. The FY25 Projects are expected to be completed by September 30, 2025.

*Project Status:* Delays in the Tank Engineering project have extended the overall completion date for FY '25 projects by roughly one year, from September 30, 2025, to September 30, 2026. All other projects are complete, with Tank Engineering remaining outstanding. The Team Sheet has been updated to reflect these changes.

#### **#7410 25 FY25 ITS COMMODITY PURCHASES**

*Substantial Completion:* September 2026  
*Current Budget:* \$2,450,000  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the seventh year of this initiative, which will encompass the FY 25 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more and more of the Authority solutions.

*Project Status:* This project is moving forward and projects like Wi-Fi 6 and flight display software upgrades are well underway. This project is currently 100% spent but has a little over \$1,100,000 dollars in encumbered funds and unfinished work. The project continues to track on schedule and will come in on budget.

#### **#7415 25 ANCILLARY BUILDING ROOF REHAB**

*Substantial Completion:* October 2026  
*Current Budget:* \$1,267,000  
*Consultant:* Walker  
*Contractor:* Apex Roofing  
*Airport:* Tampa International

*Project Description:* The project stems from a 2024 TPA-campuswide roof assessment that evaluated the conditions of over 60 Authority-owned roof areas. Of the roof areas assessed, two warranted immediate remediation efforts due to their age and condition. Airside C has roughly 8,000 SF of low slope roof areas and Airside E Gatehouse roof both have advanced states of deterioration. These roofs have reached the end of their useful life and require repair greater than typical maintenance.

*Project Status:* This project was awarded to Apex Roofing on February 5, 2026. The notice to proceed will be issued for March 16., 2026.

**#7420 25 FY25 COMMON USE SYSTEM ENHANCEMENTS**

*Substantial Completion:* March 2026  
*Current Budget:* \$1,100,000  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 50% of the Authority, ticket counters and boarding gates have been converted to Common Use over the past seven years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present and procure new technology, provide software support and software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience.

*Project Status:* This project has been completed but has \$155,000 of encumbered funds that will have the work completed over the next 90 days and the invoices paid. IT anticipates a final closeout by March 2026.

**#8420 21 AIRSIDE A AND C SHUTTLE CAR AND CONTROL SYSTEM REPLACEMENT**

**FDOT F.M. #447220-1 (\$4,416,334), #448026-1 (\$3,739,752)**

*Substantial Completion:* April 2026  
*Current Budget:* \$74,714,400  
*Consultant:* Alstom (Bombardier Technologies) & Walker Consultants  
*Contractor:* Lavandera & Johnson Laux  
*Airport:* Tampa International

*Project Description:* The purpose of this project is to replace the system wide shuttle train control system (Phase 1) and the associated eight total shuttle cars at Airsides A and C (Phase 2) in a multi-phased, multi-year approach. The purchase of the new shuttle cars was an FY22 initiative, and the budget was increased at that time.

*Project Status:* Alstom continues to submit draft Contract Data Requirement Lost (CDRL) items for the Authority’s review and comment. Lea+Elliott is assisting with the review. Assembly of the new vehicles is continuing. The Alstom team continues to work on the signaling infrastructure and commissioning of the ASA & ASC Blue Shuttle Cars.

**#8500 23 AIRSIDE D DEVELOPMENT PROGRAM**

**FDOT F.M. 438753-1 (\$112,762,900)**

*Substantial Completion:* January 2028  
*Current Budget:* \$787,384,000  
*Design-Builder:* Hensel Phelps/HNTB/Gensler  
*Airport:* Tampa International

*Project Description:* The scope of this project is to construct a new 16 gate Airside, hydrant fueling system, and guideway with shuttle connection to the Main Terminal Shuttle D station.

*Project Status:* A draft of Part 2 Supplement C was delivered in December 2026 per the project schedule and review is underway.

**#8910 23 AIRSIDE E SHUTTLE CARS REPLACEMENT**

*Substantial Completion:* 29-Oct-2026  
*Current Budget:* \$33,982,767  
*Manufacturer:* Alstom  
*Airport:* Tampa International

*Project Description:* The scope of this project consists of the replacement of the four shuttle cars which run the guideway between Airside E and the Main Terminal and supporting infrastructure and systems associated with the guideway and subsystems.

*Project Status:* The construction Notice to Proceed issued on March 10, 2025. Canopies have been installed via a separate PO. Johnson Laux has completed the running surface replacement on the Blue side. Currently mobilized and working on the Red side. The project is currently on schedule. Alstom has delivered the shuttle cars on the Red side, Blue side cars to follow. Alstom will begin testing at conclusion of A&C testing.

#### **IV. Projects Substantially Complete**

##### **#6745 21 WILDLIFE MANAGEMENT PROGRAM – PHASE 1**

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	31-Mar-23	21-Jan-26
<i>Board Approved Budget:</i>	\$639,300	\$639,300
<i>Re-Baseline Budget:</i>	N/A	N/A
<i>Design Amendments:</i>		1
<i>Design D/W/MBE:</i>	9.0%	4.55%
<i>Change Orders:</i>		N/A
<i>Construction D/W/MBE:</i>		N/A
<i>Consultant:</i>	APTIM, RS&H, Ricondo, Others	
<i>Contractor:</i>	N/A	
<i>Airport:</i>	Tampa International	

*Project Description:* The purpose of this project is to deliver a multi-phase comprehensive program that will update and improve Tampa International Airport’s existing airport wildlife management program to ensure long-term compliance with FAA 14 CFR §139.337 – Wildlife Hazard Management.

*Project Status:* An Environmental Assessment (EA) for the Wildlife Management Program Phase 2 and North Employee Lot Expansion is being conducted as part of this project. The FAA approved the Final EA on January 21, 2026.

*Project Performance:* The Authority engaged its Continuing Environmental Engineering Consultant, APTIM to conduct a Wildlife Hazard Assessment of Tampa International Airport. Other elements of work added to the scope included an update of the Wildlife Hazard Management Plan, Wildlife Hazard Management Training, and a survey of Gopher Tortoise burrows. Following completion of the work above, the Authority engaged it’s Continuing Engineering Consultant, RS&H to complete an Environmental Assessment (EA) of the Wildlife Hazard Remediation and North Employee Parking Expansion project. The EA was completed satisfactorily and has enabled the Wildlife Management Program Phase 2 project to move ahead with implementation.

##### **#7085 23 WAYFINDING TOUCH SCREEN REPLACEMENT**

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	31-May-2024	31-Dec-2024
<i>Board Approved Budget:</i>	\$294,500	\$273,122
<i>Re-Baseline Budget:</i>	N/A	N/A
<i>Design Amendments:</i>		
<i>Design D/W/MBE:</i>		N/A
<i>Change Orders:</i>		
<i>Construction D/W/MBE:</i>		N/A
<i>Consultant:</i>	22Miles, Inc.	
<i>Contractor:</i>	N/A	
<i>Airport:</i>	Tampa International	

*Project Description:* The scope of this project will refresh the fifteen wayfinding signs currently in operation. It will bring a \$100,000 software content refresh that was reviewed with a wayfinding group that included Marketing, Concessions, IT, and Operations to ensure the quality, functionality, and accuracy of the new content. The current locations will also be assessed regarding retaining them, moving them, or adding any additional locations.

*Project Performance:* This project has been substantially completed and officially closed. The project was completed under-budget, but was behind schedule and was completed 214 days after the scheduled substantial completion date.

**#7100 23 ASPHALT REHABILITATION OF R/W 10-28 AND REPLACEMENT OF MISCELLANEOUS CONCRETE SLABS**

**FDOT F.M. #436832-1 (\$739,128), #440564-1 (\$1,500,000), #440562-1 (\$118,240.72), #438713-1(\$541,367)**

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	15-Jun-2024	26-Feb-2026
<i>Board Approved Budget:</i>	\$11,344,000	
<i>Re-Baseline Budget:</i>	\$17,360,600	\$17,810,600
<i>Design Amendments:</i>		N/A
<i>Design D/W/MBE:</i>		11.58%
<i>Change Orders:</i>		3
<i>Construction D/W/MBE:</i>		6.58%
<i>Consultant:</i>	AECOM	
<i>Contractor:</i>	Ajax Paving	
<i>Airport:</i>	Tampa International	

*Project Description:* The scope of this project is to rehabilitate asphalt pavements for Runway 10-28 and replacement of miscellaneous airfield concrete slabs throughout the airfield as well as the replacement of touchdown zone (TDZ) lights and adjustments to existing in-pavement structures. The project also includes a pavement rehabilitation study to determine the remaining life of Runway 1R-19L and Taxiway C.

*Project Status:* The construction continued with work on both Runway 10-28 and Runway 1R-19L. The substantial completion was issued on February 26, 2026.

*Project Performance:* The Authority awarded the design contract to AECOM and the design phase progressed with some delay due to the need to study friction of the runway surface. It was later determined that no additional friction correction measures were required. The project proceeded to the bid stage and three proposals were received with the responsive low bid coming in below the engineer’s estimate and PMP budget. Following the contract award, the Contractor was slow to start the work and missed the completion date of two phases of work. Additional work was provided in other phases of work and the Contractor achieved completion in those phases of work. The final change order equitably resolved the missed completion of the 2 phases of work. The project remained under budget with the remaining unused funds returned to the Authority.

**#7120 23 SHORT TERM PARKING GARAGE LEVEL 4 AND ENTRY/EXIT RAMPS REHABILITATION;  
LEVEL 9 LIGHT POLES REPLACEMENT**

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	7-Jun-2024	15-Dec-2025
<i>Board Approved Budget:</i>	\$2,832,800	
<i>Re-Baseline Budget:</i>	\$4,715,700	\$4,715,700
<i>Design Amendments:</i>		1
<i>Design D/W/MBE:</i>		6.8%
<i>Change Orders:</i>		1
<i>Construction D/W/MBE:</i>		5.6%
<i>Consultant:</i>	Walker Consultants; Michael Baker	
<i>Contractor:</i>	Restocon Corporation; Johnson-Laux	
<i>Airport:</i>	Tampa International	

*Project Description:* The scope of this project consists of rehabilitation to Level 4 and the Entry and Exit ramps into and out of the Short-Term Parking Garage.

*Project Performance:* The contractor achieved substantial completion on December 15, 2025. The project team is continuing punch list and overall project closeout. Changes to project scope and combining the schedule with a different project account for the budget increases and schedule delays.

**#7230 24 FY24 IT CAPITAL COMMODITY PURCHASES**

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	30-Sept-2025	11-Feb-2026
<i>Board Approved Budget:</i>	\$1,900,000	
<i>Re-Baseline Budget:</i>	\$3,000,000	\$2,999,767
<i>Design Amendments:</i>		
<i>Design D/W/MBE:</i>		N/A
<i>Change Orders:</i>		
<i>Construction D/W/MBE:</i>		N/A
<i>Consultant:</i>	N/A	
<i>Contractor:</i>	N/A	
<i>Airport:</i>	Tampa International	

*Project Description:* The scope of the project is to procure IT equipment, software, and technology modernization to meet the needs of the Authority. The program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both location and in the cloud. Also, the program covers the annual CBP invoicing.

*Project Performance:* The team is still waiting for the final encumbered expenses to be paid out and then the project will be ready to close. The project was substantially completed under budget despite some delays to the completion date.

**#7265 24 DEPARTURE DRIVE REHABILITATION**

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	21-Feb-2025	15-Dec-2025
<i>Board Approved Budget:</i>	\$1,695,000	
<i>Re-Baseline Budget:</i>	\$1,934,600	\$2,119,600
<i>Design Amendments:</i>		2
<i>Design D/W/MBE:</i>		23.77%
<i>Change Orders:</i>		2
<i>Construction D/W/MBE:</i>		5.14%
<i>Consultant:</i>	Walker Consultants	
<i>Contractor:</i>	Restocon Corporation	
<i>Airport:</i>	Tampa International	

*Project Description:* The scope of the project is to rehabilitate and waterproof enhancements of the Departure Drives. The rehabilitation will help prevent the Departure Drive from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration. The project may also include other garage or building related structural rehabilitation which may be discovered during design and/or construction phases of this project.

*Project Performance:* The contractor achieved substantial completion on December 15, 2025. The project team is continuing punch list and overall project closeout. The addition of automatic sliding doors and the need for Customer Service Representatives in areas affecting passenger flow caused increases to the budget. However, the project was substantially completed 1 day ahead of schedule.

**#7345 25 AIRFIELD GRADING & SAFETY IMPROVEMENTS**

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	26-Jan-2026	8-Dec-2025
<i>Board Approved Budget:</i>	\$4,088,100	
<i>Re-Baseline Budget:</i>	\$4,088,100	\$3,139,400
<i>Design Amendments:</i>		0
<i>Design D/W/MBE:</i>		16.4%
<i>Change Orders:</i>		0
<i>Construction D/W/MBE:</i>		1.4%
<i>Consultant:</i>	Michael Baker	
<i>Contractor:</i>	Crisdel	
<i>Airport:</i>	Tampa International	

*Project Description:* The purpose of this project is to correct grading deficiencies within runway and taxiway safety areas to comply with FAA criteria.

*Project Status:* Substantial completion was achieved on December 8, 2025. Only minor punch list items were found and corrected in January 2026 as airfield operations allowed.

*Project Performance:* The Authority engaged its Continuing Engineering Consultant, Michael Baker, for the project’s design, which was completed successfully and advertised for bidding. During the bidding process, 2 proposals were received with the low bid exceeding the Engineer’s estimate but was below the PMP budget. Following the contract award, the Contractor performed very efficiently and minimized the impact to airfield operations completing the work ahead of the contract duration. The project remained under budget with unused funds returned to the Authority.

**#7445 25 TPA FY25 ITS SPECIAL PROJECTS**

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	30-June-26	11-Feb-26
<i>Board Approved Budget:</i>	\$1,000,000	\$999,991
<i>Re-Baseline Budget:</i>		N/A
<i>Design Amendments:</i>		
<i>Design D/W/MBE:</i>		N/A
<i>Change Orders:</i>		
<i>Construction D/W/MBE:</i>		N/A
<i>Consultant:</i>		
<i>Contractor:</i>	N/A	
<i>Airport:</i>	Tampa International	

*Project Description:* This project will procure IT equipment, software, and technology modernization to meet any unique challenges that have presented themselves to the Authority and need to be corrected. This program can address hardware, software or any other technology needs that have presented some form of risk to the Authority. This CIP will serve as the conduit for the technology team to present solutions to the Development Committee for their approval to take corrective action for the issues identified.

*Project Performance:* This project has been substantially completed and officially closed. Substantial completion was achieved ahead of schedule and within budget to upgrade the out-of-date badge readers and security cameras.

**#7595 25 TPA DRAINAGE REHABILITATION**

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	7-Jan-26	22-Dec-25
<i>Board Approved Budget:</i>	\$11,750,000	\$7,970,700
<i>Re-Baseline Budget:</i>		N/A
<i>Design Amendments:</i>		1
<i>Design D/W/MBE:</i>		4.1%
<i>Change Orders:</i>		3
<i>Construction D/W/MBE:</i>		7.6%
<i>Consultant:</i>	RS&H	
<i>Contractor:</i>	Kimmins Contracting, Corp.	
<i>Airport:</i>	Tampa International	

*Project Description:* This project consists of drainage ditch rehabilitation and Air Operations Area (AOA) fence repairs necessary as a result of damage caused by Helene and Milton in September and October 2024, respectively. Approximately 40 total areas have been identified within both tidal and non-tidal drainage ditches. Based on the extent and nature of the damage, this project was approved for use of Emergency Procurement procedures under Authority Policy P410, Procurement.

*Project Performance:* The contractor achieved substantial completion on December 22, 2025, 16 days ahead of schedule. This project was completed under budget and was fully closed out on March 25, 2026 with \$3,779,300 returned to Program Reserves.

## #8240 19 Air Cargo Expansion

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	7-Apr-21	26-Feb-26
<i>Board Approved Budget:</i>	\$82,488,100	
<i>Re-Baseline Budget:</i>	\$79,982,900	\$79,982,900
<i>Design Amendments:</i>		
<i>Design D/W/MBE:</i>		
<i>Change Orders:</i>		8
<i>Construction D/W/MBE:</i>	11.2%	18.44%
<i>Consultant:</i>		
<i>Contractor:</i>	The Middlesex Corporation/AECOM	
<i>Airport:</i>	Tampa International	

*Project Description:* The scope of this project is the development of new air cargo facilities in the East Development Area and will include cargo facilities, site development, taxilanes, taxiways, aircraft parking aprons, ground service equipment storage areas, landside roadway access improvements, aircraft fueling facilities and trailer staging areas.

*Project Status:* Construction continued with work on both Runway 10-28 and Runway 1R-19L. Substantial completion was issued on February 26, 2026.

*Project Performance:* The Authority awarded the design/build contract to Middlesex Corporation and the Part 1 contract for design of the facility progressed over a 4 year period with pauses due to the pandemic. The Part 2 construction contract was awarded in the spring of 2022 and work progressed well through substantial completion in the spring of 2024 with some additional work added to accommodate UPS's operations. The project budget was supplemented in FY 2024 budget to add paved shoulders to Taxiway J. The design of the paved shoulders was performed by the Authority's Continuing Engineering Consultant, Michael Baker and was completed successfully. The Taxiway J shoulders portion was bid with project 7100 23 and received three proposals. The work was completed successfully and remained under budget with unused funds returned to the Authority.

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>Projects in Planning</b>													
<b>7285 24</b>	<b>General Aviation Airport Hangar &amp; Terminal Building Rehabilitation</b>												
	Design	Jacobs (Note 2)			3,969	0	0	0	3,969	3,969	100.0%	13.0%	14.9%
	Design	RS&H (note 1)			32,035	0	0	0	32,035	21,935	68.5%	12.0%	8.0%
	Design	Michael Baker Inc.			2,934	0	0	0	2,934	2,934	100.0%	12.0%	18.3%
	Design	WEATHERPROFFING TECH			10,002	0	0	0	10,002	10,002	100.0%		
	Other (In House/Misc)				100,363	0	0	0	100,363	98,242	97.9%		
	<b>Total Project Costs/Budget Approved</b>		<b>2,588,900</b>	<b>2,588,900</b>	<b>149,303</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>149,303</b>	<b>137,082</b>	<b>91.8%</b>		
<b>7335 26</b>	<b>STPG FIRE DETEC SYS LIDAR</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction	The Indoor Lab			1,742,203	0	0	0	1,742,203	1,606,203	92.2%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>2,000,000</b>	<b>2,000,000</b>	<b>1,742,203</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,742,203</b>	<b>1,606,203</b>	<b>92.2%</b>		
<b>7350 26</b>	<b>PREMIUM PARKING INSTALLATION</b>												
	Design	Walker Parking			5,086	0	0	0	5,086	5,086	100.0%	10.0%	6.7%
	Design	RS&H (note 1)			83,250	0	0	0	83,250	83,250	100.0%	12.0%	8.0%
	Design	Jacobs (Note 2)			4,103	0	0	0	4,103	4,103	100.0%	13.0%	14.9%
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				18,643	0	0	0	18,643	18,643	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>12,890,000</b>	<b>12,890,000</b>	<b>111,082</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>111,082</b>	<b>111,082</b>	<b>100.0%</b>		
<b>7465 26</b>	<b>FY26 TAMPA FUEL COMMITTEE</b>												
	Design	Jacobs (Note 2)			26,729	0	0	0	26,729	26,729	100.0%	13.0%	14.9%
	Construction	Aircraft Service			32,075,200	0	0	0	32,075,200	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>32,075,200</b>	<b>32,681,600</b>	<b>32,101,929</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,101,929</b>	<b>26,729</b>	<b>0.1%</b>		
<b>7470 26</b>	<b>T/W T RELOCATION</b>												
	Design	Michael Baker Inc.			11,909	0	0	0	11,909	11,909	100.0%		
	Design	Jacobs (Note 2)			3,768	0	0	0	3,768	3,768	100.0%	13.0%	14.9%
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				31,219	0	0	0	31,219	31,124	99.7%		
	<b>Total Project Costs/Budget Approved</b>		<b>18,006,900</b>	<b>18,006,900</b>	<b>46,896</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>46,896</b>	<b>46,801</b>	<b>99.8%</b>		
<b>7475 26</b>	<b>VDF NEW MAINTENANCE FACILITY</b>												
	Design	Michael Baker Inc.			6,930	0	0	0	6,930	6,930	100.0%		
	Design	Jacobs (Note 2)			2,302	0	0	0	2,302	2,302	100.0%	13.0%	14.9%
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				20,764	0	0	0	20,764	20,764	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>3,583,700</b>	<b>3,583,700</b>	<b>29,996</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,996</b>	<b>29,996</b>	<b>100.0%</b>		
<b>7490 26</b>	<b>A/S A CHILLER REPLACEMENT</b>												
	Design	RS&H (note 1)			17,491	0	0	0	17,491	17,491	100.0%	12.0%	8.0%
	Design	Jacobs (Note 2)			2,239	0	0	0	2,239	2,239	100.0%	13.0%	14.9%
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				3,365	0	0	0	3,365	3,365	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>7,519,000</b>	<b>7,519,000</b>	<b>23,094</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,094</b>	<b>23,094</b>	<b>100.0%</b>		
<b>7500 26</b>	<b>K9 &amp; TRAINING FACILITY REHAB</b>												
	Design	RS&H (note 1)			24,714	0	0	0	24,714	24,714	100.0%	12.0%	8.0%
	Design	Jacobs (Note 2)			8,459	0	0	0	8,459	8,459	100.0%	13.0%	14.9%
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				279	0	0	0	279	279	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>8,668,700</b>	<b>8,668,700</b>	<b>33,451</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,451</b>	<b>33,451</b>	<b>100.0%</b>		

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date	
<b>7510 26</b>	<b>PAGING SYSTEM UPGRADE</b>												
	Design	Jacobs (Note 2)		5,814	0	0	0	5,814	5,814	100.0%	13.0%	14.9%	
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>5,459,100</b>	<b>5,459,100</b>	<b>5,814</b>	<b>0</b>	<b>0</b>	<b>5,814</b>	<b>5,814</b>	<b>100.0%</b>			
<b>7530 26</b>	<b>MT TECH MODERNIZATON PH1</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction	Presidio		73,336	0	0	0	73,336	73,336	100.0%			
	Construction	AVI-SPL LLC		180,408	0	0	0	180,408	0	0.0%			
	Construction	COMCO		258,498	0	0	0	258,498	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>1,250,000</b>	<b>1,250,000</b>	<b>512,242</b>	<b>0</b>	<b>0</b>	<b>512,242</b>	<b>73,336</b>	<b>14.3%</b>			
<b>7540 26</b>	<b>LTPG HELICES LIGHT REPLACEMENT</b>												
	Design	Walker Design		172,359	0	0	0	172,359	9,283	5.4%	10.0%	6.7%	
	Design	RS&H (note 1)		1,816	0	0	0	1,816	1,816	100.0%	12.0%	8.0%	
	Design	Jacobs (Note 2)		1,889	0	0	0	1,889	1,889	100.0%	13.0%	14.9%	
	Construction	Johnson Laux Co.		48,624	0	0	0	48,624	0	0.0%			
	Other (In House/Misc)			13,193	0	0	0	13,193	13,193	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>2,635,200</b>	<b>2,635,200</b>	<b>237,881</b>	<b>0</b>	<b>0</b>	<b>237,881</b>	<b>26,181</b>	<b>11.0%</b>			
<b>7555 26</b>	<b>TPF SEAWALL REHABILITATION</b>												
	Design	RS&H (note 1)		7,334	0	0	0	7,334	7,334	100.0%	12.0%	8.0%	
	Project Management	Jacobs (Note 2)		16,255	0	0	0	16,255	14,456	88.9%	13.0%	14.9%	
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>3,033,300</b>	<b>3,033,300</b>	<b>23,589</b>	<b>0</b>	<b>0</b>	<b>23,589</b>	<b>21,791</b>	<b>92.4%</b>			
<b>7560 26</b>	<b>FY26 ITS COMMODITY PURCHASES</b>												
	Design			0	0	0	0	0	0	0.0%			
	Misc	Communications Installations		299,059	0	0	0	299,059	59,125	19.8%			
	Misc	Specialized Products		18,500	0	0	0	18,500	18,500	100.0%			
	Misc	PRESIDIO NETWORKED		664,474	0	0	0	664,474	606,119	91.2%			
	Misc	CONVERGINT TECH		30,035	0	0	0	30,035	30,035	100.0%			
	Misc	AVI-SPL LLC		207,125	0	0	0	207,125	107,205	51.8%			
	Misc	THE INDOOR LAB		131,000	0	0	0	131,000	131,000	100.0%			
	Misc	IER		19,600	0	0	0	19,600	19,600	100.0%			
	Misc	COLORID LLC		28,316	0	0	0	28,316	14,158	50.0%			
	Misc	WORKSCAPES INC		18,009	0	0	0	18,009	0	0.0%			
	Misc	DELL MARKETING LP		217,702	0	0	0	217,702	0	0.0%			
	Misc	FOUR WINDS INTERACTI		10,000	0	0	0	10,000	250	2.5%			
	Misc	SITA INFORMATION		69,389	0	0	0	69,389	0	0.0%			
	Other (In House/Misc)			17,940	0	0	0	17,940	17,940	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>1,900,000</b>	<b>2,350,000</b>	<b>1,731,149</b>	<b>0</b>	<b>0</b>	<b>1,731,149</b>	<b>1,003,933</b>	<b>58.0%</b>			
<b>7580 26</b>	<b>FY26 ITS SPEC COMMODITY PH2</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction	CONVERGINT TECH		1,190,068	0	0	0	1,190,068	589,294	49.5%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>1,400,000</b>	<b>1,400,000</b>	<b>1,190,068</b>	<b>0</b>	<b>0</b>	<b>1,190,068</b>	<b>589,294</b>	<b>49.5%</b>			
<b>7585 26</b>	<b>ECONO RD &amp; SKYCENTER DR IMPROV</b>												
	Design	Michael Baker Inc.		493,564	0	0	0	493,564	25,472	5.2%	12.0%	18.3%	
	Design	Jacobs (Note 2)		22,414	0	0	0	22,414	22,414	100.0%	13.0%	14.9%	
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			1,599	0	0	0	1,599	1,599	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>3,500,000</b>	<b>3,500,000</b>	<b>517,577</b>	<b>0</b>	<b>0</b>	<b>517,577</b>	<b>49,484</b>	<b>9.6%</b>			
<b>7590 26</b>	<b>FY26 COMMON USE SYSTEM ENHANCE</b>												
	Design			0	0	0	0	0	0	0.0%			
	Misc	COMCO		243,282	0	0	0	243,282	16,592	6.8%			
	Misc	PRESIDIO		144,022	0	0	0	144,022	0	0.0%			
	Misc	SHI INTERNATIONAL		55,575	0	0	0	55,575	41,635	74.9%			
	Misc	IER		22,500	0	0	0	22,500	0	0.0%			
	Misc	AVI-SPL LLC		348,436	0	0	0	348,436	45,700	13.1%			
	Misc	CONVERGINT TECH		8,004	0	0	0	8,004	0	0.0%			
	Other (In House/Misc)			180,994	0	0	0	180,994	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>1,100,000</b>	<b>1,100,000</b>	<b>1,002,812</b>	<b>0</b>	<b>0</b>	<b>1,002,812</b>	<b>103,927</b>	<b>10.4%</b>			

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>7610 26</b>	<b>A/S F CHILLER REPLACEMENT</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				279	0	0	0	279	279	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>3,655,000</b>	<b>3,655,000</b>		<b>279</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>279</b>	<b>279</b>	<b>100.0%</b>		
<b>7630 26</b>	<b>EPG NORTH &amp; SOUTH A/C REPLACE</b>												
	Design				125,746	0	0	0	125,746	0	0.0%	12.0%	18.3%
	Project Management				7,250	0	0	0	7,250	6,398	88.3%	13.0%	14.9%
	Other (In House/Misc)				7,084	0	0	0	7,084	7,084	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>994,000</b>	<b>994,000</b>		<b>140,080</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>140,080</b>	<b>13,483</b>	<b>9.6%</b>		
<b>7640 26</b>	<b>A/S C AIRLINE&amp;TSA SPACE REHA</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>200,000</b>	<b>200,000</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>		
<b>7650 26</b>	<b>A/S A PBB CARPET REPLACEMENT</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>100,000</b>	<b>100,000</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>		
<b>7670 26</b>	<b>SANITARY &amp; GREASE LINE REPLACE</b>												
	Design				12,874	0	0	0	12,874	12,874	100.0%	12.0%	18.3%
	Design				21,191	0	0	0	21,191	21,191	100.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				8,980	0	0	0	8,980	8,980	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>6,250,000</b>	<b>6,250,000</b>		<b>43,044</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,044</b>	<b>43,044</b>	<b>100.0%</b>		
<b>8410 21</b>	<b>TPA Real Estate Development</b>												
	Design				38,101	0	0	0	38,101	38,101	100.0%	12.0%	8.2%
	Construction				33,187	0	0	0	33,187	33,187	100.0%		
	Other (In House/Misc)				32,152	0	0	0	32,152	32,152	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>250,000</b>	<b>103,440</b>		<b>103,440</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>103,440</b>	<b>103,440</b>	<b>100.0%</b>		
	<b>Sub-Total Planning Master Plan Projects</b>	<b>\$ 21,506,900</b>	<b>\$ 21,506,900</b>		<b>2</b>	<b>\$ 564,473</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 564,473</b>	<b>\$ 96,285</b>	<b>0.00%</b>		
	<b>Sub-Total Planning Non-Master Plan Projects</b>	<b>\$ 97,552,100</b>	<b>\$ 98,461,940</b>		<b>20</b>	<b>\$ 39,181,457</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 39,181,457</b>	<b>\$ 3,952,158</b>	<b>10.09%</b>		
	<b>Total Planning</b>	<b>\$ 119,059,000</b>	<b>\$ 119,968,840</b>		<b>22</b>	<b>\$ 39,745,930</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 39,745,930</b>	<b>\$ 4,048,444</b>	<b>10.19%</b>		

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>Projects in Design</b>													
6595 19	<b>Short Term Parking Garage - Helix Lighting Replacement</b>												
	Design	RS&H (note 1)			90,543	0	0	0	90,543	90,543	100.0%	12.0%	8.0%
	Design	Walker Parking			21,766	0	0	0	21,766	8,002	36.8%		
	Project Management	Jacobs (Note 2)			46,087	0	0	0	46,087	46,087	100.0%	13.0%	14.9%
	Construction (Other)	Johnson Laux Co.			48,624	0	0	0	48,624	0	0.0%		
	Other (In House/Misc)				47,457	0	0	0	47,457	47,457	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>850,800</b>	<b>546,600</b>	<b>254,478</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>254,478</b>	<b>192,088</b>	<b>75.5%</b>		
6910 22	<b>LTPG Level 6 Rehab &amp; Stair Tower/Elevator PH Roof Replacement</b>												
	Design	Walker (note 4)			322,999	0	0	0	322,999	214,839	66.5%	10.0%	6.7%
	Design	Ricondo (note 5)			0	0	0	0	0	0	0.0%	17.0%	14.6%
	Design	RS&H (note 1)			0	0	0	0	0	0	0.0%	12.0%	
	Construction	Restocon			2,466,310	0	0	0	2,466,310	69,326	2.8%		
	Project Management	Jacobs (Note 2)			3,349	0	0	0	3,349	3,349	100.0%		
	Other (In House/Misc)				162,580	0	0	0	162,580	162,580	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>3,161,000</b>	<b>3,653,700</b>	<b>2,955,238</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,955,238</b>	<b>450,094</b>	<b>15.2%</b>		
7215 24	<b>Replace Parking Revenue Control System (PARCS) Equipment</b>												
	Design	Jacobs (Note 2)			5,160	0	0	0	5,160	5,160	100.0%	13.0%	14.9%
	Design	Manhattan			1,095,088	95,000	0	0	1,190,088	892,070	75.0%	32.0%	11.5%
	Design	Walker			27,807	0	0	0	27,807	21,924	78.8%	10.0%	6.7%
	Construction	Manhattan			6,234,742	0	0	0	6,234,742	66,051	1.1%		
	Project Management (Inspection)	Jacobs (Note 2)			3,382	0	0	0	3,382	3,382	100.0%		
	Other (In House/Misc)				217,380	0	0	0	217,380	216,361	99.5%		
	<b>Total Project Costs/Budget Approved</b>		<b>9,284,000</b>	<b>11,025,000</b>	<b>7,583,558</b>	<b>95,000</b>	<b>0</b>	<b>0</b>	<b>7,678,558</b>	<b>1,204,948</b>	<b>15.7%</b>		
7310 24	<b>Airside E Cooling Tower Refurbishment</b>												
	Design	RS&H (note 1)			149,966	0	0	0	149,966	116,154	77.5%	12.0%	8.0%
	Design	Jacobs (Note 2)			17,469	0	0	0	17,469	17,469	100.0%	13.0%	14.9%
	Construction	Carrier			1,517,919	0	0	0	1,517,919	0	0.0%		
	Construction	J. GRAY		Resolution No. 2023-101	297,403	0	0	0	297,403	297,403	100.0%		
	Other (In House/Misc)				64,768	0	0	0	64,768	64,768	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,710,000</b>	<b>2,205,200</b>	<b>2,047,525</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,047,525</b>	<b>495,794</b>	<b>24.2%</b>		
7322 26	<b>FIRE ALARM SYS UPGRADE PH3</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction	Johnson Controls			919,006	0	0	0	919,006	170,811	18.6%		
	Other (In House/Misc)				15,836	0	0	0	15,836	15,836	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,040,500</b>	<b>1,077,400</b>	<b>934,842</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>934,842</b>	<b>186,647</b>	<b>20.0%</b>		
7325 25	<b>Emergency Generators &amp; Docking Stations</b>												
	Design	Michael Baker Inc.			329,099	0	0	0	329,099	170,376	51.8%	12.0%	18.3%
	Design	Jacobs (Note 2)			58,348	0	0	0	58,348	57,288	98.2%	13.0%	14.9%
	Construction	Ring Power		Resolution No. 2023-101	3,600,000	0	0	0	3,600,000	0	0.0%		
	Other (In House/Misc)				31,884	0	0	0	31,884	31,884	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>5,686,000</b>	<b>4,936,000</b>	<b>4,019,330</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,019,330</b>	<b>259,548</b>	<b>6.5%</b>		
7360 25	<b>Red Side Departures Level Traffic Coating</b>												
	Design	Jacobs (Note 2)			37,256	0	0	0	37,256	36,953	99.2%	13.0%	14.9%
	Design	Walker			131,471	0	0	0	131,471	105,043	79.9%		
	Construction			Resolution No. 2023-101	0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				7,795	0	0	0	7,795	7,795	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,683,000</b>	<b>1,683,000</b>	<b>176,521</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>176,521</b>	<b>149,791</b>	<b>84.9%</b>		
7365 25	<b>A/S A&amp;F Bag Sort Light Fixtures</b>												
		RS&H (note 1)			87,154	0	0	0	87,154	44,179	50.7%	12.0%	8.0%
	Other (In House/Misc)				21,766	0	0	0	21,766	19,968	91.7%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,230,600</b>	<b>1,230,600</b>	<b>108,920</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>108,920</b>	<b>64,147</b>	<b>58.9%</b>		
7375 25	<b>Real Estate Development</b>												
	Design	Jacobs (Note 2)			36,512	0	0	0	36,512	45,898	125.7%	13.0%	14.9%
	Design	Michael Baker Inc.			419,004	0	0	0	419,004	196,428	46.9%		
	Construction			Resolution No. 2023-101	0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>2,668,000</b>	<b>2,904,900</b>	<b>455,517</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>455,517</b>	<b>242,326</b>	<b>53.2%</b>		

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date	
<b>7385 25</b>	<b>GA Apron Rehabilitation-TPA</b>												
Design	Mead & Hunt			796,875	0	0	0	796,875	247,496	31.1%			
Design	RS&H (note 1)			6,550	0	0	0	6,550	6,550	100.0%	12.0%	8.0%	
Design	Jacobs (Note 2)			2,429	0	0	0	2,429	2,429	100.0%	13.0%	14.9%	
Other (In House/Misc)				79,471	0	0	0	79,471	79,471	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>13,996,000</b>	<b>13,996,000</b>	<b>885,325</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>885,325</b>	<b>335,946</b>	<b>37.9%</b>			
<b>7435 25</b>	<b>Electrical Vault Storm Protection</b>												
Design				0	0	0	0	0	0	0.0%			
Design	RS&H (note 1)			230,462	0	0	0	230,462	107,352	46.6%	12.0%	8.0%	
Construction	H.L. Pruitt			1,904,047	0	0	0	1,904,047	0	0.0%			
Other (In House/Misc)				84,005	0	0	0	84,005	84,005	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>2,817,400</b>	<b>2,484,300</b>	<b>2,218,513</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,218,513</b>	<b>191,357</b>	<b>8.6%</b>			
<b>7460 26</b>	<b>A/S E PBB REPLACEMENT</b>												
Design	Mead & Hunt			1,834,566	0	0	0	1,834,566	415,915	22.7%			
Design	Jacobs (Note 2)			1,256	0	0	0	1,256	1,256	100.0%			
Construction				0	0	0	0	0	0	0.0%			
Other (In House/Misc)				47,063	0	0	0	47,063	47,063	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>35,879,400</b>	<b>35,879,400</b>	<b>1,882,885</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,882,885</b>	<b>464,234</b>	<b>24.7%</b>			
<b>7480 26</b>	<b>FY26 FINANCIAL SYS UPGRADE</b>												
Design	Oracle Americas			7,107,898	0	0	0	7,107,898	0	0.0%			
Misc	UKG Kronos			128,423	0	0	0	128,423	72,443	56.4%			
Misc	Amadeus			82,058	0	0	0	82,058	0	0.0%			
Misc	MIRAGE SOFTWARE INC			362,400	0	0	0	362,400	0	0.0%			
Other (In House/Misc)				214,613	0	0	0	214,613	28,613	13.3%			
<b>Total Project Costs/Budget Approved</b>		<b>9,961,300</b>	<b>9,961,300</b>	<b>7,895,391</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,895,391</b>	<b>101,055</b>	<b>1.3%</b>			
<b>7515 26</b>	<b>PCM/TPF/VDF PAVEMENT REHAB</b>												
Design	Michael Baker Inc.			395,932	0	0	0	395,932	0	0.0%	12.0%	18.3%	
Design	RS&H (note 1)			15,460	0	0	0	15,460	15,460	100.0%	12.0%	8.0%	
Project Management	Jacobs (Note 2)			14,152	0	0	0	14,152	12,259	86.6%	13.0%	14.9%	
Other (In House/Misc)				0	0	0	0	0	0	0.0%			
<b>Total Project Costs/Budget Approved</b>		<b>3,139,000</b>	<b>3,139,000</b>	<b>425,543</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>425,543</b>	<b>27,719</b>	<b>6.5%</b>			
<b>7520 26</b>	<b>GARAGE REHAB &amp; GUIDEWAY IMPROV</b>												
Design	Walker Design			567,737	0	0	0	567,737	7,026	1.2%	10.0%	6.7%	
Construction				0	0	0	0	0	0	0.0%			
Design	Jacobs (Note 2)			3,349	0	0	0	3,349	3,349	100.0%			
Other (In House/Misc)				22,608	0	0	0	22,608	22,608	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>8,411,800</b>	<b>8,411,800</b>	<b>593,694</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>593,694</b>	<b>32,984</b>	<b>5.6%</b>			
<b>7535 26</b>	<b>MT &amp; A/S FINISHES &amp; CARPET</b>												
Design	Michael Baker Inc.			400,865	0	0	0	400,865	0	0.0%	12.0%	18.3%	
Construction				0	0	0	0	0	0	0.0%			
Other (In House/Misc)				4,708	0	0	0	4,708	4,708	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>6,708,500</b>	<b>6,708,500</b>	<b>405,572</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>405,572</b>	<b>4,708</b>	<b>1.2%</b>			
<b>7620 26</b>	<b>PCM/VDF NAVAIID REPLACEMENT</b>												
Design	Michael Baker Inc.			11,500	0	0	0	11,500	4,000	34.8%	12.0%	18.3%	
Design	RS&H (note 1)			3,166	0	0	0	3,166	3,166	100.0%			
Misc	Allen Enterprises			50,065	0	0	0	50,065	0	0.0%			
Misc	Mesotech Int			310,612	0	0	0	310,612	226,700	73.0%			
Other (In House/Misc)				2,529	0	0	0	2,529	2,529	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>737,800</b>	<b>737,800</b>	<b>377,873</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>377,873</b>	<b>236,396</b>	<b>62.6%</b>			

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date	
<b>8505 23</b>	<b>Wildlife Management Program – Phase 2</b>												
Design	RS&H (note 1)			369,737	0	0	0	369,737	316,261	85.5%	12.0%	8.0%	
Design	Mead & Hunt			1,572,693	136,422	0	0	1,709,115	1,171,607	68.6%	18.7%	20.5%	
Design	Aptim (note 3)			93,733	0	0	0	93,733	93,733	100.0%	10.0%	13.5%	
Misc	ALAFIA RIVER WETLAND			154,631	0	0	0	154,631	0	0.0%			
Construction	Hillsborough County			140,140	0	0	0	140,140	0	0.0%			
Construction	Mangrove Point			1,000,000	0	0	0	1,000,000	1,000,000	100.0%			
Project Management (Inspection)	Jacobs (Note 2)			13,953	0	0	0	13,953	13,953	100.0%	13.0%	14.9%	
Other (In House/Misc)				292,113	0	0	0	292,113	292,113	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>17,767,500</b>	<b>20,898,900</b>	<b>3,637,000</b>	<b>136,422</b>	<b>0</b>	<b>0</b>	<b>3,773,421</b>	<b>2,887,667</b>	<b>76.5%</b>			
<b>8510 23</b>	<b>North Employee Parking Lot Expansion</b>												
Design	RS&H (note 1)			7,185	0	0	0	7,185	6,217	86.5%	12.0%	8.0%	
Design	Mead & Hunt			1,046,595	0	0	0	1,046,595	833,624	79.7%	22.9%	23.0%	
Design	Michael Baker Inc.			16,053	0	0	0	16,053	16,053	100.0%	12.0%	15.4%	
Design	Walker			36,122	0	0	0	36,122	30,321	83.9%			
Project Management (Inspection)	Jacobs (Note 2)			16,949	0	0	0	16,949	16,949	100.0%	13.0%	14.9%	
Other (In House/Misc)				128,389	0	0	0	128,389	128,389	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>8,675,000</b>	<b>8,675,000</b>	<b>1,251,293</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,251,293</b>	<b>1,031,553</b>	<b>82.4%</b>			
<b>8515 24</b>	<b>Westside Checked Baggage Screening System Relocation and Upgrades (Design Only)</b>												
Design	HP Design			9,675,538	0	0	0	9,675,538	8,519,778	88.1%			
Design	Jacobs (Note 2)			831,648	0	0	0	831,648	419,242	50.4%	13.0%	14.9%	
Misc	AVI-SPL LLC			266,689	0	0	0	266,689	0	0.0%			
Construction	Hensel Phelps			15,516,884	0	0	0	15,516,884	517,411	3.3%			
Project Management (Inspection)				390,221	0	0	0	390,221	148,347	38.0%			
Other (In House/Misc)				1,265,835	0	0	0	1,265,835	488,308	38.6%			
<b>Total Project Costs/Budget Approved</b>		<b>9,840,000</b>	<b>309,979,000</b>	<b>27,946,815</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,946,815</b>	<b>10,093,085</b>	<b>36.1%</b>			
<b>8525 25</b>	<b>Airside E Roof Replacement</b>												
Design	Walker			196,390	0	0	0	196,390	128,300	65.3%	10.0%	6.7%	
Design	RS&H (note 1)			87,409	0	0	0	87,409	80,145	91.7%	12.0%	8.0%	
Design	HC Beck			1,799,839	0	0	0	1,799,839	1,774,624	98.6%	11.1%	7.6%	
Design	Jacobs (Note 2)			19,771	0	0	0	19,771	19,771	100.0%			
Construction	HC Beck			18,881,076	0	0	0	18,881,076	1,010,299	5.4%			
Construction	STAN WEAVER & COMPAN			14,950	0	0	0	14,950	0	0.0%			
Construction	IMETCO			3,052,619	0	0	0	3,052,619	0	0.0%			
Construction	QXO			48,760	0	0	0	48,760	0	0.0%			
Other (In House/Misc)				353,089	0	0	0	353,089	351,343	99.5%			
<b>Total Project Costs/Budget Approved</b>		<b>31,500,000</b>	<b>27,450,900</b>	<b>24,453,903</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,453,903</b>	<b>3,364,481</b>	<b>13.8%</b>			
<b>8650 26</b>	<b>R/W 1R-19L &amp; T/W C RECONST</b>												
Design	AECOM			21,947,149	0	0	0	21,947,149	287,401	1.3%			
Design	RS&H (note 1)			448,593	0	0	0	448,593	448,593	100.0%			
Design	Michael Baker Inc.			36,880	0	0	0	36,880	0	0.0%			
Construction				0	0	0	0	0	0	0.0%			
Other (In House/Misc)				98,667	0	0	0	98,667	98,667	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>35,552,300</b>	<b>35,552,300</b>	<b>22,531,289</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,531,289</b>	<b>834,661</b>	<b>3.7%</b>			
<b>8655 26</b>	<b>MT TICKET LEVEL EXP &amp; OPTIM</b>												
Design	Walker Design			72,639	0	0	0	72,639	65,185	89.7%	10.0%	6.7%	
Design	RS&H (note 1)			217,668	0	0	0	217,668	217,668	100.0%	12.0%	8.0%	
Design	Jacobs (Note 2)			10,778	0	0	0	10,778	10,778	100.0%			
Construction				0	0	0	0	0	0	0.0%			
Other (In House/Misc)				72,506	0	0	0	72,506	72,506	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>285,774,000</b>	<b>285,774,000</b>	<b>373,590</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>373,590</b>	<b>366,136</b>	<b>98.0%</b>			
<b>8660 26</b>	<b>R/W 1L-19R COMPLEX REHAB</b>												
Design	AECOM			1,814,529	0	0	0	1,814,529	76,370	4.2%			
Construction				0	0	0	0	0	0	0.0%			
Other (In House/Misc)				16,884	0	0	0	16,884	16,884	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>2,439,500</b>	<b>2,439,500</b>	<b>1,831,413</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,831,413</b>	<b>93,254</b>	<b>5.1%</b>			
<b>8665 26'</b>	<b>NW RON PARKING APRON</b>												
Design	AECOM			3,212,457	0	0	0	3,212,457	89,801	2.8%			
Design	RS&H (note 1)			146,345	0	0	0	146,345	146,345	100.0%	12.0%	8.0%	
Design	Jacobs (Note 2)			14,116	0	0	0	14,116	14,116	100.0%			
Other (In House/Misc)				27,745	0	0	0	27,745	27,745	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>5,084,600</b>	<b>5,084,600</b>	<b>3,400,663</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,400,663</b>	<b>278,007</b>	<b>8.2%</b>			
<b>Sub-Total Design Master Plan Projects</b>		<b>\$ 285,774,000</b>	<b>\$ 285,774,000</b>	<b>1</b>	<b>\$ 373,590</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 373,590</b>	<b>\$ 366,136</b>	<b>98.00%</b>			
<b>Sub-Total Design Non-Master Plan Projects</b>		<b>\$ 219,824,000</b>	<b>\$ 520,660,700</b>	<b>24</b>	<b>\$ 118,273,100</b>	<b>\$ 231,422</b>	<b>\$ -</b>	<b>\$ 118,504,522</b>	<b>\$ 23,222,489</b>	<b>19.60%</b>			
<b>Total Design</b>		<b>\$ 505,598,000</b>	<b>\$ 806,434,700</b>	<b>25</b>	<b>\$ 118,646,691</b>	<b>\$ 231,422</b>	<b>\$ -</b>	<b>\$ 118,878,112</b>	<b>\$ 23,588,625</b>	<b>19.84%</b>			

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>Projects Undergoing Construction/Implementation</b>													
6765 22	<b>General Aviation Facilities Rehabilitation</b>												
	Design	RS&H (note 1)			438,301	0	0	0	438,301	369,098	84.2%	12.0%	8.0%
	Design	Jacobs (Note 2)			12,961	0	0	0	12,961	12,961	100.0%	13.0%	14.9%
	Design	Slack Johnston			11,950	0	0	0	11,950	11,950	100.0%		
	Construction	Weather Proofing Tech			299,415	0	0	0	299,415	299,415			
	Other (In House/Misc)				757,065	0	0	0	757,065	754,765	99.7%		
	<b>Total Project Costs/Budget Approved</b>		<b>3,997,000</b>	<b>3,932,500</b>	<b>1,519,692</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,519,692</b>	<b>1,448,189</b>	<b>95.3%</b>		
6971 24	<b>Main Terminal LED Upgrade Phase 2</b>												
	Design				74,962	0	0	0	74,962	74,962	100.0%		
	Construction	AVI-SPL LLC			1,902,249	0	0	0	1,902,249	1,896,443	99.7%		
	Construction	Convergint			46,853	0	0	0	46,853	46,853	100.0%		
	Construction	Communications Installations			172,846	0	0	0	172,846	172,846	100.0%		
	Other (In House/Misc)				12,945	0	0	0	12,945	12,945	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>2,567,500</b>	<b>2,208,200</b>	<b>2,209,854</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,209,854</b>	<b>2,204,048</b>	<b>99.7%</b>		
6975 23	<b>Baggage Handling System Upgrade and Enhancement</b>												
	Misc	DGR SYSTEMS LLC			30,847	0	0	0	30,847	0	0.0%		
	Misc	Dell Marketing			1,444,518	0	0	0	1,444,518	1,444,518	100.0%		
	Misc	Presidio Networked			1,066,894	0	0	0	1,066,894	1,066,894	100.0%		
	Misc	SHI International			84,719	0	0	0	84,719	84,719	100.0%		
	Misc	CDW			31,114	0	0	0	31,114	31,114	100.0%		
	Misc	Egroup			90,922	0	0	0	90,922	90,922	100.0%		
	Other (In House/Misc)				74,350	0	0	0	74,350	74,350	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,500,000</b>	<b>2,950,000</b>	<b>2,823,363</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,823,363</b>	<b>2,792,516</b>	<b>98.9%</b>		
6990 23	<b>Public Safety Alert System</b>												
	Design				194,735	0	0	0	194,735	185,353	95.2%		
	Construction	Communications Installations			424,951	0	0	0	424,951	424,951	100.0%		
	Construction	Convergint			863,987	0	0	0	863,987	863,987	100.0%		
	Other (In House/Misc)				79,063	0	0	0	79,063	79,063	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,592,500</b>	<b>1,700,000</b>	<b>1,562,735</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,562,735</b>	<b>1,553,353</b>	<b>99.4%</b>		
7065 23	<b>Replace Automatic Doors</b>												
	Design	RS&H (note 1)			204,950	0	0	0	204,950	155,464	75.9%	12.0%	8.0%
	Construction	Rycon			1,506,435	7,177	7,177	0	1,513,612	668,615	44.2%	3.0%	9.9%
	Project Management (Inspection)	Jacobs (Note 2)			11,524	0	0	0	11,524	9,902	85.9%	13.0%	14.9%
	Other (In House/Misc)				245,808	0	0	0	245,808	245,808	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,850,000</b>	<b>2,163,700</b>	<b>1,968,717</b>	<b>7,177</b>	<b>7,177</b>	<b>0</b>	<b>1,975,894</b>	<b>1,079,789</b>	<b>54.6%</b>		
7165 23	<b>Integrated Risk Management (IMR) Software</b>												
	Design				0	0	0	0	0	0	0.0%		
	Misc	Environmental System			350,000	0	0	0	350,000	282,375	80.7%		
	Construction	Vertosoft			267,959	0	0	0	267,959	200,113	74.7%		
	Other (In House/Misc)				8,477	0	0	0	8,477	8,477	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>615,000</b>	<b>555,200</b>	<b>626,436</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>626,436</b>	<b>490,964</b>	<b>78.4%</b>		
7225 24	<b>Common Use System Enhancements (CUPPS)</b>												
	Design	SITA INFORMATION			124,030	0	0	0	124,030	124,030	100.0%		
	Construction	Communications Installations			140,369	0	0	0	140,369	140,369	100.0%		
	Construction	Convergint Tech			162,535	0	0	0	162,535	162,535	100.0%		
	Construction	Dell Marketing			92,070	0	0	0	92,070	92,070	100.0%		
	Construction	Amadeus			18,848	0	0	0	18,848	18,848	100.0%		
	Construction	IER Inc			124,213	0	0	0	124,213	124,213	100.0%		
	Construction	Lyndan Inc.			83,514	0	0	0	83,514	83,514	100.0%		
	Construction	Vidtronix			12,950	0	0	0	12,950	12,950	100.0%		
	Other (In House/Misc)				243,755	0	0	0	243,755	216,624	88.9%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,000,000</b>	<b>1,000,000</b>	<b>1,002,283</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,002,283</b>	<b>975,152</b>	<b>97.3%</b>		
7315 24	<b>LIDAR Airport Installation and Revenue Share</b>												
	Design	Indoor Lab			2,687,776	0	0	0	2,687,776	2,106,834	78.4%		
	Design	Presidio Networked			128,054	0	0	0	128,054	128,054	100.0%		
	Construction	Dell Marketing			236,473	0	0	0	236,473	236,473	100.0%		
	Construction	Convergint			1,028,843	0	0	0	1,028,843	1,028,843	100.0%		
	Construction	Comco			426,958	0	0	0	426,958	426,958	100.0%		
	Other (In House/Misc)				1,632	0	0	0	1,632	1,632	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>5,000,000</b>	<b>5,000,000</b>	<b>4,509,736</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,509,736</b>	<b>3,928,794</b>	<b>87.1%</b>		
7321 25	<b>Fire Alarm System Upgrades Phase 2</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction	Johnson Controls			1,129,989	0	0	0	1,129,989	651,210	57.6%		
	Other (In House/Misc)				42,933	0	0	0	42,933	42,933	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,148,400</b>	<b>1,318,000</b>	<b>1,172,922</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,172,922</b>	<b>694,143</b>	<b>59.2%</b>		

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date	
<b>7340 25</b>	<b>ARFF Dorm &amp; Restroom Renovation</b>												
	Design	Michael Baker Inc.		236,614	33,413	0	0	270,027	191,610	71.0%	12.0%	18.3%	
		Jacobs (Note 2)		16,760	0	0	0	16,760	15,410				
	Construction	Trias Construction		1,144,919	0	0	0	1,144,919	508,965	44.5%			
	Other (In House/Misc)			144,699	0	0	0	144,699	130,596	90.3%			
	<b>Total Project Costs/Budget Approved</b>		<b>1,905,300</b>	<b>1,856,800</b>	<b>1,542,992</b>	<b>33,413</b>	<b>0</b>	<b>1,576,405</b>	<b>846,581</b>	<b>53.7%</b>			
<b>7355 25</b>	<b>LTPG Fire Suppression Refurbishment</b>												
	Design	RS&H (note 1)		72,628	0	0	0	72,628	49,276	67.8%	12.0%	8.0%	
	Construction	Restocon		422,520	0	0	0	422,520	0	0.0%			
	Other (In House/Misc)			53,129	0	0	0	53,129	53,129	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>820,000</b>	<b>732,600</b>	<b>548,277</b>	<b>0</b>	<b>0</b>	<b>548,277</b>	<b>102,405</b>	<b>18.7%</b>			
<b>7405 25</b>	<b>FY25 Tampa Fuel Projects</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction	Aircraft Service Int		2,556,300	0	0	0	2,556,300	285,000	11.1%			
	Project Management (Inspection)	Jacobs (Note 2)		1,384	0	0	0	1,384	1,384	100.0%			
	Other (In House/Misc)			1,712	0	0	0	1,712	1,712	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>2,556,300</b>	<b>2,556,300</b>	<b>2,559,395</b>	<b>0</b>	<b>0</b>	<b>2,559,395</b>	<b>288,095</b>	<b>11.3%</b>			
<b>7410 25</b>	<b>FY25 ITS Commodity Purchases</b>												
	Design	SHI International		38,495	0	0	0	38,495	38,495	100.0%			
	Design	Comco		694,221	0	0	0	694,221	694,221	100.0%			
	Design	Presidio Networked		386,949	0	0	0	386,949	386,949	100.0%			
	Design	IER		55,052	0	0	0	55,052	27,526	50.0%			
	Design	CXTEC INC		9,047	0	0	0	9,047	9,047	100.0%			
	Design	SPECIALIZED PRODUCTI		29,825	0	0	0	29,825	29,825	100.0%			
	Design	Dell Marketing		70,312	0	0	0	70,312	70,312	100.0%			
	Design	Convergint		85,170	0	0	0	85,170	85,170	100.0%			
	Design	AVI-SPL LLC		983,981	0	0	0	983,981	596,970	60.7%			
	Other (In House/Misc)			170,520	0	0	0	170,520	82,763	48.5%			
	<b>Total Project Costs/Budget Approved</b>		<b>1,900,000</b>	<b>2,450,000</b>	<b>2,523,573</b>	<b>0</b>	<b>0</b>	<b>2,523,573</b>	<b>2,021,279</b>	<b>80.1%</b>			
<b>7415 25</b>	<b>Ancillary Building Roof Rehab</b>												
	Design	Walker		205,486	0	0	0	205,486	149,353	72.7%	10.0%	6.7%	
	Construction	ATLAS APEX ROOFING		406,000	0	0	0	406,000	0	0.0%			
	Design	Jacobs (Note 2)		59,638	0	0	0	59,638	57,461	96.4%	13.0%	14.9%	
	Other (In House/Misc)			22,809	0	0	0	22,809	22,809	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>1,858,000</b>	<b>1,267,000</b>	<b>693,933</b>	<b>0</b>	<b>0</b>	<b>693,933</b>	<b>229,623</b>	<b>33.1%</b>			
<b>7420 25</b>	<b>FY25 Common Use System Enhancements</b>												
	Design	AVI SPL		386,617	0	0	0	386,617	386,617	100.0%			
	Design	Dell Marketing		101,363	0	0	0	101,363	101,363	100.0%			
	Design	Convergint		40,571	0	0	0	40,571	40,571	100.0%			
	Design	SHI International		28,856	0	0	0	28,856	28,856	100.0%			
	Design	Comco		299,406	0	0	0	299,406	285,209	95.3%			
	Design	Amadeus		10,056	0	0	0	10,056	10,056	100.0%			
	Design	Lydan Inc		15,200	0	0	0	15,200	15,200	100.0%			
	Design	IER Inc		127,799	0	0	0	127,799	110,958	86.8%			
	Design	Johnson Controls		23,012	0	0	0	23,012	23,012	100.0%			
	Design	SITA Information net		82,392	0	0	0	82,392	67,592	82.0%			
	Other (In House/Misc)			766	0	0	0	766	766	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>1,100,000</b>	<b>1,100,000</b>	<b>1,116,038</b>	<b>0</b>	<b>0</b>	<b>1,116,038</b>	<b>1,070,200</b>	<b>95.9%</b>			
<b>8420 21</b>	<b>Airside A and C Shuttle Car and Control System Replacement</b>												
	Design	Walker (note 4)		679,434	0	0	0	679,434	618,376	91.0%	10.0%	6.7%	
	Design	Lea + Elliot		1,132,452	54,710	0	0	1,187,162	918,338	77.4%			
	Construction	Alstom (Bombardier) (Phase 1)	Resolution No.2020-266 approve 10/1/2020	13,018,834	-318,271	-318,271	0	12,700,563	12,700,563	100.0%			
	Construction	Alstom (Bombardier) (Phase 2)	Resolution No. 2021-163, 11/4/2021	50,990,858	0	0	0	50,990,858	49,498,989	97.1%			
	Construction	Johnson-Laux	JOC Contract Resolution No.2021-35 approved 5/6/2021	5,337,207	1,118,304	1,118,304	0	6,455,511	6,122,538	94.8%	2.0%	1.5%	
	Project Management (Inspection)	Jacobs (Note 2)		721,662	0	0	0	721,662	707,575	98.0%	13.0%	14.9%	
	Other (In House/Misc)			2,126,051	0	0	0	2,126,051	2,066,299	97.2%			
	<b>Total Project Costs/Budget Approved</b>		<b>74,092,700</b>	<b>74,946,500</b>	<b>74,006,498</b>	<b>854,743</b>	<b>800,033</b>	<b>74,861,241</b>	<b>72,632,679</b>	<b>97.0%</b>			

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>8500 23</b>	<b>Airside D Development Program</b>												
Design	Jacobs (Note 2)				10,414,644	0	0	0	10,414,644	6,884,308	66.1%	13.0%	14.9%
Design	RS&H (note 1)				667,363	0	0	0	667,363	592,308	88.8%	12.0%	8.0%
Design	Lea + Elliot				2,505,736	0	0	0	2,505,736	531,936	21.2%		
Design	HOK				1,290	0	0	0	1,290	1,290	100.0%		
Design	Michael Baker Inc.				290,111	0	0	0	290,111	122,464	42.2%	12.0%	18.3%
Design	Walker Design				359,473	0	0	0	359,473	53,323	14.8%	10.0%	6.7%
Design	Ricondo (note 5)				359,845	0	0	0	359,845	311,824	86.7%	17.0%	14.6%
Design-Build	Hensel Phelps Part 1			Resolution No. 2023-84, 8/3/23	73,138,853	0	0	0	73,138,853	69,667,964	95.3%	20.5%	14.2%
Construction	Carrier				2,590,000	0	0	0	2,590,000	0	0.0%		
Construction	VULCAN MATERIALS				6,959,897	0	0	0	6,959,897	0	0.0%		
Construction	FERGUSON ENTERPRISES				15,362	0	0	0	15,362	7,471	48.6%		
Construction	BARNSCO				1,038,093	0	0	0	1,038,093	829,772	79.9%		
Construction	THE EUCLID CHEM				75,696	0	0	0	75,696	9,884	13.1%		
Construction	TERRELL INDUSTRIES				1,449,809	0	0	0	1,449,809	0	0.0%		
Construction	GMF Industries				47,192,191	0	0	0	47,192,191	0	0.0%		
Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	66,353,052	2,503,272	-296,728	2,800,000	68,856,324	44,798,411	65.1%		
Construction	Hensel Phelps Part 2				716,725,249	414,877,179	24,738,469	390,138,710	1,131,602,428	55,234,526	4.9%		
Construction	Aero Bridgeworks				55,608,615	0	0	0	55,608,615	371,193	0.7%		
Construction	Middlesex				22,214,398	-4,079,038	-4,079,038	0	18,135,360	2,589,506	14.3%		
Construction	Crisdel Group				81,549,326	-24,387,163	-24,387,163	0	57,162,163	6,989,914	12.2%		
Construction	Atlantic TNG LLC				118,305	0	0	0	118,305	118,305	100.0%		
Construction	SUWANNEE AMERICAN CE				4,022,804	0	0	0	4,022,804	0	0.0%		
Construction	Old Castle				587,852	0	0	0	587,852	52,753	9.0%		
Construction	GRAYBAR ELECTRIC				47,534	0	0	0	47,534	42,843	90.1%		
Construction	TAMPA STEEL ERECTING				3,051,566	0	0	0	3,051,566	0	0.0%		
Construction	TRITON SUPPLY				6,631,325	0	0	0	6,631,325	422,014	6.4%		
Construction	BLAST DEFLECTORS				288,068	0	0	0	288,068	0	0.0%		
Construction	AXIOS CIVIL SOLUTION				84,996	0	0	0	84,996	75,640	89.0%		
Construction	ACO INC				521,908	0	0	0	521,908	0	0.0%		
Project Management (Inspection)	Jacobs (Note 2)				5,069,001	0	0	0	5,069,001	2,860,788	56.4%	13.0%	14.9%
ODP					803,226	0	0	0	803,226	774,945	96.5%		
Other (In House/Misc)					6,332,196	0	0	0	6,332,196	5,208,901	82.3%		
<b>Total Project Costs/Budget Approved</b>		<b>787,384,000</b>	<b>787,384,000</b>		<b>1,117,067,783</b>	<b>388,914,250</b>	<b>-4,024,460</b>	<b>392,938,710</b>	<b>1,505,982,033</b>	<b>198,552,285</b>	<b>13.2%</b>		
<b>8910 23</b>	<b>Airside E Shuttle Cars Replacement</b>												
Design	RS&H (note 1)				9,755	0	0	0	9,755	9,755	100.0%	12.0%	8.0%
Design	Walker				360,543	0	0	0	360,543	311,107	86.3%	10.0%	6.7%
Design	Lea + Elliot				1,098,904	0	0	0	1,098,904	277,849	25.3%		
Design	Jacobs (Note 2)				154,767	0	0	0	154,767	138,485	89.5%	13.0%	14.9%
Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	26,769,974	593,538	0	0	27,363,512	22,638,201	82.7%		
Construction	Johnson-Laux			Resolution No. 2025-14 2/3/2025	3,648,682	0	0	0	3,648,682	2,985,664	81.8%		
Other (In House/Misc)					542,964	0	0	0	542,964	524,584	96.6%		
<b>Total Project Costs/Budget Approved</b>		<b>34,591,000</b>	<b>33,982,767</b>		<b>32,585,587</b>	<b>593,538</b>	<b>0</b>	<b>0</b>	<b>33,179,126</b>	<b>26,885,644</b>	<b>81.0%</b>		
<b>Sub-Total Construction Master Plan Projects</b>		<b>\$ 787,384,000</b>	<b>\$ 787,384,000</b>		<b>1</b>	<b>\$ 1,117,067,783</b>	<b>\$ 388,914,250</b>	<b>\$ (4,024,460)</b>	<b>\$ 392,938,710</b>	<b>\$ 1,505,982,033</b>	<b>\$ 198,552,285</b>	<b>13.2%</b>	
<b>Sub-Total Construction Non-Master Plan Projects</b>		<b>\$ 138,093,700</b>	<b>\$ 139,719,567</b>		<b>17</b>	<b>\$ 132,972,032</b>	<b>\$ 1,488,871.31</b>	<b>\$ 807,209.91</b>	<b>\$ -</b>	<b>\$ 134,460,904</b>	<b>\$ 119,243,456</b>	<b>88.7%</b>	
<b>Total Construction</b>		<b>\$ 925,477,700</b>	<b>\$ 927,103,567</b>		<b>18</b>	<b>\$ 1,250,039,815</b>	<b>\$ 390,403,121</b>	<b>\$ (3,217,250)</b>	<b>\$ 392,938,710</b>	<b>\$ 1,640,442,936</b>	<b>\$ 317,795,740</b>	<b>19.4%</b>	
<b>Total - Projects in process Master Plan Projects</b>		<b>\$ 1,094,664,900</b>	<b>\$ 1,094,664,900</b>		<b>4</b>	<b>\$ 1,118,005,846</b>	<b>\$ 388,914,250</b>	<b>\$ (4,024,460)</b>	<b>\$ 392,938,710</b>	<b>\$ 1,506,920,095</b>	<b>\$ 199,014,706</b>	<b>13.2%</b>	
<b>Total - Projects in process Non-Master Plan Projects</b>		<b>\$ 455,469,800</b>	<b>\$ 758,842,207</b>		<b>61</b>	<b>\$ 290,426,590</b>	<b>\$ 1,720,293</b>	<b>\$ 807,210</b>	<b>\$ -</b>	<b>\$ 292,146,883</b>	<b>\$ 146,418,103</b>	<b>50.1%</b>	
<b>Grand Total</b>		<b>\$ 1,550,134,700</b>	<b>\$ 1,853,507,107</b>		<b>65</b>	<b>\$ 1,408,432,436</b>	<b>\$ 390,634,543</b>	<b>\$ (3,217,250)</b>	<b>\$ 392,938,710</b>	<b>\$ 1,799,066,978</b>	<b>\$ 345,432,808</b>	<b>19.2%</b>	

ACTIVE PROJECTS JAN-FEB 2026												
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>Projects in Planning</b>												
<b>7285 24</b>	<b>General Aviation Airport Hangar &amp; Terminal Building Rehabilitation</b>											
Design	Jacobs (Note 2)			3,969	0	0	0	3,969	3,969	100.0%	13.0%	14.9%
Design	RS&H (note 1)			32,035	0	0	0	32,035	21,935	68.5%	12.0%	8.0%
Design	Michael Baker Inc.			2,934	0	0	0	2,934	2,934	100.0%	12.0%	18.3%
Design	WEATHERPROFFING TECH			10,002	0	0	0	10,002	10,002	100.0%		
Other (In House/Misc)				100,363	0	0	0	100,363	98,242	97.9%		
<b>Total Project Costs/Budget Approved</b>		<b>2,588,900</b>	<b>2,588,900</b>	<b>149,303</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>149,303</b>	<b>137,082</b>	<b>91.8%</b>		
<b>7335 26</b>	<b>STPG FIRE DETEC SYS LIDAR</b>											
Design				0	0	0	0	0	0	0.0%		
Construction	The Indoor Lab			1,742,203	0	0	0	1,742,203	1,606,203	92.2%		
Other (In House/Misc)				0	0	0	0	0	0	0.0%		
<b>Total Project Costs/Budget Approved</b>		<b>2,000,000</b>	<b>2,000,000</b>	<b>1,742,203</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,742,203</b>	<b>1,606,203</b>	<b>92.2%</b>		
<b>7350 26</b>	<b>PREMIUM PARKING INSTALLATION</b>											
Design	Walker Parking			5,086	0	0	0	5,086	5,086	100.0%	10.0%	6.7%
Design	RS&H (note 1)			83,250	0	0	0	83,250	83,250	100.0%	12.0%	8.0%
Design	Jacobs (Note 2)			4,103	0	0	0	4,103	4,103	100.0%	13.0%	14.9%
Construction				0	0	0	0	0	0	0.0%		
Other (In House/Misc)				18,643	0	0	0	18,643	18,643	100.0%		
<b>Total Project Costs/Budget Approved</b>		<b>12,890,000</b>	<b>12,890,000</b>	<b>111,082</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>111,082</b>	<b>111,082</b>	<b>100.0%</b>		
<b>7465 26</b>	<b>FY26 TAMPA FUEL COMMITTEE</b>											
Design	Jacobs (Note 2)			26,729	0	0	0	26,729	26,729	100.0%	13.0%	14.9%
Construction	Aircraft Service			32,075,200	0	0	0	32,075,200	0	0.0%		
Other (In House/Misc)				0	0	0	0	0	0	0.0%		
<b>Total Project Costs/Budget Approved</b>		<b>32,075,200</b>	<b>32,681,600</b>	<b>32,101,929</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,101,929</b>	<b>26,729</b>	<b>0.1%</b>		
<b>7470 26</b>	<b>T/W T RELOCATION</b>											
Design	Michael Baker Inc.			11,909	0	0	0	11,909	11,909	100.0%		
Design	Jacobs (Note 2)			3,768	0	0	0	3,768	3,768	100.0%	13.0%	14.9%
Construction				0	0	0	0	0	0	0.0%		
Other (In House/Misc)				31,219	0	0	0	31,219	31,124	99.7%		
<b>Total Project Costs/Budget Approved</b>		<b>18,006,900</b>	<b>18,006,900</b>	<b>46,896</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>46,896</b>	<b>46,801</b>	<b>99.8%</b>		
<b>7475 26</b>	<b>VDF NEW MAINTENANCE FACILITY</b>											
Design	Michael Baker Inc.			6,930	0	0	0	6,930	6,930	100.0%		
Design	Jacobs (Note 2)			2,302	0	0	0	2,302	2,302	100.0%	13.0%	14.9%
Construction				0	0	0	0	0	0	0.0%		
Other (In House/Misc)				20,764	0	0	0	20,764	20,764	100.0%		
<b>Total Project Costs/Budget Approved</b>		<b>3,583,700</b>	<b>3,583,700</b>	<b>29,996</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,996</b>	<b>29,996</b>	<b>100.0%</b>		
<b>7490 26</b>	<b>A/S A CHILLER REPLACEMENT</b>											
Design	RS&H (note 1)			17,491	0	0	0	17,491	17,491	100.0%	12.0%	8.0%
Design	Jacobs (Note 2)			2,239	0	0	0	2,239	2,239	100.0%	13.0%	14.9%
Construction				0	0	0	0	0	0	0.0%		
Other (In House/Misc)				3,365	0	0	0	3,365	3,365	100.0%		
<b>Total Project Costs/Budget Approved</b>		<b>7,519,000</b>	<b>7,519,000</b>	<b>23,094</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,094</b>	<b>23,094</b>	<b>100.0%</b>		
<b>7500 26</b>	<b>K9 &amp; TRAINING FACILITY REHAB</b>											
Design	RS&H (note 1)			24,714	0	0	0	24,714	24,714	100.0%	12.0%	8.0%
Design	Jacobs (Note 2)			8,459	0	0	0	8,459	8,459	100.0%	13.0%	14.9%
Construction				0	0	0	0	0	0	0.0%		
Other (In House/Misc)				279	0	0	0	279	279	100.0%		
<b>Total Project Costs/Budget Approved</b>		<b>8,668,700</b>	<b>8,668,700</b>	<b>33,451</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,451</b>	<b>33,451</b>	<b>100.0%</b>		

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date	
<b>7510 26</b>	<b>PAGING SYSTEM UPGRADE</b>												
	Design	Jacobs (Note 2)		5,814	0	0	0	5,814	5,814	100.0%	13.0%	14.9%	
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>5,459,100</b>	<b>5,459,100</b>	<b>5,814</b>	<b>0</b>	<b>0</b>	<b>5,814</b>	<b>5,814</b>	<b>100.0%</b>			
<b>7530 26</b>	<b>MT TECH MODERNIZATON PH1</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction	Presidio		73,336	0	0	0	73,336	73,336	100.0%			
	Construction	AVI-SPL LLC		180,408	0	0	0	180,408	0	0.0%			
	Construction	COMCO		258,498	0	0	0	258,498	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>1,250,000</b>	<b>1,250,000</b>	<b>512,242</b>	<b>0</b>	<b>0</b>	<b>512,242</b>	<b>73,336</b>	<b>14.3%</b>			
<b>7540 26</b>	<b>LTPG HELICES LIGHT REPLACEMENT</b>												
	Design	Walker Design		172,359	0	0	0	172,359	9,283	5.4%	10.0%	6.7%	
	Design	RS&H (note 1)		1,816	0	0	0	1,816	1,816	100.0%	12.0%	8.0%	
	Design	Jacobs (Note 2)		1,889	0	0	0	1,889	1,889	100.0%	13.0%	14.9%	
	Construction	Johnson Laux Co.		48,624	0	0	0	48,624	0	0.0%			
	Other (In House/Misc)			13,193	0	0	0	13,193	13,193	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>2,635,200</b>	<b>2,635,200</b>	<b>237,881</b>	<b>0</b>	<b>0</b>	<b>237,881</b>	<b>26,181</b>	<b>11.0%</b>			
<b>7555 26</b>	<b>TPF SEAWALL REHABILITATION</b>												
	Design	RS&H (note 1)		7,334	0	0	0	7,334	7,334	100.0%	12.0%	8.0%	
	Project Management	Jacobs (Note 2)		16,255	0	0	0	16,255	14,456	88.9%	13.0%	14.9%	
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>3,033,300</b>	<b>3,033,300</b>	<b>23,589</b>	<b>0</b>	<b>0</b>	<b>23,589</b>	<b>21,791</b>	<b>92.4%</b>			
<b>7560 26</b>	<b>FY26 ITS COMMODITY PURCHASES</b>												
	Design			0	0	0	0	0	0	0.0%			
	Misc	Communications Installations		299,059	0	0	0	299,059	59,125	19.8%			
	Misc	Specialized Products		18,500	0	0	0	18,500	18,500	100.0%			
	Misc	PRESIDIO NETWORKED		664,474	0	0	0	664,474	606,119	91.2%			
	Misc	CONVERGINT TECH		30,035	0	0	0	30,035	30,035	100.0%			
	Misc	AVI-SPL LLC		207,125	0	0	0	207,125	107,205	51.8%			
	Misc	THE INDOOR LAB		131,000	0	0	0	131,000	131,000	100.0%			
	Misc	IER		19,600	0	0	0	19,600	19,600	100.0%			
	Misc	COLORID LLC		28,316	0	0	0	28,316	14,158	50.0%			
	Misc	WORKSCAPES INC		18,009	0	0	0	18,009	0	0.0%			
	Misc	DELL MARKETING LP		217,702	0	0	0	217,702	0	0.0%			
	Misc	FOUR WINDS INTERACTI		10,000	0	0	0	10,000	250	2.5%			
	Misc	SITA INFORMATION		69,389	0	0	0	69,389	0	0.0%			
	Other (In House/Misc)			17,940	0	0	0	17,940	17,940	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>1,900,000</b>	<b>2,350,000</b>	<b>1,731,149</b>	<b>0</b>	<b>0</b>	<b>1,731,149</b>	<b>1,003,933</b>	<b>58.0%</b>			
<b>7580 26</b>	<b>FY26 ITS SPEC COMMODITY PH2</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction	CONVERGINT TECH		1,190,068	0	0	0	1,190,068	589,294	49.5%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>1,400,000</b>	<b>1,400,000</b>	<b>1,190,068</b>	<b>0</b>	<b>0</b>	<b>1,190,068</b>	<b>589,294</b>	<b>49.5%</b>			
<b>7585 26</b>	<b>ECONO RD &amp; SKYCENTER DR IMPROV</b>												
	Design	Michael Baker Inc.		493,564	0	0	0	493,564	25,472	5.2%	12.0%	18.3%	
	Design	Jacobs (Note 2)		22,414	0	0	0	22,414	22,414	100.0%	13.0%	14.9%	
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			1,599	0	0	0	1,599	1,599	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>3,500,000</b>	<b>3,500,000</b>	<b>517,577</b>	<b>0</b>	<b>0</b>	<b>517,577</b>	<b>49,484</b>	<b>9.6%</b>			
<b>7590 26</b>	<b>FY26 COMMON USE SYSTEM ENHANCE</b>												
	Design			0	0	0	0	0	0	0.0%			
	Misc	COMCO		243,282	0	0	0	243,282	16,592	6.8%			
	Misc	PRESIDIO		144,022	0	0	0	144,022	0	0.0%			
	Misc	SHI INTERNATIONAL		55,575	0	0	0	55,575	41,635	74.9%			
	Misc	IER		22,500	0	0	0	22,500	0	0.0%			
	Misc	AVI-SPL LLC		348,436	0	0	0	348,436	45,700	13.1%			
	Misc	CONVERGINT TECH		8,004	0	0	0	8,004	0	0.0%			
	Other (In House/Misc)			180,994	0	0	0	180,994	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>1,100,000</b>	<b>1,100,000</b>	<b>1,002,812</b>	<b>0</b>	<b>0</b>	<b>1,002,812</b>	<b>103,927</b>	<b>10.4%</b>			

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>7610 26</b>	<b>A/S F CHILLER REPLACEMENT</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				279	0	0	0	279	279	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>3,655,000</b>	<b>3,655,000</b>		<b>279</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>279</b>	<b>279</b>	<b>100.0%</b>		
<b>7630 26</b>	<b>EPG NORTH &amp; SOUTH A/C REPLACE</b>												
	Design				125,746	0	0	0	125,746	0	0.0%	12.0%	18.3%
	Project Management				7,250	0	0	0	7,250	6,398	88.3%	13.0%	14.9%
	Other (In House/Misc)				7,084	0	0	0	7,084	7,084	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>994,000</b>	<b>994,000</b>		<b>140,080</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>140,080</b>	<b>13,483</b>	<b>9.6%</b>		
<b>7640 26</b>	<b>A/S C AIRLINE&amp;TSA SPACE REHA</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>200,000</b>	<b>200,000</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>		
<b>7650 26</b>	<b>A/S A PBB CARPET REPLACEMENT</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>100,000</b>	<b>100,000</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>		
<b>7670 26</b>	<b>SANITARY &amp; GREASE LINE REPLACE</b>												
	Design				12,874	0	0	0	12,874	12,874	100.0%	12.0%	18.3%
	Design				21,191	0	0	0	21,191	21,191	100.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				8,980	0	0	0	8,980	8,980	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>6,250,000</b>	<b>6,250,000</b>		<b>43,044</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,044</b>	<b>43,044</b>	<b>100.0%</b>		
<b>8410 21</b>	<b>TPA Real Estate Development</b>												
	Design				38,101	0	0	0	38,101	38,101	100.0%	12.0%	8.2%
	Construction				33,187	0	0	0	33,187	33,187	100.0%		
	Other (In House/Misc)				32,152	0	0	0	32,152	32,152	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>250,000</b>	<b>103,440</b>		<b>103,440</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>103,440</b>	<b>103,440</b>	<b>100.0%</b>		
	<b>Sub-Total Planning Master Plan Projects</b>	<b>\$ 21,506,900</b>	<b>\$ 21,506,900</b>	<b>\$</b>	<b>2</b>	<b>\$ 564,473</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 564,473</b>	<b>\$ 96,285</b>	<b>0.00%</b>	
	<b>Sub-Total Planning Non-Master Plan Projects</b>	<b>\$ 97,552,100</b>	<b>\$ 98,461,940</b>	<b>\$</b>	<b>20</b>	<b>\$ 39,181,457</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 39,181,457</b>	<b>\$ 3,952,158</b>	<b>10.09%</b>	
	<b>Total Planning</b>	<b>\$ 119,059,000</b>	<b>\$ 119,968,840</b>	<b>\$</b>	<b>22</b>	<b>\$ 39,745,930</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 39,745,930</b>	<b>\$ 4,048,444</b>	<b>10.19%</b>	

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>Projects in Design</b>													
6595 19	<b>Short Term Parking Garage - Helix Lighting Replacement</b>												
	Design	RS&H (note 1)			90,543	0	0	0	90,543	90,543	100.0%	12.0%	8.0%
	Design	Walker Parking			21,766	0	0	0	21,766	8,002	36.8%		
	Project Management	Jacobs (Note 2)			46,087	0	0	0	46,087	46,087	100.0%	13.0%	14.9%
	Construction (Other)	Johnson Laux Co.			48,624	0	0	0	48,624	0	0.0%		
	Other (In House/Misc)				47,457	0	0	0	47,457	47,457	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>850,800</b>	<b>546,600</b>	<b>254,478</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>254,478</b>	<b>192,088</b>	<b>75.5%</b>		
6910 22	<b>LTPG Level 6 Rehab &amp; Stair Tower/Elevator PH Roof Replacement</b>												
	Design	Walker (note 4)			322,999	0	0	0	322,999	214,839	66.5%	10.0%	6.7%
	Design	Ricondo (note 5)			0	0	0	0	0	0	0.0%	17.0%	14.6%
	Design	RS&H (note 1)			0	0	0	0	0	0	0.0%	12.0%	
	Construction	Restocon			2,466,310	0	0	0	2,466,310	69,326	2.8%		
	Project Management	Jacobs (Note 2)			3,349	0	0	0	3,349	3,349	100.0%		
	Other (In House/Misc)				162,580	0	0	0	162,580	162,580	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>3,161,000</b>	<b>3,653,700</b>	<b>2,955,238</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,955,238</b>	<b>450,094</b>	<b>15.2%</b>		
7215 24	<b>Replace Parking Revenue Control System (PARCS) Equipment</b>												
	Design	Jacobs (Note 2)			5,160	0	0	0	5,160	5,160	100.0%	13.0%	14.9%
	Design	Manhattan			1,095,088	95,000	0	0	1,190,088	892,070	75.0%	32.0%	11.5%
	Design	Walker			27,807	0	0	0	27,807	21,924	78.8%	10.0%	6.7%
	Construction	Manhattan			6,234,742	0	0	0	6,234,742	66,051	1.1%		
	Project Management (Inspection)	Jacobs (Note 2)			3,382	0	0	0	3,382	3,382	100.0%		
	Other (In House/Misc)				217,380	0	0	0	217,380	216,361	99.5%		
	<b>Total Project Costs/Budget Approved</b>		<b>9,284,000</b>	<b>11,025,000</b>	<b>7,583,558</b>	<b>95,000</b>	<b>0</b>	<b>0</b>	<b>7,678,558</b>	<b>1,204,948</b>	<b>15.7%</b>		
7310 24	<b>Airside E Cooling Tower Refurbishment</b>												
	Design	RS&H (note 1)			149,966	0	0	0	149,966	116,154	77.5%	12.0%	8.0%
	Design	Jacobs (Note 2)			17,469	0	0	0	17,469	17,469	100.0%	13.0%	14.9%
	Construction	Carrier			1,517,919	0	0	0	1,517,919	0	0.0%		
	Construction	J. GRAY		Resolution No. 2023-101	297,403	0	0	0	297,403	297,403	100.0%		
	Other (In House/Misc)				64,768	0	0	0	64,768	64,768	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,710,000</b>	<b>2,205,200</b>	<b>2,047,525</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,047,525</b>	<b>495,794</b>	<b>24.2%</b>		
7322 26	<b>FIRE ALARM SYS UPGRADE PH3</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction	Johnson Controls			919,006	0	0	0	919,006	170,811	18.6%		
	Other (In House/Misc)				15,836	0	0	0	15,836	15,836	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,040,500</b>	<b>1,077,400</b>	<b>934,842</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>934,842</b>	<b>186,647</b>	<b>20.0%</b>		
7325 25	<b>Emergency Generators &amp; Docking Stations</b>												
	Design	Michael Baker Inc.			329,099	0	0	0	329,099	170,376	51.8%	12.0%	18.3%
	Design	Jacobs (Note 2)			58,348	0	0	0	58,348	57,288	98.2%	13.0%	14.9%
	Construction	Ring Power		Resolution No. 2023-101	3,600,000	0	0	0	3,600,000	0	0.0%		
	Other (In House/Misc)				31,884	0	0	0	31,884	31,884	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>5,686,000</b>	<b>4,936,000</b>	<b>4,019,330</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,019,330</b>	<b>259,548</b>	<b>6.5%</b>		
7360 25	<b>Red Side Departures Level Traffic Coating</b>												
	Design	Jacobs (Note 2)			37,256	0	0	0	37,256	36,953	99.2%	13.0%	14.9%
	Design	Walker			131,471	0	0	0	131,471	105,043	79.9%		
	Construction			Resolution No. 2023-101	0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				7,795	0	0	0	7,795	7,795	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,683,000</b>	<b>1,683,000</b>	<b>176,521</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>176,521</b>	<b>149,791</b>	<b>84.9%</b>		
7365 25	<b>A/S A&amp;F Bag Sort Light Fixtures</b>												
		RS&H (note 1)			87,154	0	0	0	87,154	44,179	50.7%	12.0%	8.0%
	Other (In House/Misc)				21,766	0	0	0	21,766	19,968	91.7%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,230,600</b>	<b>1,230,600</b>	<b>108,920</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>108,920</b>	<b>64,147</b>	<b>58.9%</b>		
7375 25	<b>Real Estate Development</b>												
	Design	Jacobs (Note 2)			36,512	0	0	0	36,512	45,898	125.7%	13.0%	14.9%
	Design	Michael Baker Inc.			419,004	0	0	0	419,004	196,428	46.9%		
	Construction			Resolution No. 2023-101	0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>2,668,000</b>	<b>2,904,900</b>	<b>455,517</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>455,517</b>	<b>242,326</b>	<b>53.2%</b>		

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date	
<b>7385 25</b>	<b>GA Apron Rehabilitation-TPA</b>												
Design	Mead & Hunt			796,875	0	0	0	796,875	247,496	31.1%			
Design	RS&H (note 1)			6,550	0	0	0	6,550	6,550	100.0%	12.0%	8.0%	
Design	Jacobs (Note 2)			2,429	0	0	0	2,429	2,429	100.0%	13.0%	14.9%	
Other (In House/Misc)				79,471	0	0	0	79,471	79,471	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>13,996,000</b>	<b>13,996,000</b>	<b>885,325</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>885,325</b>	<b>335,946</b>	<b>37.9%</b>			
<b>7435 25</b>	<b>Electrical Vault Storm Protection</b>												
Design				0	0	0	0	0	0	0.0%			
Design	RS&H (note 1)			230,462	0	0	0	230,462	107,352	46.6%	12.0%	8.0%	
Construction	H.L. Pruitt			1,904,047	0	0	0	1,904,047	0	0.0%			
Other (In House/Misc)				84,005	0	0	0	84,005	84,005	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>2,817,400</b>	<b>2,484,300</b>	<b>2,218,513</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,218,513</b>	<b>191,357</b>	<b>8.6%</b>			
<b>7460 26</b>	<b>A/S E PBB REPLACEMENT</b>												
Design	Mead & Hunt			1,834,566	0	0	0	1,834,566	415,915	22.7%			
Design	Jacobs (Note 2)			1,256	0	0	0	1,256	1,256	100.0%			
Construction				0	0	0	0	0	0	0.0%			
Other (In House/Misc)				47,063	0	0	0	47,063	47,063	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>35,879,400</b>	<b>35,879,400</b>	<b>1,882,885</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,882,885</b>	<b>464,234</b>	<b>24.7%</b>			
<b>7480 26</b>	<b>FY26 FINANCIAL SYS UPGRADE</b>												
Design	Oracle Americas			7,107,898	0	0	0	7,107,898	0	0.0%			
Misc	UKG Kronos			128,423	0	0	0	128,423	72,443	56.4%			
Misc	Amadeus			82,058	0	0	0	82,058	0	0.0%			
Misc	MIRAGE SOFTWARE INC			362,400	0	0	0	362,400	0	0.0%			
Other (In House/Misc)				214,613	0	0	0	214,613	28,613	13.3%			
<b>Total Project Costs/Budget Approved</b>		<b>9,961,300</b>	<b>9,961,300</b>	<b>7,895,391</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,895,391</b>	<b>101,055</b>	<b>1.3%</b>			
<b>7515 26</b>	<b>PCM/TPF/VDF PAVEMENT REHAB</b>												
Design	Michael Baker Inc.			395,932	0	0	0	395,932	0	0.0%	12.0%	18.3%	
Design	RS&H (note 1)			15,460	0	0	0	15,460	15,460	100.0%	12.0%	8.0%	
Project Management	Jacobs (Note 2)			14,152	0	0	0	14,152	12,259	86.6%	13.0%	14.9%	
Other (In House/Misc)				0	0	0	0	0	0	0.0%			
<b>Total Project Costs/Budget Approved</b>		<b>3,139,000</b>	<b>3,139,000</b>	<b>425,543</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>425,543</b>	<b>27,719</b>	<b>6.5%</b>			
<b>7520 26</b>	<b>GARAGE REHAB &amp; GUIDEWAY IMPROV</b>												
Design	Walker Design			567,737	0	0	0	567,737	7,026	1.2%	10.0%	6.7%	
Construction				0	0	0	0	0	0	0.0%			
Design	Jacobs (Note 2)			3,349	0	0	0	3,349	3,349	100.0%			
Other (In House/Misc)				22,608	0	0	0	22,608	22,608	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>8,411,800</b>	<b>8,411,800</b>	<b>593,694</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>593,694</b>	<b>32,984</b>	<b>5.6%</b>			
<b>7535 26</b>	<b>MT &amp; A/S FINISHES &amp; CARPET</b>												
Design	Michael Baker Inc.			400,865	0	0	0	400,865	0	0.0%	12.0%	18.3%	
Construction				0	0	0	0	0	0	0.0%			
Other (In House/Misc)				4,708	0	0	0	4,708	4,708	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>6,708,500</b>	<b>6,708,500</b>	<b>405,572</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>405,572</b>	<b>4,708</b>	<b>1.2%</b>			
<b>7620 26</b>	<b>PCM/VDF NAVAID REPLACEMENT</b>												
Design	Michael Baker Inc.			11,500	0	0	0	11,500	4,000	34.8%	12.0%	18.3%	
Design	RS&H (note 1)			3,166	0	0	0	3,166	3,166	100.0%			
Misc	Allen Enterprises			50,065	0	0	0	50,065	0	0.0%			
Misc	Mesotech Int			310,612	0	0	0	310,612	226,700	73.0%			
Other (In House/Misc)				2,529	0	0	0	2,529	2,529	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>737,800</b>	<b>737,800</b>	<b>377,873</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>377,873</b>	<b>236,396</b>	<b>62.6%</b>			

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date	
<b>8505 23</b>	<b>Wildlife Management Program – Phase 2</b>												
Design	RS&H (note 1)			369,737	0	0	0	369,737	316,261	85.5%	12.0%	8.0%	
Design	Mead & Hunt			1,572,693	136,422	0	0	1,709,115	1,171,607	68.6%	18.7%	20.5%	
Design	Aptim (note 3)			93,733	0	0	0	93,733	93,733	100.0%	10.0%	13.5%	
Misc	ALAFIA RIVER WETLAND			154,631	0	0	0	154,631	0	0.0%			
Construction	Hillsborough County			140,140	0	0	0	140,140	0	0.0%			
Construction	Mangrove Point			1,000,000	0	0	0	1,000,000	1,000,000	100.0%			
Project Management (Inspection)	Jacobs (Note 2)			13,953	0	0	0	13,953	13,953	100.0%	13.0%	14.9%	
Other (In House/Misc)				292,113	0	0	0	292,113	292,113	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>17,767,500</b>	<b>20,898,900</b>	<b>3,637,000</b>	<b>136,422</b>	<b>0</b>	<b>0</b>	<b>3,773,421</b>	<b>2,887,667</b>	<b>76.5%</b>			
<b>8510 23</b>	<b>North Employee Parking Lot Expansion</b>												
Design	RS&H (note 1)			7,185	0	0	0	7,185	6,217	86.5%	12.0%	8.0%	
Design	Mead & Hunt			1,046,595	0	0	0	1,046,595	833,624	79.7%	22.9%	23.0%	
Design	Michael Baker Inc.			16,053	0	0	0	16,053	16,053	100.0%	12.0%	15.4%	
Design	Walker			36,122	0	0	0	36,122	30,321	83.9%			
Project Management (Inspection)	Jacobs (Note 2)			16,949	0	0	0	16,949	16,949	100.0%	13.0%	14.9%	
Other (In House/Misc)				128,389	0	0	0	128,389	128,389	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>8,675,000</b>	<b>8,675,000</b>	<b>1,251,293</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,251,293</b>	<b>1,031,553</b>	<b>82.4%</b>			
<b>8515 24</b>	<b>Westside Checked Baggage Screening System Relocation and Upgrades (Design Only)</b>												
Design	HP Design			9,675,538	0	0	0	9,675,538	8,519,778	88.1%			
Design	Jacobs (Note 2)			831,648	0	0	0	831,648	419,242	50.4%	13.0%	14.9%	
Misc	AVI-SPL LLC			266,689	0	0	0	266,689	0	0.0%			
Construction	Hensel Phelps			15,516,884	0	0	0	15,516,884	517,411	3.3%			
Project Management (Inspection)				390,221	0	0	0	390,221	148,347	38.0%			
Other (In House/Misc)				1,265,835	0	0	0	1,265,835	488,308	38.6%			
<b>Total Project Costs/Budget Approved</b>		<b>9,840,000</b>	<b>309,979,000</b>	<b>27,946,815</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,946,815</b>	<b>10,093,085</b>	<b>36.1%</b>			
<b>8525 25</b>	<b>Airside E Roof Replacement</b>												
Design	Walker			196,390	0	0	0	196,390	128,300	65.3%	10.0%	6.7%	
Design	RS&H (note 1)			87,409	0	0	0	87,409	80,145	91.7%	12.0%	8.0%	
Design	HC Beck			1,799,839	0	0	0	1,799,839	1,774,624	98.6%	11.1%	7.6%	
Design	Jacobs (Note 2)			19,771	0	0	0	19,771	19,771	100.0%			
Construction	HC Beck			18,881,076	0	0	0	18,881,076	1,010,299	5.4%			
Construction	STAN WEAVER & COMPAN			14,950	0	0	0	14,950	0	0.0%			
Construction	IMETCO			3,052,619	0	0	0	3,052,619	0	0.0%			
Construction	QXO			48,760	0	0	0	48,760	0	0.0%			
Other (In House/Misc)				353,089	0	0	0	353,089	351,343	99.5%			
<b>Total Project Costs/Budget Approved</b>		<b>31,500,000</b>	<b>27,450,900</b>	<b>24,453,903</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,453,903</b>	<b>3,364,481</b>	<b>13.8%</b>			
<b>8650 26</b>	<b>R/W 1R-19L &amp; T/W C RECONST</b>												
Design	AECOM			21,947,149	0	0	0	21,947,149	287,401	1.3%			
Design	RS&H (note 1)			448,593	0	0	0	448,593	448,593	100.0%			
Design	Michael Baker Inc.			36,880	0	0	0	36,880	0	0.0%			
Construction				0	0	0	0	0	0	0.0%			
Other (In House/Misc)				98,667	0	0	0	98,667	98,667	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>35,552,300</b>	<b>35,552,300</b>	<b>22,531,289</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,531,289</b>	<b>834,661</b>	<b>3.7%</b>			
<b>8655 26</b>	<b>MT TICKET LEVEL EXP &amp; OPTIM</b>												
Design	Walker Design			72,639	0	0	0	72,639	65,185	89.7%	10.0%	6.7%	
Design	RS&H (note 1)			217,668	0	0	0	217,668	217,668	100.0%	12.0%	8.0%	
Design	Jacobs (Note 2)			10,778	0	0	0	10,778	10,778	100.0%			
Construction				0	0	0	0	0	0	0.0%			
Other (In House/Misc)				72,506	0	0	0	72,506	72,506	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>285,774,000</b>	<b>285,774,000</b>	<b>373,590</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>373,590</b>	<b>366,136</b>	<b>98.0%</b>			
<b>8660 26</b>	<b>R/W 1L-19R COMPLEX REHAB</b>												
Design	AECOM			1,814,529	0	0	0	1,814,529	76,370	4.2%			
Construction				0	0	0	0	0	0	0.0%			
Other (In House/Misc)				16,884	0	0	0	16,884	16,884	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>2,439,500</b>	<b>2,439,500</b>	<b>1,831,413</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,831,413</b>	<b>93,254</b>	<b>5.1%</b>			
<b>8665 26'</b>	<b>NW RON PARKING APRON</b>												
Design	AECOM			3,212,457	0	0	0	3,212,457	89,801	2.8%			
Design	RS&H (note 1)			146,345	0	0	0	146,345	146,345	100.0%	12.0%	8.0%	
Design	Jacobs (Note 2)			14,116	0	0	0	14,116	14,116	100.0%			
Other (In House/Misc)				27,745	0	0	0	27,745	27,745	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>5,084,600</b>	<b>5,084,600</b>	<b>3,400,663</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,400,663</b>	<b>278,007</b>	<b>8.2%</b>			
<b>Sub-Total Design Master Plan Projects</b>		<b>\$ 285,774,000</b>	<b>\$ 285,774,000</b>	<b>1</b>	<b>\$ 373,590</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 373,590</b>	<b>\$ 366,136</b>	<b>98.00%</b>			
<b>Sub-Total Design Non-Master Plan Projects</b>		<b>\$ 219,824,000</b>	<b>\$ 520,660,700</b>	<b>24</b>	<b>\$ 118,273,100</b>	<b>\$ 231,422</b>	<b>\$ -</b>	<b>\$ 118,504,522</b>	<b>\$ 23,222,489</b>	<b>19.60%</b>			
<b>Total Design</b>		<b>\$ 505,598,000</b>	<b>\$ 806,434,700</b>	<b>25</b>	<b>\$ 118,646,691</b>	<b>\$ 231,422</b>	<b>\$ -</b>	<b>\$ 118,878,112</b>	<b>\$ 23,588,625</b>	<b>19.84%</b>			

ACTIVE PROJECTS JAN-FEB 2026												
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>Projects Undergoing Construction/Implementation</b>												
6765 22	<b>General Aviation Facilities Rehabilitation</b>											
	Design	RS&H (note 1)		438,301	0	0	0	438,301	369,098	84.2%	12.0%	8.0%
	Design	Jacobs (Note 2)		12,961	0	0	0	12,961	12,961	100.0%	13.0%	14.9%
	Design	Slack Johnston		11,950	0	0	0	11,950	11,950	100.0%		
	Construction	Weather Proofing Tech		299,415	0	0	0	299,415	299,415			
	Other (In House/Misc)			757,065	0	0	0	757,065	754,765	99.7%		
	<b>Total Project Costs/Budget Approved</b>		<b>3,997,000</b>	<b>3,932,500</b>	<b>1,519,692</b>	<b>0</b>	<b>0</b>	<b>1,519,692</b>	<b>1,448,189</b>	<b>95.3%</b>		
6971 24	<b>Main Terminal LED Upgrade Phase 2</b>											
	Design			74,962	0	0	0	74,962	74,962	100.0%		
	Construction	AVI-SPL LLC		1,902,249	0	0	0	1,902,249	1,896,443	99.7%		
	Construction	Convergint		46,853	0	0	0	46,853	46,853	100.0%		
	Construction	Communications Installations		172,846	0	0	0	172,846	172,846	100.0%		
	Other (In House/Misc)			12,945	0	0	0	12,945	12,945	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>2,567,500</b>	<b>2,208,200</b>	<b>2,209,854</b>	<b>0</b>	<b>0</b>	<b>2,209,854</b>	<b>2,204,048</b>	<b>99.7%</b>		
6975 23	<b>Baggage Handling System Upgrade and Enhancement</b>											
	Misc	DGR SYSTEMS LLC		30,847	0	0	0	30,847	0	0.0%		
	Misc	Dell Marketing		1,444,518	0	0	0	1,444,518	1,444,518	100.0%		
	Misc	Presidio Networked		1,066,894	0	0	0	1,066,894	1,066,894	100.0%		
	Misc	SHI International		84,719	0	0	0	84,719	84,719	100.0%		
	Misc	CDW		31,114	0	0	0	31,114	31,114	100.0%		
	Misc	Egroup		90,922	0	0	0	90,922	90,922	100.0%		
	Other (In House/Misc)			74,350	0	0	0	74,350	74,350	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,500,000</b>	<b>2,950,000</b>	<b>2,823,363</b>	<b>0</b>	<b>0</b>	<b>2,823,363</b>	<b>2,792,516</b>	<b>98.9%</b>		
6990 23	<b>Public Safety Alert System</b>											
	Design			194,735	0	0	0	194,735	185,353	95.2%		
	Construction	Communications Installations		424,951	0	0	0	424,951	424,951	100.0%		
	Construction	Convergint		863,987	0	0	0	863,987	863,987	100.0%		
	Other (In House/Misc)			79,063	0	0	0	79,063	79,063	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,592,500</b>	<b>1,700,000</b>	<b>1,562,735</b>	<b>0</b>	<b>0</b>	<b>1,562,735</b>	<b>1,553,353</b>	<b>99.4%</b>		
7065 23	<b>Replace Automatic Doors</b>											
	Design	RS&H (note 1)		204,950	0	0	0	204,950	155,464	75.9%	12.0%	8.0%
	Construction	Rycon		1,506,435	7,177	7,177	0	1,513,612	668,615	44.2%	3.0%	9.9%
	Project Management (Inspection)	Jacobs (Note 2)		11,524	0	0	0	11,524	9,902	85.9%	13.0%	14.9%
	Other (In House/Misc)			245,808	0	0	0	245,808	245,808	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,850,000</b>	<b>2,163,700</b>	<b>1,968,717</b>	<b>7,177</b>	<b>7,177</b>	<b>1,975,894</b>	<b>1,079,789</b>	<b>54.6%</b>		
7165 23	<b>Integrated Risk Management (IMR) Software</b>											
	Design			0	0	0	0	0	0	0.0%		
	Misc	Environmental System		350,000	0	0	0	350,000	282,375	80.7%		
	Construction	Vertosoft	Resolution No. 2023-60, 6/1/2023	267,959	0	0	0	267,959	200,113	74.7%		
	Other (In House/Misc)			8,477	0	0	0	8,477	8,477	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>615,000</b>	<b>555,200</b>	<b>626,436</b>	<b>0</b>	<b>0</b>	<b>626,436</b>	<b>490,964</b>	<b>78.4%</b>		
7225 24	<b>Common Use System Enhancements (CUPPS)</b>											
	Design	SITA INFORMATION		124,030	0	0	0	124,030	124,030	100.0%		
	Construction	Communications Installations		140,369	0	0	0	140,369	140,369	100.0%		
	Construction	Convergint Tech		162,535	0	0	0	162,535	162,535	100.0%		
	Construction	Dell Marketing		92,070	0	0	0	92,070	92,070	100.0%		
	Construction	Amadeus		18,848	0	0	0	18,848	18,848	100.0%		
	Construction	IER Inc		124,213	0	0	0	124,213	124,213	100.0%		
	Construction	Lyndan Inc.		83,514	0	0	0	83,514	83,514	100.0%		
	Construction	Vidtronix		12,950	0	0	0	12,950	12,950	100.0%		
	Other (In House/Misc)			243,755	0	0	0	243,755	216,624	88.9%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,000,000</b>	<b>1,000,000</b>	<b>1,002,283</b>	<b>0</b>	<b>0</b>	<b>1,002,283</b>	<b>975,152</b>	<b>97.3%</b>		
7315 24	<b>LIDAR Airport Installation and Revenue Share</b>											
	Design	Indoor Lab		2,687,776	0	0	0	2,687,776	2,106,834	78.4%		
	Design	Presidio Networked		128,054	0	0	0	128,054	128,054	100.0%		
	Construction	Dell Marketing		236,473	0	0	0	236,473	236,473	100.0%		
	Construction	Convergint		1,028,843	0	0	0	1,028,843	1,028,843	100.0%		
	Construction	Comco		426,958	0	0	0	426,958	426,958	100.0%		
	Other (In House/Misc)			1,632	0	0	0	1,632	1,632	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>5,000,000</b>	<b>5,000,000</b>	<b>4,509,736</b>	<b>0</b>	<b>0</b>	<b>4,509,736</b>	<b>3,928,794</b>	<b>87.1%</b>		
7321 25	<b>Fire Alarm System Upgrades Phase 2</b>											
	Design			0	0	0	0	0	0	0.0%		
	Construction	Johnson Controls		1,129,989	0	0	0	1,129,989	651,210	57.6%		
	Other (In House/Misc)			42,933	0	0	0	42,933	42,933	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,148,400</b>	<b>1,318,000</b>	<b>1,172,922</b>	<b>0</b>	<b>0</b>	<b>1,172,922</b>	<b>694,143</b>	<b>59.2%</b>		

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date	
<b>7340 25</b>	<b>ARFF Dorm &amp; Restroom Renovation</b>												
Design	Michael Baker Inc.			236,614	33,413	0	0	270,027	191,610	71.0%	12.0%	18.3%	
	Jacobs (Note 2)			16,760	0	0	0	16,760	15,410				
Construction	Trias Construction			1,144,919	0	0	0	1,144,919	508,965	44.5%			
Other (In House/Misc)				144,699	0	0	0	144,699	130,596	90.3%			
<b>Total Project Costs/Budget Approved</b>		<b>1,905,300</b>	<b>1,856,800</b>	<b>1,542,992</b>	<b>33,413</b>	<b>0</b>	<b>0</b>	<b>1,576,405</b>	<b>846,581</b>	<b>53.7%</b>			
<b>7355 25</b>	<b>LTPG Fire Suppression Refurbishment</b>												
Design	RS&H (note 1)			72,628	0	0	0	72,628	49,276	67.8%	12.0%	8.0%	
Construction	Restocon			422,520	0	0	0	422,520	0	0.0%			
Other (In House/Misc)				53,129	0	0	0	53,129	53,129	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>820,000</b>	<b>732,600</b>	<b>548,277</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>548,277</b>	<b>102,405</b>	<b>18.7%</b>			
<b>7405 25</b>	<b>FY25 Tampa Fuel Projects</b>												
Design				0	0	0	0	0	0	0.0%			
Construction	Aircraft Service Int			2,556,300	0	0	0	2,556,300	285,000	11.1%			
Project Management (Inspection)	Jacobs (Note 2)			1,384	0	0	0	1,384	1,384	100.0%			
Other (In House/Misc)				1,712	0	0	0	1,712	1,712	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>2,556,300</b>	<b>2,556,300</b>	<b>2,559,395</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,559,395</b>	<b>288,095</b>	<b>11.3%</b>			
<b>7410 25</b>	<b>FY25 ITS Commodity Purchases</b>												
Design	SHI International			38,495	0	0	0	38,495	38,495	100.0%			
Design	Comco			694,221	0	0	0	694,221	694,221	100.0%			
Design	Presidio Networked			386,949	0	0	0	386,949	386,949	100.0%			
Design	IER			55,052	0	0	0	55,052	27,526	50.0%			
Design	CXTEC INC			9,047	0	0	0	9,047	9,047	100.0%			
Design	SPECIALIZED PRODUCTI			29,825	0	0	0	29,825	29,825	100.0%			
Design	Dell Marketing			70,312	0	0	0	70,312	70,312	100.0%			
Design	Convergint			85,170	0	0	0	85,170	85,170	100.0%			
Design	AVI-SPL LLC			983,981	0	0	0	983,981	596,970	60.7%			
Other (In House/Misc)				170,520	0	0	0	170,520	82,763	48.5%			
<b>Total Project Costs/Budget Approved</b>		<b>1,900,000</b>	<b>2,450,000</b>	<b>2,523,573</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,523,573</b>	<b>2,021,279</b>	<b>80.1%</b>			
<b>7415 25</b>	<b>Ancillary Building Roof Rehab</b>												
Design	Walker			205,486	0	0	0	205,486	149,353	72.7%	10.0%	6.7%	
Construction	ATLAS APEX ROOFING			406,000	0	0	0	406,000	0	0.0%			
Design	Jacobs (Note 2)			59,638	0	0	0	59,638	57,461	96.4%	13.0%	14.9%	
Other (In House/Misc)				22,809	0	0	0	22,809	22,809	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>1,858,000</b>	<b>1,267,000</b>	<b>693,933</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>693,933</b>	<b>229,623</b>	<b>33.1%</b>			
<b>7420 25</b>	<b>FY25 Common Use System Enhancements</b>												
Design	AVI SPL			386,617	0	0	0	386,617	386,617	100.0%			
Design	Dell Marketing			101,363	0	0	0	101,363	101,363	100.0%			
Design	Convergint			40,571	0	0	0	40,571	40,571	100.0%			
Design	SHI International			28,856	0	0	0	28,856	28,856	100.0%			
Design	Comco			299,406	0	0	0	299,406	285,209	95.3%			
Design	Amadeus			10,056	0	0	0	10,056	10,056	100.0%			
Design	Lydan Inc			15,200	0	0	0	15,200	15,200	100.0%			
Design	IER Inc			127,799	0	0	0	127,799	110,958	86.8%			
Design	Johnson Controls			23,012	0	0	0	23,012	23,012	100.0%			
Design	SITA Information net			82,392	0	0	0	82,392	67,592	82.0%			
Other (In House/Misc)				766	0	0	0	766	766	100.0%			
<b>Total Project Costs/Budget Approved</b>		<b>1,100,000</b>	<b>1,100,000</b>	<b>1,116,038</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,116,038</b>	<b>1,070,200</b>	<b>95.9%</b>			
<b>8420 21</b>	<b>Airside A and C Shuttle Car and Control System Replacement</b>												
Design	Walker (note 4)			679,434	0	0	0	679,434	618,376	91.0%	10.0%	6.7%	
Design	Lea + Elliot			1,132,452	54,710	0	0	1,187,162	918,338	77.4%			
Construction	Alstom (Bombardier) (Phase 1)			13,018,834	-318,271	-318,271	0	12,700,563	12,700,563	100.0%			
Construction	Alstom (Bombardier) (Phase 2)			50,990,858	0	0	0	50,990,858	49,498,989	97.1%			
Construction	Johnson-Laux			5,337,207	1,118,304	1,118,304	0	6,455,511	6,122,538	94.8%	2.0%	1.5%	
Project Management (Inspection)	Jacobs (Note 2)			721,662	0	0	0	721,662	707,575	98.0%	13.0%	14.9%	
Other (In House/Misc)				2,126,051	0	0	0	2,126,051	2,066,299	97.2%			
<b>Total Project Costs/Budget Approved</b>		<b>74,092,700</b>	<b>74,946,500</b>	<b>74,006,498</b>	<b>854,743</b>	<b>800,033</b>	<b>0</b>	<b>74,861,241</b>	<b>72,632,679</b>	<b>97.0%</b>			

ACTIVE PROJECTS JAN-FEB 2026													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>8500 23</b>	<b>Airside D Development Program</b>												
Design	Jacobs (Note 2)				10,414,644	0	0	0	10,414,644	6,884,308	66.1%	13.0%	14.9%
Design	RS&H (note 1)				667,363	0	0	0	667,363	592,308	88.8%	12.0%	8.0%
Design	Lea + Elliot				2,505,736	0	0	0	2,505,736	531,936	21.2%		
Design	HOK				1,290	0	0	0	1,290	1,290	100.0%		
Design	Michael Baker Inc.				290,111	0	0	0	290,111	122,464	42.2%	12.0%	18.3%
Design	Walker Design				359,473	0	0	0	359,473	53,323	14.8%	10.0%	6.7%
Design	Ricondo (note 5)				359,845	0	0	0	359,845	311,824	86.7%	17.0%	14.6%
Design-Build	Hensel Phelps Part 1			Resolution No. 2023-84, 8/3/23	73,138,853	0	0	0	73,138,853	69,667,964	95.3%	20.5%	14.2%
Construction	Carrier				2,590,000	0	0	0	2,590,000	0	0.0%		
Construction	VULCAN MATERIALS				6,959,897	0	0	0	6,959,897	0	0.0%		
Construction	FERGUSON ENTERPRISES				15,362	0	0	0	15,362	7,471	48.6%		
Construction	BARNSCO				1,038,093	0	0	0	1,038,093	829,772	79.9%		
Construction	THE EUCLID CHEM				75,696	0	0	0	75,696	9,884	13.1%		
Construction	TERRELL INDUSTRIES				1,449,809	0	0	0	1,449,809	0	0.0%		
Construction	GMF Industries				47,192,191	0	0	0	47,192,191	0	0.0%		
Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	66,353,052	2,503,272	-296,728	2,800,000	68,856,324	44,798,411	65.1%		
Construction	Hensel Phelps Part 2				716,725,249	414,877,179	24,738,469	390,138,710	1,131,602,428	55,234,526	4.9%		
Construction	Aero Bridgeworks				55,608,615	0	0	0	55,608,615	371,193	0.7%		
Construction	Middlesex				22,214,398	-4,079,038	-4,079,038	0	18,135,360	2,589,506	14.3%		
Construction	Crisdel Group				81,549,326	-24,387,163	-24,387,163	0	57,162,163	6,989,914	12.2%		
Construction	Atlantic TNG LLC				118,305	0	0	0	118,305	118,305	100.0%		
Construction	SUWANNEE AMERICAN CE				4,022,804	0	0	0	4,022,804	0	0.0%		
Construction	Old Castle				587,852	0	0	0	587,852	52,753	9.0%		
Construction	GRAYBAR ELECTRIC				47,534	0	0	0	47,534	42,843	90.1%		
Construction	TAMPA STEEL ERECTING				3,051,566	0	0	0	3,051,566	0	0.0%		
Construction	TRITON SUPPLY				6,631,325	0	0	0	6,631,325	422,014	6.4%		
Construction	BLAST DEFLECTORS				288,068	0	0	0	288,068	0	0.0%		
Construction	AXIOS CIVIL SOLUTION				84,996	0	0	0	84,996	75,640	89.0%		
Construction	ACO INC				521,908	0	0	0	521,908	0	0.0%		
Project Management (Inspection)	Jacobs (Note 2)				5,069,001	0	0	0	5,069,001	2,860,788	56.4%	13.0%	14.9%
ODP					803,226	0	0	0	803,226	774,945	96.5%		
Other (In House/Misc)					6,332,196	0	0	0	6,332,196	5,208,901	82.3%		
<b>Total Project Costs/Budget Approved</b>		<b>787,384,000</b>	<b>787,384,000</b>		<b>1,117,067,783</b>	<b>388,914,250</b>	<b>-4,024,460</b>	<b>392,938,710</b>	<b>1,505,982,033</b>	<b>198,552,285</b>	<b>13.2%</b>		
<b>8910 23</b>	<b>Airside E Shuttle Cars Replacement</b>												
Design	RS&H (note 1)				9,755	0	0	0	9,755	9,755	100.0%	12.0%	8.0%
Design	Walker				360,543	0	0	0	360,543	311,107	86.3%	10.0%	6.7%
Design	Lea + Elliot				1,098,904	0	0	0	1,098,904	277,849	25.3%		
Design	Jacobs (Note 2)				154,767	0	0	0	154,767	138,485	89.5%	13.0%	14.9%
Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	26,769,974	593,538	0	0	27,363,512	22,638,201	82.7%		
Construction	Johnson-Laux			Resolution No. 2025-14 2/3/2025	3,648,682	0	0	0	3,648,682	2,985,664	81.8%		
Other (In House/Misc)					542,964	0	0	0	542,964	524,584	96.6%		
<b>Total Project Costs/Budget Approved</b>		<b>34,591,000</b>	<b>33,982,767</b>		<b>32,585,587</b>	<b>593,538</b>	<b>0</b>	<b>0</b>	<b>33,179,126</b>	<b>26,885,644</b>	<b>81.0%</b>		
<b>Sub-Total Construction Master Plan Projects</b>		<b>\$ 787,384,000</b>	<b>\$ 787,384,000</b>		<b>1</b>	<b>\$ 1,117,067,783</b>	<b>\$ 388,914,250</b>	<b>\$ (4,024,460)</b>	<b>\$ 392,938,710</b>	<b>\$ 1,505,982,033</b>	<b>\$ 198,552,285</b>	<b>13.2%</b>	
<b>Sub-Total Construction Non-Master Plan Projects</b>		<b>\$ 138,093,700</b>	<b>\$ 139,719,567</b>		<b>17</b>	<b>\$ 132,972,032</b>	<b>\$ 1,488,871.31</b>	<b>\$ 807,209.91</b>	<b>\$ -</b>	<b>\$ 134,460,904</b>	<b>\$ 119,243,456</b>	<b>88.7%</b>	
<b>Total Construction</b>		<b>\$ 925,477,700</b>	<b>\$ 927,103,567</b>		<b>18</b>	<b>\$ 1,250,039,815</b>	<b>\$ 390,403,121</b>	<b>\$ (3,217,250)</b>	<b>\$ 392,938,710</b>	<b>\$ 1,640,442,936</b>	<b>\$ 317,795,740</b>	<b>19.4%</b>	
<b>Total - Projects in process Master Plan Projects</b>		<b>\$ 1,094,664,900</b>	<b>\$ 1,094,664,900</b>		<b>4</b>	<b>\$ 1,118,005,846</b>	<b>\$ 388,914,250</b>	<b>\$ (4,024,460)</b>	<b>\$ 392,938,710</b>	<b>\$ 1,506,920,095</b>	<b>\$ 199,014,706</b>	<b>13.2%</b>	
<b>Total - Projects in process Non-Master Plan Projects</b>		<b>\$ 455,469,800</b>	<b>\$ 758,842,207</b>		<b>61</b>	<b>\$ 290,426,590</b>	<b>\$ 1,720,293</b>	<b>\$ 807,210</b>	<b>\$ -</b>	<b>\$ 292,146,883</b>	<b>\$ 146,418,103</b>	<b>50.1%</b>	
<b>Grand Total</b>		<b>\$ 1,550,134,700</b>	<b>\$ 1,853,507,107</b>		<b>65</b>	<b>\$ 1,408,432,436</b>	<b>\$ 390,634,543</b>	<b>\$ (3,217,250)</b>	<b>\$ 392,938,710</b>	<b>\$ 1,799,066,978</b>	<b>\$ 345,432,808</b>	<b>19.2%</b>	



**Tampa International Airport & General Aviation Airports  
Capital Improvement Program  
FY 2027-2031**

\*For planning purpose only

		Estimated Total Cost
Project Year	Project Title	Board Budget
2027	Belly Cargo Facility Expansion	135,550,000
2027	Airside F Shuttle Cars Replacement	59,660,000
2027	Northwest Remain Overnight Parking Apron (Construction Only)	45,000,000
2027	Runway 1L/19R and TWY Reconfig - Rehab for when 1R/19L is OTS (Construction)	30,000,000
2027	Airside A Roof Replacement	29,530,300
2027	Main Terminal - Restroom Renovation and Addition of Universal Changing Stations	28,530,000
2027	Airside A Bag Sort Devices and Pushers Replacement	20,890,000
2027	Airside A Field Carpet, Floors Replacement and Interior Finishes Refurbishment	18,480,000
2027	Airsides Shuttle Lobby Doors Replacement and Upgrades	18,110,000
2027	Airside A Vertical Transportation Equipment Modernization	12,850,000
2027	Tree Trimming for Protection of R/W Surfaces (All Airports)	10,010,000
2027	FY 27 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	9,351,000
2027	Roof Rehabilitation and Replacements (Airside F Ancillary, Shooting Range, Sky Cen	7,960,500
2027	GA Pavement Rehab - Taxilanes VDF	7,530,000
2027	TPA Airfield Service Road Rehabilitation	7,190,000
2027	Concession Programming - Design	6,183,970
2027	FY 27 GA Airport Hangar and Terminal Bldg. Rehabilitation	5,800,000
2027	Airside C & E Guideway Painting	5,542,600
2027	Sewer and Grease Lines Rehab - Airside A, C and E Phase-2	5,140,000
2027	TPA Fuel Committee Projects	4,782,000
2027	Terminal Large Technology Refresh Phase 2	4,750,000
2027	Waterline Extension (VDF) - Design Only	3,000,000
2027	STPG Fire Detection System (LiDAR) Phase 2	3,000,000
2027	APM 1 eGates	2,770,000
2027	Dynamic Signage on Airport Entry & George Bean Parkway Phase 1	2,500,000
2027	Airside F Hydraulic Elevator Modernization	2,330,000
2027	ARFF Facility Refurbishment	2,270,000
2027	SkyConnect APM Substation Flood Protection	2,200,000
2027	FY ITS Commodity Purchases	2,200,000
2027	VDF Expand Parking Lot	2,050,000
2027	CCTV Server and Storage Refresh	1,800,000
2027	LTPG Electrical Room Flood Protection	1,520,000
2027	New Monument Signs for all GA Airports	1,450,000
2027	Fire Alarm System Upgrades Maint Term STPG LTPG Phase 4	1,343,437
2027	Common Use Passenger Processing System Enhancement	1,300,000
2027	Airside C Automated Exit Breach Control System	1,230,000
2027	Work Order System Replacement	1,000,000
2027	Authority-Wide Ditch and Pond Maintenance/Rehabilitation	1,000,000
2027	Enterprise Geographical Information Systems (eGIS)	1,000,000
2027	Records Management Software Upgrade	960,000
2027	Campus Traffic and Signage Improvements	896,332
2027	Maintenance and Tenant Contingency	448,000
2027	FY 27 TPA Building Structure Support	276,000
2027	Airside C Passenger Boarding Bridges Painting	265,400
2027	LTPG Toll Plaza Camera System Replacement	222,000
2027	GA Exhibit "A" - Property Maps	108,000
2027	SkyCenter One Building Contingency	100,000
<b>2027 Total</b>		<b>510,079,539</b>
2028	Runway 1R/19L Reconstruction (Construction)	228,800,000
2028	Taxiway C Concrete Pavement Reconstruction (Construction)	123,200,000
2028	Airside E Field Carpet, Floors, Furniture Replacement and Interior Finishes Refurbish	17,330,000
2028	Airside F Bag Sort Devices & Pushers Replacement	13,570,000

2028	Pilot Controlled Lighting System Upgrade (VDF)	10,870,000
2028	FY 28 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	9,707,300
2028	FY 28 Roof Rehabilitation and Replacements	7,335,000
2028	Runway 18-36 Crack Seal , Taxiways B,D,F, & Service Roads, Mill & Overlay , Parking	7,310,000
2028	FY 28 GA Airport Hangar and Terminal Bldg. Rehabilitation	6,840,000
2028	Cellular Distribution Antenna System – Transition of Ownership	5,000,000
2028	Stormwater & Storm Surge Resilience Projects PH2	5,000,000
2028	Terminal Large Technology Refresh Phase 3	3,500,000
2028	Private Wireless Implementation (CBRS)	3,000,000
2028	Waterline Extension Phase 1 (VDF) Construction	3,000,000
2028	Elevator Interior Glass Wall Upgrade	2,620,000
2028	Airfield Maintenance Equipment North Storage Building Addition	2,290,000
2028	FY ITS Commodity Purchases	2,200,000
2028	Taxiway A and B Bridge and Cargo Tunnel Rehab	1,550,000
2028	TPA Fuel Committee Projects	1,500,000
2028	Replace ARFF Vehicle (7692 Striker 3000 2011)	1,400,000
2028	AOC Expansion	1,380,000
2028	Airside A Sort Building, Airside E and Economy Garage Fire System Pumps/Heads R	1,300,000
2028	Common Use Passenger Processing System Enhancement	1,300,000
2028	Aircraft Rescue Fire Fighting facility and CRDC Chiller Replacement	1,020,000
2028	Perimeter Service Roads Rehabilitation (VDF)	670,000
2028	LED Replacement APMS 4	500,000
2028	Maintenance and Tenant Contingency	463,680
2028	Airside F Airline and TSA Space Rehabilitation	300,000
2028	FY 28 Refreshment of facilities being returned to HCAA	300,000
2028	Airside F passenger boarding bridge painting	245,000
2028	FY 28 TPA Building Structure Support	213,000
2028	Airfield Driving Simulator	310,000
2028	GA ALP Update	180,000
2028	Runway Incursion Warning System (RIWS)	170,000
2028	SkyCenter One Building Contingency	100,000
<b>2028 Total</b>		<b>464,473,980</b>
2029	Airside A Bag Sort Building Expansion	61,590,000
2029	Concession Programming - Construction PH 1	39,000,000
2029	Airsides A & E Restroom Refurbishment	16,580,000
2029	Airside C Bag Sort Devices and Pushers Replacement	14,360,000
2029	Roof Rehabilitation and Replacements	10,584,000
2029	Taxiway Improvements (Shoulders) - TW N and Associated Connectors	10,170,000
2029	FY 29 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	8,677,000
2029	FY 29 GA Airport Hangar and Terminal Bldg. Rehabilitation	8,340,000
2029	Tampa International Airport Master Plan Update	5,580,000
2029	Airside Aprons Pavement Rehab	5,110,000
2029	Terminal and Hangar Aprons (4135) Rehab (PCM)	4,838,354
2029	FY 29 Real Estate off-lease Refurbishment	4,300,000
2029	Terminal Large Technology Refresh Phase 4	4,000,000
2029	Waterline Extension Phase 2 (VDF) Construction	4,000,000
2029	Airside C Field Carpet and PBB Carpet Replacement	3,590,000
2029	Stormwater & Storm Surge Resilience Projects PH3	3,350,000
2029	Interior Cabling Replacement	3,000,000
2029	Taxiway S Rehab	2,800,000
2029	FY ITS Commodity Purchases	2,200,000
2029	Noise Study	1,900,000
2029	Baggage Handling Systems Servers Upgrade/Enhancement PT 1	1,850,000
2029	Cell Phone Lot LED Replacement	1,500,000
2029	TPA Fuel Committee Projects	1,500,000
2029	Public Safety Systems Upgrades	1,460,000
2029	O'Brien ST. & W. Spruce St Roadway Improvements	1,460,000
2029	Common Use Passenger Processing System Enhancement	1,300,000
2029	Fire System Refurbishment (VDF)	1,280,000
2029	Taxiway B concrete joint and slab rehabilitation	1,230,000
2029	Tampa Airport Website Refresh	850,000

2029	Integrated Risk Management Software	700,000
2029	Maintenance and Tenant Contingency	479,909
2029	Airside A Airline and TSA Space Rehabilitation	315,000
2029	NOC Server Room A/C Replacement	270,000
2029	FY 29 TPA Building Structure Support	209,000
2029	SkyCenter One Building Contingency	100,000
<b>2029 Total</b>		<b>228,473,263</b>
2030	Airside C Boarding Bridges, PCA AHU and GPU Replacements	71,674,384
2030	Rehab Aprons A, B and C (VDF)	38,431,000
2030	Employee Surface Parking West	25,786,000
2030	Mill & Overlay Runway 18-36, Taxiways B, D, F, East Hangar Taxilanes, Tiedowns I a	18,351,000
2030	Tree Trimming for Protection of R/W Surfaces (All Airports)	11,098,266
2030	Aircraft Rescue Fire Fighting alternative fuel training facility	6,310,100
2030	FY 30 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	3,759,000
2030	Remote transmitter receiver relocation	3,504,300
2030	Terminal Large Technology Refresh Phase 5	3,000,000
2030	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,870,360
2030	Structural and Pavement Rehabilitation (Placeholder)	2,666,384
2030	FY ITS Commodity Purchases	2,200,000
2030	IDF Technology Refresh	1,807,525
2030	Baggage Handling Systems Servers Upgrade/Enhancement PT 2	1,782,420
2030	Authority-wide Petroleum Storage Systems Refurbishment	1,552,500
2030	TPA Fuel Committee Projects	1,500,000
2030	Replace ARFF Vehicle (7696 Global Striker 1500 2020)	1,402,097
2030	Replace ARFF Vehicle (7693 Striker 3000 2013)	1,361,300
2030	Common Use Passenger Processing System Enhancement	1,300,000
2030	Ramp FedEx / Emory and Taxiway K Concrete Joint and Slab Rehabilitation	1,200,425
2030	Support Facilities Fiber Replacement	1,027,000
2030	ConRAC and Roadway Wayfinding	700,000
2030	Landside shuttle central control computers replacement	682,700
2030	VDF Master Plan Update	659,281
2030	Airside C Fire System Pumps & Heads Refurbishment	539,100
2030	Maintenance and Tenant Contingency	496,706
2030	Airside A Passenger Boarding Bridges Painting	301,100
2030	Airside E Airline and TSA Space Rehabilitation	258,916
2030	FY 29 TPA Building Structure Support	216,315
2030	SkyCenter One Building Contingency	100,000
<b>2030 Total</b>		<b>206,538,179</b>
2031	Incremental Gates (Airside B)	557,226,000
2031	Additional Parking	549,684,000
2031	Runway 1L/19R concrete pavement replacement including asphalt shoulders and blas	94,074,000
2031	Baggage Claim Expansion - Arrivals Levels Improvements	37,688,000
2031	Taxiways D, E, P, Q, R & S concrete pavement replacement	22,300,000
2031	Replace Parking Revenue Control System (PARCS) Equipment	16,296,766
2031	Employee Bus Replacement	11,514,577
2031	FY 31 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	6,876,500
2031	Airside C & F Restroom Refurbishment	6,348,300
2031	Parkway & Service Rd - Asphalt Pavement Rehabilitation	5,413,150
2031	Replace lighting on curbside drives	3,318,000
2031	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,970,823
2031	Main Terminal Complex Structural Envelope Restoration	2,521,437
2031	Ramp A Concrete Joint and Slab Rehabilitation	2,428,400
2031	FY ITS Commodity Purchases	2,200,000
2031	Terminal Large Technology Refresh Phase 6	1,888,300
2031	Airside F Automated Exit Breach Control System	1,750,000
2031	TPA Fuel Committee Projects	1,500,000
2031	Common Use Passenger Processing System Enhancement	1,300,000
2031	Crack seal Runway 4-22, Taxiways A, C, E, Taxilanes C-H and Mill & Overlay Taxiwa	1,023,000
2031	Roof Rehabilitation and Replacements (STPG/MT)	922,600
2031	Wildlife Management Program - Ph 1	901,796
2031	Main Terminal SWE escalators replacement	563,900

2031	Walter Corporate Hangar Rehabilitation (can be part of Real Estate off-lease refurb)	549,650
2031	Maintenance and Tenant Contingency	514,090
2031	Service road from gate P6a to P3 pavement replacement	336,000
2031	Airside C Airline and TSA Space Rehabilitation	237,537
2031	FY 29 TPA Building Structure Support	223,886
2031	Replace ARFF 6 F350 2018	220,000
2031	SkyCenter One Building Contingency	100,000
<b>2031 Total</b>		<b>1,332,890,712</b>