



# Aviation Authority

## Capital Improvement Program

### Project Status Report

November - December 2025



*Prepared by*  
*Planning and Development*  
*and*  
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# Capital Improvement Project Status Report Overview

The Capital Improvement Project Status Report has been updated through December activity.

The Capital Improvement Project Status Report is organized into following categories:

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The Capital Improvement Project Status Report consists of specific information for each project, including the project title, estimated costs, designer, contractor, airport, project description, a project update, and significant dates according to the latest schedule. The Active Projects Spreadsheet mirrors the projects listed within sections I through IV of the Capital Improvement Project Status Report and contains specific project details related to contract or agreement amounts, approved change orders or amendments, D/SBE target and achievement amounts. Projects within the Substantially Complete section will be shown for one month only.

The Authority routinely has miscellaneous small to medium size maintenance and rehabilitation construction projects with time constraints or limited competition. To provide an additional resource, a Job Order Contracting (JOC) solution utilizing a cooperative contract with Sourcewell has been approved by the Board through June 1, 2028.

The Substantially Complete spreadsheet will show all projects in the current fiscal year which achieved Substantial Completion. The spreadsheet provides additional information including the substantial completion date, an estimate of the final costs, and a comparison to the current budget.

The Five-Year Capital Improvement Program Outlook category consists of spreadsheets listing anticipated projects and estimated costs for the period 2027-2031. The estimated project cost includes initial in-house planning, advertising, design development, construction, construction management, construction contract administration, permitting and miscellaneous printing, copying and distribution costs and any other components associated with completion of the work.

Schedules and budgets are updated during the course of the project. Any changes will be reflected in the next posting of the report.

Please call Dan Porter at (813) 765-3082 or e-mail [dporter@TampaAirport.com](mailto:dporter@TampaAirport.com) if you have any questions regarding the Capital Improvement Program Status Report.

# Capital Improvement Project Status Report

## November - December 2025

### I. Projects in Planning

#### **#6745 21 WILDLIFE MANAGEMENT PROGRAM – PHASE 1**

*Substantial Completion:* 15-Jan-26  
*Current Budget:* \$639,300  
*Consultant:* RS&H  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* The purpose of this project is to deliver a multi-phase comprehensive program that will update and improve Tampa International Airport’s existing airport wildlife management program to ensure long-term compliance with FAA 14 CFR §139.337 – Wildlife Hazard Management.

*Project Status:* An Environmental Assessment (EA) for the Wildlife Management Program Phase 2 and North Employee Lot Expansion is being conducted as part of this project. A public hearing was held on November 12, 2025. The final review of the EA Document was conducted by the FAA in December with completion expected in January 2026.

#### **#7285 24 GENERAL AVIATION AIRPORT HANGAR & TERMINAL BUILDING REHABILITATION**

*Substantial Completion:* 2-Jul-27  
*Current Budget:* \$2,588,900  
*Consultant:* General Aviation Capital Projects Group  
*Airport:* Tampa International, Tampa Executive, Peter O. Knight, & Plant City

*Project Description:* The purpose of the project is the rehabilitation of hangars and building at all three General Aviation airports, including structures, slabs, painting, metal panels, doors, electrical, and finish upgrades.

*Project Status:* An Environmental Assessment (EA) for the Wildlife Management Program Phase 2 and North Employee Lot Expansion is being conducted as part of this project. The draft EA was sent to the regional FAA and FAA Headquarters offices for final review on June 24, 2025.

#### **#7335 26 FY26 STPG FIRE DETECTION SYSTEM (LIDAR) (PHASE 1)**

*Substantial Completion:* 30-Jun-27  
*Current Budget:* \$2,000,000  
*Consultant:* TBD  
*Airport:* Tampa International

*Project Description:* This project will provide LiDAR sensors and the associated artificial intelligence software to process smoke and fire detection in the short-term parking garage at the main terminal. This is the first phase of a two-phase project to completely install this solution throughout all six floors of the short-term garage.

*Project Status:* This project is scheduled to begin construction on November 1, 2025.

**#7350 26 PREMIUM PARKING INSTALLATION**

*Substantial Completion:* 26-May-27  
*Current Budget:* \$12,890,000  
*Consultant:* Manhattan/C&S  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The Airport Concessions Department evaluated the potential for Premium Public Parking Products at Tampa International Airport, offering reserved spaces with enhanced amenities near terminal and transport areas. The Planning Consultant analyzed customer interest in premium options for both the Long-Term and Economy Parking Garages. Additionally, the project includes installing a camera-based parking guidance system in the Short-Term Garage to improve customer convenience and reduce search time for available spaces.

*Project Status:* The project is expected to begin design in March 2026 following Board approval of a Part 1 supplement.

**#7465 26 FY26 TAMPA FUEL COMMITTEE AND FUEL FARM TANK EXPANSION**

*Substantial Completion:* 31-Mar-27  
*Current Budget:* \$32,075,200  
*Consultant:* N/A  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project funds the Tampa Fuel Committee’s Fiscal Year 2026 capital improvements at the Tampa Fuel Facility to enhance fueling operations, safety, security, and regulatory compliance. It also supports construction of two new two-million-gallon bulk fuel storage tanks and related infrastructure, expanding capacity in accordance with TPA’s 2022 Master Plan. Under the existing Fuel Facilities and Pipeline agreement, the Authority will provide funding and be reimbursed by the Committee under established terms.

*Project Status:* The FY25 Tank Engineering Project did not complete in FY25 and is continued in FY26. The current MOU will be amended once the additional Airside C Full Rewire monies (\$551,232 plus 10% contingency) are approved by the Authority February Board.

**#7470 26 TAXIWAY T RELOCATION**

*Substantial Completion:* 7-Apr-28  
*Current Budget:* \$18,006,900  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* The project involves realigning airfield infrastructure to meet FAA standards by reconstructing Taxiway T, two connecting taxiways, seven taxi lane connections to tenant facilities, and an adjacent vehicle service road. It also includes the removal of the existing Taxiway T and service road to accommodate the new layout. These improvements will enhance operational efficiency, safety, and compliance with current FAA design criteria.

*Project Status:* Advertisement for A/E selection began on November 6, 2025. Qualifications were submitted on December 30, 2025.

**#7475 26 VDF NEW MAINTENANCE FACILITY**

*Substantial Completion:* 28-Jan-28  
*Current Budget:* \$3,583,700  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* VDF

*Project Description:* The project addresses overcrowding and inadequate storage in the existing maintenance facility caused by growth in the general aviation department. It involves constructing a new open-air Equipment Storage Building and an Office Building adjacent to the current facility to support administrative functions and expanded fleet storage. These improvements will enhance operational efficiency, safety, and organization for maintenance staff and equipment.

*Project Status:* Project design is expected to begin in early April 2026.

**#7490 26 TPA AIRSIDE A CHILLER REPLACEMENT**

*Substantial Completion:* 30-Mar-29  
*Current Budget:* \$7,519,000  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will replace the chillers at Airside A due to their age and declining efficiency, which has led to increased maintenance costs and reduced reliability. The new chillers will improve energy performance, enhance system reliability, and ensure continued comfort for passengers and staff.

*Project Status:* Project is scheduled to start design in May 2026.

**#7500 26 POLICE K9 AND TRAINING FACILITY RENOVATION AND EXPANSION**

*Substantial Completion:* 3-Jul-28  
*Current Budget:* \$8,668,700  
*Consultant:* TBD  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The project includes the renovation and expansion of the existing Tampa International Airport Police Department (TPAPD) K9 facility to 6,100 sq. ft. along with the construction of a new 4,100 sq. ft. TPAPD Training facility and associated site improvements in the northeastern quadrant of the Tampa International Airport (TPA) airfield.

*Project Status:* Project is scheduled to start design in May 2026.

**#7510 26 PAGING SYSTEM UPGRADE – CAMPUS WIDE**

*Substantial Completion:* 9-Apr-28  
*Current Budget:* \$5,459,100  
*Consultant:* Altel  
*Contractor:* Altel  
*Airport:* Tampa International

*Project Description:* Atlas-IED (Innovative Electronic Designs) is the sole source provider of the paging system software and hardware at Tampa International Airport. They have recently notified the Authority that several components of the current CobraNet digital platform are no longer being produced due to the discontinuation of critical parts. Also, their spare parts stock is anticipated to run out in two years.

This project will have Altel Systems Group, Atlas-IED’s local authorized installer, replace the end-of-life paging system campus-wide with the newest hardware and software platform.

*Project Status:* Project is in final contract negotiations with vendor.

**#7515 26 GA PAVEMENT REHABILITATION (TPF, PCM, VDF)**

*Substantial Completion:* 5-Apr-27  
*Current Budget:* \$3,139,000  
*Consultant:* Michael Baker, International  
*Contractor:* TBD  
*Airport:* TPF, PCM, VDF

*Project Description:* This project focuses on pavement rehabilitation at select locations at PCM, VDF & TPF Airports. The existing asphalt concrete pavements at these airports have deteriorated over time and now exhibit several types of distress. These include block cracking, longitudinal and transverse cracking, weathering, raveling, utility cut patching, swelling, and ponding. These issues can contribute to the presence of Foreign Object Debris (FOD) on the airfield, which poses a risk of damaging aircraft during takeoff, landing, or taxiing.

*Project Status:* Design Work Order is under review.

**#7520 26 PARKING GARAGE REHABILITATIONS AND SKYCONNECT GUIDEWAY IMPROVEMENTS**

*Substantial Completion:* 19-Jul-28  
*Current Budget:* \$8,411,800  
*Consultant:* TBD  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* Rehabilitation of the Long Term Parking Garage (LTPG) Levels 3, 4, 5 and Façade including crack sealing, expansion joint replacement, pavement marking, painting and signage. Also included in this project are elevator lobby upgrades in the Short Term Parking Garage (STPG), Long Term Parking Garage and Economy Parking Garages (EPG) as well as replacement of weathered signage and painting on the top level of each garage. Lastly, this project includes the installation of supplemental drains on SkyConnect guideway.

*Project Status:* Design WO scheduled for issuance in December 2025.

**#7530 26 MAIN TERMINAL TECHNOLOGY MODERNIZATION PHASE 1**

*Substantial Completion:* 30-Jun-27  
*Current Budget:* \$1,250,000  
*Consultant:* TBD  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* This project will provide IT equipment, software, and technology modernization to meet the needs of the Authority relating to the aging main terminal technology infrastructure. This program is made up of five phases over five years, will take major aging solutions and bring them up to speed to meet the needs of the changing technological solutions driving our passenger experience.

*Project Status:* This project is scheduled to begin construction on November 1, 2025.

**#7535 26 MT AND AIRSIDE FINISHES REFURBISHMENT AND CARPET REPLACEMENT**

*Substantial Completion:* 8-Dec-27  
*Current Budget:* \$6,708,500  
*Consultant:* TBD  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The project will consist of refurbishments to the Main Terminal Transfer Level and Airside C along with carpet replacement at Airside F to improve the customer experience and extend the useful service life of the facilities.

*Project Status:* Design WO scheduled for issuance in December 2025.

**#7540 26 LONG-TERM PARKING GARAGE (LTPG) HELICES LIGHTING REPLACEMENT**

*Substantial Completion:* 9-Aug-27  
*Current Budget:* \$2,635,200  
*Consultant:* Walker  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* To support energy efficiency and sustainability goals, the Hillsborough County Aviation Authority will replace outdated lighting on the Long-Term Parking Garage helices with modern LED fixtures. The project will remove and replace existing in-wall lights to improve illumination, safety, and aesthetics while reducing energy use and maintenance costs. The new fixtures will meet current electrical and safety standards and complement the garage’s architectural design.

*Project Status:* During this reporting period, a design Work Order was issued to Walker Consultants to test and assess the existing in-wall lighting system at the LTPG. The evaluation will be performed concurrently with the STPG investigation to maximize efficiency and determine the feasibility of reusing existing conduits for new lighting. Walker’s findings will inform the design, schedule, and cost of the LTPG Helix Lighting Project.

**#7555 26 TPF SEAWALL REHABILITATION**

*Substantial Completion:* 5-Apr-27  
*Current Budget:* \$3,033,300  
*Consultant:* RS&H  
*Contractor:* TBD  
*Airport:* Peter O. Knight Airport

*Project Description:* The Hillsborough County Aviation Authority has observed and assessed damage to the seawall on the east side of the airfield at Peter O. Knight Airport. One (1) major failure of the seawall was observed where the seawall rebar failed, and moisture was able to enter the crack in the seawall, resulting in the wall pulling apart. The wall was observed to be offset on the inward side. Cracking was noted throughout the length of the seawall.

*Project Status:* Design Work Order is under review.

**#7560 26 FY26 ITS CAPITAL COMMODITY PURCHASES**

*Substantial Completion:* 30-Jun-27  
*Current Budget:* \$1,900,000  
*Consultant:* N/A  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will provide IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the eighth year of this initiative, which will encompass the FY26 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more of the Authority solutions.

*Project Status:* This project is scheduled to begin construction on November 1, 2025.

**#7580 26 FY26 ITS SPECIAL COMMODITY PURCHASES PHASE 2**

*Substantial Completion:* 30-Jun-27  
*Current Budget:* \$1,400,000  
*Consultant:* N/A  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will procure IT equipment, software, and technology modernization to meet any unique challenges that have presented themselves to the Authority and need to be corrected. This program can address hardware, software or any other technological needs that have presented some form of risk to the Authority. This CIP will serve as the conduit for the technology team to present solutions to the Development Committee for their approval to take corrective action for the issues identified.

*Project Status:* This project is scheduled to begin construction on November 17, 2025.

**#7585 26 ECONOMY PARKING ROAD & SKYCENTER DRIVE IMPROVEMENTS**

*Substantial Completion:* 26-Oct-27  
*Current Budget:* \$3,500,000  
*Consultant:* Michael Baker, International  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* This project will add two travel lanes on SkyCenter Drive between Economy Parking Road and the Cell Phone Lot’s northern entry and a dedicated right turn lane on eastbound Economy Parking Road for SkyCenter Drive. A three-way traffic signal will be added at the intersection of SkyCenter Drive and Economy Parking Road. A traffic study will be performed prior to design to assist in the new signal design and to evaluate configuration, marking, and signing of both entrances/exits from the Cell Phone Lot onto SkyCenter Drive to improve traffic movement.

*Project Status:* Design Work Order has been executed. Field investigations to begin in mid January.

**#7590 26 FY26 COMMON USE PASSENGER PROCESSING SYSTEM (CUPPS)**

*Substantial Completion:* 30-Jun-27  
*Current Budget:* \$1,100,000  
*Consultant:* N/A  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will provide IT equipment, software and the modernization of technology as needed, to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 60% of the Authority ticket counters and boarding gates have been converted to Common Use over the past eight years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present and procure new technology, provide software support and software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience.

*Project Status:* Processing and Construction commenced as scheduled on November 1, 2025. The project is off to a busy start including the software upgrade of the Common Use platform EASE to the current version ACUS. This is a significant change but a major enhancement to the platform. The project is on budget and has a lengthy list on conversions and enhancements this fiscal year.

**#7610 26 TPA AIRSIDE F PCA CHILLER REPLACEMENT**

*Substantial Completion:* 6-Jul-28  
*Current Budget:* \$3,655,000  
*Consultant:* TBD  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The replacement of the PCA chillers at Airside F, due to their age and declining efficiency, which has led to increased maintenance costs and reduced reliability. The new PCA chillers will improve energy performance, enhance system reliability, and ensure continued comfort for passengers and staff.

*Project Status:* Project is scheduled to start design in May 2026.

### **#7630 26 ECONOMY PARKING GARAGE (EPG) NORTH AND SOUTH A/C REPLACEMENT**

*Substantial Completion:* 3-May-2027  
*Current Budget:* \$994,000  
*Consultant:* Michael Baker, International  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The objective of this project is to replace the air conditioning units for the elevator lobby and elevator machine rooms in both the North and South Economy Parking Garages. The existing units, installed in 2005 for the North Garage and 2008 for the South Garage, are original equipment that has exceeded their typical 15-year lifespan. Maintenance and the design consultant recommend replacing a total of ten (10) packaged units: six (6) in the South Garage and four (4) in the North Garage.

*Project Status:* Design Work Order is expected in the coming weeks.

### **#7640 26 AIRSIDE C AIRLINE AND TSA SPACE REHABILITATION**

*Substantial Completion:* 9-Oct-2026  
*Current Budget:* \$200,000  
*Consultant:* N/A  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will refurbish tenant work areas at Airside C to maintain clean, functional spaces for Southwest Airlines, TSA, and Alaska Airlines. It includes updating interior finishes that no longer meet airport standards within approximately 19,775 square feet of leased space. The effort supports a planned five-year refurbishment cycle across all airside to ensure consistent quality and upkeep.

*Project Status:* Airside C Tenant rehab is on schedule for a April 8, 2026 kick off meeting and a May 11, 2026 start date.

### **#7650 26 AIRSIDE A BOARDING BRIDGE CARPET REPLACEMENT**

*Substantial Completion:* 6-Mar-2026  
*Current Budget:* \$100,000  
*Consultant:* N/A  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* The purpose of this project is to provide new carpet in the 15 passenger boarding bridges at Airside A. The carpet was last replaced under a 2018 project. It is envisioned that this carpet is replaced every five years. The project will remove, dispose of and replace all of the carpet in the bridges.

*Project Status:* Because the budgetary quote was below the minimum for Capital Projects, this project will be funded using the maintenance planned contingency before the end of next year's physical budget year and will no longer be tracked as a Capital Project.

**#7670 26 SANITARY AND GREASE LINE REPLACEMENT**

*Substantial Completion:* 20-Mar-2028  
*Current Budget:* \$6,250,000  
*Consultant:* General Consultant - Michael Baker  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The project will replace deteriorated sanitary sewer and grease lines in the Main Terminal and Airside F, many of which are over 30 years old and suffering from corrosion, leaks, and blockages. Recent inspections revealed structural issues, mixed pipe materials, and limited clean-outs, all contributing to drainage inefficiencies and frequent maintenance disruptions. As part of a multi-year program, future work on Airsides A, C, and E may be added depending on need, budget, and project phasing.

*Project Status:* Design WO scheduled for issuance in January 2026.

**#8410 21 TPA REAL ESTATE DEVELOPMENT**

*Substantial Completion:* September 2022  
*Current Budget:* \$250,000  
*Consultant:* RS&H  
*Contractor:* In-House Projects Team  
*Airport:* Tampa International

*Project Description:* The purpose of this project is a multi-year project of on-call development support services, planning, preliminary engineering, design, and construction for the future commercial development of various locations.

*Project Status:* There is no current activity. Project closeout is withheld until the follow-on and related Real Estate Development projects (8520 24 and 7375 25) have been fully completed whereby a comprehensive closeout will be reported on.

## II. Projects in Design

### **#6595 19 SHORT TERM PARKING GARAGE HELIX LIGHTING REPLACEMENT**

<i>Substantial Completion:</i>	TBD
<i>Current Budget:</i>	\$546,600
<i>Consultant:</i>	Walker
<i>Contractor</i>	TBD
<i>Airport:</i>	Tampa International

*Project Description:* The scope of this project will address the existing lights in the parapet walls and ceiling on the up and down helices.

*Project Status:* During this reporting period, a design Work Order was issued to Walker Consultants to test and assess the existing in-wall lighting system at the STPG. The evaluation will be performed concurrently with the LTPG investigation to maximize efficiency and determine the feasibility of reusing existing conduits for new lighting. Walker’s findings will inform the design, schedule, and cost of the STPG Helix Lighting Project.

### **#6910 22 LTPG LEVEL 6 REHABILITATION & STAIR TOWER/ELEVATOR PENTHOUSE ROOF REPLACEMENT**

<i>Substantial Completion:</i>	July 2026
<i>Current Budget:</i>	\$3,653,700
<i>Consultant:</i>	Walker
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

*Project Description:* The purpose of this project is to rehabilitate and extend the life of the Long-Term Parking Garage. New scope elements have been added to waterproof the building envelope of the Alstom & Flagship office located on top of the LTPG which is exhibiting leaking.

*Project Status:* During this reporting period, the Authority Board awarded the project to Restocon on November 6, 2025. The Notice to Proceed (NTP) was subsequently issued to Restocon as scheduled on December 8, 2025.

### **#7215 24 REPLACE PARKING REVENUE CONTROL SYSTEM (PARCS) EQUIPMENT**

<i>Substantial Completion:</i>	22-Feb-2027
<i>Current Budget:</i>	\$9,284,000
<i>Consultant:</i>	Manhattan
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

*Project Description:* The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

*Project Status:* The Guaranteed Maximum Price was finalized and submitted on November 20, 2025. The Board approved the Part 2 Agreement on December 4, 2025. NTP is expected in January 2026.

### **#7310 24 AIRSIDE E COOLING TOWER REFURBISHMENT**

*Substantial Completion:* 31-Mar-2026  
*Current Budget:* \$2,205,200  
*Consultant:* TBD  
*Airport:* Tampa International

*Project Description:* The purpose of the project is to refurbish the Airside E cooling tower systems as part of a comprehensive maintenance planning process. Using reclaimed water in the cooling towers over the last 10 years has noticeably shortened the life of the equipment in the tower due to its corrosive properties. Unique features of the system have become evident over time and are contributing to the recirculation of the exhaust plume and multiple leaks within the interior water distribution piping to the tower. This occurrence has accelerated failures of various components of the cooling tower such as gearboxes, actuators, fan blade assemblies, electrical conduits, and controls/safety devices. Due to the Airside E Security Screening Checkpoint Expansion project (SSCP), a project phasing will be needed with Phase 1 noted as work that can take place inside the cooling tower while the SSCP project is complete, and Phase 2 will be all other work outside of the cooling tower. Phase 2 will begin in December 2024.

*Project Status:* During this reporting period, the construction contract was awarded to Carrier Corporation at the November 6, 2025 HCAA Board Meeting.

### **#7322 26 FIRE ALARM SYSTEM UPGRADES – PHASE 3**

*Substantial Completion:* 6-Feb-27  
*Current Budget:* \$1,077,400  
*Consultant:* Johnson Controls  
*Airport:* Tampa International

*Project Description:* This third phase of the airport’s fire alarm system upgrade addresses the discontinuation of legacy Simplex components due to manufacturing and supply chain issues. The project will replace obsolete equipment throughout the Main Terminal, airside, parking garages, and other facilities. Work includes upgrading panels, power supplies, network components, and AOC workstation screens to ensure system reliability and compliance with current standards.

*Project Status:* During this reporting period, the project was awarded at the 2025 December Board Meeting to Johnson Controls, Inc.

### **#7325 25 EMERGENCY GENERATORS & DOCKING STATIONS**

*Substantial Completion:* March 2027  
*Current Budget:* \$4,936,000  
*Consultant:* Michael Baker International  
*Contractor:* Ring Power Corporation  
*Airport:* Tampa International

*Project Description:* This project will replace the emergency generators for Airsides A & F and the Long-Term Parking Garage that have reached the end of their service life. The project will also install new docking stations at Airsides C & E to supplement the existing emergency generators.

*Project Status:* Procurement of long lead items is ongoing.

**#7340 25 ARFF DORM & RESTROOM RENOV**

*Substantial Completion:* July 2026  
*Current Budget:* \$1,856,800  
*Consultant:* Michael Baker International  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* The ARFF Station at Tampa International Airport (TPA) was originally constructed and opened for operations in 2006. Additional space is needed to increase the total number of dorms from the current 14 to a capacity of 17. The second portion of work is to address water leaks, structural deficiencies, and deteriorated conditions in the primary men’s, women’s, and Captain’s restrooms in the dormitory area of the building.

*Project Status:* Bids were received in July 2025 and construction contract was awarded at September 2025 board meeting. The NTP for construction has been issued and the project is currently under construction. The project is scheduled to be substantially complete in July 2026.

**#7355 25 LTPG FIRE SUPPRESSION REFURB  
FDOT FM455229-1 (\$410,000)**

*Substantial Completion:* July 2026  
*Current Budget:* \$732,600  
*Consultant:* RS&H  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* The purpose of this project is to replace the existing fire suppression system located in the Long-Term Parking Garage (LTPG) at Tampa International Airport. The existing Fire Suppression system was installed in 1997, and the useful life expectancy of the pumps and controllers is 20 years and the pipes and fittings 30 years. This project consists of the design and construction to include removal and replacement of the existing fire pump, jockey pump, controllers, associated piping, grooved fittings, and electrical connections within the LTPG fire pump room.

*Project Status:* During this reporting period, the Authority Board awarded the project to Restocon on November 6, 2025. The Notice to Proceed (NTP) was subsequently issued to Restocon as scheduled on December 8, 2025.

**#7360 25 RED SIDE DEPARTURES LEVEL TRAFFIC COATING**

*Substantial Completion:* November 2026  
*Current Budget:* \$1,683,000  
*Consultant:* TBD  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The purpose of this project is to rehabilitate the Red Side Departures Level Drive to extend its useful life and maintain it in a safe condition. The rehabilitation will help prevent this elevated structure from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration.

*Project Status:* During this reporting period, the 90% and 100% design deliverables have been received and the project remains within budget. The schedule was updated to incorporate the anticipated construction duration from the 100% design, reducing the substantial completion (SC) date by 46 days to align with Project 6860 21 (A&C Guideway), which will be bid together as one package.

### **#7365 25 A/S A&F BAG SORT LIGHT FIXTURES REPLACEMENT**

*Substantial Completion:* June 2026  
*Current Budget:* \$1,230,600  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* The Airside A Bag Sort and Airside F Bag Sort facilities consist of metal halide light fixtures which have reached the end of their useful life and have been identified for replacement. The fixtures have exhibited failures consisting of overheating and shattering causing concern for personnel and equipment. The project also includes the replacement of existing fluorescent light fixtures that have reached the end of their useful life with LED fixtures. Other benefits to the project consist of improved facility lighting, energy efficiencies and reduced replacement cycles via the proposed replacement with LED fixtures.

*Project Status:* Final Documents were received Dec. 10, 2025. Project to be advertised mid-February.

### **#7375 25 REAL ESTATE DEVELOPMENT**

*Substantial Completion:* Sept 2026  
*Current Budget:* \$2,668,000  
*Consultant:* Michael Baker International  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The purpose of the project is to provide planning, design, and construction to facilitate future tenant development of properties at various locations around the airport campus. Possible improvements that may be implemented utilities modifications; pavement and building foundation demolition; pavement rehabilitation; fencing installation; and other improvements.

*Project Status:* 90% design documents were received Dec. 22, 2025. This project is on schedule and under budget.

### **#7385 25 GA APRON REHABILITATION – TPA FDOT FM44476-1 (\$4,346,000)**

*Substantial Completion:* May 2027  
*Current Budget:* \$13,996,000  
*Consultant:* Mead & Hunt  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project consists of the rehabilitation of the asphalt apron located in front of the Fixed Base Operators (FBO) at Tampa International Airport (TPA). The rehabilitation is expected to consist of milling and overlaying of asphalt surfaces on this apron.

*Project Status:* During this reporting period, the 30% design deliverables were received and the project remains within budget and on schedule.

**#7415 25 ANCILLARY BUILDING ROOF REHAB**

*Substantial Completion:* October 2026  
*Current Budget:* \$1,789,300  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* The project stems from a 2024 TPA-campuswide roof assessment that evaluated the conditions of over 60 Authority-owned roof areas. Of the roof areas assessed, two warranted immediate remediation efforts due to their age and condition. Airside C has roughly 8,000 SF of low slope roof areas and Airside E Gatehouse roof both have advanced states of deterioration. These roofs have reached the end of their useful life and require repair greater than typical maintenance.

*Project Status:* Bids were opened Dec. 17, 2025. The apparent low bidder is Atlas Apex Roofing. The contract will be presented for award at the HCAA Board meeting on February 5th.

**#7435 25 TPA AIRFIELD ELECTRICAL VAULT STORM SURGE PROTECTION**

*Substantial Completion:* March 2026  
*Current Budget:* \$2,484,300  
*Consultant:* RS&H  
*Contractor:* H. L. Pruitt  
*Airport:* Tampa International

*Project Description:* Due to the criticality of the east and west airfield electrical vaults and their potential vulnerability to storm-surge and flooding impacts, the project involves the purchase and installation of temporary flood barrier panels to help mitigate this risk. The proposed flood panels would be 9 feet in height and wrap around the entirety of both electrical vaults (both within the electrical vault enclosure and outside of the AOA fence line by ARFF). Installation of these panels will require construction of the appropriate concrete and/or asphalt foundation around the vaults for panel anchoring, as well as modification of the AOA fence to enable connection of the panels both inside and outside the AOA area. In addition, four sump pumps will be installed to remove any collected rainwater inside the barrier area, and electrical conduit will be waterproofed to prevent water intrusion into the vault areas. The panels will be stored near the electrical vaults year-round and installed only in the event of an impending storm.

*Project Status:* Due to longer-than-expected lead times for procurement of the flood barrier system, the initial Notice to Proceed (NTP) was retracted and replaced with a “Notice to Procure.” As a result, the expected NTP date has been moved to January 2026. The construction completion date remains on schedule at this time. This change in schedule will have a minimal budget impact, which is currently being finalized, and is anticipated to benefit the overall project budget.

**#7460 26 AIRSIDE E PASSENGER BOARDING BRIDGE REPLACEMENT**

*Substantial Completion:* 1-Sep-28  
*Current Budget:* \$35,879,400  
*Consultant:* Mead & Hunt  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* The project will consist of replacing all passenger boarding bridges in Airside E with glass-sided bridges and includes equipment and associated improvements to support their new systems.

*Project Status:* The Consultant Agreement was awarded to Mead & Hunt (M&H) at the September 2025 Board Meeting. The budget is being revised based on the fee negotiations with M&H and the contract awarded amount. Additional information will be obtained during the 30% site investigations, with a clearer understanding expected after the 60% design deliverables. The Project Team has also been updated to note a new Project Director and include new team members from various HCAA Departments. The project schedule is being updated to note the actual Design Work Order approval date, October 7, 2025. All other design deliverable dates will remain the same.

**#7480 26 FY26 FINANCIAL SYSTEM UPGRADE**

*Substantial Completion:* 31-Mar-27  
*Current Budget:* \$9,961,300  
*Consultant:* Oracle  
*Contractor:* Oracle  
*Airport:* Tampa International

*Project Description:* This project will address critical challenges with the current Oracle MyHub (Enterprise Resource Planning) system utilized by HCAA as it approaches end of life.

*Project Status:* The FY26 Financial System Major Upgrade project experienced delays due to scope changes and leadership transitions, prompting a schedule re-baseline request without budget impact. As of December, procurement for Oracle ERP and UKG HCM subscriptions and consulting services is complete, with board approval and internal pre-kickoff activities finalized. Project teams are now coordinating vendor engagement to move forward with implementation.

**#7620 26 PCM/VDF NAVAID REPLACEMENT**

*Substantial Completion:* 9-Feb-27  
*Current Budget:* \$737,800  
*Consultant:* RS&H  
*Contractor:* In-House  
*Airport:* Tampa International

*Project Description:* This project involves replacing the Automated Weather Observing System (AWOS) at Tampa Executive Airport (VDF) and Plant City Airport (PCM), as well as upgrading the Precision Approach Path Indicator (PAPI) and Runway End Identifier Lights (REILs) at PCM.

*Project Status:* The NAVAID project is on schedule and within budget. The Purchase Orders for the AWOS at PCM and VDF have been issued. The Purchase orders for the PAPI and REILs at PCM have been issued. Plant City Airport PAPI Study Work Order (WO26-04) has been executed to Michael Baker per the schedule and has been completed.

**#8505 23 WILDLIFE MANAGEMENT PROGRAM – PHASE 2**

*Substantial Completion:* 2-Mar-27  
*Current Budget:* \$20,898,856  
*Consultant:* Mead & Hunt  
*Airport:* Tampa International

*Project Description:* The scope of this project consists of environmental permitting and the removal of wildlife habitat within the TPA Aircraft Operations Area to reduce the potential for wildlife hazards to aircraft.

*Project Status:* Work continues on procurement of wetland credits to finalize the required permitting. Final review of construction documents submitted on November 3, 2025 was conducted in preparation for construction procurement. Permitting work continued for Gopher Tortoise relocation to southeast Hillsborough County. Final review of construction documents submitted on November 3, 2025 was conducted in preparation for construction procurement. Solicitation for construction began on November 21, 2025. Bids for the projects are due on January 28, 2026.

**#8510 23 NORTH EMPLOYEE PARKING LOT EXPANSION**

*Substantial Completion:* 2-Mar-27  
*Current Budget:* \$8,675,000  
*Consultant:* Mead & Hunt  
*Airport:* Tampa International

*Project Description:* The scope of this project consists of the expansion of the north employee parking lot to accommodate future airport growth projections and the rehabilitation of the existing parking lot pavement with a sealcoat.

*Project Status:* Work continues on procurement of wetland credits to finalize the required permitting. Final review of construction documents submitted on November 3, 2025 was conducted in preparation for construction procurement. Solicitation for construction began on November 21, 2025. Bids for the projects are due on January 28, 2026.

**#8515 24 WESTSIDE CHECKED BAGGAGE SCREENING SYSTEM RELOCATION AND UPGRADES (DESIGN ONLY)**

*Substantial Completion:* 24-Aug-28  
*Current Budget:* \$11,330,300  
*Consultant:* HP/HNTB  
*Airport:* Tampa International

*Project Description:* The purpose of the project is to replace and upgrade the checked baggage screening system within the main terminal supporting the Westside Airsides (D, E, and F)

*Project Status:* Approved at the May 23, 2024, DC meeting. However, the Part 2 construction funding will be added to the FY26 budget given the value of the scope of work. A study was performed to evaluate additional potential design options in conjunction with the Airside D Development program. The designer’s report was submitted per schedule and the options are currently being evaluated.

### **#8525 25 AIRSIDE E ROOF REPLACEMENT**

#### **FDOT F.M. #452901-1 (\$6,000,000)**

*Substantial Completion:* 8-Oct-2027  
*Current Budget:* \$30,334,900  
*Design-Builder:* HC Beck  
*Airport:* Tampa International

*Project Description:* This project provides for the replacement of the roof system at Airside E. It will include replacement of the standing seam metal and low sloped roof systems, gutters, and all of the other ancillary roof accessories required to ensure a watertight structure.

*Project Status:* The NTP for construction was issued in November 2025 and construction is currently under way.

### **#8650 26 R/W 1R-19L AND T/W C RECONSTRUCTION (DESIGN ONLY)**

*Substantial Completion:* 6-Jun-30  
*Current Budget:* \$35,552,300  
*Consultant:* AECOM  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* Runway 1R 19L and Taxiway C pavements, originally reconstructed in 1988–1989, have experienced accelerated deterioration despite ongoing repairs. A 2024 pavement study found Taxiway C has no remaining life and Runway 1R 19L only 3–6 years of service left. Based on these findings and increasing maintenance needs, full reconstruction of the pavement complex is recommended as the most effective solution.

*Project Status:* The design contract was awarded by the Board on November 6, 2025. A work order was issued on November 20, 2025 and design has begun. Field work occurred throughout November and December.

### **#8660 26 REHABILITATE R/W 1L-19R COMPLEX (DESIGN ONLY)**

*Substantial Completion:* 9-Oct-27  
*Current Budget:* \$2,439,500  
*Consultant:* AECOM  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* Parallel Runways 1L-19R and 1R-19L typically split in half 90% of the air traffic at the airport. When reconstruction occurs on Runway 1R-19L, the airport will be dependent on Runway 1L-19R for 90% of all air carrier traffic. Due to the heavy reliance on a single runway, the project will rehabilitate Runway 1L-19R and the associated taxiways W and V including connectors to reduce the risk of any unexpected repairs during the reconstruction period. The project may include other modifications to Taxiways V and W to comply with required FAA criteria as a result of impacts from new Airside D.

*Project Status:* The design contract was awarded by the Board on November 6, 2025. A work order was issued on November 20, 2025 and design has begun. Field work occurred throughout November and December.

**#8665 26 NORTHWEST REMAIN OVERNIGHT PARKING APRON (DESIGN ONLY)**

*Substantial Completion:* 15-Oct-27  
*Current Budget:* \$5,084,600  
*Consultant:* AECOM  
*Contractor:* TBD  
*Airport:* Tampa International

*Project Description:* Tampa International Airport is facing a shortage of aircraft parking positions to accommodate remain-overnight (RON) and diverted flights due to increased airline activity and limited gate availability. A recent demand analysis identified a current deficit of about 14 RON spaces, which will persist even after Airside D opens. The project includes further evaluation of potential parking areas, aircraft maneuverability, and associated environmental, stormwater, and geotechnical considerations to address future RON capacity needs.

8420

*Project Status:* During this reporting period, the Consultant Agreement was awarded to AECOM at the November 2025 Board Meeting. The project budget was updated to reflect negotiated fees and the contract award, and the schedule was revised to align with the 8660 26 R/W 1L-19R Complex timeline. Consequently, design deliverables, bid, award, and Notice to Proceed (NTP) dates have been adjusted, with substantial completion now anticipated by December 31, 2027. This update also reflects AECOM’s design work order approval on November 20, 2025.

### **III. Projects Undergoing Construction/Implementation**

#### **#6765 22 GENERAL AVIATION FACILITIES REHABILITATION**

*Substantial Completion:* April 2026  
*Current Budget:* \$3,922,154  
*Consultant:* General Aviation Capital Projects Group  
*Contractor:* N/A  
*Airport:* Peter O. Knight (TPF), Tampa Executive (VDF), & Plant City (PCM)

*Project Description:* The purpose of this project is to extend the useful life of various hangars and facilities at all three General Aviation (GA) airports exhibiting signs of deterioration which warrant rehabilitation. This will continue to maintain the high standard of facilities provided by the Authority to its tenants.

*Project Status:* The General Aviation Capital Projects Group reached 50% completion of this project on October 22, 2025. The team has completed Hangar 5300 at Tampa Executive Airport, Hangar 2600 at Plant City Airport, and the Administration Building 2800 at Peter O. Knight Airport.

#### **#6971 24 MAIN TERMINAL LED UPGRADE PHASE 2**

*Substantial Completion:* 30-Apr-2025  
*Current Budget:* \$2,208,200  
*Consultant:* RS&H  
*Airport:* Tampa International

*Project Description:* The scope of the project will replace two of the 12-year-old LED signs on the walls going to the escalator from the Transfer level to the Baggage level, as well as all supporting power, data cabling network equipment, content support hardware and any other LED location the Authority requires LED signage.

*Project Status:* We anticipate the closing of this project by the end of January as we still have 87K of encumbered funds and outstanding work. Due to the amount of time it has been encumbered we will begin reviewing each open PO for validity and an expected completion date. The project has been a stunning success and walking the main terminal speaks for itself.

#### **#6975 24 BAGGAGE HANDLING SYSTEM UPGRADE AND ENHANCEMENT PHASE 2**

**FDOT FM#438711-1 (\$1,089,150)**

*Substantial Completion:* 3-Mar-2025  
*Current Budget:* \$2,950,000  
*Consultant:* TBD  
*Airport:* Tampa International

*Project Description:* The scope of the project is the first phase of replacing end-of-life equipment for the Baggage Handling System and implementing any needed upgrades or enhancements to the supporting software.

*Project Status:* Replacement servers have been installed and configured, and the old ones decommissioned. Obtained additional software for monitoring the BHS system along with security tooling. We have obtained and installed the replacement storage array for the BHS servers. Completed the migration of most data, engaging with vendor for additional support to complete the work.

### **#6990 23 PUBLIC SAFETY ALERT SYSTEM**

#### **FDOT F.M. 448737-1 (\$910,000)**

*Substantial Completion:* Dec 2025  
*Current Budget:* \$1,700,000  
*Consultant:* RS&H  
*Contractors:* Convergint/COMCO/AVI  
*Airport:* Tampa International

*Project Description:* The scope of the project will enhance public safety by implementing an alert system for indoor areas of Tampa International Airport. The solution will enable the Authority's Police department to identify and rapidly respond to threats, allowing them to ensure public safety more efficiently.

*Project Status:* Installation of the system is complete in all areas with the exception of the Red VCB, which will be installed at a later date. Continuing to bring the sensors online and commission the system.

### **#7065 23 REPLACE AUTOMATIC DOORS**

*Substantial Completion:* 5-June-2025  
*Current Budget:* \$2,052,900  
*Consultant:* RS&H  
*Airport:* Tampa International

*Project Description:* The scope of this project is to replace the automatic doors serving the Main Terminal and parking garage penthouses that have reached the end of lifecycle.

*Project Status:* Project under contract with Rycon. The project has encountered delays. Currently, the Contractor started working on the door's replacement of Baggage Claim – Red side and then proceeding with Ticketing level.

### **#7085 23 WAYFINDING TOUCH SCREEN REPLACEMENT**

*Substantial Completion:* 31-Dec-2024  
*Current Budget:* \$294,500  
*Consultant:* 22Miles, Inc.  
*Airport:* Tampa International

*Project Description:* The scope of this project will refresh the fifteen wayfinding signs currently in operation. It will bring a \$100,000 software content refresh that was reviewed with a wayfinding group that included Marketing, Concessions, IT, and Operations to ensure the quality, functionality, and accuracy of the new content. The current locations will also be assessed regarding retaining them, moving them, or to add any additional locations.

*Project Status:* This project has finally reached the completion of design and testing. We are scheduled to meet with the review committee for production rollout in January and will be completely rolled out in February and ready for closeout. This project will come in under budget.

**#7100 23 ASPHALT REHABILITATION OF R/W 10-28 AND REPLACEMENT OF MISCELLANEOUS CONCRETE SLABS**

**FDOT F.M. #436832-1 (\$739,128), #440564-1 (\$1,500,000), #440562-1 (\$118,240.72), #438713-1(\$541,367)**

*Substantial Completion:* 11-Dec-2025  
*Current Budget:* \$17,360,600  
*Consultant:* AECOM  
*Contractor:* Ajax Paving  
*Airport:* Tampa International

*Project Description:* The scope of this project is to rehabilitate asphalt pavements for Runway 10-28 and replacement of miscellaneous airfield concrete slabs throughout the airfield as well as the replacement of touchdown zone (TDZ) lights and adjustments to existing in-pavement structures. The project also includes a pavement rehabilitation study to determine the remaining life of Runway 1R-19L and Taxiway C.

*Project Status:* Construction continued with work on both Runway 10-28 and Runway 1R-19L. The substantial completion date is delayed due to Contractor delays.

**#7120 23 SHORT TERM PARKING GARAGE LEVEL 4 AND ENTRY/EXIT RAMPS REHABILITATION; LEVEL 9 LIGHT POLES REPLACEMENT**

*Substantial Completion:* December 2025; March 2026  
*Current Budget:* \$4,715,700  
*Consultant:* Walker Consultants; Michael Baker International  
*Contractor:* Restocon Corporation; Johnson-Laux Construction LLC  
*Airport:* Tampa International

*Project Description:* The scope of this project consists of rehabilitation to Level 4 and the Entry and Exit ramps into and out of the Short-Term Parking Garage.

*Project Status:* The ramp & roadway rehabilitation portion of this project received Substantial Completion on Dec. 15, 2025. Light pole delivery for the Level 9 portion of this work is expected early February 2026.

**#7165 23 INTEGRATED RISK MANAGEMENT (IMR) SOFTWARE**

*Substantial Completion:* 4-Oct-2024  
*Current Budget:* \$555,200  
*Consultant:* Vertosoft LLC  
*Airport:* Tampa International

*Project Description:* The scope of this project is to identify and implement an Integrated Risk Management software package. This will allow various risk areas to communicate more effectively and share risk information to reduce risks and improve controls, security, and compliance.

*Project Status:* The contract was approved and awarded at the June 1, 2023, Board Meeting. The Purchase Order was issued on June 30, 2023. Diligent was selected as the solution provider, and Phase 1 implementation is underway with Audit module being configured. Cyber will follow; Phases 2 and 3 will be scheduled as Phase 1 work nears completion. The project remains on budget. A schedule re-baseline is expected at a future DC meeting to address additional scope.

### **#7225 24 FY24 COMMON USE SYSTEM ENHANCEMENTS (CUPPS)**

*Substantial Completion:* 31-Dec-2024  
*Current Budget:* \$1,000,000  
*Consultant:* TBD  
*Airport:* Tampa International

*Project Description:* The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

*Project Status:* The Common Use Project had great success while converting six airline gates and multiple airlines. The project is almost spent out and has \$4k remaining encumbered. We will be moving forward with substantial completion and will get the remaining \$4K cleared up. We are looking at March 2026 for a final closeout.

### **#7230 24 FY24 IT CAPITAL COMMODITY PURCHASES**

*Substantial Completion:* 30-Sept-2025  
*Current Budget:* \$3,000,000  
*Consultant:* TBD  
*Airport:* Tampa International

*Project Description:* The scope of the project is to procure IT equipment, software, and technology modernization to meet the needs of the Authority. The program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both location and in the cloud. Also, the program covers the annual CBP invoicing.

*Project Status:* The project is almost completely spent and we have cleaned up the remaining encumbered funds. The project will remain on budget and will not require any budget adjustments. We have one more purchase for this CIP and we will go to final closeout in March.

### **#7265 24 DEPARTURE DRIVE REHABILITATION**

*Substantial Completion:* December 2025  
*Current Budget:* \$2,119,600  
*Consultant:* Restocon Corporation  
*Airport:* Tampa International

*Project Description:* The scope of the project is to rehabilitate and waterproofing enhancements of the Departure Drives. The rehabilitation will help prevent the Departure Drive from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration. The project may also include other garage or building related structural rehabilitation which may be discovered during design and/or construction phases of this project.

*Project Status:* Blue Departures Full-Service Drive work has been completed. Work is underway on Red Departure Drive expansion joints replacement and Crossover Drive rehabilitation. Work on Blue Arrivals Exit/Entry Ramps to begin in December 2025.

## #7315 24 LIDAR AIRPORT INSTALLATION AND REVENUE SHARE

<i>Substantial Completion:</i>	31-Dec-2026
<i>Current Budget:</i>	\$5,000,000
<i>Consultant:</i>	TBD
<i>Airport:</i>	Tampa International

*Project Description:* The purpose of the project is to procure IT equipment, software, and numerous agreed upon LiDAR (Light Detection and Ranging) technology solutions between the Authority and “The Indoor Lab” company. The Authority and Indoor Lab have a negotiated long-term agreement for Tampa International to install agreed upon solutions that will then be sold by Indoor Labs to the world primarily the transportation industry and the Authority in return receives 30% of net sales as documented in the agreement. The two entities have agreed to and have installed or are planning to install 12 solutions at the Authority with numerous other solutions in the planning stages. The revenue share feature of this agreement, if successful, will allow the Authority to potentially be one of the most State of the art and efficient functioning facilities in the world.

*Project Status:* Operations and the Technology team continue to expand the capabilities of this technology and most recently completed successfully the POC in the short-term parking garage for smoke and fire detection. While the team now has 14 proven solutions in production and they are currently being resold across the country. While small amounts, TPA has received its first two residual checks over the past year. The team is in the final installation phase of the over height vehicle solution on the roadway to protect the Authority from potential catastrophic risk of fire or damage to the main terminal with over height units. The team is expanding the underwing solution across Airside A to allow the Operations team to better manage the gates and the events surrounding the gate events. The implementation of the shuttle lobby solution at the Airside A shuttle has freed up a previous resource that was stationed at the entrance full time. Our solutions have been presented to great reviews at four conferences this year and was the winning solution for “Most Innovative Airport” at the recent Future Travelers Conference. This project will continue to expand and work closely with Operations and proactively automate solutions for the Authority. Still running on time and on budget.

## #7321 25 FIRE ALARM SYSTEM PH2

<i>Substantial Completion:</i>	August 2026
<i>Current Budget:</i>	\$1,318,000
<i>Consultant:</i>	JCI
<i>Contractor:</i>	JCI
<i>Airport:</i>	Tampa International

*Project Description:* The project consists of the second phase of a multi-phased project to upgrade all obsolete fire alarm system components in facilities across the TPA campus. Phase 2 of the project will upgrade Airside A (Node 3), Host Terminal (Node 9) Airside F (Node 10), A Sortation Facility (Node 12), F Sortation Facility (Node 14), and the Main Terminal 71’ level (Node 26). This upgrade will address all end-of-life equipment including, but not limited to, panels, power supplies, network cards, Magnet cards, associated support equipment for the ES Network, updating the workstation screens in the AOC, programing, testing, and certification of the system.

*Project Status:* Johnson Controls is continuing to replace field devices and fire alarm panels. Fire alarm nodes are being transitioned from the existing 4020 network onto the new ESNet network.

**#7405 25 FY25 TAMPA FUEL PROJECTS**

*Substantial Completion:* September 2025  
*Current Budget:* \$2,556,300  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project identifies the Tampa Fuel Committee and its Agent (Menzies) FY25 Fuel Farm Projects as being necessary to bring the jet fuel storage facility up to industry standards. The FY25 projects include a new tank design budget, replacement of 40 lay flat Lids, replacement of 10 pt heads, and a conversion of tanker offloading area lights to LED. The FY25 Projects are expected to be completed by September 30, 2025.

*Project Status:* A formal design will be completed by the Tampa Fuel Committee’s design professional for each FY25 Project. Then a contractor chosen through a competitive bidding process will perform the work for each FY25 Project, and the Tampa Fuel Committee will monitor the construction of the FY25 Projects until they are completed. The Authority’s Planning and Development Department will also monitor the work on the FY25 Projects. Construction is underway and the project is on budget.

**#7410 25 FY25 ITS COMMODITY PURCHASES**

*Substantial Completion:* September 2026  
*Current Budget:* \$2,450,000  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the seventh year of this initiative, which will encompass the FY 25 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more and more of the Authority solutions

*Project Status:* The project is completely spent out and currently has \$757 million in encumbered funds. The project spent \$1.2 million on network equipment, \$100,000 on conference room upgrades, \$750,000 on LED screens above and backend equipment. The encumbered funds should come down rather quickly over the next 90 days. The project is on budget and should be able to be closed out this spring.

## **#7420 25 FY25 COMMON USE SYSTEM ENHANCEMENTS**

*Substantial Completion:* March 2026  
*Current Budget:* \$1,100,000  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will procure IT equipment, software and technology modernization to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 50% of the Authority, ticket counters and boarding gates have been converted to Common Use over the past seven years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present and procure new technology, provide software support and the software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience

*Project Status:* This project has been completed but has \$155,000 of encumbered funds that will have the work completed over the next 90 days and the invoices paid. We anticipate a final closeout by March 2026.

## **#7445 25 TPA FY25 ITS SPECIAL PROJECTS**

*Substantial Completion:* June 2026  
*Current Budget:* \$1,000,000  
*Consultant:* TBD  
*Contractor:* N/A  
*Airport:* Tampa International

*Project Description:* This project will procure IT equipment, software, and technology modernization to meet any unique challenges that have presented themselves to the Authority and need to be corrected. This program can address hardware, software or any other technology needs that have presented some form of risk to the Authority. This CIP will serve as the conduit for the technology team to present solutions to the Development Committee for their approval to take corrective action for the issues identified

*Project Status:* This project has been extremely successful in meeting the changes and challenges of this older technology. The project has completed this phase and all invoices have been paid. The project has \$9 remaining for return and will be closed out formally this January.

## **#7595 25 TPA DRAINAGE REHABILITATION**

*Substantial Completion:* January 2026  
*Current Budget:* \$11,750,000  
*Consultant:* RS&H  
*Contractor:* Kimmins Contracting, Corp.  
*Airport:* Tampa International

*Project Description:* This project consists of drainage ditch rehabilitation and Air Operations Area (AOA) fence repairs necessary as a result of damage caused by Hurricanes Helene and Milton in September and October 2024, respectively. Approximately 40 total areas have been identified within both tidal and non-tidal drainage ditches. Based on the extent and nature of the damage, this project was approved for use of Emergency Procurement procedures under Authority Policy P410, Procurement.

*Project Status:* This project reached Substantial Completion on Dec. 22, 2025.

## **#8420 21 AIRSIDE A AND C SHUTTLE CAR AND CONTROL SYSTEM REPLACEMENT**

**FDOT F.M. #447220-1 (\$4,416,334), #448026-1 (\$3,739,752)**

*Substantial Completion:* April 2026  
*Current Budget:* \$74,714,400  
*Consultant:* Alstom (Bombardier Technologies) & Walker Consultants  
*Contractor:* Lavandera & Johnson Laux  
*Airport:* Tampa International

*Project Description:* The purpose of this project is to replace the system wide shuttle train control system (Phase 1) and the associated eight total shuttle cars at Airsides A and C (Phase 2) in a multi-phased, multi-year approach. The purchase of the new shuttle cars was an FY22 initiative, and the budget was increased at that time.

*Project Status:* Alstom continues to submit draft Contract Data Requirement Lost (CDRL) items for the Authority’s review and comment. Lea+Elliott is assisting with the review. Assembly of the new vehicles is continuing.

The Alstom team continues to work on the signaling infrastructure and commissioning of the ASA & ASC Blue Shuttle Cars.

## **#8500 23 AIRSIDE D DEVELOPMENT PROGRAM**

**FDOT F.M. 438753-1 (\$112,762,900)**

*Substantial Completion:* January 2028  
*Current Budget:* \$787,384,000  
*Design-Builder:* Hensel Phelps/HNTB/Gensler  
*Airport:* Tampa International

*Project Description:* The scope of this project is to construct a new 16 gate Airside, hydrant fueling system, and guideway with shuttle connection to the Main Terminal Shuttle D station.

*Project Status:* A draft of the Part 2 Supplement C was delivered in December per the project schedule and review is underway.

## **#8910 23 AIRSIDE E SHUTTLE CARS REPLACEMENT**

*Substantial Completion:* 29-Oct-2026  
*Current Budget:* \$33,982,767  
*Manufacturer:* Alstom  
*Airport:* Tampa International

*Project Description:* The scope of this project consists of the replacement of the four shuttle cars which run the guideway between Airside E and the Main Terminal and supporting infrastructure and systems associated with the guideway and subsystems.

*Project Status:* Construction NTP issued 3/10/25. Canopies have been installed via a separate PO. Johnson Laux has completed the running surface replacement on the Blue side. Currently mobilized and working on the Red side. Project is currently on schedule. Alstom has completed the installation of the new of the power rail on the Blue side and removed the power rail on the Red side.

#### **IV. Projects Substantially Complete**

##### **#7240 24 ARFF 7691 2006 OSHKOSH STRIKER VEHICLE REPLACEMENT FDOT FM448736-1 (\$500,000)**

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	November 2025	November 2025
<i>Board Approved Budget:</i>	\$1,550,000	
<i>Re-Baseline Budget:</i>		\$1,739,806
<i>Design Amendments:</i>		n/a
<i>Design D/W/MBE:</i>		n/a
<i>Change Orders:</i>		n/a
<i>Construction D/W/MBE:</i>		n/a
<i>Consultant:</i>	N/A	
<i>Airport:</i>	Tampa International	

*Project Description:* The scope of the project is to replace existing ARFF 90-7691 vehicle that is beyond its useful life. The Federal Aviation Administration’s Advisory Circular 150/5220-10E recommends that the airports replace all ARFF vehicles that have reached 10 years of service.

*Project Status:* A cooperative contract was secured for the vehicle purchase. The original budget did not include a High-Reach Extendable Turret (HRET), but adding one aligned with best practices used by other Core 30 airports and ensures parity with the vehicle being replaced. The inclusion of the HRET and recent manufacturer cost increases (about 2% per quarter) raised the overall cost. Additionally, new radios were purchased rather than reusing existing ones to maintain service continuity and support updated technology during the foam transition.

##### **#7280 24 TREE TRIMMING FOR PROTECTION OF RUNWAY SURFACES**

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	July 2025	September 2025
<i>Board Approved Budget:</i>	\$5,255,800	
<i>Re-Baseline Budget:</i>	\$4,456,100	\$4,405,600
<i>Design Amendments:</i>		1
<i>Design D/W/MBE:</i>	15.3%	16.14%
<i>Change Orders:</i>		0
<i>Construction D/W/MBE:</i>	9.5%	4.6%
<i>Consultant:</i>	RS&H	
<i>Contractor:</i>	SFM Landscape Services	
<i>Airport:</i>	Tampa International, Tampa Executive, Peter O. Knight, & Plant City	

*Project Description:* The purpose of the project is to trim or remove trees that are obstructions in the Runway Protection Zone (RPZ), approach, primary, and transitional surfaces (surfaces) at all the Authority’s airports consisting of Tampa International Airport (TPA), Tampa Executive Airport (VDF), Peter O. Knight Airport (TPF) and Plant City Airport (PCM). It is the Authority’s responsibility to monitor and remove trees that become obstructions to the surfaces on airport property as well as off airport private property. This responsibility is for maintaining the utility and approach minimums for the various runways. Tree trimming was last performed in 2019 at all airports. While several areas were cleared to the ground in 2019, some areas both on and off airport property were only trimmed. This project will address those trees that have grown into the surfaces since the last project, including trees outside of the airport property.

*Project Status:* The project is substantially complete but has some remaining punch items to address.

*Project Performance:* The consultant has analyzed the data from the flyover survey and has identified new tree growth that will need to be addressed. The tree trimming contractor will return in Late January to address any new and remaining work to be done.

**#7345 25 AIRFIELD GRADING AND SAFETY AREA IMPROVEMENTS**

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	January 2026	December 2025
<i>Board Approved Budget:</i>	\$3,139,400	
<i>Re-Baseline Budget:</i>	\$4,088,100	\$3,139,400
<i>Design Amendments:</i>		0
<i>Design D/W/MBE:</i>	4.90%	6.14%
<i>Change Orders:</i>		0
<i>Construction D/W/MBE:</i>	10.40%	1.38%
<i>Contractor:</i>	Crisdel	
<i>Airport:</i>	Tampa International	

*Project Description:* The purpose of this project is to correct grading deficiencies within runway and taxiway safety areas to comply with FAA criteria.

*Project Status:* Construction work continued in November and substantial completion of work was achieved on December 8, 2025.

**#8435 22 AIRSIDES A AND E SECURITY SCREENING CHECKPOINT EXPANSION**

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	March 2024	July 2025
<i>Board Approved Budget:</i>	\$53,910,000	
<i>Re-Baseline Budget:</i>	\$78,954,000	\$77,754,000
<i>Design Amendments:</i>		1
<i>Design Builder D/W/MBE:</i>	22.8%	6.02%
<i>Design-Builder:</i>	Suffolk	
<i>Airport:</i>	Tampa International	

*Project Description:* Both Airsides A and E were designed prior to the current TSA standards and therefore do not meet the throughput and space requirements to provide a satisfactory level of customer service. When these spaces are expanded and designed to the proper TSA standards, the circulation, queuing and screening throughput will be greatly enhanced and will provide high levels of customer service.

*Project Performance:* This project achieved substantial completion back in August. We’re just handling various project closeout and can remove this project from the bi-monthly reporting.

ACTIVE PROJECTS NOV-DEC 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date	
<b>Projects in Planning</b>													
<b>6745 21</b>	<b>Wildlife Management Program - Phase 1</b>												
	Design	Aptim (note 3)		308,976	0	0	0	308,976	308,976	100.0%	10.0%	21.0%	
	Design	RS&H (note 1)		255,162	35,806	0	0	290,968	263,925	0.0%	12.0%	8.2%	
	Other (In House/Misc)			32,816	0	0	0	32,816	32,816	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>639,300</b>	<b>639,300</b>	<b>596,954</b>	<b>35,806</b>	<b>0</b>	<b>632,760</b>	<b>605,717</b>	<b>95.7%</b>			
<b>7285 24</b>	<b>General Aviation Airport Hangar &amp; Terminal Building Rehabilitation</b>												
	Design	Jacobs (Note 2)		3,969	0	0	0	3,969	3,969	100.0%	13.0%	14.9%	
	Design	RS&H (note 1)		32,035	0	0	0	32,035	21,935	68.5%	12.0%	8.2%	
	Design	Michael Baker Inc.		2,934	0	0	0	2,934	2,934	100.0%	12.0%	19.4%	
	Design	WEATHERPROFFING TECH		10,050	0	0	0	10,050	0	0.0%			
	Other (In House/Misc)			30,056	0	0	0	30,056	30,056	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>2,588,900</b>	<b>2,588,900</b>	<b>79,043</b>	<b>0</b>	<b>0</b>	<b>79,043</b>	<b>58,894</b>	<b>74.5%</b>			
<b>7335 26</b>	<b>STPG FIRE DETEC SYS LIDAR</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction	The Indoor Lab		1,322,803	0	0	0	1,322,803	820,903	62.1%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>2,000,000</b>	<b>2,000,000</b>	<b>1,322,803</b>	<b>0</b>	<b>0</b>	<b>1,322,803</b>	<b>820,903</b>	<b>62.1%</b>			
<b>7350 26</b>	<b>PREMIUM PARKING INSTALLATION</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>12,890,000</b>	<b>12,890,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>			
<b>7465 26</b>	<b>FY26 TAMPA FUEL COMMITTEE</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>32,075,200</b>	<b>32,075,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>			
<b>7470 26</b>	<b>T/W T RELOCATION</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			6,380	0	0	0	6,380	6,160	96.6%			
	<b>Total Project Costs/Budget Approved</b>		<b>18,006,900</b>	<b>18,006,900</b>	<b>6,380</b>	<b>0</b>	<b>0</b>	<b>6,380</b>	<b>6,160</b>	<b>96.6%</b>			
<b>7475 26</b>	<b>VDF NEW MAINTENANCE FACILITY</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>3,583,700</b>	<b>3,583,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>			
<b>7490 26</b>	<b>A/S A CHILLER REPLACEMENT</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			2,392	0	0	0	2,392	2,392	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>7,519,000</b>	<b>7,519,000</b>	<b>2,392</b>	<b>0</b>	<b>0</b>	<b>2,392</b>	<b>2,392</b>	<b>100.0%</b>			
<b>7500 26</b>	<b>K9 &amp; TRAINING FACILITY REHAB</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>8,668,700</b>	<b>8,668,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>			
<b>7510 26</b>	<b>PAGING SYSTEM UPGRADE</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>5,459,100</b>	<b>5,459,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>			

ACTIVE PROJECTS NOV-DEC 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>7515 26</b>	<b>PCM/TPF/VDF PAVEMENT REHAB</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Project Management			Jacobs (Note 2)	7,182	0	0	0	7,182	3,665	51.0%	13.0%	14.9%
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>3,139,000</b>	<b>3,139,000</b>		<b>7,182</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,182</b>	<b>3,665</b>	<b>51.0%</b>		
<b>7520 26</b>	<b>GARAGE REHAB &amp; GUIDEWAY IMPROV</b>												
	Design			Walker Design	563,554	0	0	0	563,554	0	0.0%	10.0%	6.8%
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				3,268	0	0	0	3,268	3,268	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>8,411,800</b>	<b>8,411,800</b>		<b>566,822</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>566,822</b>	<b>3,268</b>	<b>0.6%</b>		
<b>7530 26</b>	<b>MT TECH MODERNIZATON PH1</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction			Presidio	73,336	0	0	0	73,336	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>1,250,000</b>	<b>1,250,000</b>		<b>73,336</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>73,336</b>	<b>0</b>	<b>0.0%</b>		
<b>7535 26</b>	<b>MT &amp; A/S FINISHES &amp; CARPET</b>												
	Design			Michael Baker Inc.	400,865	0	0	0	400,865	0	0.0%	12.0%	19.4%
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				1,461	0	0	0	1,461	1,461	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>6,708,500</b>	<b>6,708,500</b>		<b>402,325</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>402,325</b>	<b>1,461</b>	<b>0.4%</b>		
<b>7540 26</b>	<b>LTPG HELICES LIGHT REPLACEMENT</b>												
	Design			Walker Design	172,359	0	0	0	172,359	0	0.0%	10.0%	6.8%
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				6,787	0	0	0	6,787	6,787	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>2,635,200</b>	<b>2,635,200</b>		<b>179,146</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>179,146</b>	<b>6,787</b>	<b>3.8%</b>		
<b>7555 26</b>	<b>TPF SEAWALL REHABILITATION</b>												
	Design				0	0	0	0	0	0	0.0%		
	Project Management			Jacobs (Note 2)	9,829	0	0	0	9,829	8,510	86.6%	13.0%	14.9%
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>3,033,300</b>	<b>3,033,300</b>		<b>9,829</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,829</b>	<b>8,510</b>	<b>86.6%</b>		
<b>7560 26</b>	<b>FY26 ITS COMMODITY PURCHASES</b>												
	Design				0	0	0	0	0	0	0.0%		
	Misc			Communications Installations	299,059	0	0	0	299,059	0	0.0%		
	Misc			Specialized Products	18,500	0	0	0	18,500	0	0.0%		
	Misc			PRESIDIO NETWORKED	606,119	0	0	0	606,119	118,568	19.6%		
	Misc			CONVERGINT TECH	30,035	0	0	0	30,035	23,282	77.5%		
	Misc			AVI-SPL LLC	191,103	0	0	0	191,103	55,050	28.8%		
	Misc			THE INDOOR LAB	131,000	0	0	0	131,000	131,000	100.0%		
	Misc			IER	19,600	0	0	0	19,600	0	0.0%		
	Misc			COLORID LLC	14,158	0	0	0	14,158	14,158	100.0%		
	Other (In House/Misc)				17,940	0	0	0	17,940	17,940	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>1,900,000</b>	<b>1,900,000</b>		<b>1,327,515</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,327,515</b>	<b>359,999</b>	<b>27.1%</b>		
<b>7580 26</b>	<b>FY26 ITS SPEC COMMODITY PH2</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction			CONVERGINT TECH	1,190,611	0	0	0	1,190,611	251,076	21.1%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>1,400,000</b>	<b>1,400,000</b>		<b>1,190,611</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,190,611</b>	<b>251,076</b>	<b>21.1%</b>		
<b>7585 26</b>	<b>ECONO RD &amp; SKYCENTER DR IMPROV</b>												
	Design			Michael Baker Inc.	473,480	0	0	0	473,480	0	0.0%	12.0%	19.4%
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				297	0	0	0	297	297	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>3,500,000</b>	<b>3,500,000</b>		<b>473,777</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>473,777</b>	<b>297</b>	<b>0.1%</b>		

ACTIVE PROJECTS NOV-DEC 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date	
<b>7590 26</b>	<b>FY26 COMMON USE SYSTEM ENHANCE</b>												
	Design			0	0	0	0	0	0	0.0%			
	Misc	COMCO		226,690	0	0	0	226,690	0	0.0%			
	Misc	PRESIDIO		72,011	0	0	0	72,011	0	0.0%			
	Misc	SHI INTERNATIONAL		41,635	0	0	0	41,635	12,072	29.0%			
	Misc	IER		11,000	0	0	0	11,000	0	0.0%			
	Misc	AVI-SPL LLC		173,530	0	0	0	173,530	45,700	26.3%			
	Other (In House/Misc)			180,994	0	0	0	180,994	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>1,100,000</b>	<b>1,100,000</b>	<b>705,859</b>	<b>0</b>	<b>0</b>	<b>705,859</b>	<b>57,772</b>	<b>8.2%</b>			
<b>7610 26</b>	<b>A/S F CHILLER REPLACEMENT</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>3,655,000</b>	<b>3,655,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>			
<b>7625 26</b>	<b>FY26 MAINT&amp;TENANT CONTINGENCY</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>432,560</b>	<b>432,560</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>			
<b>7630 26</b>	<b>EPG NORTH &amp; SOUTH A/C REPLACE</b>												
	Design			0	0	0	0	0	0	0.0%			
	Project Management	Jacobs (Note 2)		3,791	0	0	0	3,791	3,131	82.6%	13.0%	14.9%	
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>994,000</b>	<b>994,000</b>	<b>3,791</b>	<b>0</b>	<b>0</b>	<b>3,791</b>	<b>3,131</b>	<b>82.6%</b>			
<b>7640 26</b>	<b>A/S C AIRLINE&amp;TSA SPACE REHA</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>200,000</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>			
<b>7650 26</b>	<b>A/S A PBB CARPET REPLACEMENT</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>			
<b>7670 26</b>	<b>SANITARY &amp; GREASE LINE REPLACE</b>												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			3,551	0	0	0	3,551	3,551	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>6,250,000</b>	<b>6,250,000</b>	<b>3,551</b>	<b>0</b>	<b>0</b>	<b>3,551</b>	<b>3,551</b>	<b>100.0%</b>			
<b>8410 21</b>	<b>TPA Real Estate Development</b>												
	Design			38,101	0	0	0	38,101	38,101	100.0%	12.0%	8.2%	
	Construction			33,187	0	0	0	33,187	33,187	100.0%			
	Other (In House/Misc)			32,152	0	0	0	32,152	32,152	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>250,000</b>	<b>103,440</b>	<b>103,440</b>	<b>0</b>	<b>0</b>	<b>103,440</b>	<b>103,440</b>	<b>100.0%</b>			
<b>8655 26</b>	<b>MT TICKET LEVEL EXP &amp; OPTIM</b>												
	Design	Walker Design		22,578	0	0	0	22,578	2,476	11.0%	10.0%	6.8%	
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			871	0	0	0	871	871	100.0%			
	<b>Total Project Costs/Budget Approved</b>		<b>285,774,000</b>	<b>285,774,000</b>	<b>23,449</b>	<b>0</b>	<b>0</b>	<b>23,449</b>	<b>3,348</b>	<b>14.3%</b>			
<b>Sub-Total Planning Master Plan Projects</b>			<b>\$ 307,280,900</b>	<b>\$ 307,280,900</b>	<b>\$ 3</b>	<b>\$ 503,606</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 503,606</b>	<b>\$ 9,805</b>	<b>0.00%</b>	
<b>Sub-Total Planning Non-Master Plan Projects</b>			<b>\$ 116,883,260</b>	<b>\$ 116,736,700</b>	<b>\$ 25</b>	<b>\$ 6,574,600</b>	<b>\$ 35,806</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,610,406</b>	<b>\$ 2,290,565</b>	<b>34.65%</b>	
<b>Total Planning</b>			<b>\$ 424,164,160</b>	<b>\$ 424,017,600</b>	<b>\$ 28</b>	<b>\$ 7,078,206</b>	<b>\$ 35,806</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,114,012</b>	<b>\$ 2,300,370</b>	<b>32.34%</b>	

ACTIVE PROJECTS NOV-DEC 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>Projects in Design</b>													
<b>6595 19</b>	<b>Short Term Parking Garage - Helix Lighting Replacement</b>												
	Design	RS&H (note 1)			90,543	0	0	0	90,543	90,543	100.0%	12.0%	8.2%
	Design	Walker Parking			21,766	0	0	0	21,766	5,841	26.8%		
	Project Management	Jacobs (Note 2)			46,087	0	0	0	46,087	46,087	100.0%	10.0%	14.3%
	Construction (Other)	MCS		Resolution No. 2019-69, 8/1/19	0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				47,457	0	0	0	47,457	47,457	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>850,800</b>	<b>546,600</b>	<b>205,853</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>205,853</b>	<b>189,928</b>	<b>92.3%</b>		
<b>6910 22</b>	<b>LTPG Level 6 Rehab &amp; Stair Tower/Elevator PH Roof Replacement</b>												
	Design	Walker (note 4)			322,999	0	0	0	322,999	210,953	65.3%	10.0%	6.8%
	Design	Ricondo (note 5)			0	0	0	0	0	0	0.0%	17.0%	14.1%
	Design	RS&H (note 1)			0	0	0	0	0	0	0.0%	12.0%	8.2%
	Construction	Restocon			2,466,310	0	0	0	2,466,310	0	0.0%		
	Project Management	Jacobs (Note 2)			3,349	0	0	0	3,349	3,349	100.0%		
	Other (In House/Misc)				114,005	0	0	0	114,005	114,005	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>3,161,000</b>	<b>3,653,700</b>	<b>2,906,662</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,906,662</b>	<b>328,307</b>	<b>11.3%</b>		
<b>7215 24</b>	<b>Replace Parking Revenue Control System (PARCS) Equipment</b>												
	Design	Jacobs (Note 2)			5,160	0	0	0	5,160	5,160	100.0%	13.0%	14.9%
	Design	Manhattan			1,095,088	95,000	0	0	1,190,088	864,608	72.7%	32.0%	11.5%
	Design	Walker			27,807	0	0	0	27,807	21,924	78.8%	10.0%	6.8%
	Construction	Manhattan			6,234,742	0	0	0	6,234,742	0	0.0%		
	Project Management (Inspection)	Jacobs (Note 2)			3,382	0	0	0	3,382	3,382	100.0%		
	Other (In House/Misc)				197,124	0	0	0	197,124	196,106	99.5%		
	<b>Total Project Costs/Budget Approved</b>		<b>9,284,000</b>	<b>11,025,000</b>	<b>7,563,303</b>	<b>95,000</b>	<b>0</b>	<b>0</b>	<b>7,658,303</b>	<b>1,091,180</b>	<b>14.2%</b>		
<b>7310 24</b>	<b>Airside E Cooling Tower Refurbishment</b>												
	Design	RS&H (note 1)			149,966	0	0	0	149,966	115,324	76.9%	12.0%	8.2%
	Design	Jacobs (Note 2)			17,469	0	0	0	17,469	17,469	100.0%	13.0%	14.9%
	Construction	Carrier			1,517,919	0	0	0	1,517,919	0	0.0%		
	Construction	J. GRAY		Resolution No. 2023-101	297,403	0	0	0	297,403	297,403	100.0%		
	Other (In House/Misc)				50,658	0	0	0	50,658	50,658	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,710,000</b>	<b>2,205,200</b>	<b>2,033,415</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,033,415</b>	<b>480,855</b>	<b>23.6%</b>		
<b>7322 26</b>	<b>FIRE ALARM SYS UPGRADE PH3</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction	Johnson Controls			919,006	0	0	0	919,006	0	0.0%		
	Other (In House/Misc)				4,806	0	0	0	4,806	4,806	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,040,500</b>	<b>1,077,400</b>	<b>923,812</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>923,812</b>	<b>4,806</b>	<b>0.5%</b>		
<b>7325 25</b>	<b>Emergency Generators &amp; Docking Stations</b>												
	Design	Michael Baker Inc.			329,099	0	0	0	329,099	167,284	50.8%	12.0%	19.4%
	Design	Jacobs (Note 2)			52,100	0	0	0	52,100	46,157	88.6%	13.0%	14.9%
	Construction	Ring Power		Resolution No. 2023-101	3,600,000	0	0	0	3,600,000	0	0.0%		
	Other (In House/Misc)				29,165	0	0	0	29,165	29,165	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>5,686,000</b>	<b>4,936,000</b>	<b>4,010,364</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,010,364</b>	<b>242,606</b>	<b>6.0%</b>		
<b>7340 25</b>	<b>ARFF Dorm &amp; Restroom Renovation</b>												
	Design	Michael Baker Inc.			236,614	33,413	0	0	270,027	176,399	65.3%	12.0%	19.4%
	Construction	Trias Construction			1,144,919	0	0	0	1,144,919	150,470	13.1%		
	Other (In House/Misc)				81,195	0	0	0	81,195	64,674	79.7%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,905,300</b>	<b>1,856,800</b>	<b>1,462,727</b>	<b>33,413</b>	<b>0</b>	<b>0</b>	<b>1,496,140</b>	<b>391,543</b>	<b>26.2%</b>		
<b>7355 25</b>	<b>LTPG Fire Suppression Refurbishment</b>												
	Design	RS&H (note 1)			72,628	0	0	0	72,628	48,565	66.9%	12.0%	8.2%
	Construction	Restocon			422,520	0	0	0	422,520	0	0.0%		
	Other (In House/Misc)				38,417	0	0	0	38,417	38,417	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>820,000</b>	<b>732,600</b>	<b>533,565</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>533,565</b>	<b>86,982</b>	<b>16.3%</b>		

ACTIVE PROJECTS NOV-DEC 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>7360 25</b>	<b>Red Side Departures Level Traffic Coating</b>												
	Design	Jacobs (Note 2)			26,117	0	0	0	26,117	21,689	83.0%	13.0%	14.9%
	Design	Walker			131,471	0	0	0	131,471	91,652	69.7%		
	Construction			Resolution No. 2023-101	0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				3,098	0	0	0	3,098	3,098	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,683,000</b>	<b>1,683,000</b>	<b>160,685</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>160,685</b>	<b>116,439</b>	<b>72.5%</b>		
<b>7365 25</b>	<b>A/S A&amp;F Bag Sort Light Fixtures</b>												
		RS&H (note 1)			87,154	0	0	0	87,154	38,265	43.9%		
	Other (In House/Misc)				18,281	0	0	0	18,281	16,633	91.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,230,600</b>	<b>1,230,600</b>	<b>105,436</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>105,436</b>	<b>54,898</b>	<b>52.1%</b>		
<b>7375 25</b>	<b>Real Estate Development</b>												
	Design	Jacobs (Note 2)			31,364	0	0	0	31,364	29,232	93.2%	13.0%	14.9%
	Design	Michael Baker Inc.			418,167	0	0	0	418,167	121,887	29.1%		
	Construction			Resolution No. 2023-101	0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>2,668,000</b>	<b>2,904,900</b>	<b>449,531</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>449,531</b>	<b>151,119</b>	<b>33.6%</b>		
<b>7385 25</b>	<b>GA Apron Rehabilitation-TPA</b>												
	Design	Mead & Hunt			796,875	0	0	0	796,875	104,500	13.1%		
	Design	RS&H (note 1)			6,550	0	0	0	6,550	6,550	100.0%	12.0%	8.2%
	Design	Jacobs (Note 2)			2,429	0	0	0	2,429	2,429	100.0%	13.0%	14.9%
	Other (In House/Misc)				65,758	0	0	0	65,758	65,758	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>13,996,000</b>	<b>13,996,000</b>	<b>871,612</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>871,612</b>	<b>179,236</b>	<b>20.6%</b>		
<b>7415 25</b>	<b>Ancillary Building Roof Rehab</b>												
	Design	Walker			202,036	0	0	0	202,036	138,315	68.5%	10.0%	6.8%
	Design	Jacobs (Note 2)			38,305	0	0	0	38,305	36,217	94.5%	13.0%	14.9%
	Other (In House/Misc)				22,809	0	0	0	22,809	22,809	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,858,000</b>	<b>1,789,300</b>	<b>263,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>263,150</b>	<b>197,341</b>	<b>75.0%</b>		
<b>7435 25</b>	<b>Electrical Vault Storm Protection</b>												
	Design				0	0	0	0	0	0	0.0%		
	Design	RS&H (note 1)			230,462	0	0	0	230,462	103,187	44.8%	12.0%	8.2%
	Construction	H.L. Pruitt			1,904,047	0	0	0	1,904,047	0	0.0%		
	Other (In House/Misc)				67,543	0	0	0	67,543	67,543	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>2,817,400</b>	<b>2,484,300</b>	<b>2,202,051</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,202,051</b>	<b>170,730</b>	<b>7.8%</b>		
<b>7460 26</b>	<b>A/S E PBB REPLACEMENT</b>												
	Design	Mead & Hunt			1,832,192	0	0	0	1,832,192	100,088	5.5%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				17,842	0	0	0	17,842	17,842	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>35,879,400</b>	<b>35,879,400</b>	<b>1,850,034</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,850,034</b>	<b>117,930</b>	<b>6.4%</b>		
<b>7480 26</b>	<b>FY26 FINANCIAL SYS UPGRADE</b>												
	Design	Oracle Americas			6,831,678	0	0	0	6,831,678	0	0.0%		
	Misc	UKG Kronos			128,423	0	0	0	128,423	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				26,890	0	0	0	26,890	26,890	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>9,961,300</b>	<b>9,961,300</b>	<b>6,986,991</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,986,991</b>	<b>26,890</b>	<b>0.4%</b>		
<b>7620 26</b>	<b>PCM/VDF NAVAID REPLACEMENT</b>												
	Design	Michael Baker Inc.			4,000	0	0	0	4,000	0	0.0%	12.0%	19.4%
	Misc	Allen Enterprises			52,722	0	0	0	52,722	0	0.0%		
	Misc	Mesotech Int			292,992	0	0	0	292,992	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>737,800</b>	<b>737,800</b>	<b>349,714</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>349,714</b>	<b>0</b>	<b>0.0%</b>		

ACTIVE PROJECTS NOV-DEC 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>8505 23</b>	<b>Wildlife Management Program – Phase 2</b>												
	Design	RS&H (note 1)			369,737	0	0	0	369,737	295,983	80.1%	12.0%	8.2%
	Design	Mead & Hunt			1,572,693	29,940	0	0	1,602,633	1,159,962	72.4%	18.7%	20.5%
	Design	Aptim (note 3)			93,733	0	0	0	93,733	93,733	100.0%	10.0%	21.0%
	Construction	Hillsborough County			140,140	0	0	0	140,140	0	0.0%		
	Construction	Mangrove Point			1,000,000	0	0	0	1,000,000	1,000,000	100.0%		
	Project Management (Inspection)	Jacobs (Note 2)			13,953	0	0	0	13,953	13,953	100.0%	13.0%	14.9%
	Other (In House/Misc)				274,925	0	0	0	274,925	274,925	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>17,767,500</b>	<b>20,898,900</b>	<b>3,465,181</b>	<b>29,940</b>	<b>0</b>	<b>0</b>	<b>3,495,122</b>	<b>2,838,555</b>	<b>81.2%</b>		
<b>8510 23</b>	<b>North Employee Parking Lot Expansion</b>												
	Design	RS&H (note 1)			7,185	0	0	0	7,185	6,031	83.9%	12.0%	8.2%
	Design	Mead & Hunt			1,046,595	0	0	0	1,046,595	827,762	79.1%	22.9%	23.0%
	Design	Michael Baker Inc.			16,053	0	0	0	16,053	16,053	100.0%	12.0%	15.4%
	Design	Walker			36,122	0	0	0	36,122	30,321	83.9%		
	Project Management (Inspection)	Jacobs (Note 2)			16,949	0	0	0	16,949	16,949	100.0%	13.0%	14.9%
	Other (In House/Misc)				121,563	0	0	0	121,563	121,563	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>8,675,000</b>	<b>8,675,000</b>	<b>1,244,467</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,244,467</b>	<b>1,018,679</b>	<b>81.9%</b>		
<b>8515 24</b>	<b>Westside Checked Baggage Screening System Relocation and Upgrades (Design Only)</b>												
	Design	HP Design			9,669,095	0	0	0	9,669,095	7,964,079	82.4%		
	Design	Jacobs (Note 2)			813,679	0	0	0	813,679	369,236	45.4%	13.0%	14.9%
	Construction	Hensel Phelps			16,070,256	0	0	0	16,070,256	156,702	1.0%		
	Project Management (Inspection)				706,518	0	0	0	706,518	67,832	9.6%		
	Other (In House/Misc)				430,112	0	0	0	430,112	430,112	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>9,840,000</b>	<b>309,979,000</b>	<b>27,689,660</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,689,660</b>	<b>8,987,960</b>	<b>32.5%</b>		
<b>8525 25</b>	<b>Airside E Roof Replacement</b>												
	Design	Walker			196,390	0	0	0	196,390	118,963	60.6%	10.0%	6.8%
	Design	RS&H (note 1)			87,409	0	0	0	87,409	75,187	86.0%	12.0%	8.2%
	Design	HC Beck			1,799,839	0	0	0	1,799,839	1,774,624	98.6%		
	Design	Jacobs (Note 2)			19,771	0	0	0	19,771	19,771	100.0%		
	Construction	HC Beck			22,692,404	0	0	0	22,692,404	0	0.0%		
	Other (In House/Misc)				239,558	0	0	0	239,558	219,196	91.5%		
	<b>Total Project Costs/Budget Approved</b>		<b>31,500,000</b>	<b>27,450,900</b>	<b>25,035,371</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,035,371</b>	<b>2,207,740</b>	<b>8.8%</b>		
<b>8650 26</b>	<b>R/W 1R-19L &amp; T/W C RECONST</b>												
	Design	AECOM			21,947,149	0	0	0	21,947,149	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				18,015	0	0	0	18,015	18,015	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>35,552,300</b>	<b>35,552,300</b>	<b>21,965,163</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,965,163</b>	<b>18,015</b>	<b>0.1%</b>		
<b>8660 26</b>	<b>R/W 1L-19R COMPLEX REHAB</b>												
	Design	AECOM			1,814,529	0	0	0	1,814,529	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				7,417	0	0	0	7,417	7,417	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>2,439,500</b>	<b>2,439,500</b>	<b>1,821,946</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,821,946</b>	<b>7,417</b>	<b>0.4%</b>		
<b>8665 26</b>	<b>NW RON PARKING APRON</b>												
	Design	AECOM			3,212,457	0	0	0	3,212,457	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				11,513	0	0	0	11,513	11,513	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>5,084,600</b>	<b>5,084,600</b>	<b>3,223,970</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,223,970</b>	<b>11,513</b>	<b>0.4%</b>		
<b>Sub-Total Design Master Plan Projects</b>					<b>1</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>#DIV/0!</b>	
<b>Sub-Total Design Non-Master Plan Projects</b>			<b>\$ 206,148,000</b>	<b>\$ 506,780,100</b>	<b>20</b>	<b>\$ 117,324,662</b>	<b>\$ 158,353</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 117,483,015</b>	<b>\$ 18,920,668</b>	<b>16.11%</b>	
<b>Total Design</b>			<b>\$ 206,148,000</b>	<b>\$ 506,780,100</b>	<b>21</b>	<b>\$ 117,324,662</b>	<b>\$ 158,353</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 117,483,015</b>	<b>\$ 18,920,668</b>	<b>16.11%</b>	

ACTIVE PROJECTS NOV-DEC 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>Projects Undergoing Construction/Implementation</b>													
<b>6765 22</b>	<b>General Aviation Facilities Rehabilitation</b>												
Design	RS&H (note 1)				438,301	0	0	0	438,301	369,098	84.2%	12.0%	8.2%
Design	Jacobs (Note 2)				12,961	0	0	0	12,961	12,961	100.0%	10.0%	14.3%
Design	Slack Johnston				11,950	0	0	0	11,950	11,950	100.0%		
Construction	Weather Proofing Tech				299,415	0	0	0	299,415	299,415			
Other (In House/Misc)					713,067	0	0	0	713,067	692,957	97.2%		
<b>Total Project Costs/Budget Approved</b>		<b>3,997,000</b>	<b>3,932,500</b>		<b>1,475,694</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,475,694</b>	<b>1,386,381</b>	<b>93.9%</b>		
<b>6971 24</b>	<b>Main Terminal LED Upgrade Phase 2</b>												
Design					74,962	0	0	0	74,962	74,962	100.0%		
Construction	AVI-SPL LLC				1,899,388	0	0	0	1,899,388	1,814,440	95.5%		
Construction	Convergint				46,853	0	0	0	46,853	46,853	100.0%		
Construction	Communications Installations				172,846	0	0	0	172,846	172,846	100.0%		
Other (In House/Misc)					12,945	0	0	0	12,945	12,945	100.0%		
<b>Total Project Costs/Budget Approved</b>		<b>2,567,500</b>	<b>2,208,200</b>		<b>2,206,993</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,206,993</b>	<b>2,122,045</b>	<b>96.2%</b>		
<b>6975 23</b>	<b>Baggage Handling System Upgrade and Enhancement</b>												
Design					0	0	0	0	0	0	0.0%		
Construction	Dell Marketing				1,444,518	0	0	0	1,444,518	1,444,518	100.0%		
Construction	Presidio Networked				1,066,894	0	0	0	1,066,894	1,066,894	100.0%		
Construction	SHI International				84,719	0	0	0	84,719	84,719	100.0%		
Construction	CDW				31,114	0	0	0	31,114	31,114	100.0%		
Construction	Egroup				90,922	0	0	0	90,922	90,922	100.0%		
Other (In House/Misc)					74,350	0	0	0	74,350	74,350	100.0%		
<b>Total Project Costs/Budget Approved</b>		<b>1,500,000</b>	<b>2,950,000</b>		<b>2,792,516</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,792,516</b>	<b>2,792,516</b>	<b>100.0%</b>		
<b>6990 23</b>	<b>Public Safety Alert System</b>												
Design					192,215	0	0	0	192,215	181,954	94.7%		
Construction	Communications Installations				445,480	0	0	0	445,480	424,951	95.4%		
Construction	Convergint				974,865	0	0	0	974,865	863,987	88.6%		
Other (In House/Misc)					73,970	0	0	0	73,970	73,970	100.0%		
<b>Total Project Costs/Budget Approved</b>		<b>1,592,500</b>	<b>1,700,000</b>		<b>1,686,530</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,686,530</b>	<b>1,544,861</b>	<b>91.6%</b>		
<b>7065 23</b>	<b>Replace Automatic Doors</b>												
Design	RS&H (note 1)				163,804	0	0	0	163,804	147,012	89.7%	12.0%	8.2%
Construction	Rycon				1,733,075	7,177	7,177	0	1,740,252	588,730	33.8%	3.0%	0.0%
Project Management (Inspection)	Jacobs (Note 2)				8,461	0	0	0	8,461	7,382	87.2%	13.0%	14.9%
Other (In House/Misc)					206,898	0	0	0	206,898	206,898	100.0%		
<b>Total Project Costs/Budget Approved</b>		<b>1,850,000</b>	<b>2,221,200</b>		<b>2,112,238</b>	<b>7,177</b>	<b>7,177</b>	<b>0</b>	<b>2,119,415</b>	<b>950,022</b>	<b>44.8%</b>		
<b>7085 23</b>	<b>Wayfinding Touch Screen Replacement</b>												
Design					0	0	0	0	0	0	0.0%		
Construction	AVI-SPL LLC				263,132	0	0	0	263,132	240,107	91.2%		
Other (In House/Misc)					9,990	0	0	0	9,990	9,990	100.0%		
<b>Total Project Costs/Budget Approved</b>		<b>294,500</b>	<b>294,500</b>		<b>273,122</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>273,122</b>	<b>250,097</b>	<b>91.6%</b>		
<b>7100 23</b>	<b>Asphalt Rehabilitation of R/W 1R-19L &amp; 10-28 and Replacement of Miscellaneous Concrete Slabs</b>												
Design	Aecom		Resolution No. 2022-112, 11/03/2022		1,680,124	0	0	0	1,680,124	1,528,571	91.0%	16.0%	11.7%
Design	Michael Baker Inc.				25,958	0	0	0	25,958	25,958	100.0%	12.0%	19.4%
Design	RS&H (note 1)				10,313	0	0	0	10,313	10,313	100.0%	12.0%	8.2%
Construction	Ajax Paving				11,859,899	516,295	516,295	0	12,376,194	7,623,153	61.6%	12.0%	16.1%
Construction	Crisdel Group		Resolution No. 2021-23		1,587,354	0	0	0	1,587,354	1,587,354	100.0%		
Construction	Middlesex		Resolution No. 2022-17 approved 3/3/2022		192,163	0	0	0	192,163	192,163	100.0%		
Construction	Gosalia				588,810	0	0	0	588,810	588,810	100.0%	100.0%	100.0%
Project Management (Inspection)	Jacobs (Note 2)				923,031	0	0	0	923,031	845,282	91.6%	13.0%	14.9%
Other (In House/Misc)					375,925	0	0	0	375,925	367,425	97.7%		
<b>Total Project Costs/Budget Approved</b>		<b>11,344,000</b>	<b>17,810,600</b>		<b>17,243,577</b>	<b>516,295</b>	<b>516,295</b>	<b>0</b>	<b>17,759,872</b>	<b>12,769,029</b>	<b>71.9%</b>		

ACTIVE PROJECTS NOV-DEC 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>7120 23</b>	<b>Short Term Parking Garage Level 4 and Entry/Exit Ramps Rehabilitation</b>												
Design	Walker (note 4)				273,441	0	0	0	273,441	263,859	96.5%	10.0%	6.8%
Design	Jacobs (Note 2)				102,769	0	0	0	102,769	98,829	96.2%		
Design	Michael Baker Inc.				125,988	4,746	0	0	130,734	112,412	86.0%	12.0%	19.4%
Construction	Restocon				2,379,610	0	0	0	2,379,610	1,770,300	74.4%	5.5%	5.9%
Construction	Johnson-Laux				1,100,000	0	0	0	1,100,000	13,238			
Project Management (Inspection)	Jacobs (Note 2)				213,896	0	0	0	213,896	192,322	89.9%	13.0%	14.9%
Other (In House/Misc)					181,011	0	0	0	181,011	181,011	100.0%		
<b>Total Project Costs/Budget Approved</b>		<b>2,832,800</b>	<b>4,715,700</b>		<b>4,376,715</b>	<b>4,746</b>	<b>0</b>	<b>0</b>	<b>4,381,461</b>	<b>2,631,971</b>	<b>60.1%</b>		
<b>7165 23</b>	<b>Integrated Risk Management (IMR) Software</b>												
Design					0	0	0	0	0	0	0.0%		
Misc	Environmental System				350,000	0	0	0	350,000	0	0.0%		
Construction	Vertosoft			Resolution No. 2023-60, 6/1/2023	267,959	0	0	0	267,959	200,113	74.7%		
Other (In House/Misc)					8,477	0	0	0	8,477	8,477	100.0%		
<b>Total Project Costs/Budget Approved</b>		<b>615,000</b>	<b>555,200</b>		<b>626,436</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>626,436</b>	<b>208,589</b>	<b>33.3%</b>		
<b>7225 24</b>	<b>Common Use System Enhancements (CUPPS)</b>												
Design	SITA INFORMATION				124,030	0	0	0	124,030	124,030	100.0%		
Construction	Communications Installations				140,369	0	0	0	140,369	140,369	100.0%		
Construction	Convergent Tech				162,535	0	0	0	162,535	162,535	100.0%		
Construction	Dell Marketing				92,070	0	0	0	92,070	92,070	100.0%		
Construction	Amadeus				18,848	0	0	0	18,848	18,848	100.0%		
Construction	IER Inc				124,213	0	0	0	124,213	106,347	85.6%		
Construction	Lyndan Inc.				83,514	0	0	0	83,514	83,514	100.0%		
Construction	Vidtronix				12,950	0	0	0	12,950	12,950	100.0%		
Other (In House/Misc)					220,734	0	0	0	220,734	216,624	98.1%		
<b>Total Project Costs/Budget Approved</b>		<b>1,000,000</b>	<b>1,000,000</b>		<b>979,263</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>979,263</b>	<b>957,286</b>	<b>97.8%</b>		
<b>7230 24</b>	<b>FY24 IT Capital Commodity Purchases</b>												
Design	RS&H (note 1)				10,039	0	0	0	10,039	10,039	100.0%	12.0%	8.2%
Construction	Communications Installations				328,760	0	0	0	328,760	328,760	100.0%		
Construction	Convergent Tech				1,114,476	0	0	0	1,114,476	1,114,476	100.0%		
Construction	Dell Marketing				50,734	0	0	0	50,734	50,734	100.0%		
Construction	Presidio Networked				499,739	0	0	0	499,739	499,739	100.0%		
Construction	AVI-SPL LLC				583,336	0	0	0	583,336	583,336	100.0%		
Construction	GuidePoint Security				26,223	0	0	0	26,223	26,223	100.0%		
Construction	US Customs				12,644	0	0	0	12,644	12,644	100.0%		
Construction	Word Systems				22,597	0	0	0	22,597	22,597	100.0%		
Construction	QUISITIVE LTD				41,273	0	0	0	41,273	41,273	100.0%		
Construction	AW DATA				54,401	0	0	0	54,401	54,401	100.0%		
Construction	IER				19,600	0	0	0	19,600	0	0.0%		
Construction	Zetron INC				92,373	0	0	0	92,373	92,373	100.0%		
Other (In House/Misc)					143,572	0	0	0	143,572	143,572	100.0%		
<b>Total Project Costs/Budget Approved</b>		<b>1,900,000</b>	<b>3,000,000</b>		<b>2,999,767</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,999,767</b>	<b>2,980,167</b>	<b>99.3%</b>		

ACTIVE PROJECTS NOV-DEC 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>7265 24</b>	<b>Departure Drive Rehabilitation</b>												
	Design	Walker			198,959	0	0	0	198,959	192,132	96.6%	10.0%	6.8%
	Design	Jacobs (Note 2)			163,154	0	0	0	163,154	155,663	95.4%	10.0%	18.3%
	Design	RS&H (note 1)			77,246	0	0	0	77,246	66,575	86.2%	12.0%	8.2%
	Construction	Johnson Laux Co.		Resolution No. 2023-61 6/1/23	262,312	-49,750	0	0	212,562	212,562	100.0%		
	Construction	Restocon			1,114,942	0	0	0	1,114,942	851,508	76.4%		
	Other (In House/Misc)				253,035	0	0	0	253,035	151,343	59.8%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,695,000</b>	<b>2,119,600</b>	<b>2,069,648</b>	<b>-49,750</b>	<b>0</b>	<b>0</b>	<b>2,019,898</b>	<b>1,629,783</b>	<b>80.7%</b>		
<b>7315 24</b>	<b>LIDAR Airport Installation and Revenue Share</b>												
	Design	Indoor Lab			2,687,776	0	0	0	2,687,776	1,778,634	66.2%		
	Design	Presidio Networked			128,054	0	0	0	128,054	128,054	100.0%		
	Construction	Dell Marketing			236,473	0	0	0	236,473	236,473	100.0%		
	Construction	Convergint			1,028,843	0	0	0	1,028,843	1,028,843	100.0%		
	Construction	Comco			426,958	0	0	0	426,958	426,958	100.0%		
	Other (In House/Misc)				1,632	0	0	0	1,632	1,632	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>5,000,000</b>	<b>5,000,000</b>	<b>4,509,736</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,509,736</b>	<b>3,600,594</b>	<b>79.8%</b>		
<b>7321 25</b>	<b>Fire Alarm System Upgrades Phase 2</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction	Johnson Controls			1,129,989	0	0	0	1,129,989	504,167	44.6%		
	Other (In House/Misc)				36,364	0	0	0	36,364	36,364	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,148,400</b>	<b>1,318,000</b>	<b>1,166,354</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,166,354</b>	<b>540,531</b>	<b>46.3%</b>		
<b>7405 25</b>	<b>FY25 Tampa Fuel Projects</b>												
	Design				0	0	0	0	0	0	0.0%		
	Construction	Aircraft Service Int			2,556,300	0	0	0	2,556,300	285,000	11.1%		
	Project Management (Inspection)	Jacobs (Note 2)			1,384	0	0	0	1,384	1,384	100.0%		
	Other (In House/Misc)				1,672	0	0	0	1,672	1,672	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>2,556,300</b>	<b>2,556,300</b>	<b>2,559,356</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,559,356</b>	<b>288,056</b>	<b>11.3%</b>		
<b>7410 25</b>	<b>FY25 ITS Commodity Purchases</b>												
	Design	SHI International			38,495	0	0	0	38,495	38,495	100.0%		
	Design	Comco			694,221	0	0	0	694,221	466,398	67.2%		
	Design	Presidio Networked			386,949	0	0	0	386,949	386,949	100.0%		
	Design	IER			55,052	0	0	0	55,052	27,526	50.0%		
	Design	CXTEC INC			9,047	0	0	0	9,047	9,047	100.0%		
	Design	SPECIALIZED PRODUCTI			29,825	0	0	0	29,825	29,825	100.0%		
	Design	Dell Marketing			70,312	0	0	0	70,312	70,312	100.0%		
	Design	Convergint			85,170	0	0	0	85,170	85,170	100.0%		
	Design	AVI-SPL LLC			958,524	0	0	0	958,524	549,944	57.4%		
	Other (In House/Misc)				170,520	0	0	0	170,520	76,917	45.1%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,900,000</b>	<b>2,450,000</b>	<b>2,498,116</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,498,116</b>	<b>1,740,583</b>	<b>69.7%</b>		
<b>7420 25</b>	<b>FY25 Common Use System Enhancements</b>												
	Design	AVI SPL			386,617	0	0	0	386,617	386,617	100.0%		
	Design	Dell Marketing			101,363	0	0	0	101,363	101,363	100.0%		
	Design	Convergint			40,571	0	0	0	40,571	40,571	100.0%		
	Design	SHI International			28,856	0	0	0	28,856	28,856	100.0%		
	Design	Comco			299,406	0	0	0	299,406	285,209	95.3%		
	Design	Amadeus			10,056	0	0	0	10,056	10,056	100.0%		
	Design	Lydan Inc			15,200	0	0	0	15,200	15,200	100.0%		
	Design	IER Inc			127,799	0	0	0	127,799	72,408	56.7%		
	Design	Johnson Controls			23,012	0	0	0	23,012	23,012	100.0%		
	Design	SITA Information net			82,392	0	0	0	82,392	67,592	82.0%		
	Other (In House/Misc)				766	0	0	0	766	766	100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>1,100,000</b>	<b>1,100,000</b>	<b>1,116,038</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,116,038</b>	<b>1,031,650</b>	<b>92.4%</b>		

ACTIVE PROJECTS NOV-DEC 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>7445 25</b>	<b>TPA FY25 ITS Special Projects</b>												
	Design	Convergint			988,119	0	0	0	988,119	988,119	100.0%		
	Design				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				11,872	0	0	0	11,872	11,872	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>1,000,000</b>	<b>1,000,000</b>		<b>999,991</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>999,991</b>	<b>999,991</b>	<b>100.0%</b>		
<b>7595 25</b>	<b>TPA Drainage Rehabilitation</b>												
	Design				356,527	0	0	0	356,527	241,169	67.6%		
	Construction	Kimmins			10,102,522	53,632	53,632	0	10,156,154	5,012,805	49.4%	8.0%	7.6%
	Project Management (Inspection)	Jacobs (Note 2)			71,607	0	0	0	71,607	60,434	84.4%		
	Other (In House/Misc)				179,904	0	0	0	179,904	179,904	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>10,546,191</b>	<b>11,750,000</b>		<b>10,710,560</b>	<b>53,632</b>	<b>53,632</b>	<b>0</b>	<b>10,764,192</b>	<b>5,494,312</b>	<b>51.0%</b>		
<b>8200 18</b>	<b>FAA Parking Lot, Energy Plant and Loading Dock Replacement , Demolish Administration Building (TPA)</b>												
<b>8205 18</b>	Design	Hensel Phelps		Resolution No. 2018-57, 6/7/18	6,860,393	0	0	0	6,860,393	6,860,393	100.0%	16.8%	16.2%
<b>8900 18</b>	Design	Jacobs (Note 2)			2,023,243	0	0	0	2,023,243	2,023,243	100.0%	10.0%	18.3%
	Design	RS&H (note 1)			2,326	0	0	0	2,326	2,326	100.0%	12.0%	8.2%
	Design	Walker (note 4)			122,123	0	0	0	122,123	122,123	100.0%	10.0%	6.8%
	Construction	Hensel Phelps			82,398,618	-7,624,136	-7,624,136	0	74,774,482	74,613,393	99.8%		
	Construction	Johnson-Laux		JOC Contract Resolution No.2021-35, 5/6/2021	919,867	0	0	0	919,867	919,867	100.0%	3.5%	4.4%
	Construction (ODP)				12,449,782	0	0	0	12,449,782	12,449,782	100.0%		
	Project Management (Inspection)	Jacobs (Note 2)			3,697,054	0	0	0	3,697,054	3,697,054	100.0%	10.0%	18.3%
	Other (In House/Misc)				5,785,410	0	0	0	5,785,410	5,785,410	100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>119,896,000</b>	<b>106,545,232</b>		<b>114,258,815</b>	<b>-7,624,136</b>	<b>-7,624,136</b>	<b>0</b>	<b>106,634,679</b>	<b>106,473,590</b>	<b>99.8%</b>		
<b>8420 21</b>	<b>Airside A and C Shuttle Car and Control System Replacement</b>												
	Design	Walker (note 4)			679,434	0	0	0	679,434	617,347	90.9%	10.0%	6.8%
	Design	Lea + Elliot			1,132,452	54,710	0	0	1,187,162	756,114	63.7%		
	Construction	Alstom (Bombardier) (Phase 1)		Resolution No.2020-266 approve 10/1/2020	13,018,834	-318,271	-318,271	0	12,700,563	12,700,563	100.0%		
	Construction	Alstom (Bombardier) (Phase 2)		Resolution No. 2021-163, 11/4/2021	50,990,858	0	0	0	50,990,858	49,498,989	97.1%		
	Construction	Johnson-Laux		JOC Contract Resolution No.2021-35 approved 5/6/2021	5,337,207	1,088,153	1,088,153	0	6,425,360	5,872,759	91.4%	2.0%	1.6%
	Project Management (Inspection)	Jacobs (Note 2)			704,594	0	0	0	704,594	690,600	98.0%	13.0%	14.9%
	Other (In House/Misc)				1,995,591	0	0	0	1,995,591	1,978,504	99.1%		
	<b>Total Project Costs/Budget Approved</b>	<b>74,092,700</b>	<b>74,946,500</b>		<b>73,858,969</b>	<b>824,592</b>	<b>769,882</b>	<b>0</b>	<b>74,683,561</b>	<b>72,114,877</b>	<b>96.6%</b>		

ACTIVE PROJECTS NOV-DEC 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>8500 23</b>	<b>Airside D Development Program</b>												
Design	Jacobs (Note 2)				10,206,738	0	0	0	10,206,738	6,377,436	62.5%	13.0%	14.9%
Design	RS&H (note 1)				667,363	0	0	0	667,363	572,742	85.8%	12.0%	8.2%
Design	Lea + Elliot				2,505,736	0	0	0	2,505,736	497,082	19.8%		
Design	HOK				1,290	0	0	0	1,290	1,290	100.0%		
Design	Michael Baker Inc.				290,111	0	0	0	290,111	120,973	41.7%	12.0%	19.4%
Design	Walker Design				55,200	0	0	0	55,200	29,999	54.3%	10.0%	6.8%
Design	Ricondo (note 5)				359,845	0	0	0	359,845	311,824	86.7%	17.0%	14.1%
Design-Build	Hensel Phelps Part 1			Resolution No. 2023-84, 8/3/23	86,240,788	0	0	0	86,240,788	66,008,920	76.5%	7.2%	
Construction	Carrier				3,057,259				3,057,259	0	0.0%		
Construction	VULCAN MATERIALS				6,959,897	0	0	0	6,959,897	0	0.0%		
Construction	FERGUSON ENTERPRISES				15,362	0	0	0	15,362	0	0.0%		
Construction	BLAST DEFLECTORS				288,068	0	0	0	288,068	0	0.0%		
Construction	BARNSCO				1,038,093	0	0	0	1,038,093	0	0.0%		
Construction	THE EUCLID CHEM				75,696	0	0	0	75,696	0	0.0%		
Construction	TERRELL INDUSTRIES				1,498,537	0	0	0	1,498,537	0	0.0%		
Construction	GMF Industries				26,118,239	0	0	0	26,118,239	0	0.0%		
Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	66,353,052	2,503,272	-296,728	2,800,000	68,556,324	40,682,557	59.1%		
Construction	Hensel Phelps Part 2				141,548,891	113,705,089	10,376,069	103,329,020	255,253,980	43,641,378	17.1%		
Construction	Aero Bridgeworks				55,608,615	0	0	0	55,608,615	0	0.0%		
Construction	Middlesex				22,214,398	0	0	0	22,214,398	812,692	3.7%		
Construction	Crisdel Group				81,549,326	-21,000,000	-21,000,000	0	60,549,326	4,407,672	7.3%		
Construction	Atlantic TNG LLC				118,305	0	0	0	118,305	39,033	33.0%		
Construction	SUWANNEE AMERICAN CE				4,022,804	0	0	0	4,022,804	0	0.0%		
Construction	Old Castle				587,852	0	0	0	587,852	0	0.0%		
Project Management (Inspection)	Jacobs (Note 2)				4,801,950	0	0	0	4,801,950	2,146,335	44.7%	13.0%	14.9%
ODP					470,811	0	0	0	470,811	464,857	98.7%		
Other (In House/Misc)					4,104,086	0	0	0	4,104,086	3,870,534	94.3%		
<b>Total Project Costs/Budget Approved</b>		<b>787,384,000</b>	<b>787,384,000</b>		<b>520,758,312</b>	<b>95,208,361</b>	<b>-10,920,659</b>	<b>106,129,020</b>	<b>615,966,673</b>	<b>169,985,325</b>	<b>27.6%</b>		
<b>8910 23</b>	<b>Airside E Shuttle Cars Replacement</b>												
Design	RS&H (note 1)				9,755	0	0	0	9,755	9,755	100.0%	12.0%	8.2%
Design	Walker				351,907	0	0	0	351,907	308,687	87.7%	10.0%	6.8%
Design	Lea + Elliot				1,098,904	0	0	0	1,098,904	238,866	21.7%		
Design	Jacobs (Note 2)				133,698	0	0	0	133,698	119,502	89.4%	13.0%	14.9%
Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	26,769,974	593,538	0	0	27,363,512	19,742,652	72.1%		
Construction	Johnson-Laux			Resolution No. 2025-14 2/3/2025	3,648,682	0	0	0	3,648,682	2,924,910	80.2%		
Other (In House/Misc)					485,557	0	0	0	485,557	424,908	87.5%		
<b>Total Project Costs/Budget Approved</b>		<b>34,591,000</b>	<b>33,982,767</b>		<b>32,498,476</b>	<b>593,538</b>	<b>0</b>	<b>0</b>	<b>33,092,015</b>	<b>23,769,280</b>	<b>71.8%</b>		
<b>Sub-Total Construction Master Plan Projects</b>		<b>\$ 907,280,000</b>	<b>\$ 893,929,232</b>		<b>1 \$ 635,017,127</b>	<b>\$ 87,584,225</b>	<b>\$ (18,544,795)</b>	<b>\$ 106,129,020</b>	<b>\$ 722,601,352</b>	<b>\$ 276,458,915</b>	<b>38.3%</b>		
<b>Sub-Total Construction Non-Master Plan Projects</b>		<b>\$ 163,122,891</b>	<b>\$ 176,611,067</b>		<b>22 \$ 168,760,095</b>	<b>\$ 1,950,230.40</b>	<b>\$ 1,346,985.94</b>	<b>\$ -</b>	<b>\$ 170,710,325</b>	<b>\$ 139,802,623</b>	<b>81.9%</b>		
<b>Total Construction</b>		<b>\$ 1,070,402,891</b>	<b>\$ 1,070,540,299</b>		<b>23 \$ 803,777,222</b>	<b>\$ 89,534,456</b>	<b>\$ (17,197,809)</b>	<b>\$ 106,129,020</b>	<b>\$ 893,311,677</b>	<b>\$ 416,261,538</b>	<b>46.6%</b>		
<b>Total - Projects in process Master Plan Projects</b>		<b>\$ 1,214,560,900</b>	<b>\$ 1,201,210,132</b>		<b>5 \$ 635,520,733</b>	<b>\$ 87,584,225</b>	<b>\$ (18,544,795)</b>	<b>\$ 106,129,020</b>	<b>\$ 723,104,958</b>	<b>\$ 276,468,719</b>	<b>38.2%</b>		
<b>Total - Projects in process Non-Master Plan Projects</b>		<b>\$ 486,154,151</b>	<b>\$ 800,127,867</b>		<b>67 \$ 292,659,357</b>	<b>\$ 2,144,390</b>	<b>\$ 1,346,986</b>	<b>\$ -</b>	<b>\$ 294,803,746</b>	<b>\$ 161,013,856</b>	<b>54.6%</b>		
<b>Grand Total</b>		<b>\$ 1,700,715,051</b>	<b>\$ 2,001,337,999</b>		<b>72 \$ 928,180,089</b>	<b>\$ 89,728,615</b>	<b>\$ (17,197,809)</b>	<b>\$ 106,129,020</b>	<b>\$ 1,017,908,704</b>	<b>\$ 437,482,576</b>	<b>43.0%</b>		

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>Projects Substantially Complete</b>																
<b>6785 21</b>	<b>Common Shared Use Passenger Processing System (C/DUPPS) Phase 3</b>															
	Design	RS&H (note 1)				53,515	0	0	0	53,515	53,515			100.0%	12.0%	9.3%
	Project Management (Inspection)	Jacobs (Note 2)				0	0	0	0	0	0			0.0%	10.0%	15.6%
	Other (In House/Misc)					2,420,677	0	0	0	2,420,677	2,412,177			99.6%		
	<b>Total Project Costs/Budget Approved</b>		<b>12/31/2023</b>	<b>2,475,000</b>	<b>2,775,000</b>	<b>2,474,192</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,474,192</b>	<b>2,465,692</b>	<b>309,308</b>	<b>2,775,000</b>	<b>99.7%</b>		
<b>6800 22</b>	<b>Replace Airfield Perimeter Fence</b>															
	Design	RS&H (note 1)				61,120	0	0	0	61,120	57,321			93.8%	12.0%	8.3%
	Design	C&S			Resolution 2022-45, 5/5/2022	1,078,761	0	0	0	1,078,761	1,048,543			97.2%	23.8%	24.6%
	Design	Jacobs (Note 2)				65,960	0	0	0	65,960	65,960			100.0%	13.0%	7.0%
	Construction	Communications Installations				69,221	0	0	0	69,221	69,221			100.0%		
	Construction	Presidio Networked				61,508	0	0	0	61,508	61,508			100.0%		
	Construction	Convergent				188,627	0	0	0	188,627	188,627			100.0%		
	Construction	Fence Builders			Resolution 2023-51, 6/1/2023	9,818,660	23,858	0	0	9,842,518	9,596,455			97.5%	7.6%	4.0%
	Construction	Kimmins				51,750	-13,800	0	0	37,950	37,950			100.0%		
	Construction	APG Electric				34,500	0	0	0	34,500	34,500			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				15,416	0	0	0	15,416	14,794			96.0%	13.0%	7.0%
	Other (In House/Misc)					952,174	0	0	0	952,174	952,174			100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>8/15/2025</b>	<b>11,606,000</b>	<b>12,420,000</b>	<b>12,397,696</b>	<b>10,058</b>	<b>0</b>	<b>0</b>	<b>12,407,754</b>	<b>12,127,053</b>	<b>292,947</b>	<b>12,420,000</b>	<b>97.7%</b>		
<b>6860 21</b>	<b>Airside Guideways &amp; Bridges Rehabilitation</b>															
	Design	RS&H (note 1)				89,011	0	0	0	89,011	89,011			100.0%	12.0%	8.3%
	Design	Walker (note 4)				348,609	0	0	0	348,609	253,730			72.8%	10.0%	8.0%
	Design	Jacobs (Note 2)				16,346	0	0	0	16,346	16,346			100.0%	13.0%	7.0%
	Construction	Restocon			Resolution No. 2023-18, 3/2/2023	1,274,510	-71,845	-71,845	0	1,202,665	1,202,665			100.0%	15.4%	9.5%
	Construction	Civil Site			Resolution No. 2022-112, 11/03/2022	331,273	4,337	4,337	0	335,610	335,610			100.0%	10.5%	0%
	Project Management (Inspection)	Jacobs (Note 2)				59,253	0	0	0	59,253	55,067			92.9%	13.0%	7.0%
	Other (In House/Misc)					280,522	0	0	0	280,522	280,522			100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>11/2/2023</b>	<b>2,102,800</b>	<b>3,286,500</b>	<b>2,399,525</b>	<b>-67,508</b>	<b>-67,508</b>	<b>0</b>	<b>2,332,016</b>	<b>2,232,951</b>	<b>1,053,549</b>	<b>3,286,500</b>	<b>95.8%</b>		
<b>6875 21</b>	<b>Employee Bus Replacement</b>															
	Design	Jacobs (Note 2)				4,263	0	0	0	4,263	4,263			100.0%	13.0%	7.0%
	Design	RS&H (note 1)				280,013	-14,891	0	-14,891	265,122	265,122			100.0%	12.0%	8.3%
	Design	Ricondo (note 5)				18,952	0	0	0	18,952	18,952			100.0%	17.0%	14.1%
	Construction	BYD Coach and Bus			Board Item 9/2/2021	6,102,646	0	0	0	6,102,646	6,102,646			100.0%		
	Construction	Crisdel Group			Resolutions No. 2022-34, 4/5/2022	1,213,315	10,816	10,816	0	1,224,131	1,224,131			100.0%	34.6%	36.1%
	Construction	MJM Electrical				41,329	0	0	0	41,329	41,329			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				119,454	0	0	0	119,454	119,454			100.0%	10.0%	17.1%
	Other (In House/Misc)					336,913	0	0	0	336,913	336,913			100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>7/29/2025</b>	<b>5,492,000</b>	<b>8,112,809</b>	<b>8,116,885</b>	<b>-4,074</b>	<b>10,816</b>	<b>-14,891</b>	<b>8,112,811</b>	<b>8,112,811</b>	<b>-2</b>	<b>8,112,809</b>	<b>100.0%</b>		
<b>6970 23</b>	<b>Main Terminal LED Technology Refresh</b>															
	Design	RS&H (note 1)				25,884	0	0	0	25,884	25,884			100.0%	12.0%	9.3%
	Construction	AVI-SPL LLC				1,989,560	0	0	0	1,989,560	1,989,560			100.0%		
	Construction	Presidio Networked				99,974	0	0	0	99,974	99,974			100.0%		
	Construction	Communications Installations				110,036	0	0	0	110,036	110,036			100.0%		
	Construction (Other)					12,394	0	0	0	12,394	12,394			100.0%		
	Other (In House/Misc)					13,000	0	0	0	13,000	13,000			100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>9/30/2024</b>	<b>2,567,000</b>	<b>2,256,885</b>	<b>2,250,848</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,250,848</b>	<b>2,250,848</b>	<b>6,037</b>	<b>2,256,885</b>	<b>0.0%</b>		
<b>6995 23</b>	<b>IT FY23 Capital Commodity Plan</b>															
	Construction	Convergent				36,677	0	0	0	36,677	36,677			100.0%		
	Construction	Presidio Networked				745,645	0	0	0	745,645	745,645			100.0%		
	Construction	Hub Parking Technology				111,987	0	0	0	111,987	111,987			100.0%		
	Construction	Dell Marketing				278,135	0	0	0	278,135	278,135			100.0%		
	Construction	The Indoor Lab				0	0	0	0	0	0			0.0%		
	Construction	SHI International				17,508	0	0	0	17,508	17,508			100.0%		
	Construction	US Customs				405,191	0	0	0	405,191	405,191			100.0%		
	Construction	AVI-SPL LLC				305,042	0	0	0	305,042	305,042			100.0%		
	Construction (Other)					173,457	0	0	0	173,457	173,457			100.0%		
	Other (In House/Misc)					20,232	0	0	0	20,232	20,232			100.0%		
	<b>Total Project Costs/Budget Approved</b>		<b>11/30/2024</b>	<b>1,900,000</b>	<b>2,150,000</b>	<b>2,093,874</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,093,874</b>	<b>2,093,874</b>	<b>56,126</b>	<b>2,150,000.00</b>	<b>100.0%</b>		

Highlighted MP projects are included in the substantially complete section of the current CIP status report.

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>Projects Substantially Complete</b>																
<b>7070 23</b>	<b>East Baggage System PLC Replacement</b>															
	Design					0	0	0	0	0	0			0.0%		
	Construction					0	0	0	0	0	0			0.0%		
	Other (In House/Misc)					410,753	0	0	0	410,753	350,748			0.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>8/1/2025</b>	<b>587,300</b>	<b>350,748</b>		<b>410,753</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>410,753</b>	<b>350,748</b>	<b>0</b>	<b>350,748</b>	<b>0.0%</b>		
<b>7125 23</b>	<b>Long Term Garage Switchgear Replacement</b>															
	Design	RS&H (note 1)				110,918	0	0	0	110,918	107,322			96.8%	12.0%	8.3%
	Construction	APG Electric			Resolution No. 2023-111	2,519,750	-1,568,249	-1,568,249	0	951,501	890,745			93.6%		
	Construction	World Electric Supply				1,337,500	0	0	0	1,337,500	1,337,500			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				0	0	0	0	0	0			0.0%	13.0%	7.0%
	Other (In House/Misc)					130,383	0	0	0	130,383	130,383			100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>7/11/2025</b>	<b>2,715,300</b>	<b>2,531,300</b>		<b>4,098,551</b>	<b>-1,568,249</b>	<b>-1,568,249</b>	<b>0</b>	<b>2,530,302</b>	<b>2,465,949</b>	<b>65,351</b>	<b>2,531,300</b>	<b>97.5%</b>		
<b>7130 23</b>	<b>Chiller System Replacement Toll Plaza</b>															
	Design	RS&H (note 1)				92,169	0	0	0	92,169	81,785			88.7%	12.0%	8.3%
	Design	Jacobs (Note 2)				3,000	0	0	0	3,000	623			20.8%	10.0%	15.6%
	Construction	Air Mechanical			Resolution No. 2024-09, 2/1/2024	981,317	-18,367	-18,367	0	962,950	899,772			93.4%	24.7%	25.6%
	Project Management (Inspection)	Jacobs (Note 2)				0	0	0	0	0	0			0.0%	13.0%	7.0%
	Other (In House/Misc)					61,565	0	0	0	61,565	61,565			100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>5/30/2025</b>	<b>636,400</b>	<b>1,133,300</b>		<b>1,138,052</b>	<b>-18,367</b>	<b>-18,367</b>	<b>0</b>	<b>1,119,684</b>	<b>1,043,745</b>	<b>89,555</b>	<b>1,133,300.00</b>	<b>93.2%</b>		
<b>7185 23</b>	<b>GA Security Improvements</b>															
	Design	Avcon Design			Resolution No. 2023-50, 6/1/2023	598,867	0	0	0	598,867	542,444			90.6%	25.6%	27.2%
	Design	RS&H (note 1)				22,664	0	0	0	22,664	22,664			100.0%	12.0%	8.3%
	Design	Presidio Networked				50,115	0	0	0	50,115	15,379			30.7%		
	Design					102,983	0	0	0	102,983	102,983			100.0%		
	Construction	Smith Fence				8,254	0	0	0	8,254	8,254			100.0%		
	Construction	Rycon				3,466,704	-30,905	-30,905	0	3,435,799	3,073,420			89.5%	11.0%	11.1%
	Project Management (Inspection)	Jacobs (Note 2)				38,403	0	0	0	38,403	38,403			100.0%	13.0%	9.4%
	Other (In House/Misc)					416,201	0	0	0	416,201	374,476			90.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>5/9/2025</b>	<b>6,455,000</b>	<b>4,711,200</b>		<b>4,704,191</b>	<b>-30,905</b>	<b>-30,905</b>	<b>0</b>	<b>4,673,285</b>	<b>4,178,022</b>	<b>533,178</b>	<b>4,711,200</b>	<b>89.4%</b>		
<b>7210 24</b>	<b>Apron C, Taxiway C and F, and Runway 18-36 Rehabilitation</b>															
	Design	Avcon Design				836,638	-161,870	0	0	674,768	616,435			91.4%	12.1%	14.5%
	Design	Jacobs (Note 2)				34,042	0	0	0	34,042	19,559			57.5%	13.0%	16.3%
	Construction	Ajax Paving				12,077,326	94,359	94,359	0	12,171,685	10,644,177			87.5%	9.0%	5.2%
	Project Management (Inspection)	Jacobs (Note 2)				771	0	0	0	771	771			100.0%		
	Other (In House/Misc)					628,601	0	0	0	628,601	628,601			100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>9/2/2025</b>	<b>15,934,900</b>	<b>13,667,700</b>		<b>13,577,378</b>	<b>-67,511</b>	<b>94,359</b>	<b>0</b>	<b>13,509,867</b>	<b>11,909,542</b>	<b>1,758,158</b>	<b>13,667,700</b>	<b>88.2%</b>		
<b>7240 24</b>	<b>ARFF 7691 2006 Oshkosh Striker Vehicle Replacement</b>															
	Construction	Ten-8 Fire Equipment			Board Approved 2/1/24	1,741,535	-8,583	0	0	1,732,952	1,732,952			100.0%		
	Other (In House/Misc)					6,854	0	0	0	6,854	6,854			100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>11/1/2025</b>	<b>1,550,000</b>	<b>1,739,806</b>		<b>1,748,388</b>	<b>-8,583</b>	<b>0</b>	<b>0</b>	<b>1,739,806</b>	<b>1,739,806</b>	<b>0</b>	<b>1,739,806</b>	<b>100.0%</b>		
<b>7255 24</b>	<b>Airside A Airline and TSA Space Rehabilitation</b>															
	Design					0	0	0	0	0	0			0.0%		
	Construction					0	0	0	0	0	0			0.0%		
	Other (In House/Misc)					216,762	0	0	0	216,762	216,762			100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>10/1/2024</b>	<b>262,800</b>	<b>221,398</b>		<b>216,762</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>216,762</b>	<b>216,762</b>	<b>4,636</b>	<b>221,398</b>	<b>0.0%</b>		
<b>7270 24</b>	<b>Aircraft Rescue and Fire Fighting (ARFF) Station Building Envelope &amp; HVAC Rehabilitation</b>															
	Design	Michael Baker Inc.				133,665	0	0	0	133,665	127,585			95.5%	12.0%	15.4%
	Design	Jacobs (Note 2)				9,469	0	0	0	9,469	9,469			100.0%	10.0%	17.1%
	Construction	All Phase General Contractors				958,593	-30,357	-30,357	0	928,236	905,030			97.5%	16.3%	16.9%
	Other (In House/Misc)					192,976	0	0	0	192,976	192,976			100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>5/20/2025</b>	<b>948,700</b>	<b>1,287,100</b>		<b>1,294,702</b>	<b>-30,357</b>	<b>-30,357</b>	<b>0</b>	<b>1,264,345</b>	<b>1,235,060</b>	<b>52,040</b>	<b>1,287,100</b>	<b>97.7%</b>		

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>Projects Substantially Complete</b>																
<b>7280 24</b>	<b>Tree Trimming for Protection of Runway Surfaces</b>															
	Design					552,500	0	0	0	552,500	524,827			95.0%	12.0%	8.2%
	Design					8,704	0	0	0	8,704	8,704			100.0%	10.0%	17.0%
	Design					600,000				600,000	556,000			92.7%		
	Construction				Resolution No. 2023-101	2,734,040	0	0	0	2,734,040	1,986,426			72.7%	9.5%	4.6%
	Project Management (Inspection)					128,486	0	0	0	128,486	128,486			100.0%	10.0%	17.0%
	Other (In House/Misc)					313,516				313,516	230,566			73.5%		
	<b>Total Project Costs/Budget Approved</b>	<b>9/24/2025</b>	<b>5,255,800</b>	<b>4,405,600</b>		<b>4,337,246</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,337,246</b>	<b>3,435,009</b>	<b>970,591</b>	<b>4,405,600</b>	<b>79.2%</b>		
<b>7290 24</b>	<b>Tampa Fuel Committee</b>															
	Design					0	0	0	0	0	0			0.0%		
	Construction				AIRCRAFT SERVICE INT	1,085,000	0	0	0	1,085,000	1,012,406			0.0%		
	Other (In House/Misc)					7,864	0	0	0	7,864	7,864			100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>6/13/4989</b>	<b>1,128,400</b>	<b>1,073,739</b>		<b>1,092,864</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,092,864</b>	<b>1,020,270</b>	<b>53,469</b>	<b>1,073,739</b>	<b>93.4%</b>		
<b>7295 24</b>	<b>Airside F and Main Terminal Carpet Replacement</b>															
	Construction				Board Approved 2/1/24	113,145	0	0	0	113,145	113,145			100.0%		
	Construction				DPR Part 2	0	225,354	225,354	0	225,354	224,925			99.8%	12.7%	8.8%
	Other (In House/Misc)					1,455		0	0	1,455	1,455			100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>11/23/2024</b>	<b>281,000</b>	<b>339,954</b>		<b>114,600</b>	<b>225,354</b>	<b>225,354</b>	<b>0</b>	<b>339,954</b>	<b>339,524</b>	<b>429</b>	<b>339,954</b>	<b>0.0%</b>		
<b>7320 24</b>	<b>Fire Alarm System Upgrades Phase 1</b>															
	Construction				Resolution No. 2024-11	1,637,007	0	0	0	1,637,007	1,550,093			94.7%		
	Other (In House/Misc)					53,316		0	0	53,316	53,316			100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>6/9/2025</b>	<b>1,737,200</b>	<b>1,699,200</b>		<b>1,690,323</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,690,323</b>	<b>1,603,408</b>	<b>95,792</b>	<b>1,699,200</b>	<b>94.9%</b>		
<b>7330 25</b>	<b>A/S A Cooling Tower Electrical</b>															
	Design					27,718	0	0	0	27,718	27,718			100.0%		
	Construction					364,361	-22,493	-22,493	0	341,868	341,868			100.0%		
	Other (In House/Misc)					86,281		0	0	86,281	86,281			100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>5/19/2025</b>	<b>626,700</b>	<b>528,000</b>		<b>478,360</b>	<b>-22,493</b>	<b>-22,493</b>	<b>0</b>	<b>455,867</b>	<b>455,867</b>	<b>72,133</b>	<b>528,000</b>	<b>100.0%</b>		
<b>7345 25</b>	<b>Airfield Grading &amp; Safety Improvements</b>															
	Design					522,876	0	0	0	522,876	418,991			80.1%	12.0%	16.4%
	Construction				Resolution No. 2023-101	2,175,840	0	0	0	2,175,840	1,503,878			69.1%		
	Other (In House/Misc)					226,528		0	0	226,528	203,920			90.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>1/26/2026</b>	<b>4,088,100</b>	<b>3,139,400</b>		<b>2,925,244</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,925,244</b>	<b>2,126,789</b>	<b>1,012,611</b>	<b>3,139,400</b>	<b>72.7%</b>		
<b>7380 25</b>	<b>SkyCenter Roof Replacement</b>															
	Design					194,997	0	0	0	194,997	114,068			58.5%	0.0%	15.0%
	Design					71,948	0	0	0	71,948	52,280			72.7%		
	Design					197,074	-190,829	-190,829	0	6,245	6,245					
	Design (Misc)					82,942	0	0	0	82,942	11,383					
	Construction					2,042,569	1,178,021	1,178,021	0	3,220,590	3,184,125			98.9%		
	Project Management (Inspection)					29,010	0	0	0	29,010	29,010					
	Other (In House/Misc)					666,423	0	0	0	666,423	535,564			80.4%		
	<b>Total Project Costs/Budget Approved</b>	<b>9/1/2025</b>	<b>4,631,539</b>	<b>5,460,700</b>		<b>3,284,962</b>	<b>987,192</b>	<b>987,192</b>	<b>0</b>	<b>4,272,154</b>	<b>3,932,676</b>	<b>1,528,025</b>	<b>5,460,700</b>	<b>92.1%</b>		
<b>7430 25</b>	<b>A/S E Airline &amp; TSA Rehab</b>															
	Design					24,582	0	0	0	24,582	24,582			100.0%		
	Other (In House/Misc)					151,347	0	0	0	151,347	151,347			100.0%		
	<b>Total Project Costs/Budget Approved</b>	<b>8/29/2025</b>	<b>218,000</b>	<b>218,000</b>		<b>175,929</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>175,929</b>	<b>175,929</b>	<b>42,071</b>	<b>218,000</b>	<b>100.0%</b>		

**PROJECTS SUBSTANTIALLY COMPLETE 2025**

HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
<b>Projects Substantially Complete</b>																
<b>7440 25</b>	<b>Aircraft Firefighting Foam</b>															
Design	RS&H (note 1)					175,589	0	0	0	175,589	70,479			40.1%	12.0%	8.2%
Construction	Montrose Environmental					914,454	0	0	0	914,454	812,596			88.9%		
Project Management (Inspection)	Jacobs (Note 2)					2,004	0	0	0	2,004	1,580			78.8%	10.0%	17.0%
Other (In House/Misc)						104,137	0	0	0	104,137	104,137			100.0%		
<b>Total Project Costs/Budget Approved</b>		<b>10/14/2025</b>	<b>1,650,000</b>	<b>1,650,000</b>		<b>1,196,184</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,196,184</b>	<b>988,792</b>	<b>661,208</b>	<b>1,650,000</b>	<b>82.7%</b>		
<b>8230 18</b>	<b>Main Terminal Curbside Expansion (TPA)</b>															
Design	Hensel Phelps				Resolution No. 2018-57, 6/7/18	17,864,576	3,991,337	0	3,991,337	21,855,913	21,855,913			100.0%	16.8%	16.2%
Design	Jacobs (Note 2)					2,885,520	0	0	0	2,885,520	2,851,831			98.8%	13.0%	16.3%
Design	RS&H (note 1)					552,666	0	0	0	552,666	535,603			96.9%	12.0%	8.2%
Design	Stantec				Resolution No. 2013-48, 5/2/2013	324,722	0	0	0	324,722	324,722			100.0%	15.3%	10.9%
Design (Other)						187,700	0	0	0	187,700	182,224			97.1%		
Construction	Hensel Phelps				Resolution 2021-175, 12/2/2021	90,395,428	89,408,242	-16,393,731	105,801,973	179,803,669	172,969,477			96.2%	8.8%	17.6%
Construction	Johnson Laux Co.				JOC Contract Resolution No.2021-35, 5/6/2021	711,276	0	0	0	711,276	711,276			100.0%	10.0%	41.7%
Construction	D&M				Resolution 2019-134, 12/5/2019	85,000	4,635	4,635	0	89,635	89,635			100.0%	42.1%	55.8%
Construction	Rycon					193,156	14,346	14,346	0	207,502	31,240			15.1%		
Construction (ODP)						16,133,781	0	0	0	16,133,781	15,190,182			94.2%		
Project Management (Inspection)	Jacobs (Note 2)					4,963,730	0	0	0	4,963,730	4,677,265			94.2%	13.0%	16.3%
Other (In House/Misc)						7,444,615	0	0	0	7,444,615	7,385,362			99.2%		
<b>Total Project Costs/Budget Approved</b>		<b>7/31/2025</b>	<b>183,829,000</b>	<b>230,642,847</b>		<b>141,742,168</b>	<b>93,418,560</b>	<b>-16,374,750</b>	<b>109,793,310</b>	<b>235,160,728</b>	<b>226,804,730</b>	<b>3,838,117</b>	<b>230,642,847</b>	<b>96.4%</b>		
<b>8425 22</b>	<b>Main Terminal Airside D Shuttle Station - Construction</b>															
Design	Jacobs (Note 2)					181,875	0	0	0	181,875	174,613			96.0%	10.0%	15.8%
Construction	Hensel Phelps				Resolution No. 2021-175 Supp Contract Part D	26,631,946	-6,353,797	-6,353,797	0	20,278,149	17,998,648			88.8%	8.8%	17.6%
Construction (ODP)						4,677,131	0	0	0	4,677,131	4,672,289			99.9%		
Project Management (Inspection)	Jacobs (Note 2)					707,412	0	0	0	707,412	707,412			100.0%	13.0%	16.3%
Other (In House/Misc)						1,030,465	0	0	0	1,030,465	920,879			89.4%		
<b>Total Project Costs/Budget Approved</b>		<b>9/2/2025</b>	<b>26,425,800</b>	<b>30,285,800</b>		<b>33,228,830</b>	<b>-6,353,797</b>	<b>-6,353,797</b>	<b>0</b>	<b>26,875,033</b>	<b>24,473,841</b>	<b>5,811,959</b>	<b>30,285,800</b>	<b>91.1%</b>		
<b>8435 22</b>	<b>Airside A and E Security Screening Checkpoint Expansion</b>															
Design	RS&H (note 1)					149,847	0	0	0	149,847	149,847			100.0%	12.0%	8.3%
Design	Ricondo (note 5)					221,680	0	0	0	221,680	221,680			100.0%	17.0%	14.1%
Design-Build Part 1	Suffolk Construction				Resolution No. 2022-01	4,661,194	0	0	0	4,661,194	4,661,194			100.0%	21.2%	19.2%
Design	Jacobs (Note 2)					344,068	0	0	0	344,068	291,587			84.7%	10.0%	17.1%
Design (Other)						139,374	0	0	0	139,374	110,014			78.9%		
Design-Build Part 2	Suffolk Construction				Resolution No. 2023-81, 8/3/2023	9,439,525	50,793,264	-6,404,263	57,197,527	60,232,789	57,978,324			96.3%	10.0%	0.0%
Construction (ODP)						5,714,693	0	0	0	5,714,693	5,624,524			98.4%		
Project Management (Inspection)	Jacobs (Note 2)					578,640	0	0	0	578,640	574,524			99.3%	13.0%	7.0%
Other (In House/Misc)						3,864,617	0	0	0	3,864,617	3,793,471			98.2%		
<b>Total Project Costs/Budget Approved</b>		<b>2/1/2025</b>	<b>53,910,000</b>	<b>77,754,000</b>		<b>25,113,639</b>	<b>50,793,264</b>	<b>-6,404,263</b>	<b>57,197,527</b>	<b>75,906,903</b>	<b>73,405,165</b>	<b>4,348,835</b>	<b>77,754,000</b>	<b>96.7%</b>		
<b>8520 24</b>	<b>TPA Real Estate Development</b>															
Design	Michael Baker Inc.					236,773	18,766	0	0	255,539	255,539			100.0%	12.0%	15.4%
Design	RS&H (note 1)					4,560	0	0	0	4,560	4,560			100.0%	12.0%	8.3%
Construction	CW Roberts					1,286,569	-182,316	-182,316	0	1,104,254	1,049,041			95.0%	10.0%	12.1%
Project Management (Inspection)	Jacobs (Note 2)					85,709	0	0	0	85,709	85,607			99.9%	13.0%	9.4%
Other (In House/Misc)						97,579	0	0	0	97,579	97,579			100.0%		
<b>Total Project Costs/Budget Approved</b>		<b>7/15/2025</b>	<b>3,987,000</b>	<b>3,860,100</b>		<b>1,711,189</b>	<b>-163,550</b>	<b>-182,316</b>	<b>0</b>	<b>1,547,639</b>	<b>1,492,325</b>	<b>2,367,775</b>	<b>3,860,100</b>	<b>96.4%</b>		
<b>Sub-Total Substantially Complete Master Plan Projects</b>			<b>\$ 210,254,800</b>	<b>\$ 260,928,647</b>	<b>\$ 2</b>	<b>\$ 174,970,998</b>	<b>\$ 87,064,763</b>	<b>\$(22,728,547)</b>	<b>\$ 109,793,310</b>	<b>\$ 262,035,761</b>	<b>\$ 251,278,571</b>	<b>\$ 9,650,076</b>	<b>\$ 260,928,647</b>	<b>96%</b>		
<b>Sub-Total Substantially Complete Non-Master Plan Projects</b>			<b>\$ 132,746,939</b>	<b>\$ 156,772,439</b>	<b>25</b>	<b>\$ 99,042,336</b>	<b>\$ 50,034,270</b>	<b>\$(7,006,738)</b>	<b>\$ 57,182,636</b>	<b>\$ 149,076,606</b>	<b>\$ 141,398,616</b>	<b>\$ 15,373,822</b>	<b>156,772,438.55</b>	<b>95%</b>		
<b>Total Substantially Complete</b>			<b>\$ 343,001,739</b>	<b>\$ 417,701,086</b>	<b>\$ 27</b>	<b>\$ 274,013,334</b>	<b>\$ 137,099,033</b>	<b>\$(29,735,285)</b>	<b>\$ 166,975,946</b>	<b>\$ 411,112,367</b>	<b>\$ 392,677,187</b>	<b>\$ 25,023,899</b>	<b>\$ 417,701,086</b>	<b>96%</b>		

(1) RS&H Inc. Consulting Agreement started on 6/4/2020 with an overall D/W/MBE target of 12%. NOV 2025 reported achievement on completed projects and projects in process of 7.3% and 8.24%, respectively, with an overall achievement of 8%  
 (2) Jacobs Project Management Co. Consulting Agreement started on 4/3/14, with an overall D/W/MBE target of 10%. DEC 2025 reported achievement on completed projects and projects in process is 14.91% and 19.62%, respectively, with an overall achievement of 18.3%. Jacobs Project Management Co. Consulting Agreement started on 9/8/22, with an overall D/W/MBE target of 13%. DEC 2025 reported achievement on completed projects and projects in process is 0% and 14.9%, respectively, with an overall achievement of 14.9%.  
 (3) APTIM Consulting Agreement started on 5/1/14, with an overall D/W/MBE target of 10%. DEC 2025 reported achievement on completed projects 20.76% , respectively, with an overall achievement of 20.76%. APTIM Consulting Agreement started FY 25, with an overall D/W/MBE target of 15%. DEC 2025 reported achievement on completed projects and projects in process is 17.75% and 5.27%, respectively, with an overall achievement of 14.19%  
 (4) Walker Consulting Agreement started on 8/6/2020 with an overall D/W/MBE target of 10%.DEC 2025 reported achievement on completed projects and projects in process is 18.53% and 1.27%, respectively, with an overall achievement of 6.76%.  
 (5) Ricondo Consulting Agreement started on 6/6/19 through 6/5/2024, with an overall D/W/MBE target of 17%. DEC 2025 reported achievement on completed projects and projects in process is 14.08% and 0%, respectively, with an overall achievement of 14.06%.  
 (6) Michael Baker International Consulting Agreement started on 12/1/2022 through 11/30/2027, with an overall D/W/MBE target of 12%. DEC 2025 reported achievement on completed projects and projects in process is 21.14% and 17.82%, respectively, with an overall achievement of 19.37%.



**Tampa International Airport & General Aviation Airports  
Capital Improvement Program  
FY 2027-2031**

\*For planning purpose only

		Estimated Total Cost
Project Year	Project Title	Board Budget
2027	Belly Cargo Facility Expansion	135,550,000
2027	Airside F Shuttle Cars Replacement	59,660,000
2027	Northwest Remain Overnight Parking Apron (Construction Only)	45,000,000
2027	Runway 1L/19R and TWY Reconfig - Rehab for when 1R/19L is OTS (Construction)	30,000,000
2027	Airside A Roof Replacement	29,530,300
2027	Main Terminal - Restroom Renovation and Addition of Universal Changing Stations	28,530,000
2027	Airside A Bag Sort Devices and Pushers Replacement	20,890,000
2027	Airside A Field Carpet, Floors Replacement and Interior Finishes Refurbishment	18,480,000
2027	Airsides Shuttle Lobby Doors Replacement and Upgrades	18,110,000
2027	Airside A Vertical Transportation Equipment Modernization	12,850,000
2027	Tree Trimming for Protection of R/W Surfaces (All Airports)	10,010,000
2027	FY 27 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	9,351,000
2027	Roof Rehabilitation and Replacements (Airside F Ancillary, Shooting Range, Sky Cen	7,960,500
2027	GA Pavement Rehab - Taxilanes VDF	7,530,000
2027	TPA Airfield Service Road Rehabilitation	7,190,000
2027	Concession Programming - Design	6,183,970
2027	FY 27 GA Airport Hangar and Terminal Bldg. Rehabilitation	5,800,000
2027	Airside C & E Guideway Painting	5,542,600
2027	Sewer and Grease Lines Rehab - Airside A, C and E Phase-2	5,140,000
2027	TPA Fuel Committee Projects	4,782,000
2027	Terminal Large Technology Refresh Phase 2	4,750,000
2027	Waterline Extension (VDF) - Design Only	3,000,000
2027	STPG Fire Detection System (LiDAR) Phase 2	3,000,000
2027	APM 1 eGates	2,770,000
2027	Dynamic Signage on Airport Entry & George Bean Parkway Phase 1	2,500,000
2027	Airside F Hydraulic Elevator Modernization	2,330,000
2027	ARFF Facility Refurbishment	2,270,000
2027	SkyConnect APM Substation Flood Protection	2,200,000
2027	FY ITS Commodity Purchases	2,200,000
2027	VDF Expand Parking Lot	2,050,000
2027	CCTV Server and Storage Refresh	1,800,000
2027	LTPG Electrical Room Flood Protection	1,520,000
2027	New Monument Signs for all GA Airports	1,450,000
2027	Fire Alarm System Upgrades Maint Term STPG LTPG Phase 4	1,343,437
2027	Common Use Passenger Processing System Enhancement	1,300,000
2027	Airside C Automated Exit Breach Control System	1,230,000
2027	Work Order System Replacement	1,000,000
2027	Authority-Wide Ditch and Pond Maintenance/Rehabilitation	1,000,000
2027	Enterprise Geographical Information Systems (eGIS)	1,000,000
2027	Records Management Software Upgrade	960,000
2027	Campus Traffic and Signage Improvements	896,332
2027	Maintenance and Tenant Contingency	448,000
2027	FY 27 TPA Building Structure Support	276,000
2027	Airside C Passenger Boarding Bridges Painting	265,400
2027	LTPG Toll Plaza Camera System Replacement	222,000
2027	GA Exhibit "A" - Property Maps	108,000
2027	SkyCenter One Building Contingency	100,000
<b>2027 Total</b>		<b>510,079,539</b>
2028	Runway 1R/19L Reconstruction (Construction)	228,800,000
2028	Taxiway C Concrete Pavement Reconstruction (Construction)	123,200,000
2028	Airside E Field Carpet, Floors, Furniture Replacement and Interior Finishes Refurbish	17,330,000
2028	Airside F Bag Sort Devices & Pushers Replacement	13,570,000

2028	Pilot Controlled Lighting System Upgrade (VDF)	10,870,000
2028	FY 28 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	9,707,300
2028	FY 28 Roof Rehabilitation and Replacements	7,335,000
2028	Runway 18-36 Crack Seal , Taxiways B,D,F, & Service Roads, Mill & Overlay , Parking	7,310,000
2028	FY 28 GA Airport Hangar and Terminal Bldg. Rehabilitation	6,840,000
2028	Cellular Distribution Antenna System – Transition of Ownership	5,000,000
2028	Stormwater & Storm Surge Resilience Projects PH2	5,000,000
2028	Terminal Large Technology Refresh Phase 3	3,500,000
2028	Private Wireless Implementation (CBRS)	3,000,000
2028	Waterline Extension Phase 1 (VDF) Construction	3,000,000
2028	Elevator Interior Glass Wall Upgrade	2,620,000
2028	Airfield Maintenance Equipment North Storage Building Addition	2,290,000
2028	FY ITS Commodity Purchases	2,200,000
2028	Taxiway A and B Bridge and Cargo Tunnel Rehab	1,550,000
2028	TPA Fuel Committee Projects	1,500,000
2028	Replace ARFF Vehicle (7692 Striker 3000 2011)	1,400,000
2028	AOC Expansion	1,380,000
2028	Airside A Sort Building, Airside E and Economy Garage Fire System Pumps/Heads R	1,300,000
2028	Common Use Passenger Processing System Enhancement	1,300,000
2028	Aircraft Rescue Fire Fighting facility and CRDC Chiller Replacement	1,020,000
2028	Perimeter Service Roads Rehabilitation (VDF)	670,000
2028	LED Replacement APMS 4	500,000
2028	Maintenance and Tenant Contingency	463,680
2028	Airside F Airline and TSA Space Rehabilitation	300,000
2028	FY 28 Refreshment of facilities being returned to HCAA	300,000
2028	Airside F passenger boarding bridge painting	245,000
2028	FY 28 TPA Building Structure Support	213,000
2028	Airfield Driving Simulator	310,000
2028	GA ALP Update	180,000
2028	Runway Incursion Warning System (RIWS)	170,000
2028	SkyCenter One Building Contingency	100,000
<b>2028 Total</b>		<b>464,473,980</b>
2029	Airside A Bag Sort Building Expansion	61,590,000
2029	Concession Programming - Construction PH 1	39,000,000
2029	Airsides A & E Restroom Refurbishment	16,580,000
2029	Airside C Bag Sort Devices and Pushers Replacement	14,360,000
2029	Roof Rehabilitation and Replacements	10,584,000
2029	Taxiway Improvements (Shoulders) - TW N and Associated Connectors	10,170,000
2029	FY 29 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	8,677,000
2029	FY 29 GA Airport Hangar and Terminal Bldg. Rehabilitation	8,340,000
2029	Tampa International Airport Master Plan Update	5,580,000
2029	Airside Aprons Pavement Rehab	5,110,000
2029	Terminal and Hangar Aprons (4135) Rehab (PCM)	4,838,354
2029	FY 29 Real Estate off-lease Refurbishment	4,300,000
2029	Terminal Large Technology Refresh Phase 4	4,000,000
2029	Waterline Extension Phase 2 (VDF) Construction	4,000,000
2029	Airside C Field Carpet and PBB Carpet Replacement	3,590,000
2029	Stormwater & Storm Surge Resilience Projects PH3	3,350,000
2029	Interior Cabling Replacement	3,000,000
2029	Taxiway S Rehab	2,800,000
2029	FY ITS Commodity Purchases	2,200,000
2029	Noise Study	1,900,000
2029	Baggage Handling Systems Servers Upgrade/Enhancement PT 1	1,850,000
2029	Cell Phone Lot LED Replacement	1,500,000
2029	TPA Fuel Committee Projects	1,500,000
2029	Public Safety Systems Upgrades	1,460,000
2029	O'Brien ST. & W. Spruce St Roadway Improvements	1,460,000
2029	Common Use Passenger Processing System Enhancement	1,300,000
2029	Fire System Refurbishment (VDF)	1,280,000
2029	Taxiway B concrete joint and slab rehabilitation	1,230,000
2029	Tampa Airport Website Refresh	850,000

2029	Integrated Risk Management Software	700,000
2029	Maintenance and Tenant Contingency	479,909
2029	Airside A Airline and TSA Space Rehabilitation	315,000
2029	NOC Server Room A/C Replacement	270,000
2029	FY 29 TPA Building Structure Support	209,000
2029	SkyCenter One Building Contingency	100,000
<b>2029 Total</b>		<b>228,473,263</b>
2030	Airside C Boarding Bridges, PCA AHU and GPU Replacements	71,674,384
2030	Rehab Aprons A, B and C (VDF)	38,431,000
2030	Employee Surface Parking West	25,786,000
2030	Mill & Overlay Runway 18-36, Taxiways B, D, F, East Hangar Taxilanes, Tiedowns I a	18,351,000
2030	Tree Trimming for Protection of R/W Surfaces (All Airports)	11,098,266
2030	Aircraft Rescue Fire Fighting alternative fuel training facility	6,310,100
2030	FY 30 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	3,759,000
2030	Remote transmitter receiver relocation	3,504,300
2030	Terminal Large Technology Refresh Phase 5	3,000,000
2030	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,870,360
2030	Structural and Pavement Rehabilitation (Placeholder)	2,666,384
2030	FY ITS Commodity Purchases	2,200,000
2030	IDF Technology Refresh	1,807,525
2030	Baggage Handling Systems Servers Upgrade/Enhancement PT 2	1,782,420
2030	Authority-wide Petroleum Storage Systems Refurbishment	1,552,500
2030	TPA Fuel Committee Projects	1,500,000
2030	Replace ARFF Vehicle (7696 Global Striker 1500 2020)	1,402,097
2030	Replace ARFF Vehicle (7693 Striker 3000 2013)	1,361,300
2030	Common Use Passenger Processing System Enhancement	1,300,000
2030	Ramp FedEx / Emory and Taxiway K Concrete Joint and Slab Rehabilitation	1,200,425
2030	Support Facilities Fiber Replacement	1,027,000
2030	ConRAC and Roadway Wayfinding	700,000
2030	Landside shuttle central control computers replacement	682,700
2030	VDF Master Plan Update	659,281
2030	Airside C Fire System Pumps & Heads Refurbishment	539,100
2030	Maintenance and Tenant Contingency	496,706
2030	Airside A Passenger Boarding Bridges Painting	301,100
2030	Airside E Airline and TSA Space Rehabilitation	258,916
2030	FY 29 TPA Building Structure Support	216,315
2030	SkyCenter One Building Contingency	100,000
<b>2030 Total</b>		<b>206,538,179</b>
2031	Incremental Gates (Airside B)	557,226,000
2031	Additional Parking	549,684,000
2031	Runway 1L/19R concrete pavement replacement including asphalt shoulders and blas	94,074,000
2031	Baggage Claim Expansion - Arrivals Levels Improvements	37,688,000
2031	Taxiways D, E, P, Q, R & S concrete pavement replacement	22,300,000
2031	Replace Parking Revenue Control System (PARCS) Equipment	16,296,766
2031	Employee Bus Replacement	11,514,577
2031	FY 31 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	6,876,500
2031	Airside C & F Restroom Refurbishment	6,348,300
2031	Parkway & Service Rd - Asphalt Pavement Rehabilitation	5,413,150
2031	Replace lighting on curbside drives	3,318,000
2031	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,970,823
2031	Main Terminal Complex Structural Envelope Restoration	2,521,437
2031	Ramp A Concrete Joint and Slab Rehabilitation	2,428,400
2031	FY ITS Commodity Purchases	2,200,000
2031	Terminal Large Technology Refresh Phase 6	1,888,300
2031	Airside F Automated Exit Breach Control System	1,750,000
2031	TPA Fuel Committee Projects	1,500,000
2031	Common Use Passenger Processing System Enhancement	1,300,000
2031	Crack seal Runway 4-22, Taxiways A, C, E, Taxilanes C-H and Mill & Overlay Taxiwa	1,023,000
2031	Roof Rehabilitation and Replacements (STPG/MT)	922,600
2031	Wildlife Management Program - Ph 1	901,796
2031	Main Terminal SWE escalators replacement	563,900

2031	Walter Corporate Hangar Rehabilitation (can be part of Real Estate off-lease refurb)	549,650
2031	Maintenance and Tenant Contingency	514,090
2031	Service road from gate P6a to P3 pavement replacement	336,000
2031	Airside C Airline and TSA Space Rehabilitation	237,537
2031	FY 29 TPA Building Structure Support	223,886
2031	Replace ARFF 6 F350 2018	220,000
2031	SkyCenter One Building Contingency	100,000
<b>2031 Total</b>		<b>1,332,890,712</b>