



Aviation Authority

Capital Improvement Program

Project Status Report

July - August 2025



Prepared by
Planning and Development
and
Capital Program Services

Capital Improvement Project Status Report Overview

The Capital Improvement Project Status Report has been updated through August 2025 activity.

The Capital Improvement Project Status Report is organized into following categories:

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The Capital Improvement Project Status Report consists of specific information for each project, including the project title, estimated costs, designer, contractor, airport, project description, a project update, and significant dates according to the latest schedule. The Active Projects Spreadsheet mirrors the projects listed within sections I through IV of the Capital Improvement Project Status Report and contains specific project details related to contract or agreement amounts, approved change orders or amendments, DBE or W/MBE target and achievement amounts. Projects within the Substantially Complete section will be shown for one month only.

The Authority routinely has miscellaneous small to medium size maintenance and rehabilitation construction projects with time constraints or limited competition. To provide an additional resource, a Job Order Contracting (JOC) solution utilizing a cooperative contract with the National Joint Powers Alliance has been approved by the Board through 2026.

The Substantially Complete spreadsheet will show all projects in the current fiscal year which achieved Substantial Completion. The spreadsheet provides additional information including the substantial completion date, an estimate of the final costs, and a comparison to the current budget.

The Five-Year Capital Improvement Program Outlook category consists of spreadsheets listing anticipated projects and estimated costs for the period 2027-2031. The estimated project cost includes, initial in-house planning, advertising, design development, construction, construction management, construction contract administration, permitting and miscellaneous printing, copying and distribution costs and any other components associated with completion of the work.

Schedules and budgets are updated during the course of the project. Any changes will be reflected in the next posting of the report.

Please call Dan Porter at (813) 765-3082 or e-mail dporter@Tampaairport.com if you have any questions regarding the Capital Improvement Program Status Report.

Capital Improvement Project Status Report

July - August 2025

I. Projects in Planning

#6745 21 Wildlife Management Program – Phase 1

Substantial Completion: July 2025
Current Budget: \$639,300
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: The purpose of this project is to deliver a multi-phase comprehensive program that will update and improve Tampa International Airport’s existing airport wildlife management program to ensure long-term compliance with FAA 14 CFR §139.337 – Wildlife Hazard Management.

Project Status: An Environmental Assessment (EA) for the Wildlife Management Program Phase 2 and North Employee Lot Expansion is being conducted as part of this project. The draft EA was sent to the regional FAA and FAA Headquarters offices for final review on June 24, 2025, with the team awaiting comments.

#7285 24 General Aviation Airport Hangar & Terminal Building Rehabilitation

Substantial Completion: TBD
Current Budget: \$2,588,900
Consultant: General Aviation Capital Projects Group
Airport: Tampa International, Tampa Executive, Peter O. Knight, & Plant City

Project Description: The purpose of the project is the rehabilitation of hangars and building at all three General Aviation airports, including structures, slabs, painting, metal panels, doors, electrical, and finish upgrades.

Project Status: The General Aviation Capital Projects Group will complete the work on this project. It is currently on hold pending the completion of Project 6765 22. An update to DC is scheduled for October 2025.

#7385 25 GA APRON REHABILITATION – TPA FDOT FM44476-1 (\$4,346,000)

Substantial Completion: May 2027
Current Budget: \$13,996,000
Consultant: Mead & Hunt
Contractor: N/A
Airport: Tampa International

Project Description: This project consists of the rehabilitation of the asphalt apron located in front of the Fixed Base Operators (FBO) at Tampa International Airport (TPA). The rehabilitation is expected to consist of milling and overlaying of asphalt surfaces on this apron.

Project Status: Approved at the September 2024 Board meeting and the Board approved the selection of Mead & Hunt as the Design Consultant at the June 2025 Board Meeting. During this reporting period, negotiations have continued, and the Consultant agreement will be awarded at the September 2025 Board Meeting.

#7415 25 ANCILLARY BUILDING ROOF REHAB

Substantial Completion: November 2025
Current Budget: \$1,789,300
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: The project stems from a 2024 TPA-campuswide roof assessment that evaluated the conditions of over 60 Authority-owned roof areas. Of the roof areas assessed, two warranted immediate remediation efforts due to their age and condition. Airside C has roughly 8,000 SF of low slope roof areas and Airside E Gatehouse roof both have advanced states of deterioration. These roofs have reached the end of their useful life and require repair greater than typical maintenance.

Project Status: The design work order is being finalized for execution.

#8410 21 TPA Real Estate Development

Substantial Completion: September 2022
Current Budget: \$250,000
Consultant: RS&H
Contractor: In-House Projects Team
Airport: Tampa International

Project Description: The purpose of this project is a multi-year project of on-call development support services, planning, preliminary engineering, design, and construction for the future commercial development of various locations.

Project Status: This project is substantially complete, and the project performance will be reported within the Sept to October CIP report.

II. Projects in Design

#6595 19 Short Term Parking Garage Helix Lighting Replacement

<i>Substantial Completion:</i>	TBD
<i>Current Budget:</i>	\$546,600
<i>Consultant:</i>	Walker
<i>Contractor</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The scope of this project will address the existing lights in the parapet walls and ceiling on the up and down helices.

Project Status: The project was deferred for cost-cutting measures due to COVID-19 and is currently in a holding pattern.

#6910 22 LTPG Level 6 Rehabilitation & Stair Tower/Elevator Penthouse Roof Replacement

<i>Substantial Completion:</i>	July 2026
<i>Current Budget:</i>	\$3,653,700
<i>Consultant:</i>	Walker
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to rehabilitate and extend the life of the Long-Term Parking Garage. New scope elements have been added to waterproof the building envelope of the Alstom & Flagship office located on top of the LTPG which is exhibiting leaking.

Project Status: In October 2022 it was decided that because of other on-going projects in the parking garages, it would be in the best interest of the Authority to delay the bidding and construction of the project to a later date to be determined. The project was presented and approved at the 12/18/24 DC meeting for resumption. During this reporting period, the 100% design deliverables and bid documents were received as scheduled. The project will be combined with 7355 25 LTPG Fire Suppression project for solicitation purposes. The project remains within budget and on schedule.

#7215 24 Replace Parking Revenue Control System (PARCS) Equipment

<i>Substantial Completion:</i>	December 21, 2026
<i>Current Budget:</i>	\$9,284,000
<i>Consultant:</i>	Manhattan
<i>Contractor:</i>	
<i>Airport:</i>	Tampa International

Project Description: The scope of the project is to replace the parking revenue equipment with all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

Project Status: The RFP for Parking Equipment vendors was released on July 25, 2025.

**#7240 24 ARFF 7691 2006 Oshkosh Striker Vehicle Replacement
FDOT FM448736-1 (\$500,000)**

Substantial Completion: November 1, 2025
Current Budget: \$1,761,785
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is to replace existing ARFF 90-7691 vehicle that is beyond its useful life. The Federal Aviation Administration’s Advisory Circular 150/5220-10E recommends that the airports replace all ARFF vehicles that have reached 10 years of service.

Project Status: The purchase order was approved at the February 2024 board meeting. A pre-build meeting was held in June with an anticipated delivery of July 2025.

#7310 24 Airside E Cooling Tower Refurbishment

Substantial Completion: August 31, 2025
Current Budget: \$1,728,200
Consultant: TBD
Airport: Tampa International

Project Description: The purpose of the project is to refurbish the Airside E cooling tower systems as part of a comprehensive maintenance planning process. Using reclaimed water in the cooling towers over the last 10 years has noticeably shortened the life of the equipment in the tower due to its corrosive properties. Unique features of the system have become evident over time and are contributing to the recirculation of the exhaust plume and multiple leaks within the interior water distribution piping to the tower. This occurrence has accelerated failures of various components of the cooling tower such as gearboxes, actuators, fan blade assemblies, electrical conduits, and controls/safety devices. Due to the Airside E Security Screening Checkpoint Expansion project (SSCP), a project phasing will be needed with Phase 1 noted as work that can take place inside the cooling tower while the SSCP project is complete, and Phase 2 will be all other work outside of the cooling tower. Phase 2 will begin in December 2024.

Project Status: Phase 1 work completed in February 2024 and Phase 2 Notice to proceed for design was issued in May 2024. During this reporting period, conversations with a Sourcwell contractor for the project have commenced and are currently ongoing.

#7325 25 EMERGENCY GENERATORS & DOCKING STATIONS

Substantial Completion: January 2028
Current Budget: \$5,486,000
Consultant: Michael Baker International
Contractor: TBD
Airport: Tampa International

Project Description: This project will replace the emergency generators for Airsides A & F and the Long-Term Parking Garage that have reached the end of their service life. The project will also install new docking stations at Airsides C & E to supplement the existing emergency generators.

Project Status: 30% Design Review Team Meeting held February 7, 2025.

#7340 25 ARFF DORM & RESTROOM RENOVATION

Substantial Completion: August 2026
Current Budget: \$1,905,300
Consultant: Michael Baker International
Contractor: N/A
Airport: Tampa International

Project Description: The ARFF Station at Tampa International Airport (TPA) was originally constructed and opened for operations in 2006. Additional space is needed to increase the total number of dorms from the current 14 to a capacity of 17. The second portion of work is to address water leaks, structural deficiencies, and deteriorated conditions in the primary men’s, women’s, and Captain’s restrooms in the dormitory area of the building.

Project Status: The design Work Order was issued to the consultant in November 2024. The project is continuing in design. The 100% design submittal was received in May 2025. Bids are scheduled to be received in July 2025 with a Board Award scheduled for September 2025.

#7345 25 AIRFIELD GRADING & SAFETY IMPROVEMENTS

Substantial Completion: January 2026
Current Budget: \$3,139,400
Consultant: Michael Baker
Contractor: Crisdel
Airport: Tampa International

Project Description: The purpose of this project is to correct grading deficiencies within runway and taxiway safety areas to comply with FAA criteria.

Project Status: The project was awarded by the HCAA Board on August 7, 2025.

**#7355 25 LTPG FIRE SUPPRESSION REFURB
FDOT FM455229-1 (\$410,000)**

Substantial Completion: March 2026
Current Budget: \$820,000
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: The purpose of this project is to replace the existing fire suppression system located in the Long-Term Parking Garage (LTPG) at Tampa International Airport. The existing Fire Suppression system was installed in 1997, and the useful life expectancy of the pumps and controllers is 20 years and the pipes and fittings 30 years. This project consists of the design and construction to include removal and replacement of the existing fire pump, jockey pump, controllers, associated piping, grooved fittings, and electrical connections within the LTPG fire pump room.

Project Status: Approved at the September 2024 Board meeting. During this reporting period, on 6-Aug-25, one bid was received on 6-Aug-25 for the project. However, this sole bidder was deemed non-responsive. To move forward, the plan is to re-solicit the project by combining it with the larger 6910 22 LTPG Level 6 Rehabilitation and Roofing project. This aims to attract more competitive bids by packaging the smaller fire suppression scope work with a larger project.

#7360 25 RED SIDE DEPARTURES LEVEL TRAFFIC COATING

Substantial Completion: November 2026
Current Budget: \$1,683,000
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate the Red Side Departures Level Drive to extend its useful life and maintain it in a safe condition. The rehabilitation will help prevent this elevated structure from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration.

Project Status: The 30% Design has been received, and design review meeting conducted, and an Independent Cost Estimate (ICE) has been prepared. The project remains on time and within budget.

#7365 25 A/S A&F BAG SORT LIGHT FIXTURES REPLACEMENT

Substantial Completion: June 2026
Current Budget: \$1,230,600
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: The Airside A Bag Sort and Airside F Bag Sort facilities consist of metal halide light fixtures which have reached the end of their useful life and have been identified for replacement. The fixtures have exhibited failures consisting of overheating and shattering causing concern for personnel and equipment. The project also includes the replacement of existing florescent light fixtures that have reached the end of their useful life with LED fixtures. Other benefits to the project consist of improved facility lighting, energy efficiency, and reduced replacement cycles via the proposed replacement with LED fixtures.

Project Status: Project is currently in design.

#7375 25 REAL ESTATE DEVELOPMENT

Substantial Completion: November 2026
Current Budget: \$2,668,000
Consultant: Michael Baker International
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of the project is to provide planning, design, and construction to facilitate future tenant development of properties at various locations around the airport campus. Possible improvements that may be implemented utilities modifications; pavement and building foundation demolition; pavement rehabilitation; fencing installation; and other improvements.

Project Status: Conceptual design submitted in June 2025 and 60% design is planned for September 2025.

#7435 25 ELECT VAULT STORM PROTECTION

Substantial Completion: December 2025
Current Budget: \$2,434,300
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: Due to the criticality of the east and west airfield electrical vaults, and their potential vulnerability to storm-surge and flooding impacts, we are working to purchase and install temporary flood barrier panels to help mitigate this risk. The flood panels we are looking at procuring would be 9ft in height and wrap around the entirety of both electrical vaults (both within the electrical vault enclosure and outside of the AOA fence line by ARFF). In order to install these panels, we will need to construct the proper concrete and/or asphalt foundation around the vaults for the panels to secure into, as well as a modification of the AOA fence in order to connect the panels at both inside and outside the AOA area. Additionally, we will be installing four sump-pumps to move the collection of any rainwater inside the barrier area, as well as waterproofing electrical conduit to prevent water from coming into the vault areas themselves. These panels would be stored close to the electrical panels year-round but only need to be installed in the event of an impending storm.

Project Status: The project is past the bid selection/negotiation phase and now has a confirmed contractor and project cost. This project came for approval at the August board meeting. The project has received FAA AIP funding and the Notice to Proceed will be issued in September 2025. Anticipated substantial completion date is mid-January 2026.

**#8500 23 Airside D Development Program
FDOT F.M. 438753-1 (\$82,762,391)**

Substantial Completion: January 2028
Current Budget: \$787,384,000
Design-Builder: Hensel Phelps/HNTB/Gensler
Airport: Tampa International

Project Description: The scope of this project is to construct a new 16 gate Airside, hydrant fueling system, and guideway with shuttle connection to the Main Terminal Shuttle D station.

Project Status: ITB-2 (Passenger Boarding Bridges) and ITB-3 (Guideway Structure) contracts were awarded at the August Board Meeting. The Airside D Part 2 Supplement A contract was also awarded at the August Board meeting.

#8505 23 Wildlife Management Program – Phase 2

Substantial Completion: February 2, 2027
Current Budget: \$20,898,856
Consultant: Mead & Hunt
Airport: Tampa International

Project Description: The scope of this project consists of environmental permitting and the removal of wildlife habitat within the TPA Aircraft Operations Area to reduce the potential for wildlife hazards to aircraft.

Project Status: Work continues on permitting wetlands. Efforts are also underway to permit a site in southeast Hillsborough County for the relocation of Gopher Tortoises to Hillsborough County land. Coordination meetings with Hillsborough County and Permitting Agencies continue.

#8510 23 North Employee Parking Lot Expansion

Substantial Completion: February 2, 2027
Current Budget: \$8,675,000
Consultant: Mead & Hunt
Airport: Tampa International

Project Description: The scope of this project consists of the expansion of the north employee parking lot to accommodate future airport growth projections and the rehabilitation of the existing parking lot pavement with a sealcoat.

Project Status: Work continues on permitting wetlands.

#8515 24 Westside Checked Baggage Screening System Relocation and Upgrades (Design Only)

Substantial Completion: August 24, 2028
Current Budget: \$11,330,300
Consultant: HP/HNTB
Airport: Tampa International

Project Description: The purpose of the project is to replace and upgrade the checked baggage screening system within the main terminal supporting the Westside Airsides (D, E, and F)

Project Status: Approved on May 23, 2024 DC meeting, however the Part 2 construction funding will be added to the FY26 budget given the value of the scope of work. A study was performed to evaluate additional potential design options in conjunction with the Airside D Development program. The designer’s report was submitted by the schedule, and the options are currently being evaluated.

#8525 25 Airside E Roof Replacement

FDOT F.M. #452901-1 (\$2,500,000)

Substantial Completion: October 8, 2027
Current Budget: \$30,334,900
Design-Builder: HC Beck
Airport: Tampa International

Project Description: This project provides for the replacement of the roof system at Airside E. It will include replacement of the standing seam metal and low sloped roof systems, gutters, and all the other ancillary roof accessories required to ensure a watertight structure.

Project Status: The 100% Design Submittal was received on August 14, 2025. The project schedule is being updated to reflect the actual date of the submittal and revised dates for the GMP award.

III. Projects Undergoing Construction/Implementation

#6765 22 General Aviation Facilities Rehabilitation

<i>Substantial Completion:</i>	April 2026
<i>Current Budget:</i>	\$3,922,154
<i>Consultant:</i>	General Aviation Capital Projects
<i>Contractor:</i>	N/A
<i>Airport:</i>	Peter O. Knight (TPF), Tampa Executive (VDF), & Plant City (PCM)

Project Description: The purpose of this project is to extend the useful life of various hangars and facilities at all three General Aviation (GA) airports exhibiting signs of deterioration which warrant rehabilitation. This will continue to maintain the high standard of facilities provided by the Authority to its tenants.

Project Status: The General Aviation Capital Projects Group began work on this Project in January 2025. The team has completed Hangar 5300 at Tampa Executive Airport and is currently working on Hangar 2600 at Plant City Airport and the Administration Building 2800 at Peter O. Knight Airport.

#6971 24 Main Terminal LED Upgrade Phase 2

<i>Substantial Completion:</i>	April 30, 2025
<i>Current Budget:</i>	\$2,208,200
<i>Consultant:</i>	RS&H
<i>Airport:</i>	Tampa International

Project Description: The scope of the project will replace two of the 12-year-old LED signs on the walls going to the escalator from the Transfer level to the Baggage level, as well as all supporting power, data cabling network equipment, content support hardware and any other LED location the Authority requires LED signage.

Project Status: We anticipate the closing of this project by the end of the fiscal year, but we still have 165K encumbered prior to closing.

#6975 24 Baggage Handling System Upgrade and Enhancement Phase 2 FDOT FM#438711-1 (\$1,089,150)

<i>Substantial Completion:</i>	March 26, 2025
<i>Current Budget:</i>	\$2,950,000
<i>Consultant:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The scope of the project is the first phase of replacing end-of-life equipment for the Baggage Handling System and implementing any needed upgrades or enhancements to the supporting software.

Project Status: Approved at the September 2023 Board meeting.

Project Status: Replacement servers have been installed and configured, and the old ones decommissioned. Obtained additional software for monitoring the BHS system along with security tooling. We have obtained and installed a replacement storage array for the BHS servers. Currently working with vendor on migration of existing data.

#6990 23 Public Safety Alert System
FDOT F.M. 448737-1 (\$910,000)

Substantial Completion: May 2025
Current Budget: \$1,700,000
Consultant: RS&H
Airport: Tampa International

Project Description: The scope of the project will enhance public safety by implementing an alert system for indoor areas of Tampa International Airport. The solution will enable the Authority’s Police department to identify and rapidly respond to threats, allowing them to ensure public safety more efficiently.

Project Status: Installation of the system is complete in all areas , except for the Red VCB, which will be installed later after the construction of red curb project is complete. Continuing to bring the sensors online and commission the system.

#7065 23 Replace Automatic Doors

Substantial Completion: June 5, 2025
Current Budget: \$2,052,900
Consultant: RS&H
Airport: Tampa International

Project Description: The scope of this project is to replace the automatic doors serving the Main Terminal and parking garage penthouses that have reached the end of lifecycle.

Project Status: Project under contract with Rycon. The project has encountered delays. Currently, the Contractor started working on the door’s replacement of Baggage Claim – Red side and then proceeding with Ticketing level.

#7085 23 Wayfinding Touch Screen Replacement

Substantial Completion: December 31, 2024
Current Budget: \$294,500
Consultant: 22Miles, Inc.
Airport: Tampa International

Project Description: The scope of this project will refresh the fifteen wayfinding signs currently in operation. It will bring a \$100,000 software content refresh that was reviewed with a wayfinding group that included Marketing, Concessions, IT, and Operations to ensure the quality, functionality, and accuracy of the new content. The current locations will also be assessed regarding retaining them, moving them, or adding any additional locations.

Project Status: This is close to finishing, but other projects have taken priority this summer. We will readjust our priorities and get this wrapped up this fall.

**#7100 23 Asphalt Rehabilitation of R/W 10-28 and Replacement of Miscellaneous Concrete Slabs
FDOT F.M. #436832-1 (\$739,128), #440564-1 (\$1,500,000), #440562-1 (\$118,240.72), #438713-**

Substantial Completion: October 26, 2025
Current Budget: \$17,360,600
Consultant: AECOM
Contractor: Ajax Paving
Airport: Tampa International

Project Description: The scope of this project is to rehabilitate asphalt pavements for Runway 10-28 and replacement of miscellaneous airfield concrete slabs throughout the airfield as well as the replacement of touchdown zone (TDZ) lights and adjustments to existing in-pavement structures. The project also includes a pavement rehabilitation study to determine the remaining life of Runway 1R-19L and Taxiway C.

Project Status: Notice to Proceed for the construction contract was provided on May 2, 2025.

#7120 23 Short Term Parking Garage Level 4 and Entry/Exit Ramps Rehabilitation

Substantial Completion: December 16, 2025
Current Budget: \$4,465,700
Consultant: Walker Consultants
Airport: Tampa International

Project Description: The scope of this project consists of rehabilitation to Level 4 and the Entry and Exit ramps into and out of the Short-Term Parking Garage.

Project Status: Rehab continues in the Earhart Core on Level 4 of the STPG. Work to transition to the Armstrong Core in September.

#7165 23 Integrated Risk Management (IMR) Software

Substantial Completion: October 4, 2024
Current Budget: \$555,200
Consultant: Vertosoft LLC
Airport: Tampa International

Project Description: The scope of this project is to identify and implement an Integrated Risk Management software package. This will allow various risk areas to communicate more effectively and share risk information to reduce risks and improve controls, security, and compliance.

Project Status: The contract was approved and awarded at the June 1, 2023, Board Meeting. The Purchase Order was issued on June 30, 2023. Diligent was selected as the solution provider, and Phase 1 implementation is underway with Audit module being configured. Cyber will follow; Phases 2 and 3 will be scheduled as Phase 1 work nears completion. The project remains on budget. A schedule re-baseline is expected at a future DC meeting to address additional scope.

#7225 24 FY24 Common Use System Enhancements (CUPPS)

Substantial Completion: December 31, 2024
Current Budget: \$1,000,000
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

Project Status: This project is currently fully spent out and simply processing through the final invoices. We are down to 42K encumbered.

#7230 24 FY24 IT Capital Commodity Purchases

Substantial Completion: September 30, 2025
Current Budget: \$3,000,000
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is to procure IT equipment, software, and technology modernization to meet the needs of the Authority. The program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both location and in the cloud. Also, the program covers the annual CBP invoicing.

Project Status: The encumbered amount has not moved very much so the team has begun working these from Purchase Order (PO) to Purchase Order to assess the timing and determining when each PO will be cleared out.

#7265 24 Departure Drive Rehabilitation

Substantial Completion: December 15, 2025
Current Budget: \$2,119,600
Consultant: Walker Consultants
Airport: Tampa International

Project Description: The scope of the project is to rehabilitate and waterproof enhancements of the Departure Drives. The rehabilitation will help prevent the Departure Drive from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration. The project may also include other garage or building related structural rehabilitation which may be discovered during design and/or construction phases of this project.

Project Status: Blue Departures closed late July to allow for rehab of the drive lanes. All Blue Side departure traffic is being directed to Blue Express Departures. Work on Blue Departures is scheduled to be complete mid-September.

#7280 24 Tree Trimming for Protection of Runway Surfaces

Substantial Completion: September 24, 2025
Current Budget: \$4,456,100
Consultant: RS&H
Airport: Tampa International, Tampa Executive, Peter O. Knight, & Plant City

Project Description: The purpose of the project is to trim or remove trees that are obstructions in the Runway Protection Zone (RPZ), approach, primary, and transitional surfaces (surfaces) at all the Authority’s airports consisting of Tampa International Airport (TPA), Tampa Executive Airport (VDF), Peter O. Knight Airport (TPF) and Plant City Airport (PCM). It is the Authority’s responsibility to monitor and remove trees that become obstructions to the surfaces on airport property as well as off airport private property. This responsibility is for maintaining the utility and approach minimums for the various runways. Tree trimming was last performed in 2019 at all airports. While several areas were cleared to the ground in 2019, some areas both on and off airport property were only trimmed. This project will address those trees that have grown into the surfaces since the last project, including trees outside of the airport property.

Project Status: Approved at the September 2023 Board meeting. At the 05-Dec-24 Authority’s Board meeting, the construction project was awarded to SFM Landscape Services Inc. During this reporting period, the Notice to Proceed with construction was issued on 13-Jan-25. The project schedule was updated to note the actual NTP date with substantial completion date adjusted accordingly. Project construction began mid-February 2025 and is approximately 90% complete. The Contractor is on track to meet their substantial completion date of September 24, 2025.

#7315 24 LiDAR Airport Installation and Revenue Share

Substantial Completion: December 31, 2026
Current Budget: \$5,000,000
Consultant: TBD
Airport: Tampa International

Project Description: The purpose of the project is to procure IT equipment, software, and numerous agreed upon LiDAR (Light Detection and Ranging) technology solutions between the Authority and “The Indoor Lab” company. The Authority and Indoor Lab have a negotiated long-term agreement for Tampa International to install agreed upon solutions that will then be sold by Indoor Labs to the world primarily the transportation industry and the Authority in return receives 30% of net sales as documented in the agreement. The two entities have agreed to and have installed or are planning to install 12 solutions at the Authority with numerous other solutions in the planning stages. The revenue share feature of this agreement, if successful, will allow the Authority to potentially be one of the most State of the art and efficient functioning facilities in the world.

Project Status: This project has now been accelerated as the industry interest is catching hold and the acceptance within TPA is making great strides. The smoke and fire detection in the short-term garage was a huge success, and the Team is finalizing testing for the remaining garage features. TPA will be presenting our success at the upcoming Future Travelers Expo to share the efficiencies that this technology has brought to the table. We just completed the installation of the red curb installation and will be moving forward with Check Point A next.

#7321 25 FIRE ALARM SYSTEM PH2

Substantial Completion: August 2026
Current Budget: \$1,318,000
Consultant: JCI
Contractor: JCI
Airport: Tampa International

Project Description: The project consists of the second phase of a multi-phased project to upgrade all obsolete fire alarm system components in facilities across the TPA campus. Phase 2 of the project will upgrade Airside A (Node 3), Host Terminal (Node 9) Airside F (Node 10), A Sortation Facility (Node 12), F Sortation Facility (Node 14), and the Main Terminal 71' level (Node 26). This upgrade will address all end-of-life equipment including, but not limited to, panels, power supplies, network cards, Magnet cards, associated support equipment for the ES Network, updating the workstation screens in the AOC, programing, testing, and certification of the system.

Project Status: JCI began taking amp readings of the existing fire alarm system and started installing new field devices in Airside F.

#7405 25 FY25 TAMPA FUEL PROJECTS

Substantial Completion: September 2025
Current Budget: \$2,556,300
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project identifies the Tampa Fuel Committee and its Agent (Menzie's) FY25 Fuel Farm Projects as being necessary to bring the jet fuel storage facility up to industry standards. The FY25 projects include a new tank design budget, replacement of 40 lay flat Lids, replacement of 10 pt heads, and a conversion of tanker offloading area lights to LED. The FY25 Projects are expected to be completed by September 30, 2025.

Project Status: A formal design will be completed by the Tampa Fuel Committee's design professional for each FY25 Project. Then a contractor chosen through a competitive bidding process will perform the work for each FY25 Project, and the Tampa Fuel Committee will monitor the construction of the FY25 Projects until they are completed. The Authority's Planning and Development Department will also monitor the work on the FY25 Projects. Construction is underway and the project is on budget.

#7410 25 FY25 ITS COMMODITY PURCHASES

Substantial Completion: September 2026
Current Budget: \$2,450,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the seventh year of this initiative, which will encompass the FY 25 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more of the Authority solutions.

Project Status: This project is moving forward and projects like Wi-Fi 6 and flight display software upgrades are well underway. This project is currently about 80% spent and will continue to track on schedule and on budget.

#7420 25 FY25 COMMON USE SYSTEM ENHANACEMENTS

Substantial Completion: March 2026
Current Budget: \$1,100,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 50% of the Authority, ticket counters and boarding gates have been converted to Common Use over the past seven years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present and procure new technology, provide software support and software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience.

Project Status: This project has been busy this year and is completely spent out at this point. We will be processing through the final installations and moving forward to FY26. This year's installations have made amazing changes for common use, and the Self-Service Bag drop solutions.

#7440 25 AIRCRAFT FIREFIGHTING FOAM

Substantial Completion: March 2026
Current Budget: \$1,650,000
Consultant: RS&H
Contractor: Montrose Environmental Solutions Inc.
Airport: Tampa International

Project Description: This project consists of the transition from Aqueous Film Forming Foam (AFFF) to a Fluorine-free Firefighting Foam (F3) to comply with Federal Aviation Administration's (FAA) "Aircraft Firefighting Foam Transition Plan".

Project Status: Project awarded to Monrose Environmental NTP issued for June 27, 2025. The contractor is currently working all preliminary work – submittals, schedule, etc.

#7445 25 TPA FY25 ITS SPECIAL PROJECTS

Substantial Completion: June 2025
Current Budget: \$1,000,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet any unique challenges that have presented themselves to the Authority and need to be corrected. This program can address hardware, software or any other technological needs that have presented some form of risk to the

Authority. This CIP will serve as the conduit for the technology team to present solutions to the Development Committee for their approval to take corrective action on the issues identified.

Project Status: This project has been extremely successful in meeting the changes and challenges of this older technology. The project is down to 26K remaining as we wait for FY26 funding to keep moving forward. After FY26 this project will be scaled back to a maintenance mode to ensure we do not put ourselves back in this recovery position.

#7595 25 TPA Drainage Rehabilitation

Substantial Completion: January 2026
Current Budget: \$11,750,000
Consultant: RS&H
Contractor: Kimmins Contracting, Corp.
Airport: Tampa International

Project Description: This project consists of drainage ditch rehabilitation and Air Operations Area (AOA) fence repairs necessary because of damage caused by Hurricanes Helene and Milton in September and October 2024, respectively. Approximately 40 total areas have been identified within both tidal and non-tidal drainage ditches. Based on the extent and nature of the damage, this project was approved for use of Emergency Procurement procedures under Authority Policy P410, Procurement.

Project Status: Notice to Proceed for May 5, 2025 issued. The Contractor completed all Priority Level 1 locations. These are the locations with the greatest impact and or damage during the hurricanes. Currently, the contractor working in priority level 2 and level 3 areas. Additional areas were identified during a FEMA inspection, which were added to the scope of work.

**#8230 18 Main Terminal Curbside Expansion
FDOT F.M. 438753-1 (\$73,531,740), 444218-1 (\$2,450,750)**

Substantial Completion: July 2025
Current Budget: \$230,642,847
Design-Builder: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of this project is to expand the Main Terminal arrivals and departures curbside lanes on both the Blue and Red Sides of the terminal and includes the construction of vertical circulation lobbies allowing direct connection to the Main Terminal Transfer Level.

Project Status: Red Side Express bridge and building foundations and columns continue being constructed. Crews have formed and poured the first section of the elevated bridge deck on the entrance end of the new Red Express drive. The next section of the elevated desk is underway. The elevator and escalator pits have been poured, and the shear walls are going vertical. Grade beams on the east end of the VCB are being formed and poured. Demo of the Tech on The Go location has been completed. Sub-contractors continue working behind the construction walls on the Transfer Level, removing old utilities and routing new systems throughout the area.

#8420 21 Airside A and C Shuttle Car and Control System Replacement

FDOT F.M. #447220-1 (\$4,416,334), #448026-1 (\$3,739,752)

Substantial Completion: November 2025
Current Budget: \$74,889,400
Consultant: Alstom (Bombardier Technologies) & Walker
Contractor: Lavandera & Johnson Laux
Airport: Tampa International

Project Description: The purpose of this project is to replace the system wide shuttle train control system (Phase 1) and the associated eight total shuttle cars at Airsides A and C (Phase 2) in a multi-phased, multi-year approach. The purchase of the new shuttle cars was an FY22 initiative, and the budget was increased at that time.

Project Status: Final design review was complete per schedule. The design of the new shuttle cars and new signaling system is underway. Alstom continues to submit draft Contract Data Requirement List (CDRL) items for the Authority’s review and comment. Lea+Elliott is assisting with the review. Assembly of the new vehicles is continuing. The contractor (JLC) completed all work on the Shuttles at both Airside A and Airside C. The Alstom team continues to work on the signaling infrastructure. ASA & ASC Blue Shuttle was delivered in April & May 2025. Alstom continues to work on the commissioning process to go live with the first set of new shuttles in December 2025. Johnson Laux reached substantial completion on July 3, 2025.

#8425 22 Main Terminal Airside D Shuttle Station

FDOT F.M. #438753-1 (\$13,542,900)

Substantial Completion: July 2025
Current Budget: \$30,285,800
Design-Builder: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of this project is for the construction only of the Main Terminal Airside D Shuttle Station (MTSP) as part of the Main Terminal Red Curbside Expansion program.

Project Status: Construction of the platform shear wall was completed as well as the column supports on the north end. Work began setting new structural steel members for the Transfer Level extension and Shuttle Platform Station and roof. Steel decking is going down in all areas in preparation for future concrete deck pours.

#8910 23 Airside E Shuttle Cars Replacement

Substantial Completion: October 29, 2026
Current Budget: \$33,982,767
Manufacturer: Alstom
Airport: Tampa International

Project Description: The scope of this project consists of the replacement of the four shuttle cars which run the guideway between Airside E and the Main Terminal and supporting infrastructure and systems associated with the guideway and subsystems.

Project Status: Construction NTP issued March 10, 2025. The canopies have been installed via a separate PO. Johnson Laux has completed the running surface replacement on the Blue side. Currently mobilized and working on the Red side. Project is currently on schedule. Alstom has completed the installation of the new power rail on the Blue side and removed the power rail on the Red side.

IV. Projects Substantially Complete

#6800 22 Replace Airfield Perimeter Fence

FDOT F.M. #448841-1 (1,000,000), AIP 03-12-0078-079-2023 (\$4,228,956)

AIP 03-12-0078-080-2023 (\$5,200,000)

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	January 17, 2025	August 15, 2025
<i>Board Approved Budget:</i>	\$11,606,000	
<i>Re-Baseline Budget:</i>	\$11,606,000	\$12,360,00
<i>Design Amendments:</i>		3
<i>Design D/W/MBE:</i>	23.8%	24.3%
<i>Change Orders:</i>		2
<i>Construction D/W/MBE:</i>	7.6%	3.94%
<i>Consultant:</i>	C&S Engineers, Inc.	
<i>Contractor:</i>	Fence Builders Inc.	
<i>Airport:</i>	Tampa International	

Project Description: The purpose of this project is the replacement of the existing airfield perimeter fence with new fence including wildlife exclusion barriers and access control upgrades.

Project Performance: The Authority selected a consultant to provide design services and the consultant prepared bid documents that were used to procure a contractor using design-bid-build methods. During the bidding process, four bids were received, however, the lowest responsive bid exceeded the construction budget. Authority staff reviewed the scope and costs and decided to proceed with the project at a higher cost. Following the contract award and issuance of construction notice -to-proceed, the contractor performed well, and construction progressed according to schedule. Some additional scope items were added to the contract, extending the scheduled completion date to June 30, 2025. During construction, unforeseen field conditions resulted in additional construction and in-house costs.

#6860 21 Airside Guideways & Bridges Rehabilitation

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	October 22, 2023	November 2, 2023
<i>Board Approved Budget:</i>	\$2,102,800	
<i>Re-Baseline Budget:</i>	\$2,102,800	\$2,586,500
<i>Design Amendments:</i>		5
<i>Design D/W/MBE:</i>		N/A
<i>Change Orders:</i>		3
<i>Construction D/W/MBE:</i>	15.6%	9.49%
<i>Consultant:</i>	Walker Consultants	
<i>Contractor:</i>	Restocon Corp.	
<i>Airport:</i>	Tampa International	

Project Description: The purpose of this project is to rehabilitate each of the four Airside guideways, the Taxiway B bridge, and a Service Road bridge to extend the service life.

Project Performance: The Authority engaged its Structural Consultant, Walker, for the project's design. During this phase, additional work was identified for the southwest Mechanically Stabilized Earth (MSE) wall on the Taxiway "B" bridge, necessitating repairs for water infiltration and erosion in the embankment due to joint failures in the precast concrete panels. Initially, the project was designed, bid, and awarded; however, the Authority terminated the original contract due to the contractor's failure to mobilize, resulting in no work being completed. The project scope was subsequently reduced to exclude Airside A&C, as another upcoming project would interfere with construction. The project was successfully re-bid, and the new contractor was awarded the contract and issued a notice to proceed. The contractor performed well, and construction progressed on schedule. In-house costs remained under budget, with no significant issues reported, leading to minimal use of the owner's allowance and contingency funds. The remaining scope from the original PMP includes Airside A&C. Airside A is in good condition and will be deferred, while Airside C, which has a baggage system beneath it, will need to be completed. The contract will be closed out, but the project will remain open to serve as a funding source for the Airside C Guideway traffic coating work.

#6875 21 Employee Bus Replacement

AIP 03-12-0078-83-2023 (\$2,015,850), AIP 03-12-0078-073-2021 (\$3,752,308)

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	May 5, 2025	July 29, 2025
<i>Board Approved Budget:</i>	\$5,492,000	
<i>Re-Baseline Budget:</i>	\$5,492,000	\$8,162,900
<i>Design Amendments:</i>		
<i>Design D/W/MBE:</i>	11.6%	10.1%
<i>Change Orders:</i>		N/A
<i>Construction D/W/MBE:</i>		N/A
<i>Consultant:</i>	RS&H	
<i>Contractor:</i>	MJM Electric	
<i>Airport:</i>	Tampa International	

Project Description: The purpose of this project is to replace the employee bus fleet for the service user of the North Employee Lot. It will be a mix of leased diesel buses (O&M) along with the purchase of four electric buses. FAA has advised that additional funding will be available for the purchase of three more buses and one additional charger.

Project Performance: The Authority engaged its Continuing Engineering Consultant, RS&H, to successfully complete the project's design. This project consists of two phases: the first phase involved the procurement of four electric buses from BYD/RIDE and the construction of an electric bus charging facility with two chargers and three dispensers. After awarding the contract and issuing the Notice to Proceed, the contractor performed effectively, and construction progressed on schedule. In-house costs remained under budget, with no significant issues encountered, allowing for limited use of the owner's allowance and the return of contingency funds to the Authority. In a subsequent phase, the Authority secured another AIP grant for three additional buses, along with a new charging cabinet and dispenser. Given that the necessary infrastructure was already in place, a construction contractor was procured for the installation of the new charging equipment only. Authority staff worked closely with BYD/RIDE during the three additional buses during build-out and delivery. In-house costs again remained under budget, with no significant issues encountered, resulting in limited use of the owner's allowance and further returning contingency funds to the Authority. Overall, the project has been executed efficiently and reached substantial completion.

#7125 23 Long Term Garage Switchgear Replacement

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	July 13, 2025	July 11, 2025
<i>Board Approved Budget:</i>	\$2,715,300	
<i>Re-Baseline Budget:</i>	\$2,715,300	\$2,740,00
<i>Design Amendments:</i>		
<i>Design D/W/MBE:</i>	10.6%	10.63%
<i>Change Orders:</i>		1
<i>Construction D/W/MBE:</i>		N/A
<i>Consultant:</i>	RS&H/TLC	
<i>Contractor:</i>	APG	
<i>Airport:</i>	Tampa International	

Project Description: The scope of this project is to replace the obsolete mechanical breakers and obsolete automatic emergency generator switches serving the Long-Term Parking Garage.

Project Performance: The Authority engaged its Continuing Engineering Consultant, RS&H, for the project's design, which was completed successfully and put out for solicitation. During the bidding process, only one proposal was received, and it exceeded the estimated budget. Authority staff reviewed the scope and costs, leading to negotiations that reduced the overage. Due to long lead times for required equipment, a formal Notice to Procure was issued to begin procurement of materials in advance of the Notice to Proceed. A formal Notice to Proceed was subsequently issued. Following the contract award and issuance of the Notice to Proceed, the contractor performed effectively, and construction progressed on schedule. In-house costs remained under budget, with no significant issues encountered, resulting in limited use of the owner's allowance and the return of contingency funds to the Authority.

**#7210 24 Apron C, Taxiway C and F, and Runway 18-36 Rehabilitation
FDOT F.M. #444479-1 (\$2,606,360), AIP 03-12-0097-41-2024 (\$813,117)
AIP 03-12-0097-42-2024 (\$2,450,000)**

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	October 1, 2025	September 2, 2025
<i>Board Approved Budget:</i>	\$15,934,900	
<i>Re-Baseline Budget:</i>	\$15,934,900	\$13,667,700
<i>Design Amendments:</i>		3
<i>Design D/W/MBE:</i>	12.1%	14.2%
<i>Change Orders:</i>		2
<i>Construction D/W/MBE:</i>	9%	6%
<i>Consultant:</i>	AVCON	
<i>Contractor:</i>	Ajax Paving	
<i>Airport:</i>	Tampa Executive	

Project Description: The scope of the project is the rehabilitation of Apron C, Taxiway C and F, and Runway 18-36 including pavement markings, associated lights, navigational aids, guidance signs, cabling, and electrical vault equipment upgrades.

Project Performance: The Authority awarded the design contract to AVCON, and the design phase progressed seamlessly, encountering no major challenges, which facilitated the project's transition to the bidding stage. Three proposals were received during this process, with the responsive low bid coming in below both the engineer's estimate and the PMP budget. Following the contract award and issuance of the notice to proceed, the contractor demonstrated strong performance, and construction advanced smoothly. While additional scope items were added, resulting in a 23-day extension to the scheduled completion date, the contractor achieved substantial completion 15 days ahead of this revised timeline. In-house costs remained under budget, with no significant issues reported, allowing for minimal use of the owner's allowance, and contingency funds will be returned to the Authority.

#7270 24 Aircraft Rescue and Fire Fighting (ARFF) Station Building Envelope & HVAC Rehabilitation

		<u>Final</u>
<i>Substantial Completion:</i>	May 9, 2025	May 20, 2025
<i>Board Approved Budget:</i>	\$948,700	
<i>Re-Baseline Budget:</i>	\$1,287,100	\$1,287,100
<i>Design Amendments:</i>		1
<i>Design D/W/MBE:</i>	15.7%	15.7%
<i>Change Orders:</i>		1
<i>Construction D/W/MBE:</i>	16.3%	17.69%
<i>Consultant:</i>	Michael Baker	
<i>Contractor:</i>	All Phase General Contractors	
<i>Airport:</i>	Tampa International	

Project Description: The scope of the project is to rehabilitate the ARFF Station building roof, vertical envelope, and HVAC system to extend the service life of the building.

Project Performance: The project only received two bids and the low bid was deemed non-responsive. The remaining responsive bid exceeded the project construction budget, but the Authority staff were able to negotiate a reduced price for the work to minimize the budget overage. The contractor successfully completed the project on the contractual substantial completion date. Since the Airport only has one ARFF Station the station needed to remain fully operational throughout construction to ensure compliance with FAA Part 139 requirements. Through detailed coordination and regular communication, the ARFF personnel the project team was able to successfully complete the project while maintaining operations and minimizing any impacts.

#7380 25 SkyCenter Roof Replacement

		<u>Final</u>
<i>Substantial Completion:</i>	September 1, 2025	September 1, 2025
<i>Board Approved Budget:</i>	\$5,460,700	
<i>Re-Baseline Budget:</i>	\$5,460,700	\$5,460,700
<i>Design Amendments:</i>	0	
<i>Design D/W/MBE:</i>	N/A	
<i>Change Orders:</i>	0	
<i>Construction D/W/MBE:</i>	N/A	
<i>Consultant:</i>	HC Beck	
<i>Contractor:</i>	HC Beck	
<i>Airport:</i>	Tampa International	

Project Description: The purpose of this project is to completely reroof the SkyCenter One Office Building that was damaged during Hurricane’s Helene and Milton. The project includes the demolition of the existing temporary conditions.

Project Performance: The project was successfully completed on schedule (8/6/25). Final construction costs came in approximately \$500,000 under budget.

#7430 25 A/S E AIRLINE & TSA REHAB

		<u>Final</u>
<i>Substantial Completion:</i>	August 29, 2025	August 29, 2025
<i>Board Approved Budget:</i>	\$218,000	
<i>Re-Baseline Budget:</i>	\$218,000	\$218,000
<i>Design Amendments:</i>	0	
<i>Design D/W/MBE:</i>	N/A	
<i>Change Orders:</i>	0	
<i>Construction D/W/MBE:</i>	N/A	
<i>Consultant:</i>	In House	
<i>Contractor:</i>	In House	
<i>Airport:</i>	Tampa International	

Project Description: The purpose of this project is to provide a clean, well-maintained work area for Airline and TSA tenants at Airside E on the ramp level. It is envisioned that these spaces will be refurbished about every five years at each airside. Delta and Air Canada are the major airline tenants who lease space at Airside E ramp level. Combined, they lease about 24,000 square feet. The TSA leases approximately six hundred square feet. The project will address all interior finishes that have fallen below established standards.

Project Performance: Project was a great success. The Projects team were outstanding in coordinating tier tasks.

**#8435 22 Airside A and E Security Screening Checkpoint Expansion
FDOT F.M. #452901-1 (\$525,000)**

		<u>Final</u>
<i>Substantial Completion:</i>	May 29, 2025	July 24, 2025
<i>Board Approved Budget:</i>	\$53,910,000	
<i>Re-Baseline Budget:</i>	\$78,954,000	\$78,954,000
<i>Design Amendments:</i>		2
<i>Design D/W/MBE:</i>	22.3%	20.6%
<i>Change Orders:</i>		7
<i>Construction D/W/MBE:</i>	10.6%	6.4%
<i>Consultant:</i>	RS&H	
<i>Contractor:</i>	Suffolk Construction	
<i>Airport:</i>	Tampa International	

Project Description: The scope of this project is to expand the security screening checkpoint areas at both Airsides A and E to meet capacity demands.

Project Performance: Contractual substantial completion was achieved on July 24, 2025. A business decision was made in late 2024 to focus on opening Airside E before Spring Break. The goal was achieved and the Airside opened in late February, 2025. Airside A successfully opened just after Spring Break. The project is currently on in closeout and will be completed within the original budget. The tax savings projection for Owner Direct Purchase was overestimated at the onset of the project. The projected amount of tax savings recognized is approximately \$325,000.00 The D/W/MBE commit for construction is on target to be achieved.

#8520 24 TPA Real Estate Development

		<u>Final</u>
<i>Substantial Completion:</i>	July 31, 2025	July 15, 2025
<i>Board Approved Budget:</i>	\$3,987,000	
<i>Re-Baseline Budget:</i>	\$3,987,000	\$3,860,100
<i>Design Amendments:</i>	13.2%	2
<i>Design D/W/MBE:</i>		11.69%
<i>Change Orders:</i>		1
<i>Construction D/W/MBE:</i>	10%	8.63%
<i>Consultant:</i>	Michael Baker International	
<i>Contractor:</i>	CWR Contracting	
<i>Airport:</i>	Tampa International	

Project Description: The purpose of the project is to improve and facilitate development of various locations at TPA, including relocations of Low-Level Windshear Alert System (LLWAS) towers, rehabilitation of roadways, and planning/modifications of utilities in the East Development Area.

Project Performance: The Authority used the General Consulting Services contract and selected a consultant to design the East Development Area roads rehabilitation. The consultant designed the project, and a contractor was procured using design-bid-build method. Four construction bids were received, and the contract was awarded to the lowest responsive bidder. The contractor successfully completed the project early and under budget.

ACTIVE PROJECTS JUL-AUG 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Projects in Planning													
6745 21	Wildlife Management Program - Phase 1												
	Design	Aptim (note 3)			308,976	0	0	0	308,976	308,976	100.0%	10.0%	21.0%
	Design	RS&H (note 1)			255,162	35,806	0	0	290,968	213,401	0.0%	12.0%	8.2%
	Other (In House/Misc)				32,816	0	0	0	32,816	32,816	100.0%		
	Total Project Costs/Budget Approved		639,300	639,300	596,954	35,806	0	0	632,760	555,194	87.7%		
7285 24	General Aviation Airport Hangar & Terminal Building Rehabilitation												
	Design	Jacobs (Note 2)			3,969	0	0	0	3,969	3,969	100.0%	13.0%	16.3%
	Design	RS&H (note 1)			32,035	0	0	0	32,035	21,935	68.5%	12.0%	8.2%
	Other (In House/Misc)				12,927	0	0	0	12,927	12,927	100.0%		
	Total Project Costs/Budget Approved		2,588,900	2,588,900	48,931	0	0	0	48,931	38,831	79.4%		
7385 25	GA Apron Rehabilitation-TPA												
	Design	Mead & Hunt			796,875	0	0	0	796,875	0	0.0%		
	Design	RS&H (note 1)			6,550	0	0	0	6,550	6,550	100.0%		
	Design	Jacobs (Note 2)			2,429	0	0	0	2,429	2,429	100.0%		
	Other (In House/Misc)				43,096	0	0	0	43,096	43,096	100.0%		
	Total Project Costs/Budget Approved		13,996,000	13,996,000	848,950	0	0	0	848,950	52,074	6.1%		
7415 25	Ancillary Building Roof Rehab												
	Design	Walker			202,036	0	0	0	202,036	114,198	56.5%	10.0%	9.1%
	Design	Jacobs (Note 2)			21,226	0	0	0	21,226	21,226	100.0%	13.0%	16.3%
	Other (In House/Misc)				21,389	0	0	0	21,389	21,389	100.0%		
	Total Project Costs/Budget Approved		1,858,000	1,789,300	244,651	0	0	0	244,651	156,813	64.1%		
8410 21	TPA Real Estate Development												
	Design	RS&H (note 1)			38,101	0	0	0	38,101	38,101	100.0%	12.0%	8.2%
	Construction	Federal Aviation Administration			33,187	0	0	0	33,187	33,187	100.0%		
	Other (In House/Misc)				32,152	0	0	0	32,152	32,152	100.0%		
	Total Project Costs/Budget Approved		250,000	103,440	103,440	0	0	0	103,440	103,440	100.0%		
	Sub-Total Planning Master Plan Projects		\$ -	\$ -	0 \$	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%		
	Sub-Total Planning Non-Master Plan Projects		\$ 19,332,200	\$ 19,116,940	5 \$	1,842,926 \$	35,806 \$	\$ -	\$ 1,878,732	\$ 906,352	48.24%		
	Total Planning		\$ 19,332,200	\$ 19,116,940	5 \$	1,842,926 \$	35,806 \$	\$ -	\$ 1,878,732	\$ 906,352	48.24%		

ACTIVE PROJECTS JUL-AUG 2025												
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Projects in Design												
6595 19	Short Term Parking Garage - Helix Lighting Replacement											
	Design	RS&H (note 1)		90,543	0	0	0	90,543	90,543	100.0%	12.0%	8.2%
	Project Management	Jacobs (Note 2)		46,087	0	0	0	46,087	46,087	100.0%	10.0%	17.0%
	Construction (Other)	MCS		0	0	0	0	0	0	0.0%		
	Other (In House/Misc)			47,457	0	0	0	47,457	47,457	100.0%		
	Total Project Costs/Budget Approved		850,800	546,600	184,087	0	0	184,087	184,087	100.0%		
6910 22	LTPG Level 6 Rehab & Stair Tower/Elevator PH Roof Replacement											
	Design	Walker (note 4)		315,675	0	0	0	315,675	187,573	59.4%	10.0%	9.1%
	Design	Ricondo (note 5)		0	0	0	0	0	0	0.0%	17.0%	14.2%
	Design	RS&H (note 1)		0	0	0	0	0	0	0.0%	12.0%	8.2%
	Project Management	Jacobs (Note 2)		3,349	0	0	0	3,349	3,349	100.0%		
	Other (In House/Misc)			101,162	0	0	0	101,162	101,162	100.0%		
	Total Project Costs/Budget Approved		3,161,000	3,653,700	420,186	0	0	420,186	292,084	69.5%		
7215 24	Replace Parking Revenue Control System (PARCS) Equipment											
	Design	Jacobs (Note 2)		5,160	0	0	0	5,160	5,160	100.0%	13.0%	16.3%
	Design	Manhattan		1,095,088	95,000	0	0	1,190,088	695,601	58.4%	32.0%	11.5%
	Design	Walker		27,807	0	0	0	27,807	21,924	78.8%	10.0%	9.1%
	Project Management (Inspection)	Jacobs (Note 2)		3,382	0	0	0	3,382	3,382	100.0%		
	Other (In House/Misc)			164,433	0	0	0	164,433	163,414	99.4%		
	Total Project Costs/Budget Approved		9,284,000	12,809,111	1,295,870	95,000	0	1,390,870	889,481	64.0%		
7240 24	ARFF 7691 2006 Oshkosh Striker Vehicle Replacement											
	Construction	Ten-8 Fire Equipment		1,741,535	-8,583	0	0	1,732,952	1,711,890	98.8%		
	Other (In House/Misc)			6,854	0	0	0	6,854	6,854	100.0%		
	Total Project Costs/Budget Approved		1,550,000	1,761,785	1,748,388	-8,583	0	1,739,806	1,718,744	98.8%		
7310 24	Airside E Cooling Tower Refurbishment											
	Design	RS&H (note 1)		149,966	0	0	0	149,966	113,608	75.8%	12.0%	8.2%
	Design	Jacobs (Note 2)		17,469	0	0	0	17,469	17,469	100.0%	13.0%	16.3%
	Construction	J. GRAY		297,403	0	0	0	297,403	297,403	100.0%		
	Other (In House/Misc)			44,462	0	0	0	44,462	44,462	100.0%		
	Total Project Costs/Budget Approved		1,710,000	2,205,200	509,300	0	0	509,300	472,942	92.9%		
7325 25	Emergency Generators & Docking Stations											
	Design	Michael Baker Inc.		329,099	0	0	0	329,099	140,824	42.8%	12.0%	16.4%
	Design	Jacobs (Note 2)		40,834	0	0	0	40,834	29,688	72.7%	13.0%	16.3%
	Construction			0	0	0	0	0	0	0.0%		
	Other (In House/Misc)			25,947	0	0	0	25,947	25,947	100.0%		
	Total Project Costs/Budget Approved		5,686,000	5,486,000	395,880	0	0	395,880	196,460	49.6%		
7340 25	ARFF Dorm & Restroom Renovation											
	Design	Michael Baker Inc.		236,614	33,413	0	0	270,027	168,133	62.3%	12.0%	16.4%
	Construction	Trias Construction		1,144,919	0	0	0	1,144,919	0	0.0%		
	Other (In House/Misc)			44,014	0	0	0	44,014	44,014	100.0%		
	Total Project Costs/Budget Approved		1,905,300	1,877,100	1,425,547	33,413	0	1,458,959	212,147	14.5%		
7345 25	Airfield Grading & Safety Improvements											
	Design	Michael Baker Inc.		522,876	0	0	0	522,876	387,801	74.2%	12.0%	16.4%
	Design			0	0	0	0	0	0	0.0%		
	Construction	Crisdel Group		2,175,840	0	0	0	2,175,840	0	0.0%		
	Other (In House/Misc)			79,696	0	0	0	79,696	79,696	100.0%		
	Total Project Costs/Budget Approved		4,088,100	3,139,400	2,778,412	0	0	2,778,412	467,497	16.8%		
7355 25	LTPG Fire Suppression Refurbishment											
	Design	RS&H (note 1)		72,628	0	0	0	72,628	34,785	47.9%	12.0%	8.2%
	Other (In House/Misc)			27,831	0	0	0	27,831	27,831	100.0%		
	Total Project Costs/Budget Approved		820,000	820,000	100,459	0	0	100,459	62,616	62.3%		
7360 25	Red Side Departures Level Traffic Coating											
	Design	Jacobs (Note 2)		16,439	0	0	0	16,439	9,028	54.9%	13.0%	16.3%
	Design	Walker		131,471	0	0	0	131,471	47,852	36.4%		
	Construction			0	0	0	0	0	0	0.0%		
	Other (In House/Misc)			2,274	0	0	0	2,274	2,274	100.0%		
	Total Project Costs/Budget Approved		1,683,000	1,683,000	150,183	0	0	150,183	59,153	39.4%		
7365 25	A/S A&F Bag Sort Light Fixtures											
	Design			87,154	0	0	0	87,154	31,072	35.7%		
	Other (In House/Misc)			8,193	0	0	0	8,193	8,193	100.0%		
	Total Project Costs/Budget Approved		1,230,600	1,230,600	95,347	0	0	95,347	39,265	41.2%		
7375 25	Real Estate Development											
	Design	Jacobs (Note 2)		29,732	0	0	0	29,732	19,837	66.7%	13.0%	16.3%
	Design	Michael Baker Inc.		413,772	0	0	0	413,772	82,778	20.0%		
	Construction			0	0	0	0	0	0	0.0%		
	Other (In House/Misc)			0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		2,668,000	2,904,900	443,503	0	0	443,503	102,615	23.1%		
7435 25	Electrical Vault Storm Protection											
	Design			0	0	0	0	0	0	0.0%		
	Design	RS&H (note 1)		230,462	0	0	0	230,462	98,930	42.9%	12.0%	8.2%
	Construction	H.L. Pruitt		1,904,047	0	0	0	1,904,047	0	0.0%		
	Other (In House/Misc)			41,403	0	0	0	41,403	41,403	100.0%		
	Total Project Costs/Budget Approved		2,817,400	2,484,300	2,175,912	0	0	2,175,912	140,333	6.4%		
8500 23	Airside D Development Program											

ACTIVE PROJECTS JUL-AUG 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Design	Jacobs (Note 2)				8,081,442	0	0	0	8,081,442	5,497,618	68.0%	13.0%	16.3%
Design	RS&H (note 1)				716,992	0	0	0	716,992	565,740	78.9%	12.0%	8.2%
Design	Lea + Elliot				2,505,736	0	0	0	2,505,736	409,917	16.4%		
Design	HOK				1,290	0	0	0	1,290	1,290	100.0%		
Design	Michael Baker Inc.				290,111	0	0	0	290,111	113,058	39.0%	12.0%	16.4%
Design	Walker Design				30,200	0	0	0	30,200	16,099	53.3%	10.0%	9.1%
Design	Ricondo (note 5)				367,864	0	0	0	367,864	283,968	77.2%	17.0%	14.1%
Design-Build	Hensel Phelps Part 1			Resolution No. 2023-84, 8/3/23	72,814,617	0	0	0	72,814,617	54,052,712	74.2%	7.2%	
Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	66,353,052	2,800,000	0	2,800,000	69,153,052	36,635,355	53.0%		
Construction	Hensel Phelps Part 2				91,066,666	101,078,460	-2,250,560	103,329,020	192,145,126	31,538,856	16.4%		
Construction	Aero Bridgeworks				55,608,615	0	0	0	55,608,615	0	0.0%		
Construction	Middlesex				22,214,398	0	0	0	22,214,398	0	0.0%		
Construction	Crisdel Group				81,549,326	-21,000,000	-21,000,000	0	60,549,326	769,500	1.3%		
Construction	Atlantic TNG LLC				118,305	0	0	0	118,305	0			
Construction	Old Castle				587,852	0	0	0	587,852	0			
Project Management (Inspection)	Jacobs (Note 2)				3,993,162	0	0	0	3,993,162	1,319,931	33.1%	13.0%	16.3%
ODP					470,811	0	0	0	470,811	464,857	98.7%		
Other (In House/Misc)					3,811,176	0	0	0	3,811,176	2,850,654	74.8%		
Total Project Costs/Budget Approved		787,384,000	787,384,000		410,581,614	82,878,460	-23,250,560	106,129,020	493,460,074	134,519,556	27.3%		

ACTIVE PROJECTS JUL-AUG 2025												
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
8505 23	Wildlife Management Program – Phase 2											
Design	RS&H (note 1)			369,737	0	0	0	369,737	278,136	75.2%	12.0%	8.2%
Design	Mead & Hunt			1,572,693	29,940	0	0	1,602,633	1,051,247	65.6%	18.7%	20.5%
Design	Aptim (note 3)			93,733	0	0	0	93,733	93,733	100.0%	10.0%	21.0%
Construction	Hillsborough County			140,140	0	0	0	140,140	0	0.0%		
Construction	Mangrove Point			1,000,000	0	0	0	1,000,000	1,000,000	100.0%		
Project Management (Inspection)	Jacobs (Note 2)			6,477	0	0	0	6,477	6,477	100.0%	13.0%	16.3%
Other (In House/Misc)				246,587	0	0	0	246,587	246,587	100.0%		
Total Project Costs/Budget Approved		17,767,500	20,898,900	3,429,368	29,940	0	0	3,459,308	2,676,181	77.4%		
8510 23	North Employee Parking Lot Expansion											
Design	RS&H (note 1)			7,185	0	0	0	7,185	5,605	78.0%	12.0%	8.2%
Design	Mead & Hunt			1,046,595	0	0	0	1,046,595	789,999	75.5%	22.9%	23.0%
Design	Michael Baker Inc.			16,053	0	0	0	16,053	16,053	100.0%	12.0%	15.4%
Design	Walker			36,122	0	0	0	36,122	7,184	19.9%		
Project Management (Inspection)	Jacobs (Note 2)			9,089	0	0	0	9,089	9,089	100.0%	13.0%	16.3%
Other (In House/Misc)				114,074	0	0	0	114,074	114,074	100.0%		
Total Project Costs/Budget Approved		8,675,000	8,675,000	1,229,118	0	0	0	1,229,118	942,005	76.6%		
8515 24	Westside Checked Baggage Screening System Relocation and Upgrades (Design Only)											
Design	HP Design			9,522,342	-30,628	0	0	9,491,714	5,761,039	60.7%		
Design	Jacobs (Note 2)			468,262	0	0	0	468,262	301,804	64.5%	13.0%	16.3%
Construction				0	0	0	0	0	0	0.0%		
Project Management (Inspection)				1,127,970	0	0	0	1,127,970	6,133	0.5%		
Other (In House/Misc)				364,901	0	0	0	364,901	364,901	100.0%		
Total Project Costs/Budget Approved		9,840,000	309,979,000	11,483,474	-30,628	0	0	11,452,846	6,433,878	56.2%		
8525 25	Airside E Roof Replacement											
Design	Walker			196,390	0	0	0	196,390	109,024	55.5%	10.0%	9.1%
Design	RS&H (note 1)			87,409	0	0	0	87,409	10,161	11.6%	12.0%	8.2%
Design	HC Beck			1,799,839	0	0	0	1,799,839	1,460,745	81.2%		
Design	Jacobs (Note 2)			19,771	0	0	0	19,771	19,771	100.0%		
Construction				0	0	0	0	0	0	0.0%		
Other (In House/Misc)				154,960	0	0	0	154,960	154,960	100.0%		
Total Project Costs/Budget Approved		31,500,000	30,334,900	2,258,369	0	0	0	2,258,369	1,754,660	77.7%		
Sub-Total Design Master Plan Projects		\$ 787,384,000	\$ 787,384,000	1	\$ 410,581,614	\$ 82,878,460	\$ (23,250,560)	\$ 106,129,020	\$ 493,460,074	\$ 134,519,556	27.26%	
Sub-Total Design Non-Master Plan Projects		\$ 105,236,700	\$ 410,489,496	17	\$ 30,123,402	\$ 119,143	\$ -	\$ 30,242,544	\$ 16,644,146	\$ 55.04%		
Total Design		\$ 892,620,700	\$ 1,197,873,496	18	\$ 440,705,016	\$ 82,997,603	\$ (23,250,560)	\$ 106,129,020	\$ 523,702,619	\$ 151,163,701	28.86%	

ACTIVE PROJECTS JUL-AUG 2025												
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Projects Undergoing Construction/Implementation												
6765 22	General Aviation Facilities Rehabilitation											
	Design	RS&H (note 1)		438,301	0	0	0	438,301	369,098	84.2%	12.0%	8.2%
	Design	Jacobs (Note 2)		12,961	0	0	0	12,961	12,961	100.0%	10.0%	17.0%
	Design	Slack Johnston		11,950	0	0	0	11,950	11,950	100.0%		
	Construction	Weather Proofing Tech		299,773	0	0	0	299,773	203,807			
	Other (In House/Misc)			572,329	0	0	0	572,329	568,329	99.3%		
	Total Project Costs/Budget Approved		3,997,000	3,932,500	1,335,314	0	0	1,335,314	1,166,145	87.3%		
6971 24	Main Terminal LED Upgrade Phase 2											
	Design			79,912	0	0	0	79,912	74,512	93.2%		
	Construction	AVI-SPL LLC		1,896,443	0	0	0	1,896,443	1,748,200	92.2%		
	Construction	Convergint		46,853	0	0	0	46,853	46,853	100.0%		
	Construction	Communications Installations		172,846	0	0	0	172,846	172,846	100.0%		
	Other (In House/Misc)			929	0	0	0	929	929	100.0%		
	Total Project Costs/Budget Approved		2,567,500	2,208,200	2,196,982	0	0	2,196,982	2,043,339	93.0%		
6975 23	Baggage Handling System Upgrade and Enhancement											
	Design			0	0	0	0	0	0	0.0%		
	Construction	Dell Marketing		1,444,518	0	0	0	1,444,518	1,444,518	100.0%		
	Construction	Presidio Networked		1,066,894	0	0	0	1,066,894	1,066,894	100.0%		
	Construction	SHI International		84,719	0	0	0	84,719	84,719	100.0%		
	Construction	CDW		31,114	0	0	0	31,114	31,114	100.0%		
	Construction	Egroup		90,922	0	0	0	90,922	90,922	100.0%		
	Other (In House/Misc)			74,350	0	0	0	74,350	74,350	100.0%		
	Total Project Costs/Budget Approved		1,500,000	2,950,000	2,792,516	0	0	2,792,516	2,792,516	100.0%		
6990 23	Public Safety Alert System											
	Design			184,735	0	0	0	184,735	171,570	92.9%		
	Construction	Communications Installations		445,480	0	0	0	445,480	424,951	95.4%		
	Construction	Convergint		974,865	0	0	0	974,865	785,882	80.6%		
	Other (In House/Misc)			68,025	0	0	0	68,025	61,855	90.9%		
	Total Project Costs/Budget Approved		1,592,500	1,700,000	1,673,104	0	0	1,673,104	1,444,258	86.3%		
7065 23	Replace Automatic Doors											
	Design	RS&H (note 1)		163,804	0	0	0	163,804	138,865	84.8%	12.0%	8.2%
	Construction	Rycon		1,692,244	7,177	7,177	0	1,699,421	216,366	12.7%	3.0%	0.0%
	Project Management (Inspection)	Jacobs (Note 2)		4,030	0	0	0	4,030	4,030	100.0%	13.0%	7.0%
	Other (In House/Misc)			120,831	0	0	0	120,831	120,831	100.0%		
	Total Project Costs/Budget Approved		1,850,000	2,118,900	1,980,909	7,177	7,177	1,988,086	480,092	24.1%		
7085 23	Wayfinding Touch Screen Replacement											
	Design			0	0	0	0	0	0	0.0%		
	Construction	AVI-SPL LLC		262,134	0	0	0	262,134	239,109	91.2%		
	Other (In House/Misc)			9,990	0	0	0	9,990	9,990	100.0%		
	Total Project Costs/Budget Approved		294,500	294,500	272,124	0	0	272,124	249,099	91.5%		
7100 23	Asphalt Rehabilitation of R/W 1R-19L & 10-2B and Replacement of Miscellaneous Concrete Slabs											
	Design	Aecom	Resolution No. 2022-112, 11/03/2022	1,680,124	0	0	0	1,680,124	1,396,363	83.1%	16.0%	11.7%
	Design	Michael Baker Inc.		25,958	0	0	0	25,958	25,958	100.0%	12.0%	16.4%
	Design	RS&H (note 1)		10,313	0	0	0	10,313	10,313	100.0%	12.0%	8.2%
	Construction	Ajax Paving		11,859,899	134,595	134,595	0	11,994,494	3,640,130	30.3%	12.0%	0.5%
	Construction	Crisdel Group	Resolution No. 2021-23	1,643,618	0	0	0	1,643,618	1,509,689	91.9%		
	Construction	Middlesex	Resolution No. 2022-17 approved 3/3/2022	192,163	0	0	0	192,163	192,163	100.0%		
	Construction	Gosalia		588,810	0	0	0	588,810	588,810	100.0%	100.0%	100.0%
	Project Management (Inspection)	Jacobs (Note 2)		544,910	0	0	0	544,910	544,910	100.0%	13.0%	16.3%
	Other (In House/Misc)			317,966	0	0	0	317,966	309,466	97.3%		
	Total Project Costs/Budget Approved		11,344,000	17,810,600	16,863,760	134,595	134,595	16,998,356	8,217,802	48.3%		
7120 23	Short Term Parking Garage Level 4 and Entry/Exit Ramps Rehabilitation											
	Design	Walker (note 4)		278,330	0	0	0	278,330	246,927	88.7%	10.0%	9.1%
	Design	Jacobs (Note 2)		76,111	0	0	0	76,111	76,111	100.0%		
	Design	Michael Baker Inc.		125,988	4,746	0	0	130,734	100,653	77.0%	12.0%	16.4%
	Construction	Restocon		2,379,610	0	0	0	2,379,610	1,344,696	56.5%	5.5%	3.3%
	Construction	Johnson-Laux		1,100,000	0	0	0	1,100,000	0			
	Project Management (Inspection)	Jacobs (Note 2)		139,349	0	0	0	139,349	139,349	100.0%	13.0%	16.3%
	Other (In House/Misc)			116,496	0	0	0	116,496	116,496	100.0%		
	Total Project Costs/Budget Approved		2,832,800	4,715,700	4,215,884	4,746	0	4,220,630	2,024,232	48.0%		
7165 23	Integrated Risk Management (IMR) Software											
	Design			0	0	0	0	0	0	0.0%		
	Construction	Vertosoft	Resolution No. 2023-60, 6/1/2023	377,662	0	0	0	377,662	309,815	82.0%		
	Other (In House/Misc)			8,477	0	0	0	8,477	8,477	100.0%		
	Total Project Costs/Budget Approved		615,000	555,200	386,138	0	0	386,138	318,292	82.4%		
7225 24	Common Use System Enhancements (CUPPS)											
	Design	SITA INFORMATION		124,030	0	0	0	124,030	124,030	100.0%		
	Construction	Communications Installations		142,573	0	0	0	142,573	140,369	98.5%		
	Construction	Convergint Tech		162,535	0	0	0	162,535	162,535	100.0%		
	Construction	Dell Marketing		92,070	0	0	0	92,070	92,070	100.0%		
	Construction	Amadeus		25,488	0	0	0	25,488	18,848	73.9%		
	Construction	IER Inc		136,213	0	0	0	136,213	106,347	78.1%		
	Construction	Lyndan Inc.		83,514	0	0	0	83,514	83,514	100.0%		
	Construction	Vidtronix		12,950	0	0	0	12,950	12,950	100.0%		

ACTIVE PROJECTS JUL-AUG 2025													
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Other (In House/Misc)					220,734		0	0	220,734	216,624	98.1%		
Total Project Costs/Budget Approved		1,000,000	1,000,000		1,000,106	0	0	0	1,000,106	957,286	95.7%		
7230 24	FY24 IT Capital Commodity Purchases												
Design	RS&H (note 1)				10,039	0	0	0	10,039	10,039	100.0%	12.0%	8.2%
Construction	Communications Installations				328,760	0	0	0	328,760	328,760	100.0%		
Construction	Convergent Tech				1,114,476	0	0	0	1,114,476	1,114,476	100.0%		
Construction	Dell Marketing				50,734	0	0	0	50,734	50,734	100.0%		
Construction	Presidio Networked				499,739	0	0	0	499,739	499,739	100.0%		
Construction	AVI-SPL LLC				589,226	0	0	0	589,226	548,490	93.1%		
Construction	GuidePoint Security				26,223	0	0	0	26,223	26,223	100.0%		
Construction	US Customs				12,644	0	0	0	12,644	12,644	100.0%		
Construction	Word Systems				22,597	0	0	0	22,597	22,597	100.0%		
Construction	QUISITIVE LTD				60,000	0	0	0	60,000	41,273	68.8%		
Construction	AW DATA				54,401	0	0	0	54,401	54,401	100.0%		
Construction	Zetron INC				92,373	0	0	0	92,373	92,373	100.0%		
Other (In House/Misc)					143,572		0	0	143,572	143,572	100.0%		
Total Project Costs/Budget Approved		1,900,000	3,000,000		3,004,784	0	0	0	3,004,784	2,945,321	98.0%		

ACTIVE PROJECTS JUL-AUG 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date	
7265 24	Departure Drive Rehabilitation												
	Design Walker			197,021	0	0	0	197,021	178,158	90.4%	10.0%	9.1%	
	Design Jacobs (Note 2)			127,679	0	0	0	127,679	113,196	88.7%	10.0%	17.0%	
	Design RS&H (note 1)			77,246	0	0	0	77,246	63,811	82.6%	12.0%	8.2%	
	Construction Johnson Laux Co.			262,312	-49,750	0	0	212,562	201,934	95.0%			
	Construction Restocon			1,114,942	0	0	0	1,114,942	289,840	26.0%			
	Other (In House/Misc)			182,613	0	0	0	182,613	82,613	45.2%			
	Total Project Costs/Budget Approved	1,695,000	2,119,600	1,961,813	-49,750	0	0	1,912,063	929,551	48.6%			
7280 24	Tree Trimming for Protection of Runway Surfaces												
	Design RS&H (note 1)			552,500	0	0	0	552,500	499,313	90.4%	12.0%	8.2%	
	Design Jacobs (Note 2)			8,704	0	0	0	8,704	8,704	100.0%	10.0%	17.0%	
	Design BULLFROG CREEK MITIG			600,000	0	0	0	600,000	556,000	92.7%			
	Construction SFM LANDSCAPE SERVIC			2,734,040	0	0	0	2,734,040	1,879,153	68.7%	9.5%	5.2%	
	Project Management (Inspection) Jacobs (Note 2)			94,274	0	0	0	94,274	94,274	100.0%	10.0%	17.0%	
	Other (In House/Misc)			287,307	0	0	0	287,307	204,357	71.1%			
	Total Project Costs/Budget Approved	5,255,800	4,405,600	4,276,825	0	0	0	4,276,825	3,241,801	75.8%			
7315 24	LIDAR Airport Installation and Revenue Share												
	Design Indoor Lab			2,315,776	0	0	0	2,315,776	1,640,999	70.9%			
	Design Presidio Networked			128,054	0	0	0	128,054	128,054	100.0%			
	Construction Dell Marketing			236,473	0	0	0	236,473	236,473	100.0%			
	Construction Convergent			1,028,843	0	0	0	1,028,843	1,028,843	100.0%			
	Construction Comco			426,958	0	0	0	426,958	190,080	44.5%			
	Other (In House/Misc)			1,632	0	0	0	1,632	1,632	100.0%			
	Total Project Costs/Budget Approved	5,000,000	5,000,000	4,137,736	0	0	0	4,137,736	3,226,081	78.0%			
7321 25	Fire Alarm System Upgrades Phase 2												
	Design			0	0	0	0	0	0	0.0%			
	Construction Johnson Controls			1,129,989	0	0	0	1,129,989	283,037	25.0%			
	Other (In House/Misc)			24,284	0	0	0	24,284	24,284	100.0%			
	Total Project Costs/Budget Approved	1,148,400	1,318,000	1,154,273	0	0	0	1,154,273	307,320	26.6%			
7405 25	FY25 Tampa Fuel Projects												
	Design			0	0	0	0	0	0	0.0%			
	Construction Aircraft Service Int			2,556,300	0	0	0	2,556,300	285,000	11.1%			
	Project Management (Inspection) Jacobs (Note 2)			1,384	0	0	0	1,384	1,384	100.0%			
	Other (In House/Misc)			1,414	0	0	0	1,414	1,414	100.0%			
	Total Project Costs/Budget Approved	2,556,300	2,556,300	2,559,098	0	0	0	2,559,098	287,798	11.2%			
7410 25	FY25 ITS Commodity Purchases												
	Design SHI International			38,495	0	0	0	38,495	17,673	45.9%			
	Design Comco			694,221	0	0	0	694,221	347,016	50.0%			
	Design Presidio Networked			386,949	0	0	0	386,949	338,087	87.4%			
	Design IER			55,052	0	0	0	55,052	27,526	50.0%			
	Design CXTEC INC			9,047	0	0	0	9,047	9,047	100.0%			
	Design SPECIALIZED PRODUCTI			29,825	0	0	0	29,825	29,825	100.0%			
	Design Dell Marketing			70,312	0	0	0	70,312	70,312	100.0%			
	Design Convergent			85,170	0	0	0	85,170	82,775	97.2%			
	Design AVI-SPL LLC			958,524	0	0	0	958,524	161,155	16.8%			
	Other (In House/Misc)			170,520	0	0	0	170,520	3,958	2.3%			
	Total Project Costs/Budget Approved	1,900,000	2,450,000	2,498,116	0	0	0	2,498,116	1,087,374	43.5%			
7420 25	FY25 Common Use System Enhancements												
	Design AVI SPL			386,617	0	0	0	386,617	386,617	100.0%			
	Design Dell Marketing			101,363	0	0	0	101,363	101,363	100.0%			
	Design Convergent			40,571	0	0	0	40,571	35,507	87.5%			
	Design SHI International			28,856	0	0	0	28,856	28,856	100.0%			
	Design Comco			299,406	0	0	0	299,406	285,209	95.3%			
	Design Amadeus			10,056	0	0	0	10,056	10,056	100.0%			
	Design Lydan Inc			15,200	0	0	0	15,200	15,200	100.0%			
	Design IER Inc			125,997	0	0	0	125,997	31,759	25.2%			
	Design Johnson Controls			23,012	0	0	0	23,012	10,793	46.9%			
	Design SITA Information net			82,392	0	0	0	82,392	0	0.0%			
	Other (In House/Misc)			766	0	0	0	766	766	100.0%			
	Total Project Costs/Budget Approved	1,100,000	1,100,000	1,114,236	0	0	0	1,114,236	906,126	81.3%			
7440 25	Aircraft Firefighting Foam												
	Design RS&H (note 1)			175,589	0	0	0	175,589	21,313	12.1%	12.0%	8.2%	
	Construction Montrose Environmental			914,454	0	0	0	914,454	275,030	30.1%			
	Project Management (Inspection) Jacobs (Note 2)			0	0	0	0	0	0	0.0%	10.0%	17.0%	
	Other (In House/Misc)			58,884	0	0	0	58,884	58,884	100.0%			
	Total Project Costs/Budget Approved	1,650,000	1,650,000	1,148,927	0	0	0	1,148,927	355,227	30.9%			
7445 25	TPA FY25 ITS Special Projects												
	Design Convergent			961,361	0	0	0	961,361	841,877	87.6%			
	Design			0	0	0	0	0	0	0.0%			
	Other (In House/Misc)			38,630	0	0	0	38,630	11,872	30.7%			
	Total Project Costs/Budget Approved	1,000,000	1,000,000	999,991	0	0	0	999,991	853,749	85.4%			
7595 25	TPA Drainage Rehabilitation												
	Design			436,983	0	0	0	436,983	285,972	65.4%			
	Construction Kimmins			10,102,522	0	0	0	10,102,522	2,381,117	23.6%	8.0%	2.1%	
	Project Management (Inspection) Jacobs (Note 2)			28,372	0	0	0	28,372	28,372	100.0%			
	Other (In House/Misc)			100,404	0	0	0	100,404	100,404	100.0%			

ACTIVE PROJECTS JUL-AUG 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Total Project Costs/Budget Approved		10,546,191	11,750,000		10,668,281	0	0	0	10,668,281	2,795,865	26.2%		
8200 18	FAA Parking Lot, Energy Plant and Loading Dock Replacement , Demolish Administration Building (TPA)												
8205 18	Design	Hensel Phelps		Resolution No. 2018-57, 6/7/18	6,860,393	0	0	0	6,860,393	6,860,393	100.0%	16.8%	16.2%
8900 18	Design	Jacobs (Note 2)			2,023,243	0	0	0	2,023,243	2,023,243	100.0%	10.0%	17.0%
	Design	RS&H (note 1)			2,326	0	0	0	2,326	2,326	100.0%	12.0%	8.2%
	Design	Walker (note 4)			122,123	0	0	0	122,123	122,123	100.0%	10.0%	9.1%
	Construction	Hensel Phelps			82,398,618	-7,624,136	-7,624,136	0	74,774,482	74,613,393	99.8%		
	Construction	Johnson-Laux		JOC Contract Resolution No.2021-35, 5/6/2021	919,867	0	0	0	919,867	919,867	100.0%	3.5%	4.4%
	Construction (ODP)				12,449,782	0	0	0	12,449,782	12,449,782	100.0%		
	Project Management (Inspection)	Jacobs (Note 2)			3,697,054	0	0	0	3,697,054	3,697,054	100.0%	10.0%	17.0%
	Other (In House/Misc)				5,783,377	0	0	0	5,783,377	5,783,377	100.0%		
Total Project Costs/Budget Approved		119,896,000	106,545,232		114,256,782	-7,624,136	-7,624,136	0	106,632,647	106,471,558	99.8%		
8230 18	Main Terminal Curbside Expansion (TPA)												
	Design	Hensel Phelps		Resolution No. 2018-57, 6/7/18	17,864,576	3,991,337	0	3,991,337	21,855,913	21,855,913	100.0%	16.8%	16.2%
	Design	Jacobs (Note 2)			2,884,173	0	0	0	2,884,173	2,820,446	97.8%	13.0%	16.3%
	Design	RS&H (note 1)			572,242	0	0	0	572,242	474,835	83.0%	12.0%	8.2%
	Design	Stantec		Resolution No. 2013-48, 5/2/2013	324,722	0	0	0	324,722	324,722	100.0%	15.3%	10.9%
	Design (Other)				187,700	0	0	0	187,700	179,644	95.7%		
	Construction	Hensel Phelps		Resolution 2021-175, 12/2/2021	88,820,389	89,408,242	-16,393,731	105,801,973	178,228,631	171,158,362	96.0%	8.8%	17.6%
	Construction	Johnson Laux Co.		JOC Contract Resolution No.2021-35, 5/6/2021	711,276	0	0	0	711,276	711,276	100.0%	10.0%	41.7%
	Construction	D&M		Resolution 2019-134, 12/5/2019	85,000	4,635	4,635	0	89,635	89,635	100.0%	42.1%	55.8%
	Construction	Rycon			193,156	0	0	0	193,156	14,864	7.7%		
	Construction (ODP)				16,133,781	0	0	0	16,133,781	14,849,088	92.0%		
	Project Management (Inspection)	Jacobs (Note 2)			4,963,730	0	0	0	4,963,730	4,523,225	91.1%	13.0%	16.3%
	Other (In House/Misc)				7,362,988	0	0	0	7,362,988	7,020,601	95.3%		
Total Project Costs/Budget Approved		183,829,000	230,642,847		140,103,732	93,404,214	-16,389,096	109,793,310	233,507,946	224,022,610	95.9%		

ACTIVE PROJECTS JUL-AUG 2025												
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
8420 21	Airside A and C Shuttle Car and Control System Replacement											
Design	Walker (note 4)			666,189	0	0	0	666,189	600,743	90.2%	10.0%	9.1%
Design	Lea + Elliot			1,132,452	-338,602	0	0	793,850	570,929	71.9%		
Construction	Alstom (Bombardier) (Phase 1)			13,018,834	-318,271	-318,271	0	12,700,563	12,700,563	100.0%		
Construction	Alstom (Bombardier) (Phase 2)			50,990,858	0	0	0	50,990,858	48,736,661	95.6%		
Construction	Johnson-Laux			5,337,207	1,088,153	1,088,153	0	6,425,360	5,863,428	91.3%	2.0%	1.6%
Project Management (Inspection)	Jacobs (Note 2)			663,209	0	0	0	663,209	663,209	100.0%	13.0%	16.3%
Other (In House/Misc)				1,848,421	0	0	0	1,848,421	1,743,069	94.3%		
Total Project Costs/Budget Approved		74,092,700	74,714,400	73,657,170	431,280	769,882	0	74,088,450	70,878,603	95.7%		
8425 22	Main Terminal Airside D Shuttle Station - Construction											
Design	Jacobs (Note 2)			178,157	0	0	0	178,157	171,173	96.1%	10.0%	15.8%
Construction	Hensel Phelps			26,206,984	-6,353,797	-6,353,797	0	19,853,187	17,780,465	89.6%	8.8%	17.6%
Construction (ODP)				4,677,131	0	0	0	4,677,131	4,672,289	99.9%		
Project Management (Inspection)	Jacobs (Note 2)			696,905	0	0	0	696,905	696,905	100.0%	13.0%	16.3%
Other (In House/Misc)				963,889	0	0	0	963,889	891,685	92.5%		
Total Project Costs/Budget Approved		26,425,800	30,285,800	32,723,066	-6,353,797	-6,353,797	0	26,369,269	24,212,516	91.8%		
8910 23	Airside E Shuttle Cars Replacement											
Design	RS&H (note 1)			9,755	0	0	0	9,755	9,755	100.0%	12.0%	8.2%
Design	Walker			343,270	0	0	0	343,270	266,591	77.7%	10.0%	9.1%
Design	Lea + Elliot			1,098,904	0	0	0	1,098,904	171,364	15.6%		
Design	Jacobs (Note 2)			76,446	0	0	0	76,446	76,446	100.0%	13.0%	16.3%
Construction	Alstom Transport (Bombardier)			26,769,974	296,810	0	0	27,066,784	19,742,652	72.9%		
Construction	Johnson-Laux			3,648,682	0	0	0	3,648,682	2,016,215	55.3%		
Other (In House/Misc)				407,507	0	0	0	407,507	280,556	68.8%		
Total Project Costs/Budget Approved		34,591,000	33,982,767	32,354,538	296,810	0	0	32,651,348	22,563,579	69.1%		
Sub-Total Construction Master Plan Projects		\$ 330,150,800	\$ 367,473,879	3	\$ 287,083,581	\$ 79,426,281	\$ (30,367,029)	\$ 109,793,310	\$ 366,509,862	\$ 354,706,684	96.8%	
Sub-Total Construction Non-Master Plan Projects		\$ 185,963,591	\$ 195,999,967	24	\$ 185,771,356	\$ 757,347.25	\$ 1,006,012.84	\$ -	\$ 186,528,703	\$ 141,238,562	75.7%	
Total Construction		\$ 516,114,391	\$ 563,473,846	27	\$ 472,854,937	\$ 80,183,629	\$ (29,361,016)	\$ 109,793,310	\$ 553,038,565	\$ 495,945,245	89.7%	
Total - Projects in process Master Plan Projects		\$ 1,117,534,800	\$ 1,154,857,879	4	\$ 697,665,195	\$ 162,304,741	\$ (53,617,589)	\$ 215,922,330	\$ 859,969,936	\$ 489,226,240	56.9%	
Total - Projects in process Non-Master Plan Projects		\$ 310,532,491	\$ 625,606,403	46	\$ 217,737,684	\$ 912,296	\$ 1,006,013	\$ -	\$ 218,649,980	\$ 158,789,059	72.6%	
Grand Total		\$ 1,428,067,291	\$ 1,780,464,282	50	\$ 915,402,879	\$ 163,217,037	\$ (52,611,576)	\$ 215,922,330	\$ 1,078,619,916	\$ 648,015,299	60.1%	

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
6715 20	Bag Claim Carpet Replacement															
	Design	RS&H (note 1)		7,637		7,637	0	0	0	7,637	7,637			100.0%	12.0%	9.7%
	Design-Build	DPR Part 1		171,534	Resolution No. 2022-32 4/5/2022	171,534	0	0	0	171,534	171,534			100.0%	13.6%	4.3%
	Design-Build	DPR Part 2		1,635,369	Resolution No. 2023-80 8/3/2023	1,635,369	-411,619	-317,761	0	1,223,750	680,841			55.6%	12.7%	8.4%
	Construction	Shaw		10,144		10,144	0	0	0	10,144	10,144			100.0%		
	Construction	Bloomsburg Carpet		446,657		446,657	0	0	0	446,657	443,719			99.3%		
	Project Management (Inspection)	Jacobs (Note 2)		47,957		47,957	0	0	0	47,957	22,931			47.8%	10.0%	15.8%
	Other (In House/Misc)			18,278		18,278	0	0	0	18,278	14,147					
	Total Project Costs/Budget Approved		12/20/2024	1,514,100	1,487,900	2,337,576	-411,619	-317,761	0	1,925,957	1,350,952	136,948	1,487,900	0.0%		
6785 21	Common Shared Use Passenger Processing System (C/DUPPS) Phase 3															
	Design	RS&H (note 1)		53,515		53,515	0	0	0	53,515	53,515			100.0%	12.0%	9.3%
	Project Management (Inspection)	Jacobs (Note 2)		0		0	0	0	0	0	0			0.0%	10.0%	15.6%
	Other (In House/Misc)			2,420,677		2,420,677	0	0	0	2,420,677	2,412,177			99.6%		
	Total Project Costs/Budget Approved		12/31/2023	2,475,000	2,775,000	2,474,192	0	0	0	2,474,192	2,465,692	309,308	2,775,000	99.7%		
6800 22	Replace Airfield Perimeter Fence															
	Design	RS&H (note 1)		61,120		61,120	0	0	0	61,120	57,321			93.8%	12.0%	8.3%
	Design	C&S		1,078,761	Resolution 2022-45, 5/5/2022	1,078,761	0	0	0	1,078,761	1,038,739			96.3%	23.8%	24.6%
	Design	Jacobs (Note 2)		65,960		65,960	0	0	0	65,960	65,960			100.0%	13.0%	7.0%
	Construction	Communications Installations		69,221		69,221	0	0	0	69,221	69,221			100.0%		
	Construction	Presidio Networked		61,508		61,508	0	0	0	61,508	43,989			71.5%		
	Construction	Convergent		188,627		188,627	0	0	0	188,627	188,627			100.0%		
	Construction	Fence Builders		9,714,160	Resolution 2023-51, 6/1/2023	9,714,160	23,858	0	0	9,738,017	9,132,213			93.8%	7.6%	4.0%
	Construction	Kimmins		51,750		51,750	-13,800	0	0	37,950	37,950			100.0%		
	Construction	APG Electric		34,500		34,500	0	0	0	34,500	34,500			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)		15,282		15,282	0	0	0	15,282	12,963			84.8%	13.0%	7.0%
	Other (In House/Misc)			955,372		955,372	0	0	0	955,372	955,372			100.0%		
	Total Project Costs/Budget Approved		8/15/2025	11,606,000	12,360,000	12,296,259	10,058	0	0	12,306,317	11,636,855	723,145	12,360,000	94.6%		
6835 21	Baggage Belt LED Replacement															
	Design	RS&H (note 1)		16,375		16,375	0	0	0	16,375	16,375			100.0%	12.0%	9.7%
	Design-Build	DPR		97,808	Resolution No. 2022-32 4/5/2022	97,808	0	0	0	97,808	97,808			100.0%	13.6%	4.3%
	Design-Build	DPR Part 2		292,474	Resolution No. 2023-80 8/3/2023	292,474	16,210	0	0	308,684	197,606			64.0%	12.0%	8.8%
	Construction	Audion Visual Innovation		175,947		175,947	0	0	0	175,947	175,947			100.0%		
	Construction	COMCO		194,094		194,094	0	0	0	194,094	194,094			100.0%		
	Construction	AVI		852,500		852,500	0	0	0	852,500	852,500			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)		57,548		57,548	0	0	0	57,548	2,875			5.0%	10.0%	15.8%
	Other (In House/Misc)			31,093		31,093	0	0	0	31,093	31,093			100.0%		
	Total Project Costs/Budget Approved		12/20/2024	1,200,000	1,647,700	1,717,839	16,210	0	0	1,734,048	1,568,298	79,402	1,647,700	0.0%		
6860 21	Airside Guideways & Bridges Rehabilitation															
	Design	RS&H (note 1)		78,251		78,251	0	0	0	78,251	78,251			100.0%	12.0%	8.3%
	Design	Walker (note 4)		315,235		315,235	0	0	0	315,235	221,131			70.1%	10.0%	8.0%
	Design	Jacobs (Note 2)		16,346		16,346	0	0	0	16,346	16,346			100.0%	13.0%	7.0%
	Construction	Restocon		1,274,510	Resolution No. 2023-18, 3/2/2023	1,274,510	-71,845	-71,845	0	1,202,665	1,172,598			97.5%	15.4%	9.5%
	Construction	Civil Site		331,273	Resolution No. 2022-112, 11/03/2022	331,273	4,337	4,337	0	335,610	335,610			100.0%	10.5%	0%
	Project Management (Inspection)	Jacobs (Note 2)		45,774		45,774	0	0	0	45,774	45,774			100.0%	13.0%	7.0%
	Other (In House/Misc)			273,286		273,286	0	0	0	273,286	273,286			100.0%		
	Total Project Costs/Budget Approved		11/2/2023	2,102,800	2,586,500	2,334,676	-67,508	-67,508	0	2,267,167	2,142,997	443,503	2,586,500	94.5%		
6875 21	Employee Bus Replacement															
	Design	Jacobs (Note 2)		4,263		4,263	0	0	0	4,263	4,263			100.0%	13.0%	7.0%
	Design	RS&H (note 1)		299,927		299,927	-14,891	0	-14,891	285,036	265,122			93.0%	12.0%	8.3%
	Design	Ricondo (note 5)		28,180		28,180	0	0	0	28,180	18,952			67.3%	17.0%	14.1%
	Construction	BYD Coach and Bus		6,194,746	Board Item 9/2/2021	6,194,746	0	0	0	6,194,746	6,115,746			98.7%		
	Construction	Crisdel Group		1,213,315	Resolutions No. 2022-34, 4/5/2022	1,213,315	10,816	10,816	0	1,224,131	1,224,131			100.0%	34.6%	36.1%
	Construction	MJM Electrical		41,329		41,329	0	0	0	41,329	37,196			90.0%		
	Project Management (Inspection)	Jacobs (Note 2)		119,454		119,454	0	0	0	119,454	103,757			86.9%	10.0%	17.1%
	Other (In House/Misc)			335,029		335,029	0	0	0	335,029	335,029			100.0%		
	Total Project Costs/Budget Approved		7/29/2025	5,492,000	8,162,900	8,236,244	-4,074	10,816	-14,891	8,232,170	8,104,197	58,704	8,162,900	98.4%		
6915 22	Master Plan Update 2022															
	Design	Ricondo (note 5)		4,907,399		4,907,399	0	0	0	4,907,399	4,281,740			87.3%	17.0%	13.2%
	Design	RS&H (note 1)		9,896		9,896	0	0	0	9,896	9,896			100.0%	12.0%	9.7%
	Other (In House/Misc)			94,696		94,696	0	0	0	94,696	94,696			100.0%		
	Total Project Costs/Budget Approved		10/1/2024	4,159,000	4,878,892	5,011,991	0	0	0	5,011,991	4,386,332	492,560	4,878,892	0.0%		
6920 22	IT FY22 Capital Commodity Plan															
	Design	RS&H (note 1)		7,470		7,470	0	0	0	7,470	7,470			100.0%	12.0%	9.7%
	Construction	Presidio Networked		936,799		936,799	0	0	0	936,799	936,799			100.0%		
	Construction	Dell Marketing		223,796		223,796	0	0	0	223,796	223,796			100.0%		
	Construction	Promark Tech		55,491		55,491	0	0	0	55,491	55,491			100.0%		
	Construction	IER Inc		97,550		97,550	0	0	0	97,550	97,550			100.0%		

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
Construction	CDW					39,997	0	0	0	39,997	39,997			100.0%		
Construction	Audion Visual Innovation					68,980	0	0	0	68,980	68,980			100.0%		
Construction	Convergint					48,623	0	0	0	48,623	48,623			100.0%		
Construction	GuidePoint Security					38,813	0	0	0	38,813	38,813			100.0%		
Construction	Word Systems					52,994	0	0	0	52,994	52,994			100.0%		
Construction	SHI International					51,643	0	0	0	51,643	51,643			100.0%		
Construction	AVI-SPL LLC					5,392	0	0	0	5,392	5,392			100.0%		
Construction	US Customs					61,324	0	0	0	61,324	61,324			100.0%		
Construction (Other)						27,266	0	0	0	27,266	27,266			100.0%		
Other (In House/Misc)						35,396	0	0	0	35,396	35,396			100.0%		
Total Project Costs/Budget Approved		3/30/2023	1,500,000	1,750,000		1,751,533	0	0	0	1,751,533	1,751,533	-556	1,750,977	-0.1%		

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
6970 23	Main Terminal LED Technology Refresh															
	Design	RS&H (note 1)		25,884		25,884	0	0	0	25,884	25,884			100.0%	12.0%	9.3%
	Construction	AVI-SPL LLC		1,989,560		1,989,560	0	0	0	1,989,560	1,989,560			100.0%		
	Construction	Presidio Networked		99,974		99,974	0	0	0	99,974	99,974			100.0%		
	Construction	Communications Installations		110,036		110,036	0	0	0	110,036	110,036			100.0%		
	Construction (Other)			12,394		12,394	0	0	0	12,394	12,394			100.0%		
	Other (In House/Misc)			13,000		13,000	0	0	0	13,000	13,000			100.0%		
	Total Project Costs/Budget Approved		9/30/2024	2,567,000	2,256,885	2,250,848	0	0	0	2,250,848	2,250,848	6,037	2,256,885	0.0%		
6995 23	IT FY23 Capital Commodity Plan															
	Construction	Convergent		36,677		36,677	0	0	0	36,677	36,677			100.0%		
	Construction	Presidio Networked		745,645		745,645	0	0	0	745,645	745,645			100.0%		
	Construction	Hub Parking Technology		111,987		111,987	0	0	0	111,987	111,987			100.0%		
	Construction	Dell Marketing		278,135		278,135	0	0	0	278,135	278,135			100.0%		
	Construction	The Indoor Lab		0		0	0	0	0	0	0			0.0%		
	Construction	SHI International		17,508		17,508	0	0	0	17,508	17,508			100.0%		
	Construction	US Customs		405,191		405,191	0	0	0	405,191	405,191			100.0%		
	Construction	AVI-SPL LLC		305,042		305,042	0	0	0	305,042	305,042			100.0%		
	Construction (Other)			173,457		173,457	0	0	0	173,457	173,457			100.0%		
	Other (In House/Misc)			20,232		20,232	0	0	0	20,232	20,232			100.0%		
	Total Project Costs/Budget Approved		11/30/2024	1,900,000	2,150,000	2,093,874	0	0	0	2,093,874	2,093,874	56,126	2,150,000.00	100.0%		
7070 23	East Baggage System PLC Replacement															
	Design			0		0	0	0	0	0	0			0.0%		
	Construction			0		0	0	0	0	0	0			0.0%		
	Other (In House/Misc)			410,753		410,753	0	0	0	410,753	350,748			0.0%		
	Total Project Costs/Budget Approved		8/1/2025	587,300	350,748	410,753	0	0	0	410,753	350,748	0	350,748	0.0%		
7125 23	Long Term Garage Switchgear Replacement															
	Design	RS&H (note 1)		110,918		110,918	0	0	0	110,918	104,592			94.3%	12.0%	8.3%
	Construction	APG Electric	Resolution No. 2023-111	1,101,925		1,101,925	0	0	0	1,101,925	890,745			80.8%		
	Construction	World Electric Supply		1,337,500		1,337,500	0	0	0	1,337,500	1,337,500			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)		0		0	0	0	0	0	0			0.0%	13.0%	7.0%
	Other (In House/Misc)			95,309		95,309	0	0	0	95,309	95,309			100.0%		
	Total Project Costs/Budget Approved		7/11/2025	2,715,300	2,740,000	2,645,652	0	0	0	2,645,652	2,428,146	311,854	2,740,000	91.8%		
7130 23	Chiller System Replacement Toll Plaza															
	Design	RS&H (note 1)		92,169		92,169	0	0	0	92,169	81,785			88.7%	12.0%	8.3%
	Design	Jacobs (Note 2)		3,000		3,000	0	0	0	3,000	623			20.8%	10.0%	15.6%
	Construction	Air Mechanical	Resolution No. 2024-09, 2/1/2024	981,317		981,317	0	0	0	981,317	899,772			91.7%	24.7%	25.6%
	Project Management (Inspection)	Jacobs (Note 2)		0		0	0	0	0	0	0			0.0%	13.0%	7.0%
	Other (In House/Misc)			61,017		61,017	0	0	0	61,017	61,017			100.0%		
	Total Project Costs/Budget Approved		5/30/2025	636,400	1,164,000	1,137,504	0	0	0	1,137,504	1,043,197	120,803	1,164,000.00	91.7%		
7140 24	North Air Cargo Building and FedEx Warehouse Rehabilitation															
	Design	RS&H (note 1)		252,405		252,405	0	0	0	252,405	179,419			71.1%	12.0%	9.7%
	Design	Jacobs (Note 2)		24,199		24,199	0	0	0	24,199	24,199			100.0%	10.0%	16.0%
	Construction	All Phase General Contractors		1,256,961		1,256,961	0	0	0	1,256,961	1,046,145			83.2%	15.6%	13.7%
	Design	Jacobs (Note 2)		47,288		47,288	0	0	0	47,288	47,288			100.0%	10.0%	15.8%
	Other (In House/Misc)			157,837		157,837	0	0	0	157,837	157,837			100.0%		
	Total Project Costs/Budget Approved		10/10/2024	2,323,600	1,696,100	1,738,690	0	0	0	1,738,690	1,454,888	241,212	1,696,100	0.0%		
7185 23	GA Security Improvements															
	Design	Avcon Design	Resolution No. 2023-50, 6/1/2023	598,867		598,867	0	0	0	598,867	539,410			90.1%	25.6%	27.2%
	Design	RS&H (note 1)		22,664		22,664	0	0	0	22,664	22,664			100.0%	12.0%	8.3%
	Design	Presidio Networked		50,115		50,115	0	0	0	50,115	15,379			30.7%		
	Design			102,983		102,983	0	0	0	102,983	102,983			100.0%		
	Construction	Smith Fence		8,254		8,254	0	0	0	8,254	8,254			100.0%		
	Construction	Rycon		3,466,704		3,435,799	-30,905	-30,905	0	3,435,799	3,073,420			89.5%	11.0%	0.0%
	Project Management (Inspection)	Jacobs (Note 2)		38,403		38,403	0	0	0	38,403	38,403			100.0%	13.0%	9.4%
	Other (In House/Misc)			334,461		334,461	0	0	0	334,461	334,461			100.0%		
	Total Project Costs/Budget Approved		5/9/2025	6,455,000	4,711,200	4,622,451	-30,905	-30,905	0	4,591,546	4,134,974	843,226	4,978,200	90.1%		
7210 24	Apron C, Taxiway C and F, and Runway 18-36 Rehabilitation															
	Design	Avcon Design		836,638		674,768	-161,870	0	0	674,768	590,204			87.5%	12.1%	14.5%
	Design	Jacobs (Note 2)		34,042		34,042	0	0	0	34,042	19,559			57.5%	13.0%	16.3%
	Construction	Ajax Paving		12,077,326		12,171,685	94,359	94,359	0	12,171,685	9,986,618			82.0%	9.0%	5.2%
	Project Management (Inspection)	Jacobs (Note 2)		771		771	0	0	0	771	771			100.0%		
	Other (In House/Misc)			569,952		569,952	0	0	0	569,952	569,952			100.0%		
	Total Project Costs/Budget Approved		9/2/2025	15,934,900	13,667,700	13,518,729	-67,511	94,359	0	13,451,218	11,167,104	2,500,596	13,667,700	83.0%		
7235 24	Runway 4-22 and 18-36 Lighting & NAVAIDS Replacement															
	Design	RS&H (note 1)		138,778		138,778	0	0	0	138,778	101,450			73.1%	12.0%	9.7%
	Design	Jacobs (Note 2)		19,101		19,101	0	0	0	19,101	19,101			100.0%	10.0%	15.8%
	Construction	H.L. PRUITT TOTAL		729,150		729,150	0	0	0	729,150	514,036			70.5%		

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
Other (In House/Misc)						242,356	0	0	0	242,356	242,356			100.0%		
Total Project Costs/Budget Approved		12/8/2024	1,523,800	1,221,000		1,129,385	0	0	0	1,129,385	876,944	344,056	1,221,000	0.0%		
7255 24	Airside A Airline and TSA Space Rehabilitation															
Design						0	0	0	0	0	0			0.0%		
Construction						0	0	0	0	0	0			0.0%		
Other (In House/Misc)						216,762				216,762	216,762			100.0%		
Total Project Costs/Budget Approved		10/1/2024	262,800	221,398		216,762	0	0	0	216,762	216,762	4,636	221,398	0.0%		
7270 24	Aircraft Rescue and Fire Fighting (ARFF) Station Building Envelope & HVAC Rehabilitation															
Design						139,290	0	0	0	139,290	124,289			89.2%	12.0%	15.4%
Design						8,775	0	0	0	8,775	8,775			100.0%	10.0%	17.1%
Construction						958,593	4,911	4,911	0	963,504	878,444			91.2%	16.3%	17.7%
Other (In House/Misc)						179,892	0	0	0	179,892	179,892			100.0%		
Total Project Costs/Budget Approved		5/20/2025	948,700	1,287,100		1,286,550	4,911	4,911	0	1,291,461	1,191,400	95,700	1,287,100	92.3%		
7275 24	Main Terminal Lounge Chair Replacement															
Design						1,984	0	0	0	1,984	1,984			100.0%	10.0%	15.8%
Construction						89,728				89,728	89,728			100.0%		
Construction						329,518				329,518	290,629			88.2%		
Other (In House/Misc)						7,800	0	0	0	7,800	7,800			100.0%		
Total Project Costs/Budget Approved		9/26/2024	669,000	429,031		429,030	0	0	0	429,030	390,141	38,890	429,031	0.0%		
7290 24	Tampa Fuel Committee															
Design						0	0	0	0	0	0			0.0%		
Construction						1,085,000	0	0	0	1,085,000	1,012,406			0.0%		
Other (In House/Misc)						7,864	0	0	0	7,864	7,864			100.0%		
Total Project Costs/Budget Approved		6/13/4989	1,128,400	1,073,739		1,092,864	0	0	0	1,092,864	1,020,270	53,469	1,073,739	93.4%		

PROJECTS SUBSTANTIALLY COMPLETE 2025																	
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved	
Projects Substantially Complete																	
7295 24	Airside F and Main Terminal Carpet Replacement																
	Construction	Shaw			Board Approved 2/1/24	113,145	0	0	0	113,145	113,145			100.0%			
	Construction	DPR Part 2				0	225,354	225,354	0	225,354	224,925			99.8%	12.7%	8.8%	
	Other (In House/Misc)					1,455		0	0	1,455	1,455			100.0%			
	Total Project Costs/Budget Approved		11/23/2024	281,000		114,600	225,354	225,354	0	339,954	339,524	430	339,954	0.0%			
7320 24	Fire Alarm System Upgrades Phase 1																
	Construction	Johnson Controls			Resolution No. 2024-11	1,657,007	0	0	0	1,657,007	1,541,526			93.0%			
	Other (In House/Misc)					52,454		0	0	52,454	52,454			100.0%			
	Total Project Costs/Budget Approved		6/9/2025	1,737,200		1,709,461	0	0	0	1,709,461	1,593,981	125,219	1,719,200	93.2%			
7330 25	A/S A Cooling Tower Electrical																
	Design	RS&H (note 1)				27,718	0	0	0	27,718	27,718			100.0%			
	Construction	Johnson Laux Co.				364,361				364,361	326,404			89.6%			
	Other (In House/Misc)					85,986		0	0	85,986	85,986			100.0%			
	Total Project Costs/Budget Approved		5/19/2025	626,700		478,065	0	0	0	478,065	440,109	87,891	528,000	92.1%			
7380 25	SkyCenter Roof Replacement																
	Design	HC Beck				194,997	0	0	0	194,997	114,068			58.5%	0.0%	15.0%	
	Design	Walker				70,469	0	0	0	70,469	50,008			71.0%			
	Design	Aptim (note 3)				197,074	-190,829	-190,829	0	6,245	6,245						
	Design (Misc)					82,942	0	0	0	82,942	11,383						
	Construction	HC Beck				2,042,569	1,785,023	1,785,023	0	3,827,592	3,107,304			81.2%			
	Project Management (Inspection)	Jacobs (Note 2)				28,933	0	0	0	28,933	28,933						
	Other (In House/Misc)					453,415	0	0	0	453,415	423,677			93.4%			
	Total Project Costs/Budget Approved		9/1/2025	4,631,539		3,070,399	1,594,194	1,594,194	0	4,664,593	3,741,618	1,719,082	5,460,700	80.2%			
7430 25	A/S E Airline & TSA Rehab																
	Design					24,601	0	0	0	24,601	0			0.0%			
	Other (In House/Misc)					111,051	0	0	0	111,051	111,051			100.0%			
	Total Project Costs/Budget Approved		8/29/2025	218,000		135,651	0	0	0	135,651	111,051	106,949	218,000	81.9%			
8315 20	Monorail System Decommissioning and Moving Walkway Installation																
	Design	Manhattan			Resolution No. 2020-148, 6/4/20	1,904,177	0	0	0	1,904,177	1,904,177			100.0%	12.5%	23.4%	
	Design	RS&H (note 1)				82,944	0	0	0	82,944	82,944			100.0%	12.0%	9.7%	
	Design	Walker (note 4)				31,927	0	0	0	31,927	24,081			75.4%	10.0%	10.0%	
	Construction	Manhattan			Resolution No. 2021-108 8/5/2021	14,137,731	16,527,427	203,345	16,324,082	30,665,158	29,605,063			96.5%	12.0%	23.4%	
	Project Management (Inspection)	Jacobs (Note 2)				488,389	0	0	0	488,389	488,389			100.0%	10.0%	15.8%	
	Other (In House/Misc)					1,841,251	0	0	0	1,841,251	1,825,989			99.2%			
	Total Project Costs/Budget Approved		10/2/2024	33,530,000		18,486,419	16,527,427	203,345	16,324,082	35,013,846	33,930,644	2,360,656	36,291,300	0.0%			
8430 22	Bag Claim Ceiling Replacement																
	Design	RS&H (note 1)				15,821	0	0	0	15,821	15,821			100.0%	12.0%	9.7%	
	Design	Walker				18,794	0	0	0	18,794	8,891			47.3%	10.0%	10.0%	
	Design-Build	DPR Part 1			Resolution No. 2022-32 4/5/2022	1,847,388	0	0	0	1,847,388	1,847,388			100.0%	22.3%	14.5%	
	Design-Build	DPR Part 2			Resolution No. 2023-80 8/3/2023	15,621,373	-1,495,405	-1,495,405	0	14,125,968	9,313,920			65.9%	12.0%	8.8%	
	Construction (ODP)					1,388,530	0	0	0	1,388,530	1,363,065			98.2%			
	Project Management (Inspection)	Jacobs (Note 2)				154,297	0	0	0	154,297	154,297			100.0%	10.0%	15.8%	
	Other (In House/Misc)					738,409	0	0	0	738,409	738,409			100.0%			
	Total Project Costs/Budget Approved		12/20/2024	20,100,000		19,784,612	-1,495,405	-1,495,405	0	18,289,207	13,441,792	2,228,608	15,670,400	0.0%			
8435 22	Airside A and E Security Screening Checkpoint Expansion																
	Design	RS&H (note 1)				149,847	0	0	0	149,847	149,847			100.0%	12.0%	8.3%	
	Design	Ricondo (note 5)				221,680	0	0	0	221,680	221,680			100.0%	17.0%	14.1%	
	Design-Build Part 1	Suffolk Construction			Resolution No. 2022-01	4,661,194	0	0	0	4,661,194	4,661,194			100.0%	21.2%	19.2%	
	Design	Jacobs (Note 2)				345,160	0	0	0	345,160	260,760			75.5%	10.0%	17.1%	
	Design (Other)					138,931	0	0	0	138,931	75,774			54.5%			
	Design-Build Part 2	Suffolk Construction			Resolution No. 2023-81, 8/3/2023	9,439,525	51,387,572	-5,809,955	57,197,527	60,827,097	55,528,597			91.3%	10.0%	0.0%	
	Construction (ODP)					5,870,996	0	0	0	5,870,996	5,585,750			95.1%			
	Project Management (Inspection)	Jacobs (Note 2)				541,093	0	0	0	541,093	541,093			100.0%	13.0%	7.0%	
	Other (In House/Misc)					3,591,374	0	0	0	3,591,374	3,524,058			98.1%			
	Total Project Costs/Budget Approved		2/1/2025	53,910,000		24,959,802	51,387,572	-5,809,955	57,197,527	76,347,374	70,548,753	8,405,247	78,954,000	92.4%			
8520 24	TPA Real Estate Development																
	Design	Michael Baker Inc.				236,773	18,828	0	0	255,601	253,764			99.3%	12.0%	15.4%	
	Design	RS&H (note 1)				4,560	0	0	0	4,560	4,560			100.0%	12.0%	8.3%	
	Construction	CW Roberts				1,286,569	-182,316	-182,316	0	1,104,254	1,049,041			95.0%	10.0%	8.6%	
	Project Management (Inspection)	Jacobs (Note 2)				81,031	0	0	0	81,031	81,031			100.0%	13.0%	9.4%	
	Other (In House/Misc)					96,341	0	0	0	96,341	96,341			100.0%			
	Total Project Costs/Budget Approved		7/15/2025	3,987,000		1,705,274	-163,488	-182,316	0	1,541,786	1,484,736	2,375,364	3,860,100	96.3%			
Sub-Total Substantially Complete Master Plan Projects																	
						\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Sub-Total Substantially Complete Non-Master Plan Projects						\$ 186,722,539	\$ 211,659,447	\$ 30	\$ 139,177,683	\$ 67,525,215	\$ (5,770,872)	\$ 73,506,718	\$ 206,702,898	\$ 187,658,359	\$ 24,269,065	211,927,424.00	91%
Total Substantially Complete						\$ 186,722,539	\$ 211,659,447	\$ 30	\$ 139,177,683	\$ 67,525,215	\$ (5,770,872)	\$ 73,506,718	\$ 206,702,898	\$ 187,658,359	\$ 24,269,065	\$ 211,927,424	91%

(1) RS&H Inc. Consulting Agreement started on 6/4/2020 with an overall D/W/MBE target of 12%. AUG 2025 reported achievement on completed projects and projects in process of 8% and 9.29%, respectively, with an overall achievement of 8.2%

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																

- (2) Jacobs Project Management Co. Consulting Agreement started on 4/3/14, with an overall D/W/MBE target of 10%. AUG 2025 reported achievement on completed projects and projects in process is 14.91% and 17.84%, respectively, with an overall achievement of 16.98%. Jacobs Project Management Co. Consulting Agreement started on 9/8/22, with an overall D/W/MBE target of 13%. AUG 2025 reported achievement on completed projects and projects in process is 0% and 16.3%, respectively, with an overall achievement of 16.3%.
- (3) APTIM Consulting Agreement started on 5/1/14, with an overall D/W/MBE target of 10%. AUG 2025 reported achievement on completed projects and projects in process is 21.97% and 0%, respectively, with an overall achievement of 20.88%. APTIM Consulting Agreement started FY 25, with an overall D/W/MBE target of 15%. AUG 2025 reported achievement on completed projects and projects in process is 0% and 14.18%, respectively.
- (4) Walker Consulting Agreement started on 8/6/2020 with an overall D/W/MBE target of 10%.AUG 2025 reported achievement on completed projects and projects in process is 18.53% and 1.8%, respectively, with an overall achievement of 9.12%. **SENT TO DOUGHERTY**
- (5) Ricondo Consulting Agreement started on 6/6/19 through 6/5/2024, with an overall D/W/MBE target of 17%. AUG 2025 reported achievement on completed projects and projects in process is 3.67% and 18.64%, respectively, with an overall achievement of 14.29%.
- (6) Michael Baker International Consulting Agreement started on 12/1/2022 through 11/30/2027, with an overall D/W/MBE target of 12%. AUG 2025 reported achievement on completed projects and projects in process is 21.84% and 15.5%, respectively, with an overall achievement of 16.35%.



**Tampa International Airport & General Aviation Airports
Capital Improvement Program
FY 2027-2031**

		Estimated Total Cost
Project Year	Project Title	Board Budget
2027	Belly Cargo Facility Expansion	135,550,000
2027	Airside F Shuttle Cars Replacement	59,660,000
2027	Runway 1L/19R D - Rehab for when 1R/19L is OTS (Construction)	30,000,000
2027	Northwest Remain Overnight Parking Apron (Construction Only)	30,000,000
2027	Airside A Roof Replacement	29,530,300
2027	Main Terminal - Restroom Renovation and Addition of Universal Changing Stations	28,530,000
2027	Airsides Shuttle Lobby Doors Replacement and Upgrades	21,520,000
2027	Airside A Bag Sort Devices and Pushers Replacement	20,890,000
2027	Airside A Field Carpet, Floors Replacement and Interior Finishes Refurbishment	18,480,000
2027	Airside A Vertical Transportation Equipment Modernization	14,550,000
2027	Tree Trimming for Protection of R/W Surfaces (All Airports)	10,010,000
2027	FY 27 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	9,351,000
2027	GA Pavement Rehabilitation Taxilanes (VDF)	9,300,000
2027	Roof Rehabilitation and Replacements (Airside F Ancillary, Shooting Range, Sky Center Parking, A	7,960,500
2027	Airside Apron Lighting HPS-to-LED Luminaire Replacement	7,410,000
2027	TPA Airfield Service Road Rehabilitation	7,190,000
2027	FY 27 GA Airport Hangar and Terminal Bldg. Rehabilitation	5,800,000
2027	Airside C & E Guideway Painting	5,542,600
2027	Sewer and Grease Lines Rehab - Airside A, C and E Phase-2	5,140,000
2027	Terminal Large Technology Refresh Phase 2	4,750,000
2027	Stormwater & Storm Surge Resilience Projects PH1	3,500,000
2027	Construction Laydown Area	3,460,000
2027	Elevator Interior Glass Wall Upgrade	3,250,000
2027	Waterline Extension Phase 1 (VDF)	3,000,000
2027	Private Wireless Implementation (CBRS)	3,000,000
2027	STPG Fire Detection System (LiDAR) Phase 2	3,000,000
2027	APM 1 eGates	2,770,000
2027	Dynamic Signage on Airport Entry & George Bean Parkway Phase 1	2,500,000
2027	Airside F Hydraulic Elevator Modernization	2,330,000
2027	Taxiway E Rehab	2,320,000
2027	Airfield Maintenance Equipment North Storage Building Addition	2,290,000
2027	ARFF Facility Refurbishment	2,270,000
2027	FY ITS Commodity Purchases	2,200,000
2027	VDF Expand Parking Lot	2,050,000
2027	CCTV Server and Storage Refresh	1,800,000
2027	Taxiway A and B Bridge and Cargo Tunnel Rehab	1,550,000
2027	TPA Fuel Committee Projects	1,500,000
2027	New Monument Signs for all GA Airports	1,450,000
2027	Fire Alarm System Upgrades Maint Term STPG LTPG Phase 4	1,343,437
2027	Common Use Passenger Processing System Enhancement	1,300,000
2027	Universal Changing Stations Across the Airsides	1,020,000
2027	Records Management Software Upgrade	1,000,000
2027	Authority-Wide Ditch and Pond Maintenance/Rehabilitation	1,000,000
2027	Enterprise Geographical Information Systems (eGIS)	1,000,000
2027	Work Order System Replacement	1,000,000
2027	Construction of a New Greenhouse	940,000
2027	LED Replacement APMS 4	500,000
2027	Maintenance and Tenant Contingency	448,000
2027	Airfield Driving Simulator	310,000
2027	FY 27 Refreshment of facilities being returned to HCAA	300,000
2027	FY 27 TPA Building Structure Support	276,000
2027	Airside C Passenger Boarding Bridges Painting	265,400
2027	ReadyOp to AtHoc	250,000
2027	LTPG Toll Plaza Camera System Replacement	222,000
2027	GA Exhibit "A" - Property Maps	108,000
2027	SkyCenter One Building Contingency	100,000
2027 Total		516,787,238

Project Year	Project Title	Board Budget
2028	Runway 1R/19L Reconstruction (Construction)	228,800,000
2028	Taxiway C Concrete Pavement Reconstruction (Construction)	123,200,000
2028	Airside E Field Carpet, Floors, Furniture Replacement and Interior Finishes Refurbishment	17,330,000
2028	Airside F Bag Sort Devices & Pushers Replacement	13,570,000
2028	Pilot Controlled Lighting System Upgrade (VDF)	10,870,000
2028	FY 28 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	9,707,300
2028	FY 28 Roof Rehabilitation and Replacements	7,335,000
2028	Runway 18-36 Crack Seal , Taxiways B,D,F, & Service Roads, Mill & Overlay , Parking Lot Seal Co	7,310,000
2028	FY 28 GA Airport Hangar and Terminal Bldg. Rehabilitation	6,840,000
2028	Cellular Distribution Antenna System – Transition of Ownership	5,000,000
2028	Stormwater & Storm Surge Resilience Projects PH2	5,000,000
2028	Terminal Large Technology Refresh Phase 3	3,500,000
2028	Waterline Extension Phase 2 (VDF)	3,000,000
2028	FY ITS Commodity Purchases	2,200,000
2028	TPA Fuel Committee Projects	1,500,000
2028	Replace ARFF Vehicle (7692 Striker 3000 2011)	1,400,000
2028	AOC Expansion	1,380,000
2028	Airside A Sort Building, Airside E and Economy Garage Fire System Pumps/Heads Replacement	1,300,000
2028	Common Use Passenger Processing System Enhancement	1,300,000
2028	Aircraft Rescue Fire Fighting facility and CRDC Chiller Replacement	1,020,000
2028	Perimeter Service Roads Rehabilitation (VDF)	670,000
2028	Maintenance and Tenant Contingency	463,680
2028	Airside F Airline and TSA Space Rehabilitation	300,000
2028	FY 28 Refreshment of facilities being returned to HCAA	300,000
2028	Airside F passenger boarding bridge painting	245,000
2028	FY 28 TPA Building Structure Support	213,000
2028	GA ALP Update	180,000
2028	Runway Incursion Warning System (RIWS)	170,000
2028	SkyCenter One Building Contingency	100,000
2028 Total		454,203,980

Project Year	Project Title	Board Budget
2029	Airside A Bag Sort Building Expansion	61,590,000
2029	Airsides A & E Restroom Refurbishment	16,580,000
2029	Airside C Bag Sort Devices and Pushers Replacement	14,360,000
2029	Roof Rehabilitation and Replacements	10,584,000
2029	Taxiway Improvements (Shoulders) - TW N and Associated Connectors	10,170,000
2029	FY 29 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	8,677,000
2029	FY 29 GA Airport Hangar and Terminal Bldg. Rehabilitation	8,340,000
2029	Tampa International Airport Master Plan Update	5,580,000
2029	Airside Aprons Pavement Rehab	5,110,000
2029	Terminal and Hangar Aprons (4135) Rehab (PCM)	4,838,354
2029	FY 29 Real Estate off-lease Refurbishment	4,300,000
2029	Terminal Large Technology Refresh Phase 4	4,000,000
2029	Waterline Extension Phase 3 (VDF)	4,000,000
2029	Airside C field carpet and boarding bridge carpet replacement	3,590,000
2029	Stormwater & Storm Surge Resilience Projects PH3	3,350,000
2029	Interior Cabling Replacement	3,000,000
2029	Taxiway S Rehab	2,800,000
2029	FY ITS Commodity Purchases	2,200,000
2029	Noise Study	1,900,000
2029	Baggage Handling Systems Servers Upgrade/Enhancement PT 1	1,850,000
2029	Cell Phone Lot LED Replacement	1,500,000
2029	TPA Fuel Committee Projects	1,500,000
2029	Public Safety Systems Upgrades	1,460,000
2029	O'Brien ST. & W. Spruce St Roadway Improvements	1,460,000
2029	Common Use Passenger Processing System Enhancement	1,300,000
2029	Fire system refurbishment (VDF)	1,280,000
2029	Taxiway B concrete joint and slab rehabilitation	1,230,000
2029	Tampa Airport Website Refresh	850,000
2029	Integrated Risk Management Software	700,000
2029	Maintenance and Tenant Contingency	479,909
2029	Airside A Airline and TSA Space Rehabilitation	315,000
2029	NOC Server Room A/C Replacement	270,000
2029	FY 29 TPA Building Structure Support	209,000
2029	SkyCenter One Building Contingency	100,000
2029	Concession Programming - Construction PH 1	1
2029 Total		189,473,264
Project Year	Project Title	Board Budget
2030	Airside C Boarding Bridges, PCA AHU and GPU Replacements	71,674,384
2030	Rehab Aprons A, B and C (VDF)	38,431,000
2030	Employee Surface Parking West	25,786,000
2030	Mill & Overlay Runway 18-36, Taxiways B, D, F, East Hangar Taxilanes, Tiedowns I and J, Apron, I	18,351,000
2030	Tree Trimming for Protection of R/W Surfaces (All Airports)	11,098,266
2030	Aircraft Rescue Fire Fighting alternative fuel training facility	6,310,100
2030	FY 30 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	3,759,000
2030	Remote transmitter receiver relocation	3,504,300
2030	Terminal Large Technology Refresh Phase 5	3,000,000
2030	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,870,360
2030	Structural and Pavement Rehabilitation (Placeholder?)	2,666,384
2030	FY ITS Commodity Purchases	2,200,000
2030	IDF Technology Refresh	1,807,525
2030	Baggage Handling Systems Servers Upgrade/Enhancement PT 2	1,782,420
2030	Authority-wide Petroleum Storage Systems Refurbishment	1,552,500
2030	TPA Fuel Committee Projects	1,500,000
2030	Replace ARFF Vehicle (7696 Global Striker 1500 2020)	1,402,097
2030	Replace ARFF Vehicle (7693 Striker 3000 2013)	1,361,300
2030	Common Use Passenger Processing System Enhancement	1,300,000
2030	Ramp FedEx / Emory and Taxiway K Concrete Joint and Slab Rehabilitation	1,200,425
2030	Support Facilities Fiber Replacement	1,027,000
2030	ConRAC and Roadway Wayfinding	700,000
2030	Landside shuttle central control computers replacement	682,700
2030	VDF Master Plan Update	659,281
2030	Airside C Fire System Pumps & Heads Refurbishment	539,100
2030	Maintenance and Tenant Contingency	496,706
2030	Airside A Passenger Boarding Bridges Painting	301,100
2030	Airside E Airline and TSA Space Rehabilitation	258,916
2030	FY 29 TPA Building Structure Support	216,315
2030	SkyCenter One Building Contingency	100,000
2030 Total		206,538,179

Project Year	Project Title	Board Budget
2031	Incremental Gates (Airsides B)	557,226,000
2031	Additional Parking	549,684,000
2031	Runway 1L/19R concrete pavement replacement including asphalt shoulders and blast pads replac	94,074,000
2031	Baggage Claim Expansion - Arrivals Levels Improvements	37,688,000
2031	Taxiways D, E, P, Q, R & S concrete pavement replacement	22,300,000
2031	Replace Parking Revenue Control System (PARCS) Equipment	16,296,766
2031	Employee Bus Replacement	11,514,577
2031	FY 31 Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	6,876,500
2031	Airsides C & F Restroom Refurbishment	6,348,300
2031	Parkway & Service Rd - Asphalt Pavement Rehabilitation	5,413,150
2031	Replace lighting on curbside drives	3,318,000
2031	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,970,823
2031	Main Terminal Complex Structural Envelope Restoration	2,521,437
2031	Ramp A Concrete Joint and Slab Rehabilitation	2,428,400
2031	FY ITS Commodity Purchases	2,200,000
2031	Terminal Large Technology Refresh Phase 6	1,888,300
2031	Airsides C & F Automated Exit Breach Control System	1,750,000
2031	TPA Fuel Committee Projects	1,500,000
2031	Common Use Passenger Processing System Enhancement	1,300,000
2031	Crack seal Runway 4-22, Taxiways A, C, E, Taxiways C-H and Mill & Overlay Taxiway G (TPF)	1,023,000
2031	Roof Rehabilitation and Replacements (STPG/MT)	922,600
2031	Wildlife Management Program - Ph 1	901,796
2031	Main Terminal SWE escalators replacement	563,900
2031	Walter Corporate Hangar Rehabilitation (can be part of Real Estate off-lease refurb)	549,650
2031	Maintenance and Tenant Contingency	514,090
2031	Service road from gate P6a to P3 pavement replacement	336,000
2031	Airsides C Airline and TSA Space Rehabilitation	237,537
2031	FY 29 TPA Building Structure Support	223,886
2031	Replace ARFF 6 F350 2018	220,000
2031	SkyCenter One Building Contingency	100,000
2031 Total		1,332,890,712