



Aviation Authority

Capital Improvement Program

Project Status Report

September - October 2025



Prepared by
Planning and Development
and
Capital Program Services

Capital Improvement Project Status Report Overview

The Capital Improvement Project Status Report has been updated through October 2025 activity.

The Capital Improvement Project Status Report is organized into following categories:

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The Capital Improvement Project Status Report consists of specific information for each project, including the project title, estimated costs, designer, contractor, airport, project description, a project update, and significant dates according to the latest schedule. The Active Projects Spreadsheet mirrors the projects listed within sections I through IV of the Capital Improvement Project Status Report and contains specific project details related to contract or agreement amounts, approved change orders or amendments, D/SBE target and achievement amounts. Projects within the Substantially Complete section will be shown for one month only.

The Authority routinely has miscellaneous small to medium size maintenance and rehabilitation construction projects with time constraints or limited competition. To provide an additional resource, a Job Order Contracting (JOC) solution utilizing a cooperative contract with Sourcewell has been approved by the Board through June 1, 2028.

The Substantially Complete spreadsheet will show all projects in the current fiscal year which achieved Substantial Completion. The spreadsheet provides additional information including the substantial completion date, an estimate of the final costs, and a comparison to the current budget.

The Five-Year Capital Improvement Program Outlook category consists of spreadsheets listing anticipated projects and estimated costs for the period 2027-2031. The estimated project cost includes, initial in-house planning, advertising, design development, construction, construction management, construction contract administration, permitting and miscellaneous printing, copying and distribution costs and any other components associated with completion of the work.

Schedules and budgets are updated during the course of the project. Any changes will be reflected in the next posting of the report.

Please call Dan Porter at (813) 765-3082 or e-mail dporter@Tampaairport.com if you have any questions regarding the Capital Improvement Program Status Report.

Capital Improvement Project Status Report

September - October 2025

I. Projects in Planning

#6745 21 WILDLIFE MANAGEMENT PROGRAM – PHASE 1

Substantial Completion: January 2026
Current Budget: \$639,300
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: The purpose of this project is to deliver a multi-phase comprehensive program that will update and improve Tampa International Airport’s existing airport wildlife management program to ensure long-term compliance with FAA 14 CFR §139.337 – Wildlife Hazard Management.

Project Status: An Environmental Assessment (EA) for the Wildlife Management Program Phase 2 and North Employee Lot Expansion is being conducted as part of this project. The FAA approved the Draft EA on September 29th. A notice for the Public Workshop was published in the Tampa Bay Times and Authority website on October 6th and was scheduled for November 12th.

#7285 24 GENERAL AVIATION AIRPORT HANGAR & TERMINAL BUILDING REHABILITATION

Substantial Completion: TBD
Current Budget: \$2,588,900
Consultant: General Aviation Capital Projects Group
Airport: Tampa International, Tampa Executive, Peter O. Knight, & Plant City

Project Description: The purpose of the project is the rehabilitation of hangars and building at all three General Aviation airports, including structures, slabs, painting, metal panels, doors, electrical, and finish upgrades.

Project Status: An Environmental Assessment (EA) for the Wildlife Management Program Phase 2 and North Employee Lot Expansion is being conducted as part of this project. The draft EA was sent to the regional FAA and FAA Headquarters offices for final review on June 24, 2025.

#7335 26 FY26 STPG FIRE DETECTION SYSTEM (LIDAR) (PHASE 1)

Substantial Completion: 30-Jun-27
Current Budget: \$2,000,000
Consultant:
Airport: Tampa International

Project Description: This project will provide LiDAR sensors and the associated artificial intelligence software to process smoke and fire detection in the short-term parking garage at the main terminal. This is the first phase of a two-phase project to completely install this solution throughout all six floors of the short-term garage.

Project Status: This project is scheduled to begin construction on November 1, 2025.

#7350 26 PREMIUM PARKING INSTALLATION

Substantial Completion: 26-May-27
Current Budget: \$12,890,000
Consultant: Manhattan/C&S
Contractor:
Airport: Tampa International

Project Description: The Airport Concessions Department evaluated the potential for Premium Public Parking Products at Tampa International Airport, offering reserved spaces with enhanced amenities near terminal and transport areas. The Planning Consultant analyzed customer interest in premium options for both the Long-Term and Economy Parking Garages. Additionally, the project includes installing a camera-based parking guidance system in the Short-Term Garage to improve customer convenience and reduce search time for available spaces.

Project Status: The project is expected to begin design in March 2026 following Board approval of a Part 1 supplement.

#7470 26 TAXIWAY T RELOCATION

Substantial Completion: 7-Apr-28
Current Budget: \$18,006,900
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: The project involves realigning airfield infrastructure to meet FAA standards by reconstructing Taxiway T, two connecting taxiways, seven taxi lane connections to tenant facilities, and an adjacent vehicle service road. It also includes the removal of the existing Taxiway T and service road to accommodate the new layout. These improvements will enhance operational efficiency, safety, and compliance with current FAA design criteria.

Project Status: The A/E selection process began on November 6, 2025. Qualifications are due on December 30, 2025.

#7475 26 VDF NEW MAINTENANCE FACILITY

Substantial Completion: 28-Jan-28
Current Budget: \$3,583,700
Consultant: TBD
Contractor: N/A
Airport: VDF

Project Description: The project addresses overcrowding and inadequate storage in the existing maintenance facility caused by growth in the general aviation department. It involves constructing a new open-air Equipment Storage Building and an Office Building adjacent to the current facility to support administrative functions and expanded fleet storage. These improvements will enhance operational efficiency, safety, and organization for maintenance staff and equipment.

Project Status: Project design is expected to begin in early April 2026.

#7490 26 TPA AIRSIDE A CHILLER REPLACEMENT

Substantial Completion: 30-Mar-29
Current Budget: \$7,519,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will replace the chillers at Airside A due to their age and declining efficiency, which has led to increased maintenance costs and reduced reliability. The new chillers will improve energy performance, enhance system reliability, and ensure continued comfort for passengers and staff.

Project Status: Project is scheduled to start design in May 2026.

#7500 26 POLICE K9 AND TRAINING FACILITY RENOVATION AND EXPANSION

Substantial Completion: 3-Jul-28
Current Budget: \$8,668,700
Consultant:
Contractor:
Airport: Tampa International

Project Description: The project includes the renovation and expansion of the existing Tampa International Airport Police Department (TPAPD) K9 facility to 6,100 sq. ft. along with the construction of a new 4,100 sq. ft. TPAPD Training facility and associated site improvements in the northeastern quadrant of the Tampa International Airport (TPA) airfield.

Project Status: Project is scheduled to start design in May 2026.

#7510 26 PAGING SYSTEM UPGRADE – CAMPUS WIDE

Substantial Completion: 9-Apr-28
Current Budget: \$5,459,100
Consultant: Altel
Contractor: Altel
Airport: Tampa International

Project Description: Atlas-IED (Innovative Electronic Designs) is the sole source provider of the paging system software and hardware at Tampa International Airport. They have recently notified the Authority that several components of the current CobraNet digital platform are no longer being produced due to the discontinuation of critical parts. Also, their spare parts stock is anticipated to run out in two years.

This project will have Altel Systems Group, Atlas-IED’s local authorized installer, replace the end-of-life paging system campus-wide with the newest hardware and software platform.

Project Status: Project is in final contract negotiations with vendor.

#7515 26 GA PAVEMENT REHABILITATION (TPF, PCM, VDF)

Substantial Completion: 5-Apr-27
Current Budget: \$3,139,000
Consultant: Michael Baker, International
Contractor: TBD
Airport: TPF, PCM, VDF

Project Description: This project focuses on pavement rehabilitation at select locations at PCM, VDF & TPF Airports. The existing asphalt concrete pavements at these airports have deteriorated over time and now exhibit several types of distress. These include block cracking, longitudinal and transverse cracking, weathering, raveling, utility cut patching, swelling, and ponding. These issues can contribute to the presence of Foreign Object Debris (FOD) on the airfield, which poses a risk of damaging aircraft during takeoff, landing, or taxiing.

Project Status: Design Work Order is under review.

#7520 26 PARKING GARAGE REHABILITATIONS AND SKYCONNECT GUIDEWAY IMPROVEMENTS

Substantial Completion: 19-Jul-28
Current Budget: \$8,411,800
Consultant:
Contractor:
Airport: Tampa International

Project Description: Rehabilitation of the Long Term Parking Garage (LTPG) Levels 3, 4, 5 and Façade including crack sealing, expansion joint replacement, pavement marking, painting and signage. Also included in this project are elevator lobby upgrades in the Short Term Parking Garage (STPG), Long Term Parking Garage and Economy Parking Garages (EPG) as well as replacement of weathered signage and painting on the top level of each garage. Lastly, this project includes the installation of supplemental drains on SkyConnect guideway.

Project Status: Design WO scheduled for issuance in December 2025.

#7530 26 MAIN TERMINAL TECHNOLOGY MODERNIZATION PHASE 1

Substantial Completion: 30-Jun-27
Current Budget: \$1,250,000
Consultant:
Contractor:
Airport: Tampa International

Project Description: This project will provide IT equipment, software, and technology modernization to meet the needs of the Authority relating to the aging main terminal technology infrastructure. This program is made up of five phases over five years, will take major aging solutions and bring them up to speed to meet the needs of the changing technology solutions driving our passenger experience.

Project Status: This project is scheduled to begin construction on November 1, 2025.

#7535 26 MT AND AIRSIDE FINISHES REFURBISHMENT AND CARPET REPLACEMENT

Substantial Completion: 8-Dec-27
Current Budget: \$6,708,500
Consultant:
Contractor:
Airport: Tampa International

Project Description: The project will consist of refurbishments to the Main Terminal Transfer Level and Airside C along with carpet replacement at Airside F to improve the customer experience and extend the useful service life of the facilities.

Project Status: Design WO scheduled for issuance in December 2025.

#7540 26 LONG-TERM PARKING GARAGE (LTPG) HELICES LIGHTING REPLACEMENT

Substantial Completion: 9-Aug-27
Current Budget: \$2,635,200
Consultant: Walker
Contractor:
Airport: Tampa International

Project Description: To support energy efficiency and sustainability goals, the Hillsborough County Aviation Authority will replace outdated lighting on the Long-Term Parking Garage helices with modern LED fixtures. The project will remove and replace existing in-wall lights to improve illumination, safety, and aesthetics while reducing energy use and maintenance costs. The new fixtures will meet current electrical and safety standards and complement the garage's architectural design.

Project Status: The Design Work Order scheduled for October has been rescheduled to November 2025.

#7555 26 TPF SEAWALL REHABILITATION

Substantial Completion: 5-Apr-27
Current Budget: \$3,033,300
Consultant: RS&H
Contractor: TBD
Airport: Peter O. Knight Airport

Project Description: The Hillsborough County Aviation Authority has observed and assessed damages to the seawall on the east side of the airfield at Peter O. Knight Airport. One (1) major failure of the seawall was observed where the seawall rebar failed, and moisture was able to enter the crack in the seawall, resulting in the wall pulling apart. The wall was observed to be offset on the inward side. Cracking was noted throughout the length of the seawall.

Project Status: Design Work Order is under review.

#7560 26 FY26 ITS CAPITAL COMMODITY PURCHASES

Substantial Completion: 30-Jun-27
Current Budget: \$1,900,000
Consultant:
Contractor:
Airport: Tampa International

Project Description: This project will provide IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the eighth year of this initiative, which will encompass the FY26 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more and more of the Authority solutions.

Project Status: This project is scheduled to begin construction on November 1, 2025.

#7580 26 FY26 ITS SPECIAL COMMODITY PURCHASES PHASE 2

Substantial Completion: 30-Jun-27
Current Budget: \$1,400,000
Consultant:
Contractor:
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet any unique challenges that have presented themselves to the Authority and need to be corrected. This program can address hardware, software or any other technology needs that have presented some form of risk to the Authority. This CIP will serve as the conduit for the technology team to present solutions to the Development Committee for their approval to take corrective action for the issues identified.

Project Status: This project is scheduled to begin construction on November 17, 2025.

#7585 26 ECONOMY PARKING ROAD & SKYCENTER DRIVE IMPROVEMENTS

Substantial Completion: 26-Oct-27
Current Budget: \$3,500,000
Consultant: Michael Baker, International
Contractor: TBD
Airport: Tampa International

Project Description: This project will add two travel lanes on SkyCenter Drive between Economy Parking Road and the Cell Phone Lot’s northern entry and a dedicated right turn lane on eastbound Economy Parking Road for SkyCenter Drive. A three-way traffic signal will be added at the intersection of SkyCenter Drive and Economy Parking Road. A traffic study will be performed prior to design to assist in the new signal design and to evaluate configuration, marking, and signing of both entrances/exits from the Cell Phone Lot onto SkyCenter Drive to improve traffic movement.

Project Status: Design Work Order is under review.

#7590 26 FY26 COMMON USE PASSENGER PROCESSING SYSTEM (CUPPS)

Substantial Completion: 30-Jun-27
Current Budget: \$1,100,000
Consultant:
Contractor:
Airport: Tampa International

Project Description: This project will provide IT equipment, software and the modernization of technology as needed, to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 60% of the Authority ticket counters and boarding gates have been converted to Common Use over the past eight years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present and procure new technology, provide software support and software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience.

Project Status: This project is scheduled to begin construction on November 1, 2025.

#7610 26 TPA AIRSIDE F PCA CHILLER REPLACEMENT

Substantial Completion: 6-Jul-28
Current Budget: \$3,655,000
Consultant:
Contractor:
Airport: Tampa International

Project Description: The replacement of the PCA chillers at Airside F, due to their age and declining efficiency, which has led to increased maintenance costs and reduced reliability. The new PCA chillers will improve energy performance, enhance system reliability, and ensure continued comfort for passengers and staff.

Project Status: Project is scheduled to start design in May 2026.

#7630 26 ECONOMY PARKING GARAGE (EPG) NORTH AND SOUTH A/C REPLACEMENT

Substantial Completion: 3-May-2027
Current Budget: \$994,000
Consultant: Michael Baker, International
Contractor: TBD
Airport: Tampa International

Project Description: The objective of this project is to replace the air conditioning units for the elevator lobby and elevator machine rooms in both the North and South Economy Parking Garages. The existing units, installed in 2005 for the North Garage and 2008 for the South Garage, are original equipment that has exceeded their typical 15-year lifespan. Maintenance and the design consultant recommend replacing a total of ten (10) packaged units: six (6) in the South Garage and four (4) in the North Garage.

Project Status: Design Work Order is expected early February.

#7640 26 AIRSIDE C AIRLINE AND TSA SPACE REHABILITATION

Substantial Completion: 9-Oct-2026
Current Budget: \$200,000
Consultant:
Contractor:
Airport: Tampa International

Project Description: This project will refurbish tenant work areas at Airside C to maintain clean, functional spaces for Southwest Airlines, TSA, and Alaska Airlines. It includes updating interior finishes that no longer meet airport standards within approximately 19,775 square feet of leased space. The effort supports a planned five-year refurbishment cycle across all airside to ensure consistent quality and upkeep.

Project Status: Airside C Tenant rehab is on schedule for a April 8, 2026 kick off meeting and a May 11, 2026 start date.

#7650 26 AIRSIDE A BOARDING BRIDGE CARPET REPLACEMENT

Substantial Completion: 6-Mar-2026
Current Budget: \$100,000
Consultant:
Contractor:
Airport: Tampa International

Project Description: The purpose of this project is to provide new carpet in the 15 passenger boarding bridges at Airside A. The carpet was last replaced under a 2018 project. It is envisioned that this carpet is replaced every five years. The project will remove, dispose of and replace all of the carpet in the bridges.

Project Status: Because the budgetary quote was below the minimum for Capital Projects, this project will be funded using the maintenance planned contingency before the end of next year’s physical budget year and will no longer be tracked as a Capital Project.

#7670 26 SANITARY AND GREASE LINE REPLACEMENT

Substantial Completion: 20-Mar-2028
Current Budget: \$6,250,000
Consultant: General Consultant - Michael Baker
Contractor:
Airport: Tampa International

Project Description: The project will replace deteriorated sanitary sewer and grease lines in the Main Terminal and Airside F, many of which are over 30 years old and suffering from corrosion, leaks, and blockages. Recent inspections revealed structural issues, mixed pipe materials, and limited clean-outs, all contributing to drainage inefficiencies and frequent maintenance disruptions. As part of a multi-year program, future work on Airsides A, C, and E may be added depending on need, budget, and project phasing.

Project Status: Design WO scheduled for issuance in January 2026.

#8410 21 TPA REAL ESTATE DEVELOPMENT

Substantial Completion: September 2022
Current Budget: \$250,000
Consultant: RS&H
Contractor: In-House Projects Team
Airport: Tampa International

Project Description: The purpose of this project is a multi-year project of on-call development support services, planning, preliminary engineering, design, and construction for the future commercial development of various locations.

Project Status: There is no current activity.

II. Projects in Design

#6595 19 SHORT TERM PARKING GARAGE HELIX LIGHTING REPLACEMENT

<i>Substantial Completion:</i>	TBD
<i>Current Budget:</i>	\$546,600
<i>Consultant:</i>	Walker
<i>Contractor</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The scope of this project will address the existing lights in the parapet walls and ceiling on the up and down helices.

Project Status: The project was deferred for cost-cutting measures due to COVID-19 and is currently in a holding pattern.

#6910 22 LTPG LEVEL 6 REHABILITATION & STAIR TOWER/ELEVATOR PENTHOUSE ROOF REPLACEMENT

<i>Substantial Completion:</i>	July 2026
<i>Current Budget:</i>	\$3,653,700
<i>Consultant:</i>	Walker
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to rehabilitate and extend the life of the Long-Term Parking Garage. New scope elements have been added to waterproof the building envelope of the Alstom & Flagship office located on top of the LTPG which is exhibiting leaking.

Project Status: During this reporting period, nine bids were received for the project. Restocon, LLC was responsive low bid and was under the engineer's estimate and PMP budget. Restocon will be presented for award at HCAA's November 2025 Board Meeting.

#7215 24 REPLACE PARKING REVENUE CONTROL SYSTEM (PARCS) EQUIPMENT

<i>Substantial Completion:</i>	22-Feb-2027
<i>Current Budget:</i>	\$9,284,000
<i>Consultant:</i>	Manhattan
<i>Contractor:</i>	
<i>Airport:</i>	Tampa International

Project Description: The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

Project Status: The 100% design submittal was delivered on September 12th. The draft GMP was delivered on October 21st.

**#7240 24 ARFF 7691 2006 OSHKOSH STRIKER VEHICLE REPLACEMENT
FDOT FM448736-1 (\$500,000)**

Substantial Completion: 1-Nov-2025
Current Budget: \$1,761,785
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is to replace existing ARFF 90-7691 vehicle that is beyond its useful life. The Federal Aviation Administration’s Advisory Circular 150/5220-10E recommends that the airports replace all ARFF vehicles that have reached 10 years of service.

Project Status: The purchase order was approved at the February 2024 board meeting. A pre-build meeting was held in June with an anticipated delivery of July 2025.

#7310 24 AIRSIDE E COOLING TOWER REFURBISHMENT

Substantial Completion: 31-Mar-2026
Current Budget: \$2,205,200
Consultant: TBD
Airport: Tampa International

Project Description: The purpose of the project is to refurbish the Airside E cooling tower systems as part of a comprehensive maintenance planning process. Using reclaimed water in the cooling towers over the last 10 years has noticeably shortened the life of the equipment in the tower due to its corrosive properties. Unique features of the system have become evident over time and are contributing to the recirculation of the exhaust plume and multiple leaks within the interior water distribution piping to the tower. This occurrence has accelerated failures of various components of the cooling tower such as gearboxes, actuators, fan blade assemblies, electrical conduits, and controls/safety devices. Due to the Airside E Security Screening Checkpoint Expansion project (SSCP), a project phasing will be needed with Phase 1 noted as work that can take place inside the cooling tower while the SSCP project is complete, and Phase 2 will be all other work outside of the cooling tower. Phase 2 will begin in December 2024.

Project Status: During this reporting period, P&D completed negotiations with Carrier under the Sourcewell contract, and the project budget was update to reflect the negotiated amount with Carrier. This project will be presented for approval at the November 2025 board meeting.

#7322 26 FIRE ALARM SYSTEM UPGRADES – PHASE 3

Substantial Completion: 6-Feb-27
Current Budget: \$1,077,400
Consultant: Johnson Controls
Airport: Tampa International

Project Description: This third phase of the airport’s fire alarm system upgrade addresses the discontinuation of legacy Simplex components due to manufacturing and supply chain issues. The project will replace obsolete equipment throughout the Main Terminal, airside, parking garages, and other facilities. Work includes upgrading panels, power supplies, network components, and AOC workstation screens to ensure system reliability and compliance with current standards.

Project Status: This is the third phase of an ongoing project. A kickoff meeting was held with JCI to coordinate the scope of the proposed improvements in this phase and negotiation of the Phase 3 contract initiated.

#7325 25 EMERGENCY GENERATORS & DOCKING STATIONS

Substantial Completion: March 2027
Current Budget: \$4,936,000
Consultant: Michael Baker International
Contractor: Ring Power Corporation
Airport: Tampa International

Project Description: This project will replace the emergency generators for Airsides A & F and the Long-Term Parking Garage that have reached the end of their service life. The project will also install new docking stations at Airsides C & E to supplement the existing emergency generators.

Project Status: Construction Contract issued - dated 10/02/25. Submittals for equipment and materials are in process. Long-lead items to be procured after submittal approvals.

#7340 25 ARFF DORM & RESTROOM RENOV

Substantial Completion: July 2026
Current Budget: \$1,856,800
Consultant: Michael Baker International
Contractor: N/A
Airport: Tampa International

Project Description: The ARFF Station at Tampa International Airport (TPA) was originally constructed and opened for operations in 2006. Additional space is needed to increase the total number of dorms from the current 14 to a capacity of 17. The second portion of work is to address water leaks, structural deficiencies, and deteriorated conditions in the primary men's, women's, and Captain's restrooms in the dormitory area of the building.

Project Status: Bids were received in July 2025 and construction contract was awarded at September 2025 board meeting. The NTP for construction has been issued and the project is currently under construction. The project is scheduled to be substantial complete in July 2026.

#7345 25 AIRFIELD GRADING AND SAFETY AREA IMPROVEMENTS

Substantial Completion: January 2026
Current Budget: \$3,139,400
Consultant: Michael Baker
Contractor: Crisdel
Airport: Tampa International

Project Description: The purpose of this project is to correct grading deficiencies within runway and taxiway safety areas to comply with FAA criteria.

Project Status: Construction Notice to Proceed was given on September 8th and the Contractor achieved 50% completion on October 24th.

#7355 25 LTPG FIRE SUPPRESSION REFURB

FDOT FM455229-1 (\$410,000)

Substantial Completion: July 2026
Current Budget: \$732,600
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: The purpose of this project is to replace the existing fire suppression system located in the Long-Term Parking Garage (LTPG) at Tampa International Airport. The existing Fire Suppression system was installed in 1997, and the useful life expectancy of the pumps and controllers is 20 years and the pipes and fittings 30 years. This project consists of the design and construction to include removal and replacement of the existing fire pump, jockey pump, controllers, associated piping, grooved fittings, and electrical connections within the LTPG fire pump room.

Project Status: During this reporting period, nine bids were received for the project. Restocon, LLC was responsive low bid and was under the engineer's estimate and PMP budget. Restocon will be presented for award at HCAA's November 2025 Board Meeting.

#7360 25 RED SIDE DEPARTURES LEVEL TRAFFIC COATING

Substantial Completion: November 2026
Current Budget: \$1,683,000
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate the Red Side Departures Level Drive to extend its useful life and maintain it in a safe condition. The rehabilitation will help prevent this elevated structure from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration.

Project Status: 60% Design received and Design Review Meeting conducted. The project remains on-time and within budget. Schedule updated to reflect revised procurement start.

#7365 25 A/S A&F BAG SORT LIGHT FIXTURES REPLACEMENT

Substantial Completion: June 2026
Current Budget: \$1,230,600
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: The Airside A Bag Sort and Airside F Bag Sort facilities consist of metal halide light fixtures which have reached the end of their useful life and have been identified for replacement. The fixtures have exhibited failures consisting of overheating and shattering causing concern for personnel and equipment. The project also includes the replacement of existing fluorescent light fixtures that have reached the end of their useful life with LED fixtures. Other benefits to the project consist of improved facility lighting, energy efficiencies and reduced replacement cycles via the proposed replacement with LED fixtures.

Project Status: Project is currently in design. Final Plans are expected beginning of December.

#7375 25 REAL ESTATE DEVELOPMENT

Substantial Completion: Sept 2026
Current Budget: \$2,668,000
Consultant: Michael Baker International
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of the project is to provide planning, design, and construction to facilitate future tenant development of properties at various locations around the airport campus. Possible improvements that may be implemented utilities modifications; pavement and building foundation demolition; pavement rehabilitation; fencing installation; and other improvements.

Project Status: The project schedule was updated to reflect a delay in required coordination with the City of Tampa concerning modifications to existing utilities in the East Development Area. Project still on target for mid-2026 construction.

#7385 25 GA APRON REHABILITATION – TPA

FDOT FM44476-1 (\$4,346,000)

Substantial Completion: May 2027
Current Budget: \$13,996,000
Consultant: Mead & Hunt
Contractor: N/A
Airport: Tampa International

Project Description: This project consists of the rehabilitation of the asphalt apron located in front of the Fixed Base Operators (FBO) at Tampa International Airport (TPA). The rehabilitation is expected to consist of milling and overlaying of asphalt surfaces on this apron.

Project Status: The Board approved the selection of Mead & Hunt as the Design Consultant at the June 2025 Board Meeting. During this reporting period, The Consultant Agreement was awarded to Mead & Hunt (M&H) at the September 2025 Board Meeting, and the Design Work Order has been issued. The project budget has been revised based on the fee negotiations with M&H and the contract awarded amount.

#7415 25 ANCILLARY BUILDING ROOF REHAB

Substantial Completion: October 2026
Current Budget: \$1,789,300
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: The project stems from a 2024 TPA-campuswide roof assessment that evaluated the conditions of over 60 Authority-owned roof areas. Of the roof areas assessed, two warranted immediate remediation efforts due to their age and condition. Airside C has roughly 8,000 SF of low slope roof areas and Airside E Gatehouse roof both have advanced states of deterioration. These roofs have reached the end of their useful life and require repair greater than typical maintenance.

Project Status: Design is complete and the project is currently in procurement. Bid opening is currently scheduled for 12/17/25.

#7435 25 TPA AIRFIELD ELECTRICAL VAULT STORM SURGE PROTECTION

Substantial Completion: March 2026
Current Budget: \$2,484,300
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: Due to the criticality of the east and west airfield electrical vaults and their potential vulnerability to storm-surge and flooding impacts, the project involves the purchase and installation of temporary flood barrier panels to help mitigate this risk. The proposed flood panels would be 9 feet in height and wrap around the entirety of both electrical vaults (both within the electrical vault enclosure and outside of the AOA fence line by ARFF). Installation of these panels will require construction of the appropriate concrete and/or asphalt foundation around the vaults for panel anchoring, as well as modification of the AOA fence to enable connection of the panels both inside and outside the AOA area. In addition, four sump pumps will be installed to remove any collected rainwater inside the barrier area, and electrical conduit will be waterproofed to prevent water intrusion into the vault areas. The panels will be stored near the electrical vaults year-round and installed only in the event of an impending storm.

Project Status: Due to longer-than-expected lead times for procurement of the flood barrier system, the initial Notice to Proceed (NTP) was retracted and replaced with a “Notice to Procure.” As a result, the expected NTP date has been moved to January 2026. The construction completion date remains on schedule at this time. This change in schedule will have a minimal budget impact, which is currently being finalized, and is anticipated to benefit the overall project budget.

#7465 26 FY26 TAMPA FUEL COMMITTEE AND FUEL FARM TANK EXPANSION

Substantial Completion: 31-Mar-27
Current Budget: \$32,075,200
Consultant:
Contractor:
Airport: Tampa International

Project Description: This project funds the Tampa Fuel Committee’s Fiscal Year 2026 capital improvements at the Tampa Fuel Facility to enhance fueling operations, safety, security, and regulatory compliance. It also supports construction of two new two-million-gallon bulk fuel storage tanks and related infrastructure, expanding capacity in accordance with TPA’s 2022 Master Plan. Under the existing Fuel Facilities and Pipeline agreement, the Authority will provide funding and be reimbursed by the Committee under established terms.

Project Status: The FY25 Tank Engineering Project did not complete in FY25 and is continued in FY26. The current MOU will be amended once the additional Airside C Full Rewire monies (\$551,232 plus 10% contingency) are approved by the Authority February Board.

#7620 26 PCM/VDF NAVAID REPLACEMENT

Substantial Completion: 9-Feb-27
Current Budget: \$737,800
Consultant: RS&H
Contractor: In-House
Airport: Tampa International

Project Description: This project involves replacing the Automated Weather Observing System (AWOS) at Tampa Executive Airport (VDF) and Plant City Airport (PCM), as well as upgrading the Precision Approach Path Indicator (PAPI) and Runway End Identifier Lights (REILs) at PCM.

Project Status: The NAVAID project is on schedule. The Purchase Orders for the AWOS at PCM and VDF are being issued. The PAPI Study for PCM has been completed. The quotes for the PAPI and REILs at PCM are being worked on.

#8505 23 WILDLIFE MANAGEMENT PROGRAM – PHASE 2

Substantial Completion: 2-Mar-27
Current Budget: \$20,898,856
Consultant: Mead & Hunt
Airport: Tampa International

Project Description: The scope of this project consists of environmental permitting and the removal of wildlife habitat within the TPA Aircraft Operations Area to reduce the potential for wildlife hazards to aircraft.

Project Status: Work continues on procurement of wetland credits to finalize the required permitting. Final review of construction documents was conducted in preparation for construction procurement. Permitting work continued for Gopher Tortoise relocation to southeast Hillsborough County and an agreement between HCAA and Hillsborough County was approved by the Board.

#8510 23 NORTH EMPLOYEE PARKING LOT EXPANSION

Substantial Completion: 2-Mar-27
Current Budget: \$8,675,000
Consultant: Mead & Hunt
Airport: Tampa International

Project Description: The scope of this project consists of the expansion of the north employee parking lot to accommodate future airport growth projections and the rehabilitation of the existing parking lot pavement with a sealcoat.

Project Status: Work continues on procurement of wetland credits to finalize the required permitting. Final review of construction documents was conducted in preparation for construction procurement.

#8515 24 WESTSIDE CHECKED BAGGAGE SCREENING SYSTEM RELOCATION AND UPGRADES (DESIGN)

Substantial Completion: 24-Aug-28
Current Budget: \$11,330,300
Consultant: HP/HNTB
Airport: Tampa International

Project Description: The purpose of the project is to replace and upgrade the checked baggage screening system within the main terminal supporting the Westside Airsides (D, E, and F)

Project Status: The project achieved 100% design on October 31, 2025; however, the design did not meet TSA submittal requirements. The TSA submittal will be delivered on February 6, 2026 to allow the proper detailing of the project scope. The project has incurred significant additional duration due to additional scope elements being integrated into the Design Builder's schedule over time. The schedule is being actively refined to optimize its efficiency and improvement is anticipated leading up to GMP in February.

#8525 25 AIRSIDE E ROOF REPLACEMENT

FDOT F.M. #452901-1 (\$6,000,000)

Substantial Completion: 8-Oct-2027
Current Budget: \$30,334,900
Design-Builder: HC Beck
Airport: Tampa International

Project Description: This project provides for the replacement of the roof system at Airside E. It will include replacement of the standing seam metal and low sloped roof systems, gutters, and all of the other ancillary roof accessories required to ensure a watertight structure.

Project Status: The project design and GMP development have been completed and the Part 2 Contract was awarded at the November 2025 board meeting. The NTP for construction will be issued in November 2025.

#8650 26 R/W 1R-19L AND T/W C RECONSTRUCTION (DESIGN ONLY)

Substantial Completion: 6-Jun-30
Current Budget: \$35,552,300
Design-Builder: AECOM
Airport: Tampa International

Project Description: Runway 1R 19L and Taxiway C pavements, originally reconstructed in 1988–1989, have experienced accelerated deterioration despite ongoing repairs. A 2024 pavement study found Taxiway C has no remaining life and Runway 1R 19L only 3–6 years of service left. Based on these findings and increasing maintenance needs, full reconstruction of the pavement complex is recommended as the most effective solution.

Project Status: Consultant selection by the HCAA Board occurred on September 4, 2025. The schedule has been updated to reflect the proper Board meeting date.

#8660 26 REHABILITATE R/W 1L-19R COMPLEX (DESIGN ONLY)

Substantial Completion: 9-Oct-27
Current Budget: \$2,439,500
Design-Builder: AECOM
Airport: Tampa International

Project Description: Parallel Runways 1L-19R and 1R-19L typically split in half 90% of the air traffic at the airport. When reconstruction occurs on Runway 1R-19L, the airport will be dependent on Runway 1L-19R for 90% of all air carrier traffic. Due to the heavy reliance on a single runway, the project will rehabilitate Runway 1L-19R and the associated taxiways W and V including connectors to reduce the risk of any unexpected repairs during the reconstruction period. The project may include other modifications to Taxiways V and W to comply with required FAA criteria as a result of impacts from new Airside D.

Project Status: Consultant selection by the HCAA Board occurred on September 4, 2025. The schedule has been updated to reflect the proper Board meeting date.

#8665 26 NORTHWEST REMAIN OVERNIGHT PARKING APRON (DESIGN ONLY)

Substantial Completion: 15-Oct-27
Current Budget: \$5,084,600
Design-Builder: AECOM
Airport: Tampa International

Project Description: Tampa International Airport is facing a shortage of aircraft parking positions to accommodate remain-overnight (RON) and diverted flights due to increased airline activity and limited gate availability. A recent demand analysis identified a current deficit of about 14 RON spaces, which will persist even after Airside D opens. The project includes further evaluation of potential parking areas, aircraft maneuverability, and associated environmental, stormwater, and geotechnical considerations to address future RON capacity needs.

Project Status: Consultant selection by the HCAA Board occurred on September 4, 2025. Scheduled for November Board award.

III. Projects Undergoing Construction/Implementation

#6765 22 GENERAL AVIATION FACILITIES REHABILITATION

Substantial Completion: April 2026
Current Budget: \$3,922,154
Consultant: General Aviation Capital Projects Group
Contractor: N/A
Airport: Peter O. Knight (TPF), Tampa Executive (VDF), & Plant City (PCM)

Project Description: The purpose of this project is to extend the useful life of various hangars and facilities at all three General Aviation (GA) airports exhibiting signs of deterioration which warrant rehabilitation. This will continue to maintain the high standard of facilities provided by the Authority to its tenants.

Project Status: The General Aviation Capital Projects Group reached 50% completion of this project on October 22, 2025. The team has completed Hangar 5300 at Tampa Executive Airport, Hangar 2600 at Plant City Airport, and the Administration Building 2800 at Peter O. Knight Airport.

#6971 24 MAIN TERMINAL LED UPGRADE PHASE 2

Substantial Completion: 30-Apr-2025
Current Budget: \$2,208,200
Consultant: RS&H
Airport: Tampa International

Project Description: The scope of the project will replace two of the 12-year-old LED signs on the walls going to the escalator from the Transfer level to the Baggage level, as well as all supporting power, data cabling network equipment, content support hardware and any other LED location the Authority requires LED signage.

Project Status: We anticipate the closing of this project by the end of January as we still have 87K of encumbered funds and outstanding work. Due to the amount of time it has been encumbered we will begin reviewing each open PO for validity and an expected completion date. The project has been a stunning success and walking the main terminal speaks for itself.

#6975 24 BAGGAGE HANDLING SYSTEM UPGRADE AND ENHANCEMENT PHASE 2

FDOT FM#438711-1 (\$1,089,150)

Substantial Completion: 3-Mar-2025
Current Budget: \$2,950,000
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is the first phase of replacing end-of-life equipment for the Baggage Handling System and implementing any needed upgrades or enhancements to the supporting software.

Project Status: Replacement servers have been installed and configured, and the old ones decommissioned. Obtained additional software for monitoring the BHS system along with security tooling. We have obtained and installed the replacement storage array for the BHS servers. Completed the migration of most data, engaging with vendor for additional support to complete the work.

#6990 23 PUBLIC SAFETY ALERT SYSTEM

FDOT F.M. 448737-1 (\$910,000)

Substantial Completion: Dec 2025
Current Budget: \$1,700,000
Consultant: RS&H
Contractors: Convergint/COMCO/AVI
Airport: Tampa International

Project Description: The scope of the project will enhance public safety by implementing an alert system for indoor areas of Tampa International Airport. The solution will enable the Authority’s Police department to identify and rapidly respond to threats, allowing them to ensure public safety more efficiently.

Project Status: Installation of the system is complete in all areas, a with the exception of the Red VCB, which will be installed at a later date. Continuing to bring the sensors online and commission the system.

#7065 23 REPLACE AUTOMATIC DOORS

Substantial Completion: 5-June-2025
Current Budget: \$2,052,900
Consultant: RS&H
Airport: Tampa International

Project Description: The scope of this project is to replace the automatic doors serving the Main Terminal and parking garage penthouses that have reached the end of lifecycle.

Project Status: Project under contract with Rycon. The project has encountered delays. Currently, the Contractor started working on the door’s replacement of Baggage Claim – Red side and then proceeding with Ticketing level.

#7085 23 WAYFINDING TOUCH SCREEN REPLACEMENT

Substantial Completion: 31-Dec-2024
Current Budget: \$294,500
Consultant: 22Miles, Inc.
Airport: Tampa International

Project Description: The scope of this project will refresh the fifteen wayfinding signs currently in operation. It will bring a \$100,000 software content refresh that was reviewed with a wayfinding group that included Marketing, Concessions, IT, and Operations to ensure the quality, functionality, and accuracy of the new content. The current locations will also be assessed regarding retaining them, moving them, or to add any additional locations.

Project Status: This project has finally reached the completion of design and testing. We are scheduled to meet with the review committee for production rollout in January and will be completely rolled out in February and ready for closeout. This project will come in under budget.

#7100 23 ASPHALT REHABILITATION OF R/W 10-28 AND REPLACEMENT OF MISCELLANEOUS CONCRETE SLABS

FDOT F.M. #436832-1 (\$739,128), #440564-1 (\$1,500,000), #440562-1 (\$118,240.72), #438713-1(\$541,367)

Substantial Completion: 11-Dec-2025
Current Budget: \$17,360,600
Consultant: AECOM
Contractor: Ajax Paving
Airport: Tampa International

Project Description: The scope of this project is to rehabilitate asphalt pavements for Runway 10-28 and replacement of miscellaneous airfield concrete slabs throughout the airfield as well as the replacement of touchdown zone (TDZ) lights and adjustments to existing in-pavement structures. The project also includes a pavement rehabilitation study to determine the remaining life of Runway 1R-19L and Taxiway C.

Project Status: Construction continued with work on both Runway 10-28 and Runway 1R-19L.

#7120 23 SHORT TERM PARKING GARAGE LEVEL 4 AND ENTRY/EXIT RAMPS REHABILITATION; LEVEL 9 LIGHT POLES REPLACEMENT

Substantial Completion: December 2025; March 2026
Current Budget: \$4,715,700
Consultant: Walker Consultants; Michael Baker International
Contractor: Restocon Corporation; Johnson-Laux Construction LLC
Airport: Tampa International

Project Description: The scope of this project consists of rehabilitation to Level 4 and the Entry and Exit ramps into and out of the Short-Term Parking Garage.

Project Status: Rehabilitation completed in the Armstrong Core on Level 4 of the STPG in mid-November 2025. Other three cores previously completed. Upcoming work includes Exit/Entry Ramps. Level 9 Light Poles Replacement Purchase Order, dated September 16, 2025, issued to Job Order Contracting (JOC) Contractor. Materials submittals are currently being reviewed.

#7165 23 INTEGRATED RISK MANAGEMENT (IMR) SOFTWARE

Substantial Completion: 4-Oct-2024
Current Budget: \$555,200
Consultant: Vertosoft LLC
Airport: Tampa International

Project Description: The scope of this project is to identify and implement an Integrated Risk Management software package. This will allow various risk areas to communicate more effectively and share risk information to reduce risks and improve controls, security, and compliance.

Project Status: The contract was approved and awarded at the June 1, 2023, Board Meeting. The Purchase Order was issued on June 30, 2023. Diligent was selected as the solution provider, and Phase 1 implementation is underway with Audit module being configured. Cyber will follow; Phases 2 and 3 will be scheduled as Phase 1 work nears completion. The project remains on budget. A schedule re-baseline is expected at a future DC meeting to address additional scope.

#7225 24 FY24 COMMON USE SYSTEM ENHANCEMENTS (CUPPS)

Substantial Completion: 31-Dec-2024
Current Budget: \$1,000,000
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

Project Status: This project is currently fully spent out and simply processing through the final invoices. We are down to 42K encumbered. This is the same status as our last update so we will begin going through the outstanding purchase orders and get completion dates or close out unused funds. This will be closed out in January.

#7230 24 FY24 IT CAPITAL COMMODITY PURCHASES

Substantial Completion: 30-Sept-2025
Current Budget: \$3,000,000
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is to procure IT equipment, software, and technology modernization to meet the needs of the Authority. The program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both location and in the cloud. Also, the program covers the annual CBP invoicing.

Project Status: This project is getting close to completion. We are currently down to 30K of encumbered funds and outstanding work to be completed. The team will be bringing this to substantial completion in January and will adjust the schedule date at that time. It will come in on budget.

#7265 24 DEPARTURE DRIVE REHABILITATION

Substantial Completion: December 2025
Current Budget: \$2,119,600
Consultant: Restocon Corporation
Airport: Tampa International

Project Description: The scope of the project is to rehabilitate and waterproofing enhancements of the Departure Drives. The rehabilitation will help prevent the Departure Drive from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration. The project may also include other garage or building related structural rehabilitation which may be discovered during design and/or construction phases of this project.

Project Status: Blue Departures Full-Service Drive work has been completed. Work is underway on Red Departure Drive expansion joints replacement and Crossover Drive rehabilitation. Work on Blue Arrivals Exit/Entry Ramps to begin in December 2025.

#7280 24 TREE TRIMMING FOR PROTECTION OF RUNWAY SURFACES

Substantial Completion: 24-Sept-2025
Current Budget: \$4,405,600
Consultant: RS&H
Airport: Tampa International, Tampa Executive, Peter O. Knight, & Plant City

Project Description: The purpose of the project is to trim or remove trees that are obstructions in the Runway Protection Zone (RPZ), approach, primary, and transitional surfaces (surfaces) at all the Authority's airports consisting of Tampa International Airport (TPA), Tampa Executive Airport (VDF), Peter O. Knight Airport (TPF) and Plant City Airport (PCM). It is the Authority's responsibility to monitor and remove trees that become obstructions to the surfaces on airport property as well as off airport private property. This responsibility is for maintaining the utility and approach minimums for the various runways. Tree trimming was last performed in 2019 at all airports. While several areas were cleared to the ground in 2019, some areas both on and off airport property were only trimmed. This project will address those trees that have grown into the surfaces since the last project, including trees outside of the airport property.

Project Status: The tree trimming project is 99% completed. The project has been delayed while HCAA obtained permission from SWFWMD to access their property to trim several trees at VDF. Additionally, the consultant is analyzing the fly-over data to determine project completion.

#7315 24 LIDAR AIRPORT INSTALLATION AND REVENUE SHARE

Substantial Completion: 31-Dec-2026
Current Budget: \$5,000,000
Consultant: TBD
Airport: Tampa International

Project Description: The purpose of the project is to procure IT equipment, software, and numerous agreed upon LiDAR (Light Detection and Ranging) technology solutions between the Authority and "The Indoor Lab" company. The Authority and Indoor Lab have a negotiated long-term agreement for Tampa International to install agreed upon solutions that will then be sold by Indoor Labs to the world primarily the transportation industry and the Authority in return receives 30% of net sales as documented in the agreement. The two entities have agreed to and have installed or are planning to install 12 solutions at the Authority with numerous other solutions in the planning stages. The revenue share feature of this agreement, if successful, will allow the Authority to potentially be one of the most State of the art and efficient functioning facilities in the world.

Project Status: This project has now been accelerated as the industry interest is catching fire and the acceptance within TPA is making great strides, specifically within Operations. The smoke and fire detection in the short-term garage was a huge success, and we have completed the Proof of Concept for not only smoke and fire but many other parking benefits as well. TPA won most innovative airport at the FTE conference and will continue to lead the way with our Lidar solutions. We will soon be completing the new Airside A check point and the Underwing solution for Gates 9, 10, & 11. All of floor 4 for the Short Term garage will be completed this summer while we move on to others. The project is still on schedule and on budget.

#7321 25 FIRE ALARM SYSTEM PH2

Substantial Completion: August 2026
Current Budget: \$1,318,000
Consultant: JCI
Contractor: JCI
Airport: Tampa International

Project Description: The project consists of the second phase of a multi-phased project to upgrade all obsolete fire alarm system components in facilities across the TPA campus. Phase 2 of the project will upgrade Airside A (Node 3), Host Terminal (Node 9) Airside F (Node 10), A Sortation Facility (Node 12), F Sortation Facility (Node 14), and the Main Terminal 71' level (Node 26). This upgrade will address all end-of-life equipment including, but not limited to, panels, power supplies, network cards, Magnet cards, associated support equipment for the ES Network, updating the workstation screens in the AOC, programing, testing, and certification of the system.

Project Status: Johnson Controls is continuing to replace field devices and fire alarm panels. Fire alarm nodes are being transitioned from the existing 4020 network onto the new ESNET network.

#7405 25 FY25 TAMPA FUEL PROJECTS

Substantial Completion: September 2025
Current Budget: \$2,556,300
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project identifies the Tampa Fuel Committee and its Agent (Menzies) FY25 Fuel Farm Projects as being necessary to bring the jet fuel storage facility up to industry standards. The FY25 projects include a new tank design budget, replacement of 40 lay flat Lids, replacement of 10 pt heads, and a conversion of tanker offloading area lights to LED. The FY25 Projects are expected to be completed by September 30, 2025.

Project Status: A formal design will be completed by the Tampa Fuel Committee's design professional for each FY25 Project. Then a contractor chosen through a competitive bidding process will perform the work for each FY25 Project, and the Tampa Fuel Committee will monitor the construction of the FY25 Projects until they are completed. The Authority's Planning and Development Department will also monitor the work on the FY25 Projects. Construction is underway and the project is on budget.

#7410 25 FY25 ITS COMMODITY PURCHASES

Substantial Completion: September 2026
Current Budget: \$2,450,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the seventh year of this initiative, which will encompass the FY 25 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more and more of the Authority solutions

Project Status: This project is moving forward and projects like Wi-Fi 6 and flight display software upgrades are well underway. This project is currently 100% spent but has a little over \$1,100,000 in encumbered funds and unfinished work. The project continues to track on schedule and will come in on budget.

#7420 25 FY25 COMMON USE SYSTEM ENHANCEMENTS

Substantial Completion: March 2026
Current Budget: \$1,100,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software and technology modernization to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 50% of the Authority, ticket counters and boarding gates have been converted to Common Use over the past seven years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present and procure new technology, provide software support and the software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience

Project Status: This project has been completed but has \$155,000 of encumbered funds that will have the work completed over the next 90 days and the invoices paid. We anticipate a final closeout by March 2026.

#7445 25 TPA FY25 ITS SPECIAL PROJECTS

Substantial Completion: June 2026
Current Budget: \$1,000,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet any unique challenges that have presented themselves to the Authority and need to be corrected. This program can address hardware, software or any other technology needs that have presented some form of risk to the Authority. This CIP will serve as the conduit for the technology team to present solutions to the Development Committee for their approval to take corrective action for the issues identified

Project Status: This project has been extremely successful in meeting the changes and challenges of this older technology. The project has completed this phase and all invoices have been paid. The project has \$9 remaining for return and will be closed out formally this January.

#7595 25 TPA DRAINAGE REHABILITATION

Substantial Completion: January 2026
Current Budget: \$11,750,000
Consultant: RS&H
Contractor: Kimmins Contracting, Corp.
Airport: Tampa International

Project Description: This project consists of drainage ditch rehabilitation and Air Operations Area (AOA) fence repairs necessary as a result of damage caused by Hurricanes Helene and Milton in September and October 2024, respectively. Approximately 40 total areas have been identified within both tidal and non-tidal drainage ditches. Based on the extent and nature of the damage, this project was approved for use of Emergency Procurement procedures under Authority Policy P410, Procurement.

Project Status: The Contractor is currently working in Priority Level 2 areas. Priority Levels 1 and 3 areas are complete.

#8205 18 CENTRAL UTILITY PLANT (CUP) AND LOADING DOCK REPLACEMENT

#8900 18 DEMOLISH ADMINISTRATION BUILDING

Substantial Completion: FAA Parking Lot: May 2024
CUP/ESB: October 2021
Loading Dock: October 2021
Demolish Administration Building: October 2023
Current Budget: \$106,545,232
Design-Builder: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of these projects is to support the expansion of the curbsides on the Red and Blue sides of the Main Terminal (Project 8230 18). The existing Administration Building and facilities housed within it must be demolished to clear the site for construction of the red curbside improvements. Demolition of the existing Administrative Building will require relocation of Authority administrative offices, constructing a new central utility plant and the reconfiguration of the FAA parking lot.

Project Status: The work to install the structural steel framing along the underside of the Arcade as well as the temporary steel on the Transfer Level for the pre-loading has been completed. The mechanical devices and shoring towers are currently being installed in preparation for the preloading of the steel to start in early January 2024.

FAA Parking Lot Canopy: The final 100% design documents were received in December 2022. The JOC contractor was selected (Johnson Laux) and the purchase order was issued. Construction re-started in May 2024 after several utility conflicts were resolved. All canopy footings are poured, and the contractor finished installation of the columns. The project achieved Substantial Completion on July 30, 2024. All Closeout documents were received and the Final Application for payment is complete. Project is complete, with final payment issued on December 2024. No further updates.

#8420 21 AIRSIDE A AND C SHUTTLE CAR AND CONTROL SYSTEM REPLACEMENT

FDOT F.M. #447220-1 (\$4,416,334), #448026-1 (\$3,739,752)

Substantial Completion: April 2026
Current Budget: \$74,714,400
Consultant: Alstom (Bombardier Technologies) & Walker Consultants
Contractor: Lavandera & Johnson Laux
Airport: Tampa International

Project Description: The purpose of this project is to replace the system wide shuttle train control system (Phase 1) and the associated eight total shuttle cars at Airsides A and C (Phase 2) in a multi-phased, multi-year approach. The purchase of the new shuttle cars was an FY22 initiative, and the budget was increased at that time.

Project Status: Alstom continues to submit draft Contract Data Requirement Lost (CDRL) items for the Authority’s review and comment. Lea + Elliott is assisting with the review. Assembly of the new vehicles is continuing. The Alstom team continues to work on the signaling infrastructure and commissioning of the ASA & ASC Blue Shuttle Cars.

#8500 23 AIRSIDE D DEVELOPMENT PROGRAM

FDOT F.M. 438753-1 (\$112,762,900)

Substantial Completion: January 2028
Current Budget: \$787,384,000
Design-Builder: Hensel Phelps/HNTB/Gensler
Airport: Tampa International

Project Description: The scope of this project is to construct a new 16 gate Airside, hydrant fueling system, and guideway with shuttle connection to the Main Terminal Shuttle D station.

Project Status: 100% CDs were delivered in October per the project schedule.

#8910 23 AIRSIDE E SHUTTLE CARS REPLACEMENT

Substantial Completion: 29-Oct-2026
Current Budget: \$33,982,767
Manufacturer: Alstom
Airport: Tampa International

Project Description: The scope of this project consists of the replacement of the four shuttle cars which run the guideway between Airside E and the Main Terminal and supporting infrastructure and systems associated with the guideway and subsystems.

Project Status: Construction NTP issued 3/10/25. Canopies have been installed via a separate PO. Johnson Laux has completed the running surface replacement on the Blue side. Currently mobilized and working on the Red side. Project is currently on schedule. Alstom has completed the installation of the new of the power rail on the Blue side and removed the power rail on the Red side.

IV. Projects Substantially Complete

#7440 25 AIRCRAFT FIREFIGHTING FOAM

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	31-Mar-2026	14-Oct-2025
<i>Board Approved Budget:</i>	\$1,650,000	
<i>Re-Baseline Budget:</i>		\$1,650,000
<i>Design Amendments:</i>		None
<i>Design D/W/MBE:</i>		0%
<i>Change Orders:</i>		None
<i>Construction D/W/MBE:</i>		N/A
<i>Consultant:</i>	RS&H	
<i>Contractor:</i>	Montrose Environmental Solutions Inc.	
<i>Airport:</i>	Tampa International	

Project Description: This project consists of the transition from Aqueous Film Forming Foam (AFFF) to a Fluorine-free Firefighting Foam (F3) in order to comply with Federal Aviation Administration’s “Aircraft Firefighting Foam Transition Plan”. The project also delivers a study of foam facilities under NFPA provisions (hangars, rental car facilities and other locations) to determine if their fire protection systems will need to be converted to F3.

Project Performance: The contractor Montrose met the substantial completion date of October 14, 2025. The study of facilities under NFPA provisions is scheduled to start in May 2026.

#8230 18 MAIN TERMINAL CURBSIDE EXPANSION FDOT F.M. 438753-1 (\$73,531,740), 444218-1 (\$2,450,750)

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	November 2022	July 2025
<i>Board Approved Budget:</i>	\$183,829,000	
<i>Re-Baseline Budget:</i>		\$230,642,847
<i>Design Amendments:</i>		2
<i>Design D/W/MBE:</i>		15.4%
<i>Change Orders:</i>		27
<i>Construction D/W/MBE:</i>		15.7%
<i>Design-Builder:</i>	Hensel Phelps Construction	
<i>Airport:</i>	Tampa International	

Project Description: The scope of this project is to expand the Main Terminal arrivals and departures curbside lanes on both the Blue and Red Sides of the terminal and includes the construction of vertical circulation lobbies allowing direct connection to the Main Terminal Transfer Level.

Project Performance: The D/B achieved substantial contractual completion in July 2025. The project team is continuing to punch list and overall project closeout.

#8425 22 MAIN TERMINAL AIRSIDE D SHUTTLE STATION
FDOT F.M. #438753-1 (\$13,542,900)

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	March 2025	August 2025
<i>Board Approved Budget:</i>	\$26,425,800	
<i>Re-Baseline Budget:</i>	\$29,678,700	\$30,285,800
<i>Design Amendments:</i>		2
<i>Design D/W/MBE:</i>		15.4%
<i>Change Orders:</i>		27
<i>Construction D/W/MBE:</i>		15.7%
<i>Design-Builder:</i>	Hensel Phelps Construction	
<i>Airport:</i>	Tampa International	

Project Description: The scope of this project is for the construction only of the Main Terminal Airside D Shuttle Station (MTSP) as part of the Main Terminal Red Curbside Expansion program.

Project Performance: The D/B achieved substantial contractual completion in August 2025. The project team is continuing to punch list and overall project closeout.

ACTIVE PROJECTS SEP-OCT 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date	
Projects in Planning													
6745 21	Wildlife Management Program - Phase 1												
	Design	Aptim (note 3)		308,976	0	0	0	308,976	308,976	100.0%	10.0%	21.0%	
	Design	RS&H (note 1)		255,162	35,806	0	0	290,968	236,931	0.0%	12.0%	8.2%	
	Other (In House/Misc)			32,816	0	0	0	32,816	32,816	100.0%			
	Total Project Costs/Budget Approved		639,300	639,300	596,954	35,806	0	632,760	578,724	91.5%			
7285 24	General Aviation Airport Hangar & Terminal Building Rehabilitation												
	Design	Jacobs (Note 2)		3,969	0	0	0	3,969	3,969	100.0%	13.0%	16.3%	
	Design	RS&H (note 1)		32,035	0	0	0	32,035	21,935	68.5%	12.0%	8.2%	
	Design	Michael Baker Inc.		2,934	0	0	0	2,934	2,934	100.0%	12.0%	16.4%	
	Other (In House/Misc)			14,811	0	0	0	14,811	14,811	100.0%			
	Total Project Costs/Budget Approved		2,588,900	2,588,900	53,749	0	0	53,749	43,649	81.2%			
7322 26	FIRE ALARM SYS UPGRADE PH3												
	Design			0	0	0	0	0	0	0.0%			
	Construction	Johnson Controls		919,006	0	0	0	919,006	0	0.0%			
	Other (In House/Misc)			2,292	0	0	0	2,292	2,292	100.0%			
	Total Project Costs/Budget Approved		1,040,500	1,077,400	921,298	0	0	921,298	2,292	0.2%			
7335 26	STPG FIRE DETEC SYS LIDAR												
	Design			0	0	0	0	0	0	0.0%			
	Construction	The Indoor Lab		1,322,803	0	0	0	1,322,803	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	Total Project Costs/Budget Approved		2,000,000	2,000,000	1,322,803	0	0	1,322,803	0	0.0%			
7350 26	PREMIUM PARKING INSTALLATION												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	Total Project Costs/Budget Approved		12,890,000	12,890,000	0	0	0	0	0	#DIV/0!			
7385 25	GA Apron Rehabilitation-TPA												
	Design	Mead & Hunt		796,875	0	0	0	796,875	35,658	4.5%			
	Design	RS&H (note 1)		6,550	0	0	0	6,550	6,550	100.0%	12.0%	8.2%	
	Design	Jacobs (Note 2)		2,429	0	0	0	2,429	2,429	100.0%	13.0%	16.3%	
	Other (In House/Misc)			59,172	0	0	0	59,172	59,172	100.0%			
	Total Project Costs/Budget Approved		13,996,000	13,996,000	865,026	0	0	865,026	103,809	12.0%			
7415 25	Ancillary Building Roof Rehab												
	Design	Walker		202,036	0	0	0	202,036	126,018	62.4%	10.0%	9.1%	
	Design	Jacobs (Note 2)		28,592	0	0	0	28,592	27,186	95.1%	13.0%	16.3%	
	Other (In House/Misc)			22,713	0	0	0	22,713	22,713	100.0%			
	Total Project Costs/Budget Approved		1,858,000	1,789,300	253,341	0	0	253,341	175,917	69.4%			
7460 26	A/S E PBB REPLACEMENT												
	Design	Mead & Hunt		1,832,192	0	0	0	1,832,192	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			9,679	0	0	0	9,679	9,679	100.0%			
	Total Project Costs/Budget Approved		35,879,400	35,879,400	1,841,871	0	0	1,841,871	9,679	0.5%			
7465 26	FY26 TAMPA FUEL COMMITTEE												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	Total Project Costs/Budget Approved		32,075,200	32,075,200	0	0	0	0	0	#DIV/0!			
7470 26	T/W T RELOCATION												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			4,641	0	0	0	4,641	3,776	81.4%			
	Total Project Costs/Budget Approved		18,006,900	18,006,900	4,641	0	0	4,641	3,776	81.4%			
7475 26	VDF NEW MAINTENANCE FACILITY												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			0	0	0	0	0	0	0.0%			
	Total Project Costs/Budget Approved		3,583,700	3,583,700	0	0	0	0	0	#DIV/0!			
7480 26	FY26 FINANCIAL SYS UPGRADE												
	Design	Oracle Americas		6,831,678	0	0	0	6,831,678	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			26,890	0	0	0	26,890	26,890	100.0%			
	Total Project Costs/Budget Approved		9,961,300	9,961,300	6,858,568	0	0	6,858,568	26,890	0.4%			
7490 26	A/S A CHILLER REPLACEMENT												
	Design			0	0	0	0	0	0	0.0%			
	Construction			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			1,608	0	0	0	1,608	1,608	100.0%			

ACTIVE PROJECTS SEP-OCT 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Total Project Costs/Budget Approved		7,519,000	7,519,000		1,608	0	0	0	1,608	1,608	100.0%		
7500 26	K9 & TRAINING FACILITY REHAB												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		8,668,700	8,668,700		0	0	0	0	0	0	#DIV/0!		
7510 26	PAGING SYSTEM UPGRADE												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		5,459,100	5,459,100		0	0	0	0	0	0	#DIV/0!		
7515 26	PCM/TPF/VDF PAVEMENT REHAB												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Project Management			Jacobs (Note 2)	3,665	0	0	0	3,665	1,826	49.8%	13.0%	16.3%
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		3,139,000	3,139,000		3,665	0	0	0	3,665	1,826	49.8%		
7520 26	GARAGE REHAB & GUIDEWAY IMPROV												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				1,608	0	0	0	1,608	1,608	100.0%		
Total Project Costs/Budget Approved		8,411,800	8,411,800		1,608	0	0	0	1,608	1,608	100.0%		
7530 26	MT TECH MODERNIZATON PH1												
	Design				0	0	0	0	0	0	0.0%		
	Construction			Presidio	73,336	0	0	0	73,336	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		1,250,000	1,250,000		73,336	0	0	0	73,336	0	0.0%		
7535 26	MT & A/S FINISHES & CARPET												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		6,708,500	6,708,500		0	0	0	0	0	0	#DIV/0!		

ACTIVE PROJECTS SEP-OCT 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
7540 26	LTPG HELICES LIGHT REPLACEMENT												
	Design Walker Design				172,359	0	0	0	172,359	0	0.0%	10.0%	9.1%
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				3,310	0	0	0	3,310	3,310	100.0%		
	Total Project Costs/Budget Approved	2,635,200	2,635,200		175,669	0	0	0	175,669	3,310	1.9%		
7555 26	TPF SEAWALL REHABILITATION												
	Design				0	0	0	0	0	0	0.0%		
	Project Management Jacobs (Note 2)				8,510	0	0	0	8,510	4,940	58.0%	13.0%	16.3%
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	3,033,300	3,033,300		8,510	0	0	0	8,510	4,940	58.0%		
7560 26	FY26 ITS COMMODITY PURCHASES												
	Design				0	0	0	0	0	0	0.0%		
	Construction Communications Installations				299,059	0	0	0	299,059	0	0.0%		
	Construction PRESIDIO NETWORKED				559,893	0	0	0	559,893	91,049	16.3%		
	Construction CONVERGINT TECH				30,035	0	0	0	30,035	0	0.0%		
	Construction AVI-SPL LLC				103,970	0	0	0	103,970	0	0.0%		
	Construction THE INDOOR LAB				131,000	0	0	0	131,000	42,800	32.7%		
	Construction COLORID LLC				14,158	0	0	0	14,158	14,158	100.0%		
	Other (In House/Misc)				17,940	0	0	0	17,940	0	0.0%		
	Total Project Costs/Budget Approved	1,900,000	1,900,000		1,156,056	0	0	0	1,156,056	148,007	12.8%		
7580 26	FY26 ITS SPEC COMMODITY PH2												
	Design				0	0	0	0	0	0	0.0%		
	Construction CONVERGINT TECH				670,211	0	0	0	670,211	227,149	33.9%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	1,400,000	1,400,000		670,211	0	0	0	670,211	227,149	33.9%		
7585 26	ECONO RD & SKYCENTER DR IMPROV												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				264	0	0	0	264	264	100.0%		
	Total Project Costs/Budget Approved	3,500,000	3,500,000		264	0	0	0	264	264	100.0%		
7590 26	FY26 COMMON USE SYSTEM ENHANCE												
	Design				0	0	0	0	0	0	0.0%		
	Construction PRESIDIO				72,011	0	0	0	72,011	0	0.0%		
	Construction SHI INTERNATIONAL				12,072	0	0	0	12,072	12,072	100.0%		
	Construction AVI-SPL LLC				173,530	0	0	0	173,530	0	0.0%		
	Other (In House/Misc)				180,994	0	0	0	180,994	0	0.0%		
	Total Project Costs/Budget Approved	1,100,000	1,100,000		438,607	0	0	0	438,607	12,072	2.8%		
7610 26	A/S F CHILLER REPLACEMENT												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	3,655,000	3,655,000		0	0	0	0	0	0	#DIV/0!		
7620 26	PCM/VDF NAVAID REPLACEMENT												
	Design Michael Baker Inc.				4,000	0	0	0	4,000	0	0.0%	12.0%	16.4%
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	737,800	737,800		4,000	0	0	0	4,000	0	0.0%		
7625 26	FY26 MAINT&TENANT CONTINGENCY												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	432,560	432,560		0	0	0	0	0	0	#DIV/0!		
7630 26	EPG NORTH & SOUTH A/C REPLACE												
	Design				0	0	0	0	0	0	0.0%		
	Project Management Jacobs (Note 2)				3,131	0	0	0	3,131	859	27.4%	13.0%	16.3%
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	994,000	994,000		3,131	0	0	0	3,131	859	27.4%		
7640 26	A/S C AIRLINE&TSA SPACE REHA												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	200,000	200,000		0	0	0	0	0	0	#DIV/0!		
7650 26	A/S A PBB CARPET REPLACEMENT												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved	100,000	100,000		0	0	0	0	0	0	#DIV/0!		
7670 26	SANITARY & GREASE LINE REPLACE												
	Design				0	0	0	0	0	0	0.0%		
	Construction				0	0	0	0	0	0	0.0%		

ACTIVE PROJECTS SEP-OCT 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Other (In House/Misc)					1,340	0	0	0	1,340	1,340	100.0%		
Total Project Costs/Budget Approved		6,250,000	6,250,000		1,340	0	0	0	1,340	1,340	100.0%		
8410 21 TPA Real Estate Development													
Design					38,101	0	0	0	38,101	38,101	100.0%	12.0%	8.2%
Construction					33,187	0	0	0	33,187	33,187	100.0%		
Other (In House/Misc)					32,152	0	0	0	32,152	32,152	100.0%		
Total Project Costs/Budget Approved		250,000	103,440		103,440	0	0	0	103,440	103,440	100.0%		
8650 26 R/W 1R-19L & T/W C RECONST													
Design	AECOM				21,947,149	0	0	0	21,947,149	0	0.0%		
Construction					0	0	0	0	0	0	0.0%		
Other (In House/Misc)					11,137	0	0	0	11,137	11,137	100.0%		
Total Project Costs/Budget Approved		35,552,300	35,552,300		21,958,286	0	0	0	21,958,286	11,137	0.1%		
8655 26 MT TICKET LEVEL EXP & OPTIM													
Design	Walker Design				22,578	0	0	0	22,578	0	0.0%	10.0%	9.1%
Construction					0	0	0	0	0	0	0.0%		
Other (In House/Misc)					796	0	0	0	796	796	100.0%		
Total Project Costs/Budget Approved		285,774,000	285,774,000		23,374	0	0	0	23,374	796	3.4%		
8660 26 R/W 1L-19R COMPLEX REHAB													
Design	AECOM				1,814,529	0	0	0	1,814,529	0	0.0%		
Construction					0	0	0	0	0	0	0.0%		
Other (In House/Misc)					5,568	0	0	0	5,568	5,568	100.0%		
Total Project Costs/Budget Approved		2,439,500	2,439,500		1,820,097	0	0	0	1,820,097	5,568	0.3%		
8665 26 NW RON PARKING APRON													
Design	AECOM				3,212,457	0	0	0	3,212,457	0	0.0%		
Construction					0	0	0	0	0	0	0.0%		
Other (In House/Misc)					2,049	0	0	0	2,049	2,049	100.0%		
Total Project Costs/Budget Approved		5,084,600	5,084,600		3,214,506	0	0	0	3,214,506	2,049	0.1%		
Sub-Total Planning Master Plan Projects		\$ 307,280,900	\$ 307,280,900		3	\$ 28,279	\$ -	\$ -	\$ 28,279	\$ 4,836	0.00%		
Sub-Total Planning Non-Master Plan Projects		\$ 223,432,660	\$ 223,254,300		34	\$ 42,347,680	\$ 35,806	\$ -	\$ 42,383,486	\$ 1,465,872	3.46%		
Total Planning		\$ 530,713,560	\$ 530,535,200		37	\$ 42,375,959	\$ 35,806	\$ -	\$ 42,411,765	\$ 1,470,708	3.47%		

ACTIVE PROJECTS SEP-OCT 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects in Design													
6595 19	Short Term Parking Garage - Helix Lighting Replacement												
	Design	RS&H (note 1)			90,543	0	0	0	90,543	90,543	100.0%	12.0%	8.2%
	Design	Walker Parking			21,766	0	0	0	21,766	5,841	26.8%		
	Project Management	Jacobs (Note 2)			46,087	0	0	0	46,087	46,087	100.0%	10.0%	17.0%
	Construction (Other)	MCS		Resolution No. 2019-69, 8/1/19	0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				47,457	0	0	0	47,457	47,457	100.0%		
	Total Project Costs/Budget Approved		850,800	546,600	205,853	0	0	0	205,853	189,928	92.3%		
6910 22	LTPG Level 6 Rehab & Stair Tower/Elevator PH Roof Replacement												
	Design	Walker (note 4)			322,999	0	0	0	322,999	210,953	65.3%	10.0%	9.1%
	Design	Ricondo (note 5)			0	0	0	0	0	0	0.0%	17.0%	14.2%
	Design	RS&H (note 1)			0	0	0	0	0	0	0.0%	12.0%	8.2%
	Construction	Restocon			2,466,310	0	0	0	2,466,310	0	0.0%		
	Project Management	Jacobs (Note 2)			3,349	0	0	0	3,349	3,349	100.0%		
	Other (In House/Misc)				109,464	0	0	0	109,464	109,464	100.0%		
	Total Project Costs/Budget Approved		3,161,000	3,653,700	2,902,121	0	0	0	2,902,121	323,766	11.2%		
7215 24	Replace Parking Revenue Control System (PARCS) Equipment												
	Design	Jacobs (Note 2)			5,160	0	0	0	5,160	5,160	100.0%	13.0%	16.3%
	Design	Manhattan			1,095,088	95,000	0	0	1,190,088	802,390	67.4%	32.0%	11.5%
	Design	Walker			27,807	0	0	0	27,807	21,924	78.8%	10.0%	9.1%
	Construction	Manhattan			6,234,742	0	0	0	6,234,742	0	0.0%		
	Project Management (Inspection)	Jacobs (Note 2)			3,382	0	0	0	3,382	3,382	100.0%		
	Other (In House/Misc)				184,569	0	0	0	184,569	183,550	99.4%		
	Total Project Costs/Budget Approved		9,284,000	12,809,111	7,550,747	95,000	0	0	7,645,747	1,016,406	13.3%		
7240 24	ARFF 7691 2006 Oshkosh Striker Vehicle Replacement												
	Construction	Ten-8 Fire Equipment		Board Approved 2/1/24	1,741,535	-8,583	0	0	1,732,952	1,732,952	100.0%		
	Other (In House/Misc)				6,854	0	0	0	6,854	6,854	100.0%		
	Total Project Costs/Budget Approved		1,550,000	1,761,785	1,748,388	-8,583	0	0	1,739,806	1,739,806	100.0%		
7310 24	Airside E Cooling Tower Refurbishment												
	Design	RS&H (note 1)			151,100	0	0	0	151,100	116,137	76.9%	12.0%	8.2%
	Design	Jacobs (Note 2)			17,469	0	0	0	17,469	17,469	100.0%	13.0%	16.3%
	Construction	Carrier			1,517,919	0	0	0	1,517,919	0	0.0%		
	Construction	J. GRAY		Resolution No. 2023-101	297,403	0	0	0	297,403	297,403	100.0%		
	Other (In House/Misc)				48,391	0	0	0	48,391	48,391	100.0%		
	Total Project Costs/Budget Approved		1,710,000	2,205,200	2,032,283	0	0	0	2,032,283	479,400	23.6%		
7325 25	Emergency Generators & Docking Stations												
	Design	Michael Baker Inc.			329,099	0	0	0	329,099	166,226	50.5%	12.0%	16.4%
	Design	Jacobs (Note 2)			46,157	0	0	0	46,157	42,137	91.3%	13.0%	16.3%
	Construction	Ring Power		Resolution No. 2023-101	3,600,000	0	0	0	3,600,000	0	0.0%		
	Other (In House/Misc)				28,810	0	0	0	28,810	28,810	100.0%		
	Total Project Costs/Budget Approved		5,686,000	4,936,000	4,004,066	0	0	0	4,004,066	237,174	5.9%		
7340 25	ARFF Dorm & Restroom Renovation												
	Design	Michael Baker Inc.			236,614	33,413	0	0	270,027	171,651	63.6%	12.0%	16.4%
	Construction	Trias Construction			1,144,919	0	0	0	1,144,919	0	0.0%		
	Other (In House/Misc)				57,265	0	0	0	57,265	55,743	97.3%		
	Total Project Costs/Budget Approved		1,905,300	1,856,800	1,438,798	33,413	0	0	1,472,211	227,394	15.4%		
7345 25	Airfield Grading & Safety Improvements												
	Design	Michael Baker Inc.			522,876	0	0	0	522,876	406,218	77.7%	12.0%	16.4%
	Design				0	0	0	0	0	0	0.0%		
	Construction	Crisdel Group		Resolution No. 2023-101	2,175,840	0	0	0	2,175,840	366,971	16.9%		
	Other (In House/Misc)				153,514	0	0	0	153,514	145,094	94.5%		
	Total Project Costs/Budget Approved		4,088,100	3,139,400	2,852,230	0	0	0	2,852,230	918,282	32.2%		
7355 25	LTPG Fire Suppression Refurbishment												
	Design	RS&H (note 1)			72,628	0	0	0	72,628	48,565	66.9%	12.0%	8.2%
	Construction	Restocon			422,520	0	0	0	422,520	0	0.0%		
	Other (In House/Misc)				34,856	0	0	0	34,856	34,856	100.0%		
	Total Project Costs/Budget Approved		820,000	732,600	530,005	0	0	0	530,005	83,421	15.7%		
7360 25	Red Side Departures Level Traffic Coating												
	Design	Jacobs (Note 2)			21,689	0	0	0	21,689	16,003	73.8%	13.0%	16.3%
	Design	Walker			131,471	0	0	0	131,471	78,197	59.5%		
	Construction			Resolution No. 2023-101	0	0	0	0	0	0	0.0%		
	Other (In House/Misc)				3,036	0	0	0	3,036	3,036	100.0%		
	Total Project Costs/Budget Approved		1,683,000	1,683,000	156,196	0	0	0	156,196	97,236	62.3%		
7365 25	A/S A&F Bag Sort Light Fixtures												
	Design	RS&H (note 1)			87,154	0	0	0	87,154	38,265	43.9%		
	Other (In House/Misc)				16,633	0	0	0	16,633	13,928	83.7%		
	Total Project Costs/Budget Approved		1,230,600	1,230,600	103,787	0	0	0	103,787	52,193	50.3%		
7375 25	Real Estate Development												

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Design	Jacobs (Note 2)				30,713	0	0	0	30,713	26,630	86.7%	13.0%	16.3%
Design	Michael Baker Inc.				413,772	0	0	0	413,772	98,721	23.9%		
Construction				Resolution No. 2023-101	0	0	0	0	0	0	0.0%		
Other (In House/Misc)					0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		2,668,000	2,904,900		444,485	0	0	0	444,485	125,351	28.2%		
7435 25	Electrical Vault Storm Protection												
Design					0	0	0	0	0	0	0.0%		
Design	RS&H (note 1)				230,462	0	0	0	230,462	103,187	44.8%	12.0%	8.2%
Construction	H.L. Pruitt				1,904,047	0	0	0	1,904,047	0	0.0%		
Other (In House/Misc)					56,296	0	0	0	56,296	56,296	100.0%		
Total Project Costs/Budget Approved		2,817,400	2,484,300		2,190,804	0	0	0	2,190,804	159,483	7.3%		
8500 23	Airside D Development Program												
Design	Jacobs (Note 2)				8,087,725	0	0	0	8,087,725	6,180,357	76.4%	13.0%	16.3%
Design	RS&H (note 1)				716,992	0	0	0	716,992	572,664	79.9%	12.0%	8.2%
Design	Lea + Elliot				2,505,736	0	0	0	2,505,736	468,823	18.7%		
Design	HOK				1,290	0	0	0	1,290	1,290	100.0%		
Design	Michael Baker Inc.				290,111	0	0	0	290,111	120,973	41.7%	12.0%	16.4%
Design	Walker Design				30,200	0	0	0	30,200	26,152	86.6%	10.0%	9.1%
Design	Ricondo (note 5)				367,864	0	0	0	367,864	296,902	80.7%	17.0%	14.1%
Design-Build	Hensel Phelps Part 1			Resolution No. 2023-84. 8/3/23	136,900,394	0	0	0	136,900,394	62,140,078	45.4%	7.2%	
Construction	VULCAN MATERIALS				6,959,897	0	0	0	6,959,897	0	0.0%		
Construction	FERGUSON ENTERPRISES				15,362	0	0	0	15,362	0	0.0%		
Construction	BLAST DEFLECTORS				288,068	0	0	0	288,068	0	0.0%		
Construction	BARNSCO				1,038,093	0	0	0	1,038,093	0	0.0%		
Construction	THE EUCLID CHEM				75,696	0	0	0	75,696	0	0.0%		
Construction	SUWANNEE AMERICAN CE				4,022,804	0	0	0	4,022,804	0	0.0%		
Construction	GMF Industries				26,118,239	0	0	0	26,118,239	0	0.0%		
Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	66,353,052	2,503,272	-296,728	2,800,000	68,856,324	40,682,557	59.1%		
Construction	Hensel Phelps Part 2				91,066,666	113,705,089	10,376,069	103,329,020	204,771,755	38,677,428	18.9%		
Construction	Aero Bridgeworks				55,608,615	0	0	0	55,608,615	0	0.0%		
Construction	Middlesex				22,214,398	0	0	0	22,214,398	480,517	2.2%		
Construction	Crisdel Group				81,549,326	-21,000,000	-21,000,000	0	60,549,326	2,321,232	3.8%		
Construction	Atlantic TNG LLC				118,305	0	0	0	118,305	0	0.0%		
Construction	Old Castle				587,852	0	0	0	587,852	0	0.0%		
Project Management (Inspection)	Jacobs (Note 2)				4,960,869	0	0	0	4,960,869	1,871,574	37.7%	13.0%	16.3%
ODP					470,811	0	0	0	470,811	464,857	98.7%		
Other (In House/Misc)					4,049,529	0	0	0	4,049,529	3,760,470	92.9%		
Total Project Costs/Budget Approved		787,384,000	787,384,000		514,397,894	95,208,361	-10,920,659	106,129,020	609,606,255	158,065,873	25.9%		

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8505 23	Wildlife Management Program – Phase 2												
Design	RS&H (note 1)				369,737	0	0	0	369,737	292,465	79.1%	12.0%	8.2%
Design	Mead & Hunt				1,572,693	29,940	0	0	1,602,633	1,137,055	70.9%	18.7%	20.5%
Design	Aptim (note 3)				93,733	0	0	0	93,733	93,733	100.0%	10.0%	21.0%
Construction	Hillsborough County				140,140	0	0	0	140,140	0	0.0%		
Construction	Mangrove Point				1,000,000	0	0	0	1,000,000	1,000,000	100.0%		
Project Management (Inspection)	Jacobs (Note 2)				13,953	0	0	0	13,953	13,953	100.0%	13.0%	16.3%
Other (In House/Misc)					262,488	0	0	0	262,488	262,488	100.0%		
Total Project Costs/Budget Approved		17,767,500	20,898,900		3,452,745	29,940	0	0	3,482,685	2,799,694	80.4%		
8510 23	North Employee Parking Lot Expansion												
Design	RS&H (note 1)				7,185	0	0	0	7,185	6,031	83.9%	12.0%	8.2%
Design	Mead & Hunt				1,046,595	0	0	0	1,046,595	823,712	78.7%	22.9%	23.0%
Design	Michael Baker Inc.				16,053	0	0	0	16,053	16,053	100.0%	12.0%	15.4%
Design	Walker				36,122	0	0	0	36,122	30,321	83.9%		
Project Management (Inspection)	Jacobs (Note 2)				16,949	0	0	0	16,949	16,949	100.0%	13.0%	16.3%
Other (In House/Misc)					119,118	0	0	0	119,118	119,118	100.0%		
Total Project Costs/Budget Approved		8,675,000	8,675,000		1,242,022	0	0	0	1,242,022	1,012,183	81.5%		
8515 24	Westside Checked Baggage Screening System Relocation and Upgrades (Design Only)												
Design	HP Design				9,522,342	-30,628	0	0	9,491,714	7,130,844	75.1%		
Design	Jacobs (Note 2)				477,508	0	0	0	477,508	348,041	72.9%	13.0%	16.3%
Construction	Hensel Phelps				16,070,256	0	0	0	16,070,256	0	0.0%		
Project Management (Inspection)					706,518	0	0	0	706,518	38,886	5.5%		
Other (In House/Misc)					411,411	0	0	0	411,411	411,411	100.0%		
Total Project Costs/Budget Approved		9,840,000	309,979,000		27,188,034	-30,628	0	0	27,157,406	7,929,182	29.2%		
8525 25	Airside E Roof Replacement												
Design	Walker				196,390	0	0	0	196,390	116,581	59.4%	10.0%	9.1%
Design	RS&H (note 1)				87,409	0	0	0	87,409	75,187	86.0%	12.0%	8.2%
Design	HC Beck				1,799,839	0	0	0	1,799,839	1,716,012	95.3%		
Design	Jacobs (Note 2)				19,771	0	0	0	19,771	19,771	100.0%		
Construction	HC Beck				22,692,404	0	0	0	22,692,404	0	0.0%		
Other (In House/Misc)					217,032	0	0	0	217,032	196,670	90.6%		
Total Project Costs/Budget Approved		31,500,000	27,450,900		25,012,845	0	0	0	25,012,845	2,124,220	8.5%		
Sub-Total Design Master Plan Projects		\$ 787,384,000	\$ 787,384,000	1	\$ 514,397,894	\$ 95,208,361	\$ (10,920,659)	\$ 106,129,020	\$ 609,606,255	\$ 158,065,873	25.93%		
Sub-Total Design Non-Master Plan Projects		\$ 105,236,700	\$ 406,947,796	17	\$ 83,055,408	\$ 119,143	\$ -	\$ -	\$ 83,174,551	\$ 19,515,121	23.46%		
Total Design		\$ 892,620,700	\$ 1,194,331,796	18	\$ 597,453,302	\$ 95,327,504	\$ (10,920,659)	\$ 106,129,020	\$ 692,780,805	\$ 177,580,993	25.63%		

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Projects Undergoing Construction/Implementation													
6765 22	General Aviation Facilities Rehabilitation												
Design	RS&H (note 1)			438,301	0	0	0	438,301	369,098	84.2%	12.0%	8.2%	
Design	Jacobs (Note 2)			12,961	0	0	0	12,961	12,961	100.0%	10.0%	17.0%	
Design	Slack Johnston			11,950	0	0	0	11,950	11,950	100.0%			
Construction	Weather Proofing Tech			299,415	0	0	0	299,415	299,415	100.0%			
Other (In House/Misc)				691,592	0	0	0	691,592	671,482	97.1%			
Total Project Costs/Budget Approved		3,997,000	3,932,500	1,454,219	0	0	0	1,454,219	1,364,906	93.9%			
6971 24	Main Terminal LED Upgrade Phase 2												
Design				79,912	0	0	0	79,912	74,512	93.2%			
Construction	AVI-SPL LLC			1,896,443	0	0	0	1,896,443	1,814,440	95.7%			
Construction	Convergint			46,853	0	0	0	46,853	46,853	100.0%			
Construction	Communications Installations			172,846	0	0	0	172,846	172,846	100.0%			
Other (In House/Misc)				12,945	0	0	0	12,945	12,945	100.0%			
Total Project Costs/Budget Approved		2,567,500	2,208,200	2,208,998	0	0	0	2,208,998	2,121,595	96.0%			
6975 23	Baggage Handling System Upgrade and Enhancement												
Design				0	0	0	0	0	0	0.0%			
Construction	Dell Marketing			1,444,518	0	0	0	1,444,518	1,444,518	100.0%			
Construction	Presidio Networked			1,066,894	0	0	0	1,066,894	1,066,894	100.0%			
Construction	SHI International			84,719	0	0	0	84,719	84,719	100.0%			
Construction	CDW			31,114	0	0	0	31,114	31,114	100.0%			
Construction	Egroup			90,922	0	0	0	90,922	90,922	100.0%			
Other (In House/Misc)				74,350	0	0	0	74,350	74,350	100.0%			
Total Project Costs/Budget Approved		1,500,000	2,950,000	2,792,516	0	0	0	2,792,516	2,792,516	100.0%			
6990 23	Public Safety Alert System												
Design				191,290	0	0	0	191,290	177,891	93.0%			
Construction	Communications Installations			445,480	0	0	0	445,480	424,951	95.4%			
Construction	Convergint			974,865	0	0	0	974,865	863,987	88.6%			
Other (In House/Misc)				72,951	0	0	0	72,951	72,951	100.0%			
Total Project Costs/Budget Approved		1,592,500	1,700,000	1,684,586	0	0	0	1,684,586	1,539,780	91.4%			
7065 23	Replace Automatic Doors												
Design	RS&H (note 1)			163,804	0	0	0	163,804	147,012	89.7%	12.0%	8.2%	
Construction	Rycon			1,747,422	7,177	7,177	0	1,754,598	554,025	31.6%	3.0%	0.0%	
Project Management (Inspection)	Jacobs (Note 2)			7,382	0	0	0	7,382	5,417	73.4%	13.0%	7.0%	
Other (In House/Misc)				177,950	0	0	0	177,950	177,950	100.0%			
Total Project Costs/Budget Approved		1,850,000	2,221,200	2,096,558	7,177	7,177	0	2,103,735	884,405	42.0%			
7085 23	Wayfinding Touch Screen Replacement												
Design				0	0	0	0	0	0	0.0%			
Construction	AVI-SPL LLC			263,132	0	0	0	263,132	239,109	90.9%			
Other (In House/Misc)				9,990	0	0	0	9,990	9,990	100.0%			
Total Project Costs/Budget Approved		294,500	294,500	273,122	0	0	0	273,122	249,099	91.2%			
7100 23	Asphalt Rehabilitation of R/W 1R-19L & 10-28 and Replacement of Miscellaneous Concrete Slabs												
Design	Aecom		Resolution No. 2022-112, 11/03/2022	1,680,124	0	0	0	1,680,124	1,462,044	87.0%	16.0%	11.7%	
Design	Michael Baker Inc.			25,958	0	0	0	25,958	25,958	100.0%	12.0%	16.4%	
Design	RS&H (note 1)			10,313	0	0	0	10,313	10,313	100.0%	12.0%	8.2%	
Construction	Ajax Paving			11,859,899	516,295	516,295	0	12,376,194	7,022,386	56.7%	12.0%	0.5%	
Construction	Crisdel Group		Resolution No. 2021-23	1,587,354	0	0	0	1,587,354	1,587,354	100.0%			
Construction	Middlesex		Resolution No. 2022-17 approved 3/3/2022	192,163	0	0	0	192,163	192,163	100.0%			
Construction	Gosalia			588,810	0	0	0	588,810	588,810	100.0%	100.0%	100.0%	
Project Management (Inspection)	Jacobs (Note 2)			845,282	0	0	0	845,282	754,106	89.2%	13.0%	16.3%	
Other (In House/Misc)				338,052	0	0	0	338,052	329,552	97.5%			
Total Project Costs/Budget Approved		11,344,000	17,810,600	17,127,954	516,295	516,295	0	17,644,250	11,972,686	67.9%			
7120 23	Short Term Parking Garage Level 4 and Entry/Exit Ramps Rehabilitation												
Design	Walker (note 4)			273,891	0	0	0	273,891	258,649	94.4%	10.0%	9.1%	
Design	Jacobs (Note 2)			98,829	0	0	0	98,829	94,673	95.8%			
Design	Michael Baker Inc.			125,988	4,746	0	0	130,734	108,190	82.8%	12.0%	16.4%	
Construction	Restocon			2,379,610	0	0	0	2,379,610	1,641,969	69.0%	5.5%	3.3%	
Construction	Johnson-Laux			1,100,000	0	0	0	1,100,000	0	0.0%			
Project Management (Inspection)	Jacobs (Note 2)			192,322	0	0	0	192,322	177,713	92.4%	13.0%	16.3%	
Other (In House/Misc)				160,113	0	0	0	160,113	160,113	100.0%			
Total Project Costs/Budget Approved		2,832,800	4,715,700	4,330,753	4,746	0	0	4,335,499	2,441,308	56.3%			
7165 23	Integrated Risk Management (IMR) Software												
Design				0	0	0	0	0	0	0.0%			
Construction	Vertosoft		Resolution No. 2023-60, 6/1/2023	267,959	0	0	0	267,959	200,113	74.7%			
Other (In House/Misc)				8,477	0	0	0	8,477	8,477	100.0%			
Total Project Costs/Budget Approved		615,000	555,200	276,436	0	0	0	276,436	208,589	75.5%			
7225 24	Common Use System Enhancements (CUPPS)												
Design	SITA INFORMATION			124,030	0	0	0	124,030	124,030	100.0%			

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Construction	Communications Installations				142,573	0	0	0	142,573	140,369	98.5%		
Construction	Convergent Tech				162,535	0	0	0	162,535	162,535	100.0%		
Construction	Dell Marketing				92,070	0	0	0	92,070	92,070	100.0%		
Construction	Amadeus				25,488	0	0	0	25,488	18,848	73.9%		
Construction	IER Inc				136,213	0	0	0	136,213	106,347	78.1%		
Construction	Lyndan Inc.				83,514	0	0	0	83,514	83,514	100.0%		
Construction	Vidtronix				12,950	0	0	0	12,950	12,950	100.0%		
Other (In House/Misc)					220,734	0	0	0	220,734	216,624	98.1%		
Total Project Costs/Budget Approved		1,000,000	1,000,000		1,000,106	0	0	0	1,000,106	957,286	95.7%		
7230 24	FY24 IT Capital Commodity Purchases												
Design	RS&H (note 1)				10,039	0	0	0	10,039	10,039	100.0%	12.0%	8.2%
Construction	Communications Installations				328,760	0	0	0	328,760	328,760	100.0%		
Construction	Convergent Tech				1,114,476	0	0	0	1,114,476	1,114,476	100.0%		
Construction	Dell Marketing				50,734	0	0	0	50,734	50,734	100.0%		
Construction	Presidio Networked				499,739	0	0	0	499,739	499,739	100.0%		
Construction	AVI-SPL LLC				589,226	0	0	0	589,226	577,446	98.0%		
Construction	GuidePoint Security				26,223	0	0	0	26,223	26,223	100.0%		
Construction	US Customs				12,644	0	0	0	12,644	12,644	100.0%		
Construction	Word Systems				22,597	0	0	0	22,597	22,597	100.0%		
Construction	QUISITIVE LTD				60,000	0	0	0	60,000	41,273	68.8%		
Construction	AW DATA				54,401	0	0	0	54,401	54,401	100.0%		
Construction	Zetron INC				92,373	0	0	0	92,373	92,373	100.0%		
Other (In House/Misc)					143,572	0	0	0	143,572	143,572	100.0%		
Total Project Costs/Budget Approved		1,900,000	3,000,000		3,004,784	0	0	0	3,004,784	2,974,277	99.0%		
7265 24	Departure Drive Rehabilitation												
Design	Walker				198,959	0	0	0	198,959	188,126	94.6%	10.0%	9.1%
Design	Jacobs (Note 2)				155,663	0	0	0	155,663	150,109	96.4%	10.0%	17.0%
Design	RS&H (note 1)				77,246	0	0	0	77,246	66,575	86.2%	12.0%	8.2%
Construction	Johnson Laux Co.			Resolution No. 2023-61 6/1/23	262,312	-49,750	0	0	212,562	212,562	100.0%		
Construction	Restocon				1,114,942	0	0	0	1,114,942	766,713	68.8%		
Other (In House/Misc)					244,875	0	0	0	244,875	141,301	57.7%		
Total Project Costs/Budget Approved		1,695,000	2,119,600		2,053,997	-49,750	0	0	2,004,247	1,525,385	76.1%		
7280 24	Tree Trimming for Protection of Runway Surfaces												
Design	RS&H (note 1)				552,500	0	0	0	552,500	520,939	94.3%	12.0%	8.2%
Design	Jacobs (Note 2)				8,704	0	0	0	8,704	8,704	100.0%	10.0%	17.0%
Design	BULLFROG CREEK MITIG				600,000	0	0	0	600,000	556,000	92.7%		
Construction	SFM LANDSCAPE SERVIC			Resolution No. 2023-101	2,734,040	0	0	0	2,734,040	1,986,426	72.7%	9.5%	5.2%
Project Management (Inspection)	Jacobs (Note 2)				128,486	0	0	0	128,486	128,100	99.7%	10.0%	17.0%
Other (In House/Misc)					312,870	0	0	0	312,870	229,920	73.5%		
Total Project Costs/Budget Approved		5,255,800	4,405,600		4,336,600	0	0	0	4,336,600	3,430,090	79.1%		
7315 24	LiDAR Airport Installation and Revenue Share												
Design	Indoor Lab				2,687,776	0	0	0	2,687,776	1,661,034	61.8%		
Design	Presidio Networked				128,054	0	0	0	128,054	128,054	100.0%		
Construction	Dell Marketing				236,473	0	0	0	236,473	236,473	100.0%		
Construction	Convergent				1,028,843	0	0	0	1,028,843	1,028,843	100.0%		
Construction	Comco				426,958	0	0	0	426,958	426,958	100.0%		
Other (In House/Misc)					1,632	0	0	0	1,632	1,632	100.0%		
Total Project Costs/Budget Approved		5,000,000	5,000,000		4,509,736	0	0	0	4,509,736	3,482,994	77.2%		
7321 25	Fire Alarm System Upgrades Phase 2												
Design					0	0	0	0	0	0	0.0%		
Construction	Johnson Controls				1,129,989	0	0	0	1,129,989	404,272	35.8%		
Other (In House/Misc)					32,614	0	0	0	32,614	32,614	100.0%		
Total Project Costs/Budget Approved		1,148,400	1,318,000		1,162,604	0	0	0	1,162,604	436,886	37.6%		
7405 25	FY25 Tampa Fuel Projects												
Design					0	0	0	0	0	0	0.0%		
Construction	Aircraft Service Int				2,556,300	0	0	0	2,556,300	285,000	11.1%		
Project Management (Inspection)	Jacobs (Note 2)				1,384	0	0	0	1,384	1,384	100.0%		
Other (In House/Misc)					1,414	0	0	0	1,414	1,414	100.0%		
Total Project Costs/Budget Approved		2,556,300	2,556,300		2,559,098	0	0	0	2,559,098	287,798	11.2%		
7410 25	FY25 ITS Commodity Purchases												
Design	SHI International				38,495	0	0	0	38,495	17,673	45.9%		
Design	Comco				694,221	0	0	0	694,221	466,398	67.2%		
Design	Presidio Networked				386,949	0	0	0	386,949	386,949	100.0%		
Design	IER				55,052	0	0	0	55,052	27,526	50.0%		
Design	CXTEC INC				9,047	0	0	0	9,047	9,047	100.0%		
Design	SPECIALIZED PRODUCTI				29,825	0	0	0	29,825	29,825	100.0%		
Design	Dell Marketing				70,312	0	0	0	70,312	70,312	100.0%		
Design	Convergent				85,170	0	0	0	85,170	85,170	100.0%		
Design	AVI-SPL LLC				958,524	0	0	0	958,524	167,537	17.5%		

ACTIVE PROJECTS SEP-OCT 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Designer-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	D/S/BE Target Percent	D/S/BE Percent Achieved to Date	
Other (In House/Misc)				170,520	0	0	0	170,520	72,891	42.7%			
Total Project Costs/Budget Approved		1,900,000	2,450,000	2,498,116	0	0	0	2,498,116	1,333,329	53.4%			
7420 25	FY25 Common Use System Enhancements												
Design	AVI SPL			386,617	0	0	0	386,617	386,617	100.0%			
Design	Dell Marketing			101,363	0	0	0	101,363	101,363	100.0%			
Design	Convergint			40,571	0	0	0	40,571	40,571	100.0%			
Design	SHI International			28,856	0	0	0	28,856	28,856	100.0%			
Design	Comco			299,406	0	0	0	299,406	285,209	95.3%			
Design	Amadeus			10,056	0	0	0	10,056	10,056	100.0%			
Design	Lydan Inc			15,200	0	0	0	15,200	15,200	100.0%			
Design	IER Inc			127,799	0	0	0	127,799	67,347	52.7%			
Design	Johnson Controls			23,012	0	0	0	23,012	23,012	100.0%			
Design	SITA Information net			82,392	0	0	0	82,392	45,400	55.1%			
Other (In House/Misc)				766	0	0	0	766	766	100.0%			
Total Project Costs/Budget Approved		1,100,000	1,100,000	1,116,038	0	0	0	1,116,038	1,004,397	90.0%			
7445 25	TPA FY25 ITS Special Projects												
Design	Convergint			988,119	0	0	0	988,119	988,119	100.0%			
Design				0	0	0	0	0	0	0.0%			
Other (In House/Misc)				11,872	0	0	0	11,872	11,872	100.0%			
Total Project Costs/Budget Approved		1,000,000	1,000,000	999,991	0	0	0	999,991	999,991	100.0%			
7595 25	TPA Drainage Rehabilitation												
Design				353,913	0	0	0	353,913	238,555	67.4%			
Construction	Kimmins			10,102,522	53,632	53,632	0	10,156,154	4,357,491	42.9%	8.0%	2.1%	
Project Management (Inspection)	Jacobs (Note 2)			60,434	0	0	0	60,434	47,210	78.1%			
Other (In House/Misc)				164,341	0	0	0	164,341	164,341	100.0%			
Total Project Costs/Budget Approved		10,546,191	11,750,000	10,681,209	53,632	53,632	0	10,734,841	4,807,596	44.8%			
8200 18	FAA Parking Lot, Energy Plant and Loading Dock Replacement , Demolish Administration Building (TPA)												
8205 18	Design	Hensel Phelps		6,860,393	0	0	0	6,860,393	6,860,393	100.0%	16.8%	16.2%	
8900 18	Design	Jacobs (Note 2)	Resolution No. 2018-57, 6/7/18	2,023,243	0	0	0	2,023,243	2,023,243	100.0%	10.0%	17.0%	
	Design	RS&H (note 1)		2,326	0	0	0	2,326	2,326	100.0%	12.0%	8.2%	
	Design	Walker (note 4)		122,123	0	0	0	122,123	122,123	100.0%	10.0%	9.1%	
	Construction	Hensel Phelps		82,398,618	-7,624,136	-7,624,136	0	74,774,482	74,613,393	99.8%			
	Construction	Johnson-Laux	JOC Contract Resolution No.2021-35, 5/6/2021	919,867	0	0	0	919,867	919,867	100.0%	3.5%	4.4%	
	Construction (ODP)			12,449,782	0	0	0	12,449,782	12,449,782	100.0%			
	Project Management (Inspection)	Jacobs (Note 2)		3,697,054	0	0	0	3,697,054	3,697,054	100.0%	10.0%	17.0%	
Other (In House/Misc)				5,785,268	0	0	0	5,785,268	5,785,268	100.0%			
Total Project Costs/Budget Approved		119,896,000	106,545,232	114,258,674	-7,624,136	-7,624,136	0	106,634,538	106,473,449	99.8%			
8420 21	Airside A and C Shuttle Car and Control System Replacement												
Design	Walker (note 4)			679,434	0	0	0	679,434	606,464	89.3%	10.0%	9.1%	
Design	Lea + Elliot			1,132,452	54,710	0	0	1,187,162	708,139	59.6%			
Construction	Alstom (Bombardier) (Phase 1)		Resolution No.2020-266 approve 10/1/2020	13,018,834	-318,271	-318,271	0	12,700,563	12,700,563	100.0%			
Construction	Alstom (Bombardier) (Phase 2)		Resolution No. 2021-163, 11/4/2021	50,990,858	0	0	0	50,990,858	49,498,989	97.1%			
Construction	Johnson-Laux		JOC Contract Resolution No.2021-35 approved 5/6/2021	5,337,207	1,088,153	1,088,153	0	6,425,360	5,872,759	91.4%	2.0%	1.6%	
Project Management (Inspection)	Jacobs (Note 2)			690,600	0	0	0	690,600	678,979	98.3%	13.0%	16.3%	
Other (In House/Misc)				1,942,518	0	0	0	1,942,518	1,934,402	99.6%			
Total Project Costs/Budget Approved		74,092,700	74,946,500	73,791,903	824,592	769,882	0	74,616,495	72,000,296	96.5%			
8910 23	Airside E Shuttle Cars Replacement												
Design	RS&H (note 1)			9,755	0	0	0	9,755	9,755	100.0%	12.0%	8.2%	
Design	Walker			343,270	0	0	0	343,270	293,852	85.6%	10.0%	9.1%	
Design	Lea + Elliot			1,098,904	0	0	0	1,098,904	211,358	19.2%			
Design	Jacobs (Note 2)			119,502	0	0	0	119,502	105,786	88.5%	13.0%	16.3%	
Construction	Alstom Transport (Bombardier)		Resolution No. 2022-113, 11/3/2022	26,769,974	593,538	0	0	27,363,512	19,742,652	72.1%			
Construction	Johnson-Laux		Resolution No. 2025-14 2/3/2025	3,648,682	0	0	0	3,648,682	2,924,910	80.2%			
Other (In House/Misc)				465,009	0	0	0	465,009	382,410	82.2%			
Total Project Costs/Budget Approved		34,591,000	33,982,767	32,455,095	593,538	0	0	33,048,634	23,670,722	71.6%			
Sub-Total Construction Master Plan Projects		\$ 119,896,000	\$ 106,545,232	\$ 114,258,674	\$ (7,624,136)	\$ (7,624,136)	\$ -	\$ 106,634,538	\$ 106,473,449	99.8%			
Sub-Total Construction Non-Master Plan Projects		\$ 168,378,691	\$ 181,016,667	\$ 172,414,419	\$ 1,950,230.40	\$ 1,346,985.94	\$ -	\$ 174,364,649	\$ 140,485,933	80.6%			
Total Construction		\$ 288,274,691	\$ 287,561,899	\$ 286,673,092	\$ (5,673,905)	\$ (6,277,150)	\$ -	\$ 280,999,187	\$ 246,959,382	87.9%			
Total - Projects in process Master Plan Projects		\$ 1,214,560,900	\$ 1,201,210,132	\$ 628,684,847	\$ 87,584,225	\$ (18,544,795)	\$ 106,129,020	\$ 716,269,072	\$ 264,544,157	36.9%			
Total - Projects in process Non-Master Plan Projects		\$ 497,048,051	\$ 811,218,763	\$ 297,817,507	\$ 2,105,179	\$ 1,346,986	\$ -	\$ 299,922,686	\$ 161,466,926	53.8%			
Grand Total		\$ 1,711,608,951	\$ 2,012,428,895	\$ 926,502,354	\$ 89,689,404	\$ (17,197,809)	\$ 106,129,020	\$ 1,016,191,758	\$ 426,011,083	41.9%			

PROJECTS SUBSTANTIALLY COMPLETE 2025

HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
6715 20	Bag Claim Carpet Replacement															
	Design	RS&H (note 1)				7,637	0	0	0	7,637	7,637			100.0%	12.0%	9.7%
	Design-Build	DPR Part 1			Resolution No. 2022-32 4/5/2022	171,534	0	0	0	171,534	171,534			100.0%	13.6%	4.3%
	Design-Build	DPR Part 2			Resolution No. 2023-80 8/3/2023	1,635,369	-411,619	-317,761	0	1,223,750	680,841			55.6%	12.7%	8.4%
	Construction	Shaw				10,144	0	0	0	10,144	10,144			100.0%		
	Construction	Bloomsburg Carpet				446,657	0	0	0	446,657	443,719			99.3%		
	Project Management (Inspection)	Jacobs (Note 2)				47,957	0	0	0	47,957	22,931			47.8%	10.0%	15.8%
	Other (In House/Misc)					18,278	0	0	0	18,278	14,147			77.4%		
	Total Project Costs/Budget Approved		12/20/2024	1,514,100	1,487,900	2,337,576	-411,619	-317,761	0	1,925,957	1,350,952	136,948	1,487,900	0.0%		
6785 21	Common Shared Use Passenger Processing System (C/DUPPS) Phase 3															
	Design	RS&H (note 1)				53,515	0	0	0	53,515	53,515			100.0%	12.0%	9.3%
	Project Management (Inspection)	Jacobs (Note 2)				0	0	0	0	0	0			0.0%	10.0%	15.6%
	Other (In House/Misc)					2,420,677	0	0	0	2,420,677	2,412,177			99.6%		
	Total Project Costs/Budget Approved		12/31/2023	2,475,000	2,775,000	2,474,192	0	0	0	2,474,192	2,465,692	309,308	2,775,000	99.7%		
6800 22	Replace Airfield Perimeter Fence															
	Design	RS&H (note 1)				61,120	0	0	0	61,120	57,321			93.8%	12.0%	8.3%
	Design	C&S			Resolution 2022-45, 5/5/2022	1,078,761	0	0	0	1,078,761	1,048,184			97.2%	23.8%	24.6%
	Design	Jacobs (Note 2)				65,960	0	0	0	65,960	65,960			100.0%	13.0%	7.0%
	Construction	Communications Installations				69,221	0	0	0	69,221	69,221			100.0%		
	Construction	Presidio Networked				61,508	0	0	0	61,508	61,508			100.0%		
	Construction	Convergint				188,627	0	0	0	188,627	188,627			100.0%		
	Construction	Fence Builders			Resolution 2023-51, 6/1/2023	9,818,660	23,858	0	0	9,842,518	9,596,455			97.5%	7.6%	4.0%
	Construction	Kimmins				51,750	-13,800	0	0	37,950	37,950			100.0%		
	Construction	APG Electric				34,500	0	0	0	34,500	34,500			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				15,416	0	0	0	15,416	14,486			94.0%	13.0%	7.0%
	Other (In House/Misc)					952,174	0	0	0	952,174	952,174			100.0%		
	Total Project Costs/Budget Approved		8/15/2025	11,606,000	12,420,000	12,397,696	10,058	0	0	12,407,754	12,126,387	293,613	12,420,000	97.7%		
6835 21	Baggage Belt LED Replacement															
	Design	RS&H (note 1)				16,375	0	0	0	16,375	16,375			100.0%	12.0%	9.7%
	Design-Build	DPR			Resolution No. 2022-32 4/5/2022	97,808	0	0	0	97,808	97,808			100.0%	13.6%	4.3%
	Design-Build	DPR Part 2			Resolution No. 2023-80 8/3/2023	292,474	16,210	0	0	308,684	197,606			64.0%	12.0%	8.8%
	Construction	Audion Visual Innovation				175,947	0	0	0	175,947	175,947			100.0%		
	Construction	COMCO				194,094	0	0	0	194,094	194,094			100.0%		
	Construction	AVI				852,500	0	0	0	852,500	852,500			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				57,548	0	0	0	57,548	2,875			5.0%	10.0%	15.8%
	Other (In House/Misc)					31,093	0	0	0	31,093	31,093			100.0%		
	Total Project Costs/Budget Approved		12/20/2024	1,200,000	1,647,700	1,717,839	16,210	0	0	1,734,048	1,568,298	79,402	1,647,700	0.0%		
6860 21	Airside Guideways & Bridges Rehabilitation															
	Design	RS&H (note 1)				89,011	0	0	0	89,011	89,011			100.0%	12.0%	8.3%
	Design	Walker (note 4)				348,609	0	0	0	348,609	240,499			69.0%	10.0%	8.0%
	Design	Jacobs (Note 2)				16,346	0	0	0	16,346	16,346			100.0%	13.0%	7.0%
	Construction	Restocon			Resolution No. 2023-18, 3/2/2023	1,274,510	-71,845	-71,845	0	1,202,665	1,172,598			97.5%	15.4%	9.5%
	Construction	Civil Site			Resolution No. 2022-112, 11/03/2022	331,273	4,337	4,337	0	335,610	335,610			100.0%	10.5%	0%
	Project Management (Inspection)	Jacobs (Note 2)				45,774	0	0	0	45,774	45,774			100.0%	13.0%	7.0%
	Other (In House/Misc)					278,533	0	0	0	278,533	278,533			100.0%		
	Total Project Costs/Budget Approved		11/2/2023	2,102,800	2,586,500	2,384,057	-67,508	-67,508	0	2,316,548	2,178,371	408,129	2,586,500	94.0%		
6875 21	Employee Bus Replacement															
	Design	Jacobs (Note 2)				4,263	0	0	0	4,263	4,263			100.0%	13.0%	7.0%
	Design	RS&H (note 1)				280,013	-14,891	0	-14,891	265,122	265,122			100.0%	12.0%	8.3%
	Design	Ricondo (note 5)				18,952	0	0	0	18,952	18,952			100.0%	17.0%	14.1%
	Construction	BYD Coach and Bus			Board Item 9/2/2021	6,102,646	0	0	0	6,102,646	6,102,646			100.0%		
	Construction	Crisdel Group			Resolutions No. 2022-34, 4/5/2022	1,213,315	10,816	10,816	0	1,224,131	1,224,131			100.0%	34.6%	36.1%
	Construction	MJM Electrical				41,329	0	0	0	41,329	41,329			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				119,454	0	0	0	119,454	119,454			100.0%	10.0%	17.1%
	Other (In House/Misc)					335,412	0	0	0	335,412	335,412			100.0%		
	Total Project Costs/Budget Approved		7/29/2025	5,492,000	8,112,809	8,115,385	-4,074	10,816	-14,891	8,111,310	8,111,310	1,499	8,112,809	100.0%		

Highlighted MP projects are included in the substantially complete section of the current CIP status report.

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
6915 22	Master Plan Update 2022															
Design	Ricondo (note 5)					4,907,399	0	0	0	4,907,399	4,281,740			87.3%	17.0%	13.2%
Design	RS&H (note 1)					9,896	0	0	0	9,896	9,896			100.0%	12.0%	9.7%
Other (In House/Misc)						94,696	0	0	0	94,696	94,696			100.0%		
Total Project Costs/Budget Approved		10/1/2024	4,159,000	4,878,892		5,011,991	0	0	0	5,011,991	4,386,332	492,559	4,878,892	0.0%		
6920 22	IT FY22 Capital Commodity Plan															
Design	RS&H (note 1)					7,470	0	0	0	7,470	7,470			100.0%	12.0%	9.7%
Construction	Presidio Networked					936,799	0	0	0	936,799	936,799			100.0%		
Construction	Dell Marketing					223,796	0	0	0	223,796	223,796			100.0%		
Construction	Promark Tech					55,491	0	0	0	55,491	55,491			100.0%		
Construction	IER Inc					97,550	0	0	0	97,550	97,550			100.0%		
Construction	CDW					39,997	0	0	0	39,997	39,997			100.0%		
Construction	Audion Visual Innovation					68,980	0	0	0	68,980	68,980			100.0%		
Construction	Convergint					48,623	0	0	0	48,623	48,623			100.0%		
Construction	GuidePoint Security					38,813	0	0	0	38,813	38,813			100.0%		
Construction	Word Systems					52,994	0	0	0	52,994	52,994			100.0%		
Construction	SHI International					51,643	0	0	0	51,643	51,643			100.0%		
Construction	AVI-SPL LLC					5,392	0	0	0	5,392	5,392			100.0%		
Construction	US Customs					61,324	0	0	0	61,324	61,324			100.0%		
Construction (Other)						27,266	0	0	0	27,266	27,266			100.0%		
Other (In House/Misc)						35,396	0	0	0	35,396	35,396			100.0%		
Total Project Costs/Budget Approved		3/30/2023	1,500,000	1,750,000		1,751,533	0	0	0	1,751,533	1,751,533	-556	1,750,977	-0.1%		
6970 23	Main Terminal LED Technology Refresh															
Design	RS&H (note 1)					25,884	0	0	0	25,884	25,884			100.0%	12.0%	9.3%
Construction	AVI-SPL LLC					1,989,560	0	0	0	1,989,560	1,989,560			100.0%		
Construction	Presidio Networked					99,974	0	0	0	99,974	99,974			100.0%		
Construction	Communications Installations					110,036	0	0	0	110,036	110,036			100.0%		
Construction (Other)						12,394	0	0	0	12,394	12,394			100.0%		
Other (In House/Misc)						13,000	0	0	0	13,000	13,000			100.0%		
Total Project Costs/Budget Approved		9/30/2024	2,567,000	2,256,885		2,250,848	0	0	0	2,250,848	2,250,848	6,037	2,256,885	0.0%		
6995 23	IT FY23 Capital Commodity Plan															
Construction	Convergint					36,677	0	0	0	36,677	36,677			100.0%		
Construction	Presidio Networked					745,645	0	0	0	745,645	745,645			100.0%		
Construction	Hub Parking Technology					111,987	0	0	0	111,987	111,987			100.0%		
Construction	Dell Marketing					278,135	0	0	0	278,135	278,135			100.0%		
Construction	The Indoor Lab					0	0	0	0	0	0			0.0%		
Construction	SHI International					17,508	0	0	0	17,508	17,508			100.0%		
Construction	US Customs					405,191	0	0	0	405,191	405,191			100.0%		
Construction	AVI-SPL LLC					305,042	0	0	0	305,042	305,042			100.0%		
Construction (Other)						173,457	0	0	0	173,457	173,457			100.0%		
Other (In House/Misc)						20,232	0	0	0	20,232	20,232			100.0%		
Total Project Costs/Budget Approved		11/30/2024	1,900,000	2,150,000		2,093,874	0	0	0	2,093,874	2,093,874	56,126	2,150,000.00	100.0%		
7070 23	East Baggage System PLC Replacement															
Design						0	0	0	0	0	0			0.0%		
Construction						0	0	0	0	0	0			0.0%		
Other (In House/Misc)						410,753	0	0	0	410,753	350,748			0.0%		
Total Project Costs/Budget Approved		8/1/2025	587,300	350,748		410,753	0	0	0	410,753	350,748	0	350,748	0.0%		
7125 23	Long Term Garage Switchgear Replacement															
Design	RS&H (note 1)					110,918	0	0	0	110,918	107,322			96.8%	12.0%	8.3%
Construction	APG Electric				Resolution No. 2023-111	2,519,750	-1,568,249	-1,568,249	0	951,501	890,745			93.6%		
Construction	World Electric Supply					1,337,500	0	0	0	1,337,500	1,337,500			100.0%		
Project Management (Inspection)	Jacobs (Note 2)					0	0	0	0	0	0			0.0%	13.0%	7.0%
Other (In House/Misc)						99,341	0	0	0	99,341	99,341			100.0%		
Total Project Costs/Budget Approved		7/11/2025	2,715,300	2,531,300		4,067,509	-1,568,249	-1,568,249	0	2,499,260	2,434,908	96,392	2,531,300	97.4%		

Highlighted MP projects are included in the substantially complete section of the current CIP status report.

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
7130 23	Chiller System Replacement Toll Plaza															
	Design	RS&H (note 1)				92,169	0	0	0	92,169	81,785			88.7%	12.0%	8.3%
	Design	Jacobs (Note 2)				3,000	0	0	0	3,000	623			20.8%	10.0%	15.6%
	Construction	Air Mechanical			Resolution No. 2024-09, 2/1/2024	981,317	-18,367	-18,367	0	962,950	899,772			93.4%	24.7%	25.6%
	Project Management (Inspection)	Jacobs (Note 2)				0	0	0	0	0	0			0.0%	13.0%	7.0%
	Other (In House/Misc)					61,017	0	0	0	61,017	61,017			100.0%		
	Total Project Costs/Budget Approved		5/30/2025	636,400	1,164,000	1,137,504	-18,367	-18,367	0	1,119,136	1,043,197	120,803	1,164,000.00	93.2%		
7140 24	North Air Cargo Building and FedEx Warehouse Rehabilitation															
	Design	RS&H (note 1)				252,405	0	0	0	252,405	179,419			71.1%	12.0%	9.7%
	Design	Jacobs (Note 2)				24,199	0	0	0	24,199	24,199			100.0%	10.0%	16.0%
	Construction	All Phase General Contractors				1,256,961	0	0	0	1,256,961	1,046,145			83.2%	15.6%	13.7%
	Design	Jacobs (Note 2)				47,288	0	0	0	47,288	47,288			100.0%	10.0%	15.8%
	Other (In House/Misc)					157,837	0	0	0	157,837	157,837			100.0%		
	Total Project Costs/Budget Approved		10/10/2024	2,323,600	1,636,377	1,738,690	0	0	0	1,738,690	1,454,888	181,489	1,636,377	0.0%		
7185 23	GA Security Improvements															
	Design	Avcon Design			Resolution No. 2023-50, 6/1/2023	598,867	0	0	0	598,867	542,444			90.6%	25.6%	27.2%
	Design	RS&H (note 1)				22,664	0	0	0	22,664	22,664			100.0%	12.0%	8.3%
	Design	Presidio Networked				50,115	0	0	0	50,115	15,379			30.7%		
	Design					102,983	0	0	0	102,983	102,983			100.0%		
	Construction	Smith Fence				8,254	0	0	0	8,254	8,254			100.0%		
	Construction	Rycon				3,466,704	-30,905	-30,905	0	3,435,799	3,073,420			89.5%	11.0%	0.0%
	Project Management (Inspection)	Jacobs (Note 2)				38,403	0	0	0	38,403	38,403			100.0%	13.0%	9.4%
	Other (In House/Misc)					360,843	0	0	0	360,843	360,843			100.0%		
	Total Project Costs/Budget Approved		5/9/2025	6,455,000	4,711,200	4,648,833	-30,905	-30,905	0	4,617,928	4,164,390	546,810	4,711,200	90.2%		
7210 24	Apron C, Taxiway C and F, and Runway 18-36 Rehabilitation															
	Design	Avcon Design				836,638	-161,870	0	0	674,768	613,536			90.9%	12.1%	14.5%
	Design	Jacobs (Note 2)				34,042	0	0	0	34,042	19,559			57.5%	13.0%	16.3%
	Construction	Ajax Paving				12,077,326	94,359	94,359	0	12,171,685	10,644,177			87.5%	9.0%	5.2%
	Project Management (Inspection)	Jacobs (Note 2)				771	0	0	0	771	771			100.0%		
	Other (In House/Misc)					627,848	0	0	0	627,848	627,848			100.0%		
	Total Project Costs/Budget Approved		9/2/2025	15,934,900	13,667,700	13,576,624	-67,511	94,359	0	13,509,113	11,905,890	1,761,810	13,667,700	88.1%		
7235 24	Runway 4-22 and 18-36 Lighting & NAVAIDS Replacement															
	Design	RS&H (note 1)				138,778	0	0	0	138,778	101,450			73.1%	12.0%	9.7%
	Design	Jacobs (Note 2)				19,101	0	0	0	19,101	19,101			100.0%	10.0%	15.8%
	Construction	H.L. PRUITT TOTAL				729,150	0	0	0	729,150	514,036			70.5%		
	Other (In House/Misc)					242,356	0	0	0	242,356	242,356			100.0%		
	Total Project Costs/Budget Approved		12/8/2024	1,523,800	1,076,200	1,129,385	0	0	0	1,129,385	876,944	199,256	1,076,200	0.0%		
7255 24	Airside A Airline and TSA Space Rehabilitation															
	Design					0	0	0	0	0	0			0.0%		
	Construction					0	0	0	0	0	0			0.0%		
	Other (In House/Misc)					216,762	0	0	0	216,762	216,762			100.0%		
	Total Project Costs/Budget Approved		10/1/2024	262,800	221,398	216,762	0	0	0	216,762	216,762	4,636	221,398	0.0%		
7270 24	Aircraft Rescue and Fire Fighting (ARFF) Station Building Envelope & HVAC Rehabilitation															
	Design	Michael Baker Inc.				133,665	0	0	0	133,665	126,975			95.0%	12.0%	15.4%
	Design	Jacobs (Note 2)				9,469	0	0	0	9,469	9,469			100.0%	10.0%	17.1%
	Construction	All Phase General Contractors				958,593	-30,357	-30,357	0	928,236	878,444			94.6%	16.3%	17.7%
	Other (In House/Misc)					189,221	0	0	0	189,221	189,221			100.0%		
	Total Project Costs/Budget Approved		5/20/2025	948,700	1,287,100	1,290,947	-30,357	-30,357	0	1,260,590	1,204,108	82,992	1,287,100	95.5%		
7275 24	Main Terminal Lounge Chair Replacement															
	Design	Jacobs (Note 2)				1,984	0	0	0	1,984	1,984			100.0%	10.0%	15.8%
	Construction	Workscapes				89,728	0	0	0	89,728	89,728			100.0%		
	Construction	BOS of Florida				329,518	0	0	0	329,518	290,629			88.2%		
	Other (In House/Misc)					7,800	0	0	0	7,800	7,800			100.0%		
	Total Project Costs/Budget Approved		9/26/2024	669,000	429,031	429,030	0	0	0	429,030	390,141	38,890	429,031	0.0%		

Highlighted MP projects are included in the substantially complete section of the current CIP status report.

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
7290 24	Tampa Fuel Committee															
	Design					0	0	0	0	0	0			0.0%		
	Construction				AIRCRAFT SERVICE INT	1,085,000	0	0	0	1,085,000	1,012,406			0.0%		
	Other (In House/Misc)					7,864	0	0	0	7,864	7,864			100.0%		
	Total Project Costs/Budget Approved	6/13/4989	1,128,400	1,073,739		1,092,864	0	0	0	1,092,864	1,020,270	53,469	1,073,739	93.4%		
7295 24	Airside F and Main Terminal Carpet Replacement															
	Construction				Shaw	113,145	0	0	0	113,145	113,145			100.0%		
	Construction				DPR Part 2	0	225,354	225,354	0	225,354	224,925			99.8%	12.7%	8.8%
	Other (In House/Misc)					1,455	0	0	0	1,455	1,455			100.0%		
	Total Project Costs/Budget Approved	11/23/2024	281,000	339,954		114,600	225,354	225,354	0	339,954	339,524	429	339,954	0.0%		
7320 24	Fire Alarm System Upgrades Phase 1															
	Construction				Johnson Controls	1,637,007	0	0	0	1,637,007	1,541,526			94.2%		
	Other (In House/Misc)				Resolution No. 2024-11	53,285	0	0	0	53,285	53,285			100.0%		
	Total Project Costs/Budget Approved	6/9/2025	1,737,200	1,699,200		1,690,292	0	0	0	1,690,292	1,594,811	104,389	1,699,200	94.4%		
7330 25	A/S A Cooling Tower Electrical															
	Design				RS&H (note 1)	27,718	0	0	0	27,718	27,718			100.0%		
	Construction				Johnson Laux Co.	364,361	0	0	0	364,361	326,404			89.6%		
	Other (In House/Misc)					86,281	0	0	0	86,281	86,281			100.0%		
	Total Project Costs/Budget Approved	5/19/2025	626,700	528,000		478,360	0	0	0	478,360	440,404	87,596	528,000	92.1%		
7380 25	SkyCenter Roof Replacement															
	Design				HC Beck	194,997	0	0	0	194,997	114,068			58.5%	0.0%	15.0%
	Design				Walker	71,948	0	0	0	71,948	52,280			72.7%		
	Design				Aptim (note 3)	197,074	-190,829	-190,829	0	6,245	6,245					
	Design (Misc)					82,942	0	0	0	82,942	11,383					
	Construction				HC Beck	2,042,569	1,785,023	1,785,023	0	3,827,592	3,184,125			83.2%		
	Project Management (Inspection)				Jacobs (Note 2)	29,010	0	0	0	29,010	29,010					
	Other (In House/Misc)					610,859	0	0	0	610,859	453,332			74.2%		
	Total Project Costs/Budget Approved	9/1/2025	4,631,539	5,460,700		3,229,398	1,594,194	1,594,194	0	4,823,592	3,850,443	1,610,257	5,460,700	79.8%		
7430 25	A/S E Airline & TSA Rehab															
	Design					24,582	0	0	0	24,582	24,582			100.0%		
	Other (In House/Misc)					151,347	0	0	0	151,347	151,347			100.0%		
	Total Project Costs/Budget Approved	8/29/2025	218,000	218,000		175,929	0	0	0	175,929	175,929	42,071	218,000	100.0%		
7440 25	Aircraft Firefighting Foam															
	Design				RS&H (note 1)	175,589	0	0	0	175,589	68,570			39.1%	12.0%	8.2%
	Construction				Montrose Environmental	914,454	0	0	0	914,454	733,925			80.3%		
	Project Management (Inspection)				Jacobs (Note 2)	1,580	0	0	0	1,580	732			46.3%	10.0%	17.0%
	Other (In House/Misc)					101,380	0	0	0	101,380	101,380			100.0%		
	Total Project Costs/Budget Approved	10/14/2025	1,650,000	1,650,000		1,193,003	0	0	0	1,193,003	904,607	745,393	1,650,000	75.8%		
8230 18	Main Terminal Curbside Expansion (TPA)															
	Design				Hensel Phelps	17,864,576	3,991,337	0	3,991,337	21,855,913	21,855,913			100.0%	16.8%	16.2%
	Design				Jacobs (Note 2)	2,882,348	0	0	0	2,882,348	2,841,737			98.6%	13.0%	16.3%
	Design				RS&H (note 1)	578,824	0	0	0	578,824	486,464			84.0%	12.0%	8.2%
	Design				Stantec	324,722	0	0	0	324,722	324,722			100.0%	15.3%	10.9%
	Design (Other)					187,700	0	0	0	187,700	181,827			96.9%		
	Construction				Hensel Phelps	90,199,855	89,408,242	-16,393,731	105,801,973	179,608,097	172,550,547			96.1%	8.8%	17.6%
	Construction				Johnson Laux Co.	711,276	0	0	0	711,276	711,276			100.0%	10.0%	41.7%
	Construction				D&M	85,000	4,635	4,635	0	89,635	89,635			100.0%	42.1%	55.8%
	Construction				Rycon	193,156	0	0	0	193,156	23,052			11.9%		
	Construction (ODP)					16,133,781	0	0	0	16,133,781	15,190,182			94.2%		
	Project Management (Inspection)				Jacobs (Note 2)	4,963,730	0	0	0	4,963,730	4,642,993			93.5%	13.0%	16.3%
	Other (In House/Misc)					7,423,300	0	0	0	7,423,300	7,359,796			99.1%		
	Total Project Costs/Budget Approved	7/31/2025	183,829,000	230,642,847		141,548,268	93,404,214	-16,389,096	109,793,310	234,952,482	226,258,144	4,384,703	230,642,847	96.3%		

Highlighted MP projects are included in the substantially complete section of the current CIP status report.

PROJECTS SUBSTANTIALLY COMPLETE 2025

HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	D/S/BE Target Percent	D/S/BE Percent Achieved to Date
Projects Substantially Complete																
8315 20	Monorail System Decommissioning and Moving Walkway Installation															
Design	Manhattan				Resolution No. 2020-148, 6/4/20	1,904,177	0	0	0	1,904,177	1,904,177			100.0%	12.5%	23.4%
Design	RS&H (note 1)					82,944	0	0	0	82,944	82,944			100.0%	12.0%	9.7%
Design	Walker (note 4)					31,927	0	0	0	31,927	24,081			75.4%	10.0%	10.0%
Construction	Manhattan				Resolution No. 2021-108 8/5/2021	14,137,731	16,527,427	203,345	16,324,082	30,665,158	29,605,063			96.5%	12.0%	23.4%
Project Management (Inspection)	Jacobs (Note 2)					488,389	0	0	0	488,389	488,389			100.0%	10.0%	15.8%
Other (In House/Misc)						1,841,251	0	0	0	1,841,251	1,825,989			99.2%		
Total Project Costs/Budget Approved		10/2/2024	33,530,000	34,606,952		18,486,419	16,527,427	203,345	16,324,082	35,013,846	33,930,644	676,308	34,606,952	0.0%		
8425 22	Main Terminal Airside D Shuttle Station - Construction															
Design	Jacobs (Note 2)					177,957	0	0	0	177,957	173,507			97.5%	10.0%	15.8%
Construction	Hensel Phelps				Resolution No. 2021-175 Supp Contract Part D	26,827,519	-6,353,797	-6,353,797	0	20,473,722	17,931,655			87.6%	8.8%	17.6%
Construction (ODP)						4,677,131	0	0	0	4,677,131	4,672,289			99.9%		
Project Management (Inspection)	Jacobs (Note 2)					707,412	0	0	0	707,412	705,027			99.7%	13.0%	16.3%
Other (In House/Misc)						1,028,607	0	0	0	1,028,607	912,719			88.7%		
Total Project Costs/Budget Approved		9/2/2025	26,425,800	30,285,800		33,418,626	-6,353,797	-6,353,797	0	27,064,829	24,395,197	2,228,608	15,670,400	90.1%		
8430 22	Bag Claim Ceiling Replacement															
Design	RS&H (note 1)					15,821	0	0	0	15,821	15,821			100.0%	12.0%	9.7%
Design	Walker					18,794	0	0	0	18,794	8,891			47.3%	10.0%	10.0%
Design-Build	DPR Part 1				Resolution No. 2022-32 4/5/2022	1,847,388	0	0	0	1,847,388	1,847,388			100.0%	22.3%	14.5%
Design-Build	DPR Part 2				Resolution No. 2023-80 8/3/2023	15,621,373	-1,495,405	-1,495,405	0	14,125,968	9,313,920			65.9%	12.0%	8.8%
Construction (ODP)						1,388,530	0	0	0	1,388,530	1,363,065			98.2%		
Project Management (Inspection)	Jacobs (Note 2)					154,297	0	0	0	154,297	154,297			100.0%	10.0%	15.8%
Other (In House/Misc)						738,409	0	0	0	738,409	738,409			100.0%		
Total Project Costs/Budget Approved		12/20/2024	20,100,000	15,670,400		19,784,612	-1,495,405	-1,495,405	0	18,289,207	13,441,792	2,228,608	15,670,400	0.0%		
8435 22	Airside A and E Security Screening Checkpoint Expansion															
Design	RS&H (note 1)					149,847	0	0	0	149,847	149,847			100.0%	12.0%	8.3%
Design	Ricondo (note 5)					221,680	0	0	0	221,680	221,680			100.0%	17.0%	14.1%
Design-Build Part 1	Suffolk Construction				Resolution No. 2022-01	4,661,194	0	0	0	4,661,194	4,661,194			100.0%	21.2%	19.2%
Design	Jacobs (Note 2)					344,068	0	0	0	344,068	281,205			81.7%	10.0%	17.1%
Design (Other)						139,374	0	0	0	139,374	103,912			74.6%		
Design-Build Part 2	Suffolk Construction				Resolution No. 2023-81, 8/3/2023	9,439,525	51,387,572	-5,809,955	57,197,527	60,827,097	57,018,333			93.7%	10.0%	0.0%
Construction (ODP)						5,714,693	0	0	0	5,714,693	5,585,850			97.7%		
Project Management (Inspection)	Jacobs (Note 2)					574,524	0	0	0	574,524	562,527			97.9%	13.0%	7.0%
Other (In House/Misc)						3,748,739	0	0	0	3,748,739	3,693,180			98.5%		
Total Project Costs/Budget Approved		2/1/2025	53,910,000	78,954,000		24,993,645	51,387,572	-5,809,955	57,197,527	76,381,217	72,277,729	6,676,271	78,954,000	94.6%		
8520 24	TPA Real Estate Development															
Design	Michael Baker Inc.					236,773	18,766	0	0	255,539	255,539			100.0%	12.0%	15.4%
Design	RS&H (note 1)					4,560	0	0	0	4,560	4,560			100.0%	12.0%	8.3%
Construction	CW Roberts					1,286,569	-182,316	-182,316	0	1,104,254	1,049,041			95.0%	10.0%	8.6%
Project Management (Inspection)	Jacobs (Note 2)					85,607	0	0	0	85,607	85,607			100.0%	13.0%	9.4%
Other (In House/Misc)						97,579	0	0	0	97,579	97,579			100.0%		
Total Project Costs/Budget Approved		7/15/2025	3,987,000	3,860,100		1,711,087	-163,550	-182,316	0	1,547,537	1,492,325	2,367,775	3,860,100	96.4%		
Sub-Total Substantially Complete Master Plan Projects			\$ 210,254,800	\$ 260,928,647	\$ 2	\$ 174,966,894	\$ 87,050,417	\$(22,742,893)	\$ 109,793,310	\$ 262,017,311	\$ 250,653,341	\$ 4,384,703	\$ 230,642,847	96%		
Sub-Total Substantially Complete Non-Master Plan Projects			\$ (39,467,161)	\$ 211,201,784	\$ 31	\$ (47,605,285)	\$ (21,079,638)	\$ 15,255,778	\$(36,286,592)	\$ (68,684,923)	\$ (71,669,788)	\$ 12,516,805	\$(34,757,785.65)	104%		
Total Substantially Complete			\$ 170,787,639	\$ 472,130,431	\$ 33	\$ 127,361,609	\$ 65,970,779	\$(7,487,115)	\$ 73,506,718	\$ 193,332,388	\$ 178,983,553	\$ 16,901,508	\$ 195,885,061	93%		

(1) RS&H Inc. Consulting Agreement started on 6/4/2020 with an overall D/W/MBE target of 12%. SEP 2025 reported achievement on completed projects and projects in process of 7.3% and 9.29%, respectively, with an overall achievement of 8.2%

(2) Jacobs Project Management Co. Consulting Agreement started on 4/3/14, with an overall D/W/MBE target of 10%. SEP 2025 reported achievement on completed projects and projects in process is 14.91% and 17.85%, respectively, with an overall achievement of 17%. Jacobs Project Management Co. Consulting Agreement started on 9/8/22, with an overall D/W/MBE target of 13%. SEP 2025 reported achievement on completed projects and projects in process is 0% and 15.3%, respectively, with an overall achievement of 16.3%.

(3) APTIM Consulting Agreement started on 5/1/14, with an overall D/W/MBE target of 10%. OCT 2025 reported achievement on completed projects 20.76% , respectively, with an overall achievement of 20.76%. APTIM Consulting Agreement started FY 25, with an overall D/W/MBE target of 15%. OCT 2025 reported achievement on completed projects and projects in process is 17.75% and 0%, respectively, with an overall achievement of 17.56%.

(4) Walker Consulting Agreement started on 8/6/2020 with an overall D/W/MBE target of 10%.AUG 2025 reported achievement on completed projects and projects in process is 18.53% and 1.8%, respectively, with an overall achievement of 9.12%.

(5) Ricondo Consulting Agreement started on 6/6/19 through 6/5/2024, with an overall D/W/MBE target of 17%. AUG 2025 reported achievement on completed projects and projects in process is 3.67% and 18.64%, respectively, with an overall achievement of 14.29%.

(6) Michael Baker International Consulting Agreement started on 12/1/2022 through 11/30/2027, with an overall D/W/MBE target of 12%. OCT 2025 reported achievement on completed projects and projects in process is 15.99% and 19.65%, respectively, with an overall achievement of 17.79%.



**Tampa International Airport & General Aviation Airports
Capital Improvement Program
FY 2027-2031**

*For planning purpose only

		Estimated Total Cost
Project Year	Project Title	Board Budget
2027	Belly Cargo Facility Expansion	135,550,000
2027	Airside F Shuttle Cars Replacement	59,660,000
2027	Northwest Remain Overnight Parking Apron (Construction Only)	45,000,000
2027	Runway 1L/19R and TWY Reconfig - Rehab for when 1R/19L is OTS (Construction)	30,000,000
2027	Airside A Roof Replacement	29,530,300
2027	Main Terminal - Restroom Renovation and Addition of Universal Changing Stations	28,530,000
2027	Airside A Bag Sort Devices and Pushers Replacement	20,890,000
2027	Airside A Field Carpet, Floors Replacement and Interior Finishes Refurbishment	18,480,000
2027	Airsides Shuttle Lobby Doors Replacement and Upgrades	18,110,000
2027	Airside A Vertical Transportation Equipment Modernization	12,850,000
2027	Tree Trimming for Protection of R/W Surfaces (All Airports)	10,010,000
2027	FY 27 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	9,351,000
2027	Roof Rehabilitation and Replacements (Airside F Ancillary, Shooting Range, Sky Cen	7,960,500
2027	GA Pavement Rehab - Taxilanes VDF	7,530,000
2027	TPA Airfield Service Road Rehabilitation	7,190,000
2027	Concession Programming - Design	6,183,970
2027	FY 27 GA Airport Hangar and Terminal Bldg. Rehabilitation	5,800,000
2027	Airside C & E Guideway Painting	5,542,600
2027	Sewer and Grease Lines Rehab - Airside A, C and E Phase-2	5,140,000
2027	TPA Fuel Committee Projects	4,782,000
2027	Terminal Large Technology Refresh Phase 2	4,750,000
2027	Waterline Extension (VDF) - Design Only	3,000,000
2027	STPG Fire Detection System (LiDAR) Phase 2	3,000,000
2027	APM 1 eGates	2,770,000
2027	Dynamic Signage on Airport Entry & George Bean Parkway Phase 1	2,500,000
2027	Airside F Hydraulic Elevator Modernization	2,330,000
2027	ARFF Facility Refurbishment	2,270,000
2027	SkyConnect APM Substation Flood Protection	2,200,000
2027	FY ITS Commodity Purchases	2,200,000
2027	VDF Expand Parking Lot	2,050,000
2027	CCTV Server and Storage Refresh	1,800,000
2027	LTPG Electrical Room Flood Protection	1,520,000
2027	New Monument Signs for all GA Airports	1,450,000
2027	Fire Alarm System Upgrades Maint Term STPG LTPG Phase 4	1,343,437
2027	Common Use Passenger Processing System Enhancement	1,300,000
2027	Airside C Automated Exit Breach Control System	1,230,000
2027	Work Order System Replacement	1,000,000
2027	Authority-Wide Ditch and Pond Maintenance/Rehabilitation	1,000,000
2027	Enterprise Geographical Information Systems (eGIS)	1,000,000
2027	Records Management Software Upgrade	960,000
2027	Campus Traffic and Signage Improvements	896,332
2027	Maintenance and Tenant Contingency	448,000
2027	FY 27 TPA Building Structure Support	276,000
2027	Airside C Passenger Boarding Bridges Painting	265,400
2027	LTPG Toll Plaza Camera System Replacement	222,000
2027	GA Exhibit "A" - Property Maps	108,000
2027	SkyCenter One Building Contingency	100,000
2027 Total		510,079,539
2028	Runway 1R/19L Reconstruction (Construction)	228,800,000
2028	Taxiway C Concrete Pavement Reconstruction (Construction)	123,200,000
2028	Airside E Field Carpet, Floors, Furniture Replacement and Interior Finishes Refurbish	17,330,000
2028	Airside F Bag Sort Devices & Pushers Replacement	13,570,000

2028	Pilot Controlled Lighting System Upgrade (VDF)	10,870,000
2028	FY 28 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	9,707,300
2028	FY 28 Roof Rehabilitation and Replacements	7,335,000
2028	Runway 18-36 Crack Seal , Taxiways B,D,F, & Service Roads, Mill & Overlay , Parking	7,310,000
2028	FY 28 GA Airport Hangar and Terminal Bldg. Rehabilitation	6,840,000
2028	Cellular Distribution Antenna System – Transition of Ownership	5,000,000
2028	Stormwater & Storm Surge Resilience Projects PH2	5,000,000
2028	Terminal Large Technology Refresh Phase 3	3,500,000
2028	Private Wireless Implementation (CBRS)	3,000,000
2028	Waterline Extension Phase 1 (VDF) Construction	3,000,000
2028	Elevator Interior Glass Wall Upgrade	2,620,000
2028	Airfield Maintenance Equipment North Storage Building Addition	2,290,000
2028	FY ITS Commodity Purchases	2,200,000
2028	Taxiway A and B Bridge and Cargo Tunnel Rehab	1,550,000
2028	TPA Fuel Committee Projects	1,500,000
2028	Replace ARFF Vehicle (7692 Striker 3000 2011)	1,400,000
2028	AOC Expansion	1,380,000
2028	Airside A Sort Building, Airside E and Economy Garage Fire System Pumps/Heads R	1,300,000
2028	Common Use Passenger Processing System Enhancement	1,300,000
2028	Aircraft Rescue Fire Fighting facility and CRDC Chiller Replacement	1,020,000
2028	Perimeter Service Roads Rehabilitation (VDF)	670,000
2028	LED Replacement APMS 4	500,000
2028	Maintenance and Tenant Contingency	463,680
2028	Airside F Airline and TSA Space Rehabilitation	300,000
2028	FY 28 Refreshment of facilities being returned to HCAA	300,000
2028	Airside F passenger boarding bridge painting	245,000
2028	FY 28 TPA Building Structure Support	213,000
2028	Airfield Driving Simulator	310,000
2028	GA ALP Update	180,000
2028	Runway Incursion Warning System (RIWS)	170,000
2028	SkyCenter One Building Contingency	100,000
2028 Total		464,473,980
2029	Airside A Bag Sort Building Expansion	61,590,000
2029	Concession Programming - Construction PH 1	39,000,000
2029	Airsides A & E Restroom Refurbishment	16,580,000
2029	Airside C Bag Sort Devices and Pushers Replacement	14,360,000
2029	Roof Rehabilitation and Replacements	10,584,000
2029	Taxiway Improvements (Shoulders) - TW N and Associated Connectors	10,170,000
2029	FY 29 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	8,677,000
2029	FY 29 GA Airport Hangar and Terminal Bldg. Rehabilitation	8,340,000
2029	Tampa International Airport Master Plan Update	5,580,000
2029	Airside Aprons Pavement Rehab	5,110,000
2029	Terminal and Hangar Aprons (4135) Rehab (PCM)	4,838,354
2029	FY 29 Real Estate off-lease Refurbishment	4,300,000
2029	Terminal Large Technology Refresh Phase 4	4,000,000
2029	Waterline Extension Phase 2 (VDF) Construction	4,000,000
2029	Airside C Field Carpet and PBB Carpet Replacement	3,590,000
2029	Stormwater & Storm Surge Resilience Projects PH3	3,350,000
2029	Interior Cabling Replacement	3,000,000
2029	Taxiway S Rehab	2,800,000
2029	FY ITS Commodity Purchases	2,200,000
2029	Noise Study	1,900,000
2029	Baggage Handling Systems Servers Upgrade/Enhancement PT 1	1,850,000
2029	Cell Phone Lot LED Replacement	1,500,000
2029	TPA Fuel Committee Projects	1,500,000
2029	Public Safety Systems Upgrades	1,460,000
2029	O'Brien ST. & W. Spruce St Roadway Improvements	1,460,000
2029	Common Use Passenger Processing System Enhancement	1,300,000
2029	Fire System Refurbishment (VDF)	1,280,000
2029	Taxiway B concrete joint and slab rehabilitation	1,230,000
2029	Tampa Airport Website Refresh	850,000

2029	Integrated Risk Management Software	700,000
2029	Maintenance and Tenant Contingency	479,909
2029	Airside A Airline and TSA Space Rehabilitation	315,000
2029	NOC Server Room A/C Replacement	270,000
2029	FY 29 TPA Building Structure Support	209,000
2029	SkyCenter One Building Contingency	100,000
2029 Total		228,473,263
2030	Airside C Boarding Bridges, PCA AHU and GPU Replacements	71,674,384
2030	Rehab Aprons A, B and C (VDF)	38,431,000
2030	Employee Surface Parking West	25,786,000
2030	Mill & Overlay Runway 18-36, Taxiways B, D, F, East Hangar Taxilanes, Tiedowns I a	18,351,000
2030	Tree Trimming for Protection of R/W Surfaces (All Airports)	11,098,266
2030	Aircraft Rescue Fire Fighting alternative fuel training facility	6,310,100
2030	FY 30 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	3,759,000
2030	Remote transmitter receiver relocation	3,504,300
2030	Terminal Large Technology Refresh Phase 5	3,000,000
2030	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,870,360
2030	Structural and Pavement Rehabilitation (Placeholder)	2,666,384
2030	FY ITS Commodity Purchases	2,200,000
2030	IDF Technology Refresh	1,807,525
2030	Baggage Handling Systems Servers Upgrade/Enhancement PT 2	1,782,420
2030	Authority-wide Petroleum Storage Systems Refurbishment	1,552,500
2030	TPA Fuel Committee Projects	1,500,000
2030	Replace ARFF Vehicle (7696 Global Striker 1500 2020)	1,402,097
2030	Replace ARFF Vehicle (7693 Striker 3000 2013)	1,361,300
2030	Common Use Passenger Processing System Enhancement	1,300,000
2030	Ramp FedEx / Emory and Taxiway K Concrete Joint and Slab Rehabilitation	1,200,425
2030	Support Facilities Fiber Replacement	1,027,000
2030	ConRAC and Roadway Wayfinding	700,000
2030	Landside shuttle central control computers replacement	682,700
2030	VDF Master Plan Update	659,281
2030	Airside C Fire System Pumps & Heads Refurbishment	539,100
2030	Maintenance and Tenant Contingency	496,706
2030	Airside A Passenger Boarding Bridges Painting	301,100
2030	Airside E Airline and TSA Space Rehabilitation	258,916
2030	FY 29 TPA Building Structure Support	216,315
2030	SkyCenter One Building Contingency	100,000
2030 Total		206,538,179
2031	Incremental Gates (Airside B)	557,226,000
2031	Additional Parking	549,684,000
2031	Runway 1L/19R concrete pavement replacement including asphalt shoulders and blas	94,074,000
2031	Baggage Claim Expansion - Arrivals Levels Improvements	37,688,000
2031	Taxiways D, E, P, Q, R & S concrete pavement replacement	22,300,000
2031	Replace Parking Revenue Control System (PARCS) Equipment	16,296,766
2031	Employee Bus Replacement	11,514,577
2031	FY 31 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	6,876,500
2031	Airside C & F Restroom Refurbishment	6,348,300
2031	Parkway & Service Rd - Asphalt Pavement Rehabilitation	5,413,150
2031	Replace lighting on curbside drives	3,318,000
2031	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,970,823
2031	Main Terminal Complex Structural Envelope Restoration	2,521,437
2031	Ramp A Concrete Joint and Slab Rehabilitation	2,428,400
2031	FY ITS Commodity Purchases	2,200,000
2031	Terminal Large Technology Refresh Phase 6	1,888,300
2031	Airside F Automated Exit Breach Control System	1,750,000
2031	TPA Fuel Committee Projects	1,500,000
2031	Common Use Passenger Processing System Enhancement	1,300,000
2031	Crack seal Runway 4-22, Taxiways A, C, E, Taxilanes C-H and Mill & Overlay Taxiwa	1,023,000
2031	Roof Rehabilitation and Replacements (STPG/MT)	922,600
2031	Wildlife Management Program - Ph 1	901,796
2031	Main Terminal SWE escalators replacement	563,900

2031	Walter Corporate Hangar Rehabilitation (can be part of Real Estate off-lease refurb)	549,650
2031	Maintenance and Tenant Contingency	514,090
2031	Service road from gate P6a to P3 pavement replacement	336,000
2031	Airside C Airline and TSA Space Rehabilitation	237,537
2031	FY 29 TPA Building Structure Support	223,886
2031	Replace ARFF 6 F350 2018	220,000
2031	SkyCenter One Building Contingency	100,000
2031 Total		1,332,890,712