



Aviation Authority

Capital Improvement Program

Project Status Report

May - June 2025



Prepared by
Planning and Development
and
Capital Program Services

Capital Improvement Project Status Report

Overview

The Capital Improvement Project Status Report has been updated through June 2025 activity.

The Capital Improvement Project Status Report is organized into following categories:

- I. Projects in Planning 3
- II. Projects in Design 6
- III. Projects Undergoing Construction / Implementation 13
- IV. Projects Substantially Complete..... 25
- V. Active Projects Spreadsheet & Substantially Complete Spreadsheet.....28
- VI. Five-Year Capital Improvement Program Outlook.....37

The Capital Improvement Project Status Report consists of specific information for each project, including the project title, estimated costs, designer, contractor, airport, project description, a project update, and significant dates according to the latest schedule. The Active Projects Spreadsheet mirrors the projects listed within sections I through IV of the Capital Improvement Project Status Report and contains specific project details related to contract or agreement amounts, approved change orders or amendments, DBE or W/MBE target and achievement amounts. Projects within the Substantially Complete section will be shown for one month only.

The Authority routinely has miscellaneous small to medium size maintenance and rehabilitation construction projects with time constraints or limited competition. To provide an additional resource, a Job Order Contracting (JOC) solution utilizing a cooperative contract with the National Joint Powers Alliance has been approved by the Board through 2026.

The Substantially Complete spreadsheet will show all projects in the current fiscal year which achieved Substantial Completion. The spreadsheet provides additional information including the substantial completion date, an estimate of the final costs, and a comparison to the current budget.

The Five-Year Capital Improvement Program Outlook category consists of spreadsheets listing anticipated projects and estimated costs for the period 2026-2030. The estimated project cost includes, initial in-house planning, advertising, design development, construction, construction management, construction contract administration, permitting and miscellaneous printing, copying and distribution costs and any other components associated with completion of the work.

Schedules and budgets are updated during the course of the project. Any changes will be reflected in the next posting of the report.

Please call Dan Porter at (813) 765-3082 or e-mail dporter@Tampaairport.com if you have any questions regarding the Capital Improvement Program Status Report.

Capital Improvement Project Status Report

May-June 2025

I. Projects in Planning

#6745 21 Wildlife Management Program – Phase 1

<i>Substantial Completion:</i>	July 2025
<i>Current Budget:</i>	\$639,300
<i>Consultant:</i>	RS&H
<i>Contractor:</i>	N/A
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to deliver a multi-phase comprehensive program that will update and improve Tampa International Airport’s existing airport wildlife management program to ensure long-term compliance with FAA 14 CFR §139.337 – Wildlife Hazard Management.

Project Status: An Environmental Assessment (EA) for the Wildlife Management Program Phase 2 and North Employee Lot Expansion is being conducted as part of this project. A 2nd draft EA was submitted to FAA on May 13, 2025 addressing their comments. Additional comments were provided by the FAA, and a 3rd revision was provided to the FAA on June 19, 2025. The draft EA was sent to the regional FAA office for final review on June 24, 2025.

#7085 23 Wayfinding Touch Screen Replacement

<i>Substantial Completion:</i>	December 31, 2024
<i>Current Budget:</i>	\$294,500
<i>Consultant:</i>	22Miles, Inc.
<i>Airport:</i>	Tampa International

Project Description: The scope of this project will refresh the fifteen wayfinding signs currently in operation. It will bring a \$100,000 software content refresh that was reviewed with a wayfinding group that included Marketing, Concessions, IT, and Operations to ensure the quality, functionality, and accuracy of the new content. The current locations will also be assessed regarding retaining them, moving them, or adding any additional locations.

Project Status: This is close on rolling out as the vendor testing on the scanner is complete and the TPA team will be moving to testing. Good Maps is being considered by Operations, but we will not be holding this project up for that integration.

#7230 24 FY24 IT Capital Commodity Purchases

<i>Substantial Completion:</i>	September 30, 2025
<i>Current Budget:</i>	\$3,000,000
<i>Consultant:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The scope of the project is to procure IT equipment, software, and technology modernization to meet the needs of the Authority. The program converts previous capital improvement projects (CIP) into a phased

refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both location and in the cloud. Also, the program covers the annual CBP invoicing.

Project Status: The team continues working with Finance to clear up the remaining 160,000 encumbered. This should be cleared out and closed out this summer.

#7285 24 General Aviation Airport Hangar & Terminal Building Rehabilitation

<i>Substantial Completion:</i>	TBD
<i>Current Budget:</i>	\$2,588,900
<i>Consultant:</i>	General Aviation Capital Projects Group
<i>Airport:</i>	Tampa International, Tampa Executive, Peter O. Knight, & Plant City

Project Description: The purpose of the project is the rehabilitation of hangars and building at all three General Aviation airports, including structures, slabs, painting, metal panels, doors, electrical, and finish upgrades.

Project Status: The General Aviation Capital Projects Group will complete the work on this project. Currently on hold pending the completion of Project 6765 22.

#7385 25 GA APRON REHABILITATION – TPA FDOT FM44476-1 (\$4,346,000)

<i>Substantial Completion:</i>	January 2027
<i>Current Budget:</i>	\$13,996,000
<i>Consultant:</i>	Mead & Hunt
<i>Contractor:</i>	N/A
<i>Airport:</i>	Tampa International

Project Description: This project consists of the rehabilitation of the asphalt apron located in front of the Fixed Base Operators (FBO) at Tampa International Airport (TPA). The rehabilitation is expected to consist of milling and overlaying of asphalt surfaces on this apron.

Project Status: Approved at the September 2024 Board meeting. During this reporting period, the HCAA Board approved the selection of Mead & Hunt as the Design Consultant at the June 2025 Board Meeting. Negotiations have started and the Consultant agreement will be awarded at the September 2025 Board Meeting.

#7415 25 ANCILLARY BUILDING ROOF REHAB

<i>Substantial Completion:</i>	November 2025
<i>Current Budget:</i>	\$1,807,300
<i>Consultant:</i>	TBD
<i>Contractor:</i>	N/A
<i>Airport:</i>	Tampa International

Project Description: The project stems from a 2024 TPA-campuswide roof assessment that evaluated the conditions of over 60 Authority-owned roof areas. Of the roof areas assessed, two warranted immediate remediation efforts due to their age and condition. Airside C has roughly 8,000 SF of low slope roof areas and Airside E Gatehouse roof both have advanced states of deterioration. These roofs have reached the end of their useful life and require repair greater than typical maintenance.

Project Status: The design work order is being finalized for execution.

#7430 25 A/S E AIRLINE and TSA REHAB

Substantial Completion: August 2025
Current Budget: \$218,000
Consultant: In House
Contractor: In House Projects Team
Airport: Tampa International

Project Description: The purpose of this project is to provide a clean, well-maintained work area for Airline and TSA tenants at Airside E on the ramp level. It is envisioned that these spaces will be refurbished about every five years at each airside. Delta and Air Canada are the major airline tenants who lease space at Airside E ramp level. Combined, they lease about 24,000 square feet. The TSA leases approximately 600 square feet. The project will address all interior finishes that have fallen below the established standards.

Project Status: Schedule being developed TBD

#8410 21 TPA Real Estate Development

Substantial Completion: September 2022
Current Budget: \$250,000
Consultant: RS&H
Contractor: In-House Projects Team
Airport: Tampa International

Project Description: The purpose of this project is a multi-year project of on-call development support services, planning, preliminary engineering, design, and construction for the future commercial development of various locations.

Project Status: There is no current activity.

II. Projects in Design

#6595 19 Short Term Parking Garage Helix Lighting Replacement

<i>Substantial Completion:</i>	TBD
<i>Current Budget:</i>	\$546,600
<i>Consultant:</i>	Walker
<i>Contractor</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The scope of this project will address the existing lights in the parapet walls and ceiling on the up and down helices.

Project Status: The project was deferred for cost-cutting measures due to COVID-19 and is currently on hold.

#6910 22 LTPG Level 6 Rehabilitation & Stair Tower/Elevator Penthouse Roof Replacement

<i>Substantial Completion:</i>	July 2026
<i>Current Budget:</i>	\$3,653,700
<i>Consultant:</i>	Walker
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to rehabilitate and extend the life of the Long-Term Parking Garage. New scope elements have been added to waterproof the building envelope of the Alstom & Flagship office located on top of the LTPG which is exhibiting leaking.

Project Status: In October 2022 it was decided that because of other on-going projects in the parking garages, it would be in the best interest of the Authority to delay the bidding and construction of the project to a later date to be determined. The project was presented and approved at the 12/18/24 DC meeting for resumption. During this reporting period, the 100% design deliverables were received as scheduled. The project remains within budget and on schedule.

#7100 23 Asphalt Rehabilitation of R/W 10-28 and Replacement of Miscellaneous Concrete Slabs FDOT F.M. #436832-1 (\$739,128), #440564-1 (\$1,500,000), #440562-1 (\$118,240.72), #438713-1(\$541,367)

<i>Substantial Completion:</i>	October 26, 2025
<i>Current Budget:</i>	\$17,360,600
<i>Consultant:</i>	AECOM
<i>Contractor:</i>	Ajax Paving
<i>Airport:</i>	Tampa International

Project Description: The scope of this project is to rehabilitate asphalt pavements for Runway 10-28 and replacement of miscellaneous airfield concrete slabs throughout the airfield as well as the replacement of touchdown zone (TDZ) lights and adjustments to existing in-pavement structures. The project also includes a pavement rehabilitation study to determine the remaining life of Runway 1R-19L and Taxiway C.

Project Status: Notice to Proceed for the construction contract was provided on May 2, 2025.

#7215 24 Replace Parking Revenue Control System (PARCS) Equipment

Substantial Completion: December 21, 2026
Current Budget: 9,284,000
Consultant: Manhattan
Contractor: TBD
Airport: Tampa International

Project Description: The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

Project Status: The 90% design submittal was delivered on June 6, 2025 and the 90% design review meeting was held on June 19, 2025.

**#7240 24 ARFF 7691 2006 Oshkosh Striker Vehicle Replacement
FDOT FM448736-1 (\$500,000)**

Substantial Completion: November 1, 2025
Current Budget: \$1,761,785
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is to replace existing ARFF 90-7691 vehicle that is beyond its useful life. The Federal Aviation Administration’s Advisory Circular 150/5220-10E recommends that the airports replace all ARFF vehicles that have reached 10 years of service.

Project Status: The purchase order was approved at the February 2024 board meeting. A pre-build meeting was held in June with an anticipated delivery of July 2025.

#7310 24 Airside E Cooling Tower Refurbishment

Substantial Completion: August 31, 2025
Current Budget: \$1,728,200
Consultant: TBD
Airport: Tampa International

Project Description: The purpose of the project is to refurbish the Airside E cooling tower systems as part of a comprehensive maintenance planning process. Using reclaimed water in the cooling towers over the last 10 years has noticeably shortened the life of the equipment in the tower due to its corrosive properties. Unique features of the system have become evident over time and are contributing to the recirculation of the exhaust plume and multiple leaks within the interior water distribution piping to the tower. This occurrence has accelerated failures of various components of the cooling tower such as gearboxes, actuators, fan blade assemblies, electrical conduits, and controls/safety devices. Due to the Airside E Security Screening Checkpoint Expansion project (SSCP), a project phasing will be needed with Phase 1 noted as work that can take place inside the cooling tower while the SSCP project is complete, and Phase 2 will be all other work outside of the cooling tower. Phase 2 will begin in December 2024.

Project Status: Phase 1 work completed in February 2024 and Phase 2 Notice to proceed for design was issued in May 2024. During this reporting period, conversations with a Sourcewell contractor for the project have commenced and are currently ongoing.

#7325 25 EMERGENCY GENERATORS & DOCKING STATIONS

Substantial Completion: January 2028
Current Budget: \$5,486,000
Consultant: Michael Baker International
Contractor: TBD
Airport: Tampa International

Project Description: This project will replace the emergency generators for Airsides A & F and the Long-Term Parking Garage that have reached the end of their service life. The project will also install new docking stations at Airsides C & E to supplement the existing emergency generators.

Project Status: 30% Design Review Team Meeting held February 7, 2025.

#7340 25 ARFF DORM & RESTROOM RENOV

Substantial Completion: August 2026
Current Budget: \$1,905,300
Consultant: Michael Baker International
Contractor: N/A
Airport: Tampa International

Project Description: The ARFF Station at Tampa International Airport (TPA) was originally constructed and opened for operations in 2006. Additional space is needed to increase the total number of dorms from the current 14 to a capacity of 17. The second portion of work is to address water leaks, structural deficiencies, and deteriorated conditions in the primary men's, women's, and Captain's restrooms in the dormitory area of the building.

Project Status: The design WO was issued to the consultant in November 2024. The project is continuing in design. The 100% design submittal was received in May 2025. Bids are scheduled to be received in July 2025 with a Board Award scheduled for September 2025.

#7345 25 AIRFIELD GRADING&SAFETY IMPROV

Substantial Completion: January 2026
Current Budget: \$3,139,400
Consultant: Michael Baker
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to correct grading deficiencies within runway and taxiway safety areas to comply with FAA criteria.

Project Status: Bids for the project were submitted on May 21, 2025. The bids were evaluated and the award by the Board is expected in August 2025.

#7355 25 LTPG FIRE SUPPRESSION REFURB
FDOT FM455229-1 (\$410,000)

Substantial Completion: March 2026
Current Budget: \$820,000
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: The purpose of this project is to replace the existing fire suppression system located in the Long-Term Parking Garage (LTPG) at Tampa International Airport. The existing Fire Suppression system was installed in 1997, and the useful life expectancy of the pumps and controllers is 20 years and the pipes and fittings 30 years. This project consists of the design and construction to include removal and replacement of the existing fire pump, jockey pump, controllers, associated piping, grooved fittings, and electrical connections within the LTPG fire pump room.

Project Status: Approved at the September 2024 Board meeting. During this reporting period, the final plans were received, and the project remains within budget and on schedule. The project is currently out for solicitation.

#7360 25 RED SIDE DEPARTURES LEVEL TRAFFIC COATING

Substantial Completion: November 2026
Current Budget: \$1,683,000
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate the Red Side Departures Level Drive to extend its useful life and maintain it in a safe condition. The rehabilitation will help prevent this elevated structure from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration.

Project Status: Design scheduled to begin in mid-2025.

#7365 25 A/S A&F BAG SORT LIGHT FIXTURES REPLACEMENT

Substantial Completion: June 2026
Current Budget: \$1,230,600
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: The Airside A Bag Sort and Airside F Bag Sort facilities consist of metal halide light fixtures which have reached the end of their useful life and have been identified for replacement. The fixtures have exhibited failures consisting of overheating and shattering causing concern for personnel and equipment. The project also includes the replacement of existing florescent light fixtures that have reached the end of their useful life with LED fixtures. Other benefits to the project consist of improved facility lighting, energy efficiency and reduced replacement cycles via the proposed replacement with LED fixtures.

Project Status: Project is currently in design.

#7375 25 REAL ESTATE DEVELOPMENT

Substantial Completion: November 2026
Current Budget: \$2,668,000
Consultant: Michael Baker International
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of the project is to provide planning, design, and construction to facilitate future tenant development of properties at various locations around the airport campus. Possible improvements that may be implemented utilities modifications; pavement and building foundation demolition; pavement rehabilitation; fencing installation; and other improvements.

Project Status: Conceptual design submitted in June 2025 and 60% design is planned for September 2025.

#7435 25 ELECT VAULT STORM PROTECTION

Substantial Completion: December 2025
Current Budget: \$2,434,300
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: Due to the criticality of the east and west airfield electrical vaults, and their potential vulnerability to storm-surge and flooding impacts, TPA is working to purchase and install temporary flood barrier panels to help mitigate this risk. The flood panels we're looking at procuring would be 9-feet in height and wrap around the entirety of both electrical vaults (both within the electrical vault enclosure and outside of the AOA fence line by ARFF). In order to install these panels, the need is to construct the proper concrete and/or asphalt foundation around the vaults for the panels to secure into, as well as a modification of the AOA fence in order to connect the panels at both inside and outside the AOA area. Additionally, four sump-pumps will be installed to move the collection of any rainwater inside the barrier area, as well as waterproofing electrical conduit to prevent water from coming into the vault areas themselves. These panels would be stored relatively close to the electrical panels year-round but only need to be installed in the event of an impending storm.

Project Status: The project has moved past the bid selection/negotiation phase of this project and now have a confirmed contractor and project cost. This project is set to come up for approval at the August board meeting. The Notice to Proceed to Construction is set for September 2025, which is also when we expect to receive some FAA AIP funding for this project.

**#8500 23 Airside D Development Program
FDOT F.M. 438753-1 (\$82,762,391)**

Substantial Completion: January 2028
Current Budget: \$787,384,000
Design-Builder: Hensel Phelps/HNTB/Gensler
Airport: Tampa International

Project Description: The scope of this project is to construct a new 16 gate Airside, hydrant fueling system, and guideway with shuttle connection to the Main Terminal Shuttle D station.

Project Status: Bidding was completed for ITB-1 (Apron and Fueling), ITB-2 (Passenger Boarding Bridges), ITB-3 (Guideway Structure), and the ITB-1 contract was awarded at the June Board Meeting. The Airside D 60% Design was delivered by the schedule.

#8505 23 Wildlife Management Program – Phase 2

Substantial Completion: September 4, 2026
Current Budget: \$20,898,856
Consultant: Mead & Hunt
Airport: Tampa International

Project Description: The scope of this project consists of environmental permitting and the removal of wildlife habitat within the TPA Aircraft Operations Area to reduce the potential for wildlife hazards to aircraft.

Project Status: Work continues on permitting wetlands. Efforts are also underway to permit a site in southeast Hillsborough County for the relocation of Gopher Tortoises to Hillsborough County land. Coordination meetings with Hillsborough County and Permitting Agencies continue.

#8510 23 North Employee Parking Lot Expansion

Substantial Completion: September 4, 2026
Current Budget: \$8,675,000
Consultant: Mead & Hunt
Airport: Tampa International

Project Description: The scope of this project consists of the expansion of the north employee parking lot to accommodate future airport growth projections and the rehabilitation of the existing parking lot pavement with a sealcoat.

Project Status: Work continues on permitting wetlands.

#8515 24 Westside Checked Baggage Screening System Relocation and Upgrades (Design Only)

Substantial Completion: August 24, 2028
Current Budget: \$11,330,300
Consultant: HP/HNTB
Airport: Tampa International

Project Description: The purpose of the project is to replace and upgrade the checked baggage screening system within the main terminal supporting the Westside Airsides (D, E, and F)

Project Status: Approved at the May 23, 2024, DC meeting, however, the construction funding on Part 2 will be added to the FY26 budget given the value of the scope of work. A study was performed to evaluate additional potential design options in conjunction with the Airside D Development program. The designer's report was submitted by the schedule, and the options are currently being evaluated.

#8525 25 Airside E Roof Replacement
FDOT F.M. #452901-1 (\$2,500,000)

<i>Substantial Completion:</i>	October 8, 2027
<i>Current Budget:</i>	\$30,334,900
<i>Design-Builder:</i>	HC Beck
<i>Airport:</i>	Tampa International

Project Description: This project provides for the replacement of the roof system at Airside E. It will include replacement of the standing seam metal and low sloped roof systems, gutters, and all the other ancillary roof accessories required to ensure a watertight structure.

Project Status: The Part 1 agreement was awarded at the December 2024 Board. The 60% design submittal was received in June 2025 and the 90% design submittal is scheduled to July 2025.

III. Projects Undergoing Construction/Implementation

#6765 22 General Aviation Facilities Rehabilitation

<i>Substantial Completion:</i>	April 2026
<i>Current Budget:</i>	\$3,922,154
<i>Consultant:</i>	General Aviation Capital Projects Group
<i>Contractor:</i>	N/A
<i>Airport:</i>	Peter O. Knight (TPF), Tampa Executive (VDF), & Plant City (PCM)

Project Description: The purpose of this project is to extend the useful life of various hangars and facilities at all three General Aviation (GA) airports exhibiting signs of deterioration which warrant rehabilitation. This will continue to maintain the high standard of facilities provided by the Authority to its tenants.

Project Status: The General Aviation Capital Projects Group began work on this Project in January 2025. The team has completed Hangar 5300 at Tampa Executive Airport and is currently working on the rehabilitation of the Administration Building 2800 at Peter O. Knight Airport.

#6800 22 Replace Airfield Perimeter Fence

**FDOT F.M. #448841-1 (1,000,000), AIP 03-12-0078-079-2023 (\$4,228,956)
AIP 03-12-0078-080-2023 (\$5,200,000)**

<i>Substantial Completion:</i>	June 2025
<i>Current Budget:</i>	\$12,253,500
<i>Consultant:</i>	C&S Engineers, Inc.
<i>Contractor:</i>	Fence Builders Inc.
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is the replacement of the existing airfield perimeter fence with new fence including wildlife exclusion barriers and access control upgrades.

Project Status: The contractor completed all fence and access control related work items. A Final Change Order and letter of Substantial Completion are forthcoming.

#6860 21 Airside Guideways & Bridges Rehabilitation

<i>Substantial Completion:</i>	November 2023
<i>Current Budget:</i>	\$2,586,500
<i>Consultant:</i>	Walker Consultants
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to rehabilitate each of the four Airside guideways, the Taxiway B bridge, and a Service Road bridge to extend the service life.

Project Status: Contract work was substantially completed on November 2, 2023 A final CO has been executed, and the GC is currently providing the remaining documentation of the closeout package.

#6875 21 Employee Bus Replacement**AIP 03-12-0078-83-2023 (\$2,015,850), AIP 03-12-0078-073-2021 (\$3,752,308)**

Substantial Completion: November 2024
Current Budget: \$8,324,600
Consultant: RS&H
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to replace the employee bus fleet for the service user of the North Employee Lot. It will be a mix of leased diesel buses (O&M) along with the purchase of four electric buses. FAA has advised that additional funding will be available for the purchase of three more buses and one additional charger.

Project Status: Approval of FAA grant funding was received on September 11, 2023. The project will go to the Board for contract approval in October 2023. Procurement of the three additional buses, one charging station, and one dispenser was approved at the October 2023 Board meeting. During this reporting period, a purchase order was issued to MJM Electric for the installation of the additional bus charging cabinet and dispenser work. The Notice to Proceed was issued in January 2025 and the project was Substantially Complete on 27-Feb-2025. The three additional buses are still in production and are anticipated for July 2025 delivery date.

#6971 24 Main Terminal LED Upgrade Phase 2

Substantial Completion: April 30, 2025
Current Budget: \$2,208,200
Consultant: RS&H
Airport: Tampa International

Project Description: The scope of the project will replace two of the 12-year-old LED signs on the walls going to the escalator from the Transfer level to the Baggage level, as well as all supporting power, data cabling network equipment, content support hardware and any other LED location the Authority requires LED signage.

Project Status: It is anticipated to close this project by the end of the fiscal year, with \$246,000 encumbered prior to closing.

#6975 24 Baggage Handling System Upgrade and Enhancement Phase 2**FDOT FM#438711-1 (\$1,089,150)**

Substantial Completion: March 26, 2025
Current Budget: \$2,950,000
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is the first phase of replacing end-of-life equipment for the Baggage Handling System and implementing any needed upgrades or enhancements to the supporting software.

Project Status: Approved at the September 2023 Board meeting.

Project Status: Replacement servers have been installed and configured, and the old ones decommissioned. Obtained additional software for monitoring the BHS system along with security tooling. A replacement storage array for the BHS servers has been obtained and installed. The team is currently working with vendors on migration of existing data.

#6990 23 Public Safety Alert System
FDOT F.M. 448737-1 (\$910,000)

Substantial Completion: May 2025
Current Budget: \$1,700,000
Consultant: RS&H
Airport: Tampa International

Project Description: The scope of the project will enhance public safety by implementing an alert system for indoor areas of Tampa International Airport. The solution will enable the Authority's Police department to identify and rapidly respond to threats, allowing them to ensure public safety more efficiently.

Project Status: Completed the installation of all conduit, cable, sensors and receivers in all locations except for the Red VCB, which will be installed after the facility has opened. Starting to bring the sensors online and began initial discussions on the testing and commissioning procedure.

#7065 23 Replace Automatic Doors

Substantial Completion: June 5, 2025
Current Budget: \$2,052,900
Consultant: RS&H
Airport: Tampa International

Project Description: The scope of this project is to replace the automatic doors serving the Main Terminal and parking garage penthouses that have reached the end of lifecycle.

Project Status: Project under contract with Rycon. The project has encountered delays. Currently, the Contractor continues to work on the door's replacement of Long-Term Parking Garage Level 8 and then proceeding with Short Term Parking Garage.

#7120 23 Short Term Parking Garage Level 4 and Entry/Exit Ramps Rehabilitation

Substantial Completion: December 16, 2025
Current Budget: \$4,465,700
Consultant: Walker Consultants
Airport: Tampa International

Project Description: The scope of this project consists of rehabilitation to Level 4 and the Entry and Exit ramps into and out of the Short-Term Parking Garage.

Project Status: Completed rehabilitation of the STPG exit ramps, which included spall repairs, crack sealing, new expansion joints and new traffic coating. Continued rehab in the Yeager and Sikorsky Cores on Level 4 of the STPG.

#7125 23 Long Term Garage Switchgear Replacement

Substantial Completion: July 13, 2025
Current Budget: 2,836,100
Consultant: RS&H/TLC
Airport: Tampa International

Project Description: The scope of this project is to replace the obsolete mechanical breakers and obsolete automatic emergency generator switches serving the Long-Term Parking Garage.

Project Status: Completed the installation of the new automatic transfer switches and new circuit breakers. Began integrating the new switchgear metering system.

#7165 23 Integrated Risk Management (IMR) Software

Substantial Completion: October 4, 2024
Current Budget: \$555,200
Consultant: Vertosoft LLC
Airport: Tampa International

Project Description: The scope of this project is to identify and implement an Integrated Risk Management software package. This will allow various risk areas to communicate more effectively and share risk information to reduce risks and improve controls, security, and compliance.

Project Status: The contract was approved and awarded at the June 1, 2023, Board Meeting. The Purchase Order was issued on June 30, 2023. Diligent was selected as the solution provider, and Phase 1 implementation is underway with Audit module being configured. Cyber will follow; Phases 2 and 3 will be scheduled as Phase 1 work nears completion. The project remains on budget. A schedule re-baseline is expected at a future DC meeting to address additional scope.

**#7210 24 Apron C, Taxiway C and F, and Runway 18-36 Rehabilitation
FDOT F.M. #444479-1 (\$2,606,360), AIP 03-12-0097-41-2024 (\$813,117)
AIP 03-12-0097-42-2024 (\$2,450,000)**

Substantial Completion: August 9, 2025
Current Budget: \$13,718,000
Consultant: AVCON
Airport: Tampa Executive

Project Description: The scope of the project is the rehabilitation of Apron C, Taxiway C and F, and Runway 18-36 including pavement markings, associated lights, navigational aids, guidance signs, cabling, and electrical vault equipment upgrades.

Project Status: Approved at the September 2023 Board meeting. The executed Work Order was issued to AVCON on October 1, 2023. Final plans and specifications were received by schedule. The project was put out for IFB in March, and the bids opened on May 9, 2024. Notice to procure was issued in July. Notice to Proceed was issued in October 2024. Construction began in January 2025. The project is approximately 90% complete. The project remains on budget and track for the target substantial completion date of September 2, 2025.

#7225 24 FY24 Common Use System Enhancements (CUPPS)

Substantial Completion: December 31, 2024
Current Budget: \$1,000,000
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

Project Status: This project is currently just over 99% spent and has brought forward several new airlines this year along with newly converted airside gates and ticket counters. It is anticipated that the substantial completion to be in place by the September 2025 time frame.

#7265 24 Departure Drive Rehabilitation

Substantial Completion: December 15, 2025
Current Budget: \$2,119,600
Consultant: Walker Consultants
Airport: Tampa International

Project Description: The scope of the project is to rehabilitate and waterproof enhancements of the Departure Drives. The rehabilitation will help prevent the Departure Drive from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration. The project may also include other garage or building related structural rehabilitation which may be discovered during design and/or construction phases of this project.

Project Status: Contractor currently working on rehabilitation of the STPG ramps and Level 4 of the STPG under project 7120 23. The rehab of the Blue Departure Drive is scheduled to begin mid-July.

#7270 24 Aircraft Rescue and Fire Fighting (ARFF) Station Building Envelope & HVAC Rehabilitation

Substantial Completion: May 20, 2025
Current Budget: \$1,287,100
Consultant: Michael Baker
Airport: Tampa International

Project Description: The scope of the project is to rehabilitate the ARFF Station building roof, vertical envelope, and HVAC system to extend the service life of the building.

Project Status: The project achieved Substantial Completion on May 20, 2025.

#7280 24 Tree Trimming for Protection of Runway Surfaces

Substantial Completion: September 24, 2025
Current Budget: \$4,456,100
Consultant: RS&H
Airport: Tampa International, Tampa Executive, Peter O. Knight, & Plant City

Project Description: The purpose of the project is to trim or remove trees that are obstructions in the Runway Protection Zone (RPZ), approach, primary, and transitional surfaces (surfaces) at all the Authority's airports consisting of Tampa International Airport (TPA), Tampa Executive Airport (VDF), Peter O. Knight Airport (TPF) and Plant City Airport (PCM). It is the Authority's responsibility to monitor and remove trees that become obstructions to the surfaces on airport property as well as off airport private property. This responsibility is for maintaining the utility and approach minimums for the various runways. Tree trimming was last performed in 2019 at all airports. While several areas were cleared to the ground in 2019, some areas both on and off airport property were only trimmed. This project will address those trees that have grown into the surfaces since the last project, including trees outside of the airport property.

Project Status: Approved at the September 2023 Board meeting. At the 05-Dec-24 Authority's Board meeting, the construction project was awarded to SFM Landscape Services Inc. During this reporting period, the Notice to Proceed with construction was issued on 13-Jan-25. The project schedule was updated to note the actual NTP date with substantial completion date adjusted accordingly. Project construction began mid-February 2025 and is approximately 60% complete. The Contractor is on track to meet their substantial completion date of September 24, 2025.

#7315 24 LiDAR Airport Installation and Revenue Share

Substantial Completion: December 31, 2026
Current Budget: \$5,000,000
Consultant: TBD
Airport: Tampa International

Project Description: The purpose of the project is to procure IT equipment, software, and numerous agreed upon LiDAR (Light Detection and Ranging) technology solutions between the Authority and "The Indoor Lab" company. The Authority and Indoor Lab have a negotiated long-term agreement for Tampa International to install agreed upon solutions that will then be sold by Indoor Labs to the world primarily the transportation industry and the Authority in return receives 30% of net sales as documented in the agreement. The two entities have agreed to and have installed or are planning to install 12 solutions at the Authority with numerous other solutions in the planning stages. The revenue share feature of this agreement, if successful, will allow the Authority to potentially be one of the most State of the art and efficient functioning facilities in the world.

Project Status: This project has now been accelerated as the industry interest is catching hold and the acceptance within TPA is making great strides. The smoke and fire detection test in the short-term garage was a success and will be finalizing the executive presentation to move this forward. Over height vehicles have started installation and should be completed within 90 days, the red curb expansion is currently being installed and will be live when the project opens in August. The team recently presented at the AAAE national meeting to raved reviews of our 14 airport solutions.

#7321 25 FIRE ALARM SYSTEM PH2

Substantial Completion: August 2026
Current Budget: \$1,318,000
Consultant: JCI
Contractor: JCI
Airport: Tampa International

Project Description: The project consists of the second phase of a multi-phased project to upgrade all obsolete fire alarm system components in facilities across the TPA campus. Phase 2 of the project will upgrade Airside A (Node 3), Host Terminal (Node 9) Airside F (Node 10), A Sortation Facility (Node 12), F Sortation Facility (Node 14), and the Main Terminal 71' level (Node 26). This upgrade will address all end-of-life equipment including, but not limited to, panels, power supplies, network cards, Magnet cards, associated support equipment for the ES Network, updating the workstation screens in the AOC, programing, testing, and certification of the system.

Project Status: The Project was awarded at the April 2025 board meeting and the Notice to Proceed (NTP) with construction was issued on April 25, 2025. JCI is preparing drawings and submittal packages.

#7380 25 SkyCenter Roof Replacement

Substantial Completion: June 1, 2025
Current Budget: \$5,460,700
Consultant: HC Beck
Airport: Tampa International

Project Description: The purpose of this project is to completely reroof the SkyCenter One Office Building that was damaged during Hurricane's Helene and Milton. The project includes the demolition of the existing temporary conditions.

Project Status: Completed the installation of the new roof in mid-June. Began installing new metal drip edge around the perimeter of the parapet wall. Installation of the new lightning protection system to follow. The project is on track to achieve substantial completion early August.

#7405 25 FY25 TAMPA FUEL PROJECTS

Substantial Completion: September 2025
Current Budget: \$2,556,300
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project identifies the Tampa Fuel Committee and its Agent (Menzies) FY25 Fuel Farm Projects as being necessary to bring the jet fuel storage facility up to industry standards. The FY25 projects include a new tank design budget, replacement of 40 lay flat Lids, replacement of 10 pt heads, and a conversion of tanker offloading area lights to LED. The FY25 Projects are expected to be completed by September 30, 2025.

Project Status: A formal design will be completed by the Tampa Fuel Committee's design professional for each FY25 Project. Then a contractor chosen through a competitive bidding process will perform the work for each FY25 Project, and the Tampa Fuel Committee will monitor the construction of the FY25 Projects until they are

completed. The Authority's Planning and Development Department will also monitor the work on the FY25 Projects. Construction is underway and the project is on budget.

#7410 25 FY25 ITS COMMODITY PURCHASES

Substantial Completion: September 2026
Current Budget: \$1,900,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the seventh year of this initiative, which will encompass the FY 25 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more and more of the Authority solutions

Project Status: This project is moving forward and projects like Wi-Fi 6 and flight display software upgrades are well underway. This project is currently about 80% spent and will continue to track on schedule and on budget.

#7420 25 FY25 COMMON USE SYSTEM ENHAN

Substantial Completion: March 2026
Current Budget: \$1,100,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software and technology modernization to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 50% of the Authority, ticket counters and boarding gates have been converted to Common Use over the past seven years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present and procure new technology, provide software support and the software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience

Project Status: This project has been busy this year by converting four -gates to Common Use, adding (4) bio-metric E-Gates, converting two new airlines so far, and two airlines on the self-service bag drop platform. The self-service bag drop now has Spirit, American, Frontier and Delta in production mode, with Southwest and United needed for full migration. The team is also researching the feasibility of the SSBD installation coming in from the Long-Term Parking Garage.

#7440 25 AIRCRAFT FIREFIGHTING FOAM

Substantial Completion: March 2026
Current Budget: \$1,650,000
Consultant: RS&H
Contractor: Montrose Environmental Solutions Inc.
Airport: Tampa International

Project Description: This project consists of the transition from Aqueous Film Forming Foam (AFFF) to a Fluorine-free Firefighting Foam (F3) in order to comply with Federal Aviation Administration’s (FAA) “Aircraft Firefighting Foam Transition Plan”.

Project Status: Project awarded to Monroe Environmental NTP issued for June 27, 2025. The contractor is currently working all preliminary work – submittals, schedule, etc.

#7445 25 TPA FY25 ITS SPECIAL PROJECTS

Substantial Completion: June 2025
Current Budget: \$1,000,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will provide IT equipment, software, and technology modernization to meet any unique challenges that have presented themselves to the Authority and need to be corrected. This program can address hardware, software or any other technological needs that have presented some form of risk to the Authority. This CIP will serve as the conduit for the technology team to present solutions to the Development Committee for their approval to take corrective action for the issues identified

Project Status: This project has been extremely successful in completely its objective this year and is currently waiting for funding from FY26. This project will close out on time and on budget.

#7595 25 TPA Drainage Rehabilitation

Substantial Completion: January 2026
Current Budget: \$11,750,000
Consultant: RS&H
Contractor: Kimmins Contracting, Corp.
Airport: Tampa International

Project Description: This project consists of drainage ditch rehabilitation and Air Operations Area (AOA) fence repairs necessary as a result of damage caused by Hurricanes Helene and Milton in September and October 2024, respectively. Approximately 40 total areas have been identified within both tidal and non-tidal drainage ditches. Based on the extent and nature of the damage, this project was approved for use of Emergency Procurement procedures under Authority Policy P410, Procurement.

Project Status: Notice to Proceed for May 5, 2025 issued. The Contractor continues to work on the Priority Level 1 locations. These are the locations with the greatest impact and or damage during the hurricanes. Additional areas identified during the FEMA inspection on June 9th may be added to the project scope of work. Final resolution expected from FEMA.

#8205 18 Central Utility Plant (CUP) and Loading Dock Replacement

#8900 18 Demolish Administration Building

<i>Substantial Completion:</i>	FAA Parking Lot: May 2024 CUP/ESB: October 2021 Loading Dock: October 2021 Demolish Administration Building: October 2023
<i>Current Budget:</i>	\$106,545,232
<i>Design-Builder:</i>	Hensel Phelps Construction
<i>Airport:</i>	Tampa International

Project Description: The scope of these projects is to support the expansion of the curbsides on the Red and Blue sides of the Main Terminal (Project 8230 18). The existing Administration Building and facilities housed within it must be demolished to clear the site for construction of the red curbside improvements. Demolition of the existing Administrative Building will require relocation of Authority administrative offices, constructing a new central utility plant and the reconfiguration of the FAA parking lot.

Project Status: The work to install the structural steel framing along the underside of the Arcade as well as the temporary steel on the Transfer Level for the pre-loading has been completed. The mechanical devices and shoring towers are currently being installed in preparation for the preloading of the steel to start early January 2024.

FAA Parking Lot Canopy: The final 100% design documents were received in December 2022. The JOC contractor was selected (Johnson Laux) and the purchase order was issued. Construction re-started in May 2024 after several utility conflicts were resolved. All canopy footings are poured, and the contractor finished installation of the columns. The project achieved Substantial Completion on July 30, 2024. All Closeout documents were received and the Final Application for payment is complete. Project is complete, with final payment issued in December 2024. No further updates.

#8230 18 Main Terminal Curbside Expansion

FDOT F.M. 438753-1 (\$73,531,740), 444218-1 (\$2,450,750)

<i>Substantial Completion:</i>	July 2025
<i>Current Budget:</i>	\$230,642,847
<i>Design-Builder:</i>	Hensel Phelps Construction
<i>Airport:</i>	Tampa International

Project Description: The scope of this project is to expand the Main Terminal arrivals and departures curbside lanes on both the Blue and Red Sides of the terminal and includes the construction of vertical circulation lobbies allowing direct connection to the Main Terminal Transfer Level.

Project Status: Red Side Express bridge and building foundations and columns continue being constructed. Crews have formed and poured the first section of the elevated bridge deck on the entrance end of the new Red Express drive. The next section of the elevated desk is underway. The elevator and escalator pits have been poured, and the shear walls are going vertical. Grade beams on the east end of the VCB are being formed and poured. Demo of the Tech on The Go location has been completed. Sub-contractors continue working behind the construction walls on the Transfer Level, removing old utilities and routing new systems throughout the area.

#8420 21 Airside A and C Shuttle Car and Control System Replacement**FDOT F.M. #447220-1 (\$4,416,334), #448026-1 (\$3,739,752)**

Substantial Completion: February 2025
Current Budget: \$74,889,400
Consultant: Alstom (Bombardier Technologies) & Walker
Contractor: Lavandera & Johnson Laux
Airport: Tampa International

Project Description: The purpose of this project is to replace the system wide shuttle train control system (Phase 1) and the associated eight total shuttle cars at Airsides A and C (Phase 2) in a multi-phased, multi-year approach. The purchase of the new shuttle cars was an FY22 initiative, and the budget was increased at that time.

Project Status: Final design review was complete per schedule. The design of the new shuttle cars and new signaling system is underway. Alstom continues to submit draft Contract Data Requirement List (CDRL) items for the Authority's review and comment. Lea+Elliott is assisting with the review. Assembly of the new vehicles is continuing.

The contractor (JLC) completed all work on the Shuttles at both Airside A and Airside C. The Alstom team continues to work on the signaling infrastructure. ASA & ASC Blue Shuttle was delivered in April & May 2025. Alstom continues to work on the commissioning process to go live with the first set of new shuttles in September 2025. Johnson Laux reached substantial completion on 7/3/25.

#8425 22 Main Terminal Airside D Shuttle Station**FDOT F.M. #438753-1 (\$13,542,900)**

Substantial Completion: July 2025
Current Budget: \$30,285,800
Design-Builder: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of this project is for the construction only of the Main Terminal Airside D Shuttle Station (MTSP) as part of the Main Terminal Red Curbside Expansion program.

Project Status: Construction of the platform shear wall was completed as well as the column supports on the north end. Work began setting new structural steel members for the Transfer Level extension and Shuttle Platform Station and roof. Steel decking is going down in all areas in preparation for future concrete deck pours.

#8435 22 Airside A and E Security Screening Checkpoint Expansion**FDOT F.M. #452901-1 (\$525,000)**

Substantial Completion: July, 2025
Current Budget: \$78,954,000
Design-Builder: Suffolk Construction
Airport: Tampa International

Project Description: The scope of this project is to expand the security screening checkpoint areas at both Airsides A and E to meet capacity demands.

Project Status: The checkpoints at both Airside A and Airside E are open to the public and are being utilized by the TSA to screen passengers. Phase II construction was underway in May and June of 2025. Phase II work includes

refurbishment of the old checkpoints at both airside. The installation of Automated Exit Lanes, new tile and carpet, and alterations to the Airside E NewLink spaces were underway.

#8520 24 TPA Real Estate Development

<i>Substantial Completion:</i>	September 30, 2025
<i>Current Budget:</i>	\$4,097,000
<i>Consultant:</i>	Michael Baker International
<i>Airport:</i>	Tampa International

Project Description: The purpose of the project is to improve and facilitate development of various locations at TPA, including relocations of Low-Level Windshear Alert System (LLWAS) towers, rehabilitation of roadways, and planning/modifications of utilities in the East Development Area.

Project Status: Approved at the September 2023 Board meeting. Continued coordination with the FAA concerning the potential relocation of LLWAS tower. Construction bids for the roadway improvements were received on November 14, 2024. Construction on the roadways is scheduled to begin in Spring 2025. Notice to Proceed to CWR Contracting was issued with start date of March 17, 2025. Rehabilitation of WestShore and Cayuga St. Are about 90% complete, with completion expected by July 30, 2025.

#8910 23 Airside E Shuttle Cars Replacement

<i>Substantial Completion:</i>	October 29, 2026
<i>Current Budget:</i>	\$33,982,767
<i>Manufacturer:</i>	Alstom
<i>Airport:</i>	Tampa International

Project Description: The scope of this project consists of the replacement of the four shuttle cars which run the guideway between Airside E and the Main Terminal and supporting infrastructure and systems associated with the guideway and subsystems.

Project Status: Construction NTP issued 3/10/25. Canopies have been installed via a separate PO. Johnson Laux has mobilized and started demo of the Blue side running surface. Project is currently on schedule. Alstom has completed the removal of the power rail in preparation of demo. Johnson Laux has completed the demo and replacement of the running surfaces allowing Alstom the ability to reinstall the new power rail.

IV. Projects Substantially Complete

#7185 23 GA Security Improvements

FDOT F.M. #452904-1 (\$525,000)

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	May 11, 2025	May 9, 2025
<i>Board Approved Budget:</i>	\$6,455,000	
<i>Re-Baseline Budget:</i>	\$4,978,200	\$4,978,200
<i>Design Amendments:</i>	N/A	N/A
<i>Design D/W/MBE:</i>	25.6%	25.6%
<i>Change Orders:</i>	0	0
<i>Construction D/W/MBE:</i>	11%	12.07%
<i>Consultant:</i>	AVCON	
<i>Contractor:</i>	Rycon	
<i>Airport:</i>	Tampa Executive, Peter O. Knight, & Plant City	

Project Description: The scope of this project is to improve security at all three general aviation airports through the installation of access control and camera systems and improvements to existing gates and fences.

Project Performance: The consultant selection and design phase of the project proceeded according to the project schedule and within budget. At the time of bidding, only one bid proposal was received for construction and the price was over budget. Authority staff were able to negotiate a revised price with the sole bidder that minimized the overage. Following the contract award and issuance of the notice-to-proceed, the contractor performed well, and construction proceeded according to schedule. The in-house costs have tracked under budget as a result of the smooth flow of the project without any significant issues or challenges. This has also resulted in limited use of the owner's allowance and contingency funds.

#7070 23 East Baggage System PLC Replacement

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	April 1, 2025	August 1, 2025
<i>Board Approved Budget:</i>	\$587,300	
<i>Re-Baseline Budget:</i>	\$587,300	\$350,748
<i>Design Amendments:</i>	N/A	N/A
<i>Design D/W/MBE:</i>	N/A	N/A
<i>Change Orders:</i>	N/A	N/A
<i>Construction D/W/MBE:</i>	N/A	
<i>Consultant:</i>		
<i>Contractor:</i>	In-house	
<i>Airport:</i>	Tampa International	

Project Description: The scope of this project is to replace obsolete automation control hardware for the Landside, Airside A, and Airside C baggage sortation systems.

Project Performance: This project updated the BHS control systems for the A and C sortation systems replacing the obsolete equipment and improved system redundancy. The landside equipment originally in the scope was deferred due to the expected removal of the equipment as part of planned upgrades for the AS D project. All the equipment removed was saved to support the remaining BHS controls equipment that has not been updated.

#7330 25 A/S A COOLING TOWER ELECTRICAL

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	January 31, 2025	May 19, 2025
<i>Board Approved Budget:</i>	\$734,000	
<i>Re-Baseline Budget:</i>	\$598,200	\$598,200
<i>Design Amendments:</i>	N/A	N/A
<i>Design D/W/MBE:</i>	9.3%	19.58%
<i>Change Orders:</i>	0	0
<i>Construction D/W/MBE:</i>	0%	0%
<i>Consultant:</i>	RS&H	
<i>Contractor:</i>	Johnson Laux	
<i>Airport:</i>	Tampa International	

Project Description: The purpose of this project is to replace the corroded electrical conduit that feeds the pumps, fan motors and controls to the Airside A cooling towers. The conduits are extremely corroded where wiring is exposed and to the point that failure of the conductors is likely and will become a safety hazard if not corrected.

Project Performance: To expedite the design and solicitation process for this critical project, the Authority opted to utilize the Job Order Contract (JOC) with Johnson Laux. This decision proved advantageous for the Authority, as it allowed the JOC contractor to contribute to the design, schedule, and cost management, ensuring that the project stayed within budget. Following the contract award and issuance of the notice-to-proceed, the contractor performed effectively, and construction progressed on schedule. In-house costs have remained under budget due to the seamless execution of the project, with no significant issues encountered. As a result, the Authority has made minimal use of the owner's allowance and contingency funds.

#7130 23 Chiller System Replacement Toll Plaza

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	January 3, 2025	May 30, 2025
<i>Board Approved Budget:</i>	\$636,400	
<i>Re-Baseline Budget:</i>	\$1,164,000	\$1,164,000
<i>Design Amendments:</i>	N/A	N/A
<i>Design D/W/MBE:</i>	14.3%	16.45%
<i>Change Orders:</i>		1
<i>Construction D/W/MBE:</i>	24.7%	26.7%
<i>Consultant:</i>	RS&H	
<i>Contractor:</i>	Air Mechanical	
<i>Airport:</i>	Tampa International	

Project Description: The scope of this project is the replacement of the air-cooled chiller system serving the Toll Plaza with chilled water service extended from the mechanical room on level 3 of the long-term parking garage.

Project Performance: The Authority selected a consultant and adjusted the design phase of the project to implement an alternative scope. Instead of replacing the two chillers in-kind, the project connected the Toll Plaza HVAC system to the existing chilled water line at the Main Terminal, effectively achieving the same goal. During the bidding process, four proposals were received; however, the lowest bid exceeded the estimated budget. Authority staff reviewed the scope and costs, presenting a cost-benefit analysis, and ultimately decided to proceed with the chilled

water line option despite the higher cost. Following the contract award and issuance of the notice-to-proceed, the contractor performed well, and construction progressed according to schedule. Some additional scope items were added to the contract, extending the scheduled completion date to May 30, 2025. In-house costs remained under budget, with no significant issues encountered, resulting in limited use of the owner's allowance and contingency funds.

#7320 24 Fire Alarm System Upgrades Phase 1

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	June 28, 2025	June 9, 2025
<i>Board Approved Budget:</i>	\$1,737,200	
<i>Re-Baseline Budget:</i>	\$1,789,400	\$1,789,400
<i>Design Amendments:</i>	N/A	N/A
<i>Design D/W/MBE:</i>	14.3%	16.45%
<i>Change Orders:</i>		1
<i>Construction D/W/MBE:</i>	24.7%	26.7%
<i>Contractor:</i>	Johnson Controls	
<i>Airport:</i>	Tampa International	

Project Description: The purpose of the project is the first phase of a multi-phased project to upgrade all obsolete fire alarm system components in facilities across the TPA campus. Due to continued manufacturing and supply chain issues affecting electronic components, Johnson Controls Inc., Fire Protection Division (JCI-FP) has recently announced to their customers that a significant number of devices comprising their legacy (Simplex) fire alarm systems will no longer be manufactured. This condition affects the Main Terminal, parking garages (except RCC), all airside, and some peripheral facilities such as the CRDC.

Project Performance: The project was carried out through a Sourcewell contract with Johnson Controls Inc. (JCI). Negotiations were successful, and the final Sourcewell proposal remained within budget. The Authority also engaged P&D to assist with design and construction administration, ensuring smooth project execution. After the contract award and issuance of the notice-to-proceed, the contractor performed well, and construction progressed on schedule. In-house costs remained under budget due to the seamless flow of the project, with no significant issues encountered. As a result, there was limited use of the owner's allowance and contingency funds.

ACTIVE PROJECTS MAY-JUNE 2025																				
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date							
Projects in Planning																				
6745 21	Wildlife Management Program - Phase 1																			
	Design	Aptim (note 3)			308,976	0	0	0	308,976	308,976	100.0%	10.0%	21.0%							
	Design	RS&H (note 1)			255,162	35,806	0	0	290,968	202,857	0.0%	12.0%	8.3%							
	Other (In House/Misc)				32,816	0	0	0	32,816	32,816	100.0%									
	Total Project Costs/Budget Approved		639,300	639,300	596,954	35,806	0	0	632,760	544,649	86.1%									
7085 23	Wayfinding Touch Screen Replacement																			
	Design				0	0	0	0	0	0	0.0%									
	Construction	AVI-SPL LLC			262,134	0	0	0	262,134	239,109	91.2%									
	Other (In House/Misc)				0	0	0	0	0	0	0.0%									
	Total Project Costs/Budget Approved		294,500	294,500	262,134	0	0	0	262,134	239,109	91.2%									
7230 24	FY24 IT Capital Commodity Purchases																			
	Design	RS&H (note 1)			10,039	0	0	0	10,039	10,039	100.0%	12.0%	8.3%							
	Construction	Communications Installations			328,760	0	0	0	328,760	328,760	100.0%									
	Construction	Convergint Tech			1,114,476	0	0	0	1,114,476	1,114,476	100.0%									
	Construction	Dell Marketing			50,734	0	0	0	50,734	50,734	100.0%									
	Construction	Presidio Networked			499,739	0	0	0	499,739	476,641	95.4%									
	Construction	AVI-SPL LLC			589,226	0	0	0	589,226	548,490	93.1%									
	Construction	GuidePoint Security			26,223	0	0	0	26,223	26,223	100.0%									
	Construction	US Customs			12,644	0	0	0	12,644	12,644	100.0%									
	Construction	Word Systems			22,597	0	0	0	22,597	22,597	100.0%									
	Construction	QUISITIVE LTD			60,000	0	0	0	60,000	41,273	68.8%									
	Construction	AW DATA			54,401	0	0	0	54,401	54,401	100.0%									
	Construction	Zetron INC			92,373	0	0	0	92,373	92,373	100.0%									
	Other (In House/Misc)				143,572	0	0	0	143,572	143,572	100.0%									
	Total Project Costs/Budget Approved		1,900,000	3,000,000	3,004,784	0	0	0	3,004,784	2,922,222	97.3%									
7285 24	General Aviation Airport Hangar & Terminal Building Rehabilitation																			
	Design	Jacobs (Note 2)			3,969	0	0	0	3,969	3,969	100.0%	13.0%	7.0%							
	Design	RS&H (note 1)			32,035	0	0	0	32,035	21,935	68.5%	12.0%	8.3%							
	Other (In House/Misc)				12,927	0	0	0	12,927	12,927	100.0%									
	Total Project Costs/Budget Approved		2,588,900	2,588,900	48,931	0	0	0	48,931	38,831	79.4%									
7385 25	GA Apron Rehabilitation-TPA																			
	Design	RS&H (note 1)			6,550	0	0	0	6,550	6,550	100.0%									
	Design	Jacobs (Note 2)			2,429	0	0	0	2,429	2,429	100.0%									
	Other (In House/Misc)				36,928	0	0	0	36,928	36,928	100.0%									
	Total Project Costs/Budget Approved		13,996,000	13,996,000	45,907	0	0	0	45,907	45,907	100.0%									
7415 25	Ancillary Building Roof Rehab																			
	Design	Walker			279,590	0	0		279,590	95,058	34.0%									
	Design	Jacobs (Note 2)			13,012				13,012	13,012										
	Other (In House/Misc)				19,242	0	0		19,242	19,242	100.0%									
	Total Project Costs/Budget Approved		1,858,000	1,807,300	311,845	0	0	0	311,845	127,313	40.8%									
7430 25	A/S E Airline & TSA Rehab																			
	Design				24,601	0	0	0	24,601	0	0.0%									
	Other (In House/Misc)				16,273	0	0	0	16,273	16,273	100.0%									
	Total Project Costs/Budget Approved		218,000	218,000	40,873	0	0	0	40,873	16,273	39.8%									
8410 21	TPA Real Estate Development																			
	Design	RS&H (note 1)			38,101	0	0	0	38,101	38,101	100.0%	12.0%	8.3%							
	Construction	Federal Aviation Administration			33,187	0	0	0	33,187	33,187	100.0%									
	Other (In House/Misc)				32,152	0	0	0	32,152	32,152	100.0%									
	Total Project Costs/Budget Approved		250,000	250,000	103,440	0	0	0	103,440	103,440	100.0%									
Sub-Total Planning Master Plan Projects		\$	-	\$	-	\$	-	\$	-	\$	-	0.00%								
Sub-Total Planning Non-Master Plan Projects		\$	21,744,700	\$	22,794,000	8	\$	4,414,868	\$	35,806	\$	-	\$	-	\$	4,450,674	\$	4,037,744	90.72%	
Total Planning		\$	21,744,700	\$	22,794,000	\$	8	\$	4,414,868	\$	35,806	\$	-	\$	-	\$	4,450,674	\$	4,037,744	90.72%
Projects in Design																				
6595 19	Short Term Parking Garage - Helix Lighting Replacement																			
	Design	RS&H (note 1)			90,543	0	0	0	90,543	90,543	100.0%	12.0%	8.3%							
	Project Management	Jacobs (Note 2)			46,087	0	0	0	46,087	46,087	100.0%	10.0%	17.1%							
	Construction (Other)	MCS		Resolution No. 2019-69, 8/1/19	0	0	0	0	0	0	0.0%									
	Other (In House/Misc)				47,457	0	0	0	47,457	47,457	100.0%									
	Total Project Costs/Budget Approved		850,800	546,600	184,087	0	0	0	184,087	184,087	100.0%									
6910 22	LTPG Level 6 Rehab & Stair Tower/Elevator PH Roof Replacement																			
	Design	Walker (note 4)			315,675	0	0	0	315,675	150,608	47.7%	10.0%	8.0%							
	Design	Ricondo (note 5)			0	0	0	0	0	0	0.0%	17.0%	14.2%							
	Design	RS&H (note 1)			0	0	0	0	0	0	0.0%	12.0%	8.3%							
	Project Management	Jacobs (Note 2)			3,349	0	0	0	3,349	3,349	100.0%									
	Other (In House/Misc)				95,228	0	0	0	95,228	95,228	100.0%									
	Total Project Costs/Budget Approved		3,161,000	3,653,700	414,252	0	0	0	414,252	249,185	60.2%									
7100 23	Asphalt Rehabilitation of R/W 1R-19L & 10-28 and Replacement of Miscellaneous Concrete Slabs																			
	Design	Aecom		Resolution No. 2022-112, 11/03/2022	1,680,124	0	0	0	1,680,124	1,325,885	78.9%	16.0%	11.7%							
	Design	Michael Baker Inc.			25,958	0	0	0	25,958	25,958	100.0%	12.0%	12.9%							
	Design	RS&H (note 1)			10,313	0	0	0	10,313	10,313	100.0%	12.0%	8.3%							
	Construction	Ajax Paving			11,826,989	0	0	0	11,826,989	0	0.0%	12.0%	0.0%							
	Construction	Crisdel Group		Resolution No. 2021-23	1,643,618	0	0	0	1,643,618	1,509,689	91.9%									
	Construction	Middlesex		Resolution No. 2022-17 approved 3/3/2022	192,163	0	0	0	192,163	192,163	100.0%									
	Construction	Gosalia			588,810	0	0	0	588,810	501,043	85.1%	100.0%	100.0%							
	Project Management (Inspection)	Jacobs (Note 2)			307,189	0	0	0	307,189	307,189	100.0%	13.0%	7.0%							
	Other (In House/Misc)				303,937	0	0	0	303,937	295,437	97.2%									
	Total Project Costs/Budget Approved		11,344,000	17,360,600	16,579,101	0	0	0	16,579,101	4,167,677	25.1%									
7215 24	Replace Parking Revenue Control System (PARCS) Equipment																			
	Design	Jacobs (Note 2)			5,160	0	0	0	5,160	5,160	100.0%	13.0%	7.0%							
	Design	Manhattan			1,095,088	95,000	0	0	1,190,088	450,246	37.8%	32.0%	11.5%							
	Design	Walker			27,807	0	0	0	27,807	21,924	78.8%	10.0%	8.0%							
	Construction				0	0	0	0	0	0	0.0%									
	Project Management (Inspection)				0	0	0	0	0	0	0.0%									
	Other (In House/Misc)				135,974	0	0	0	135,974	128,368	94.4%									
	Total Project Costs/Budget Approved		9,284,000	9,284,000	1,264,028	95,000	0	0	1,359,028	605,698	44.6%									
7240 24	ARFF 7691 2006 Oshkosh Striker Vehicle Replacement																			
	Construction	Ten-8 Fire Equipment		Board Approved 2/1/24	1,741,535	0	0	0	1,741,535	1,709,493	98.2%									
	Other (In House/Misc)				6,854				6,854	6,854	100.0%									
	Total Project Costs/Budget Approved		1,550,000	1,761,785	1,748,388	0	0	0	1,748,388	1,716,346	98.2%									
7310 24	Airside E Cooling Tower Refurbishment																			
	Design	RS&H (note 1)			149,966	0	0	0	149,966	111,753	74.5%	12.0%	8.3%							

ACTIVE PROJECTS MAY-JUNE 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Build	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Design	Jacobs (Note 2)				17,469	0	0		0	17,469	100.0%	13.0%	7.0%
Construction	J. GRAY			Resolution No. 2023-101	297,403	0	0		0	297,403	100.0%		
Other (In House/Misc)					44,027	0	0		0	44,027	100.0%		
Total Project Costs/Budget Approved		1,710,000	1,728,200		508,864	0	0		0	508,864	92.5%		
7325 25	Emergency Generators & Docking Stations												
Design	Michael Baker Inc.				329,099	0	0		0	329,099	30,914	9.4%	12.0%
Design	Jacobs (Note 2)				40,331	0	0		0	40,331	21,264	52.7%	13.0%
Construction				Resolution No. 2023-101	0	0	0		0	0	0	0.0%	
Other (In House/Misc)					25,947	0	0		0	25,947	25,947	100.0%	
Total Project Costs/Budget Approved		5,686,000	5,486,000		395,377	0	0		0	395,377	78,126	19.8%	
7340 25	ARFF Dorm & Restroom Renovation												
Design	Michael Baker Inc.				236,614	11,619	0		0	248,233	116,652	47.0%	12.0%
Other (In House/Misc)					32,503	0	0		0	32,503	32,503	100.0%	12.9%
Total Project Costs/Budget Approved		1,905,300	1,905,300		269,117	11,619	0		0	280,736	149,155	53.1%	
7345 25	Airfield Grading & Safety Improvements												
Design	Michael Baker Inc.				522,876	0	0		0	522,876	352,162	67.4%	12.0%
Design					0	0	0		0	0	0	0.0%	12.9%
Construction				Resolution No. 2023-101	0	0	0		0	0	0	0.0%	
Other (In House/Misc)					72,367	0	0		0	72,367	72,367	100.0%	
Total Project Costs/Budget Approved		4,088,100	3,139,400		595,243	0	0		0	595,243	424,528	71.3%	
7355 25	LTPG Fire Suppression Refurbishment												
Design	RS&H (note 1)				67,540	0	0		0	67,540	25,206	37.3%	12.0%
Other (In House/Misc)					18,771	0	0		0	18,771	18,771	100.0%	8.3%
Total Project Costs/Budget Approved		820,000	820,000		86,311	0	0		0	86,311	43,977	51.0%	
7360 25	Red Side Departures Level Traffic Coating												
Design	Jacobs (Note 2)				16,079	0	0		0	16,079	3,294	20.5%	13.0%
Design	Walker				131,471	0	0		0	131,471	4,112	3.1%	7.0%
Construction				Resolution No. 2023-101	0	0	0		0	0	0	0.0%	
Other (In House/Misc)					1,969	0	0		0	1,969	1,969	100.0%	
Total Project Costs/Budget Approved		1,683,000	1,683,000		149,519	0	0		0	149,519	9,374	6.3%	
7365 25	A/S A&F Bag Sort Light Fixtures												
Design					87,154	0	0		0	87,154	5,232	6.0%	
Other (In House/Misc)					5,586	0	0		0	5,586	5,586	100.0%	
Total Project Costs/Budget Approved		1,230,600	1,230,600		92,740	0	0		0	92,740	10,818	11.7%	
7375 25	Real Estate Development												
Design	Jacobs (Note 2)				29,355	0	0		0	29,355	13,661	46.5%	13.0%
Design	Michael Baker Inc.				346,509	0	0		0	346,509	0	0.0%	7.0%
Construction				Resolution No. 2023-101	0	0	0		0	0	0	0.0%	
Other (In House/Misc)					0	0	0		0	0	0	0.0%	
Total Project Costs/Budget Approved		2,668,000	2,668,000		375,863	0	0		0	375,863	13,661	3.6%	
7435 25	Electrical Vault Storm Protection												
Design					0	0	0		0	0	0	0.0%	
Design	RS&H (note 1)				230,462	0	0		0	230,462	80,103	34.8%	12.0%
Other (In House/Misc)					32,494	0	0		0	32,494	32,494	100.0%	8.3%
Total Project Costs/Budget Approved		2,817,400	2,484,300		262,956	0	0		0	262,956	112,597	42.8%	
8500 23	Airside D Development Program												
Design	Jacobs (Note 2)				8,081,442	0	0		0	8,081,442	4,256,364	52.7%	13.0%
Design	RS&H (note 1)				666,084	0	0		0	666,084	514,373	77.2%	8.3%
Design	Lea + Elliot				2,505,736	0	0		0	2,505,736	347,815	13.9%	
Design	HOK				1,290	0	0		0	1,290	1,290	100.0%	12.9%
Design	Michael Baker Inc.				290,111	0	0		0	290,111	94,929	32.7%	10.0%
Design	Walker Design				20,200	0	0		0	20,200	7,555	37.4%	8.0%
Design	Ricondo (note 5)				367,864	0	0		0	367,864	250,597	68.1%	17.0%
Design-Build	Hensel Phelps Part 1			Resolution No. 2023-84, 8/3/23	71,769,757	0	0		0	71,769,757	42,649,618	59.4%	7.2%
Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	66,353,052	0	0		0	66,353,052	34,878,261	52.6%	
Construction	Hensel Phelps Part 2				91,066,666	-2,250,560	0		0	88,816,106	8,502,471	9.6%	
Construction	Crisdel Group				81,549,326	0	0		0	81,549,326	0	0.0%	
Project Management (Inspection)	Jacobs (Note 2)				3,938,562	0	0		0	3,938,562	776,415	19.7%	13.0%
ODP					470,811	0	0		0	470,811	464,657	98.7%	7.0%
Other (In House/Misc)					2,797,498	0	0		0	2,797,498	2,088,391	74.7%	
Total Project Costs/Budget Approved		787,384,000	787,384,000		329,878,398	-2,250,560	0		0	327,627,838	94,832,736	28.9%	
8505 23	Wildlife Management Program – Phase 2												
Design	RS&H (note 1)				293,506	0	0		0	293,506	239,857	81.7%	12.0%
Design	Mead & Hunt				1,572,693	29,940	0		0	1,602,633	908,157	56.7%	18.7%
Design	Aptim (note 3)				93,733	0	0		0	93,733	93,733	100.0%	20.5%
Construction					0	0	0		0	0	0	0.0%	10.0%
Construction	Mangrove Point				1,000,000	0	0		0	1,000,000	1,000,000	100.0%	21.0%
Project Management (Inspection)	Jacobs (Note 2)				6,477	0	0		0	6,477	6,477	100.0%	
Other (In House/Misc)					217,857	0	0		0	217,857	217,857	100.0%	13.0%
Total Project Costs/Budget Approved		17,767,500	20,898,900		3,184,265	29,940	0		0	3,214,206	2,466,081	76.7%	
8510 23	North Employee Parking Lot Expansion												
Design	RS&H (note 1)				5,954	0	0		0	5,954	4,147	69.6%	12.0%
Design	Mead & Hunt				1,046,595	0	0		0	1,046,595	766,170	73.2%	22.9%
Design	Michael Baker Inc.				16,053	0	0		0	16,053	16,053	100.0%	23.0%
Construction					0	0	0		0	0	0	0.0%	15.4%
Project Management (Inspection)	Jacobs (Note 2)				9,089	0	0		0	9,089	9,089	100.0%	
Other (In House/Misc)					103,948	0	0		0	103,948	103,948	100.0%	13.0%
Total Project Costs/Budget Approved		8,675,000	8,675,000		1,181,640	0	0		0	1,181,640	899,407	76.1%	
8515 24	Westside Checked Baggage Screening System Relocation and Upgrades (Design Only)												
Design	HP Design				9,548,146	963,178	963,178		0	10,511,324	4,147,036	39.5%	
Design	Jacobs (Note 2)				457,844	0	0		0	457,844	234,217	51.2%	13.0%
Construction					0	0	0		0	0	0	0.0%	7.0%
Project Management (Inspection)					1,185,380	0	0		0	1,185,380	6,133	0.5%	
Other (In House/Misc)					308,377	0	0		0	308,377	308,377	100.0%	
Total Project Costs/Budget Approved		9,840,000	11,330,300		11,499,747	963,178	963,178		0	12,462,925	4,695,763	37.7%	
8525 25	Airside E Roof Replacement												
Design	Walker				196,390	0	0		0	196,390	100,115	51.0%	10.0%
Design	RS&H (note 1)				87,409	0	0		0	87,409	10,161	11.6%	8.3%
Design	HC Beck				1,780,738	0	0		0	1,780,738	796,140	44.7%	
Design	Jacobs (Note 2)				19,771	0	0		0	19,771	19,771	100.0%	
Construction					0	0	0		0	0	0	0.0%	
Other (In House/Misc)					111,009	0	0		0	111,009	111,009	100.0%	
Total Project Costs/Budget Approved		31,500,000	30,334,900		2,195,317	0	0		0	2,195,317	1,037,195	47.2%	
Sub-Total Design Master Plan Projects		\$ 787,384,000	\$ 787,384,000		1 \$ 329,878,398	\$ (2,250,560)	\$ -	\$ -	\$ 327,627,838	\$ 94,832,736	28.95%		

ACTIVE PROJECTS MAY-JUNE 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Sub-Total Design Non-Master Plan Projects		\$ 116,580,700	\$ 124,990,585	18	\$ 40,986,816	\$ 1,099,737	\$ 963,178	\$ -	\$ 42,086,553	\$ 17,334,328	41.19%		
Total Design		\$ 903,964,700	\$ 912,374,585	19	\$ 370,865,214	\$ (1,150,823)	\$ 963,178	\$ -	\$ 369,714,391	\$ 112,167,065	30.34%		
Projects Undergoing Construction/Implementation													
6765 22	General Aviation Facilities Rehabilitation												
	Design	RS&H (note 1)			438,301	0	0	0	438,301	369,098	84.2%	12.0%	8.3%
	Design	Jacobs (Note 2)			12,961	0	0	0	12,961	12,961	100.0%	10.0%	17.1%
	Design	Slack Johnston			11,950	0	0	0	11,950	11,950	100.0%		
	Other (In House/Misc)				714,704	0	0	0	714,704	443,880	62.1%		
Total Project Costs/Budget Approved		3,997,000	3,932,500		1,177,916	0	0	0	1,177,916	837,889	71.1%		
6800 22	Replace Airfield Perimeter Fence												
	Design	RS&H (note 1)			61,120	0	0	0	61,120	57,321	93.8%	12.0%	8.3%
	Design	C&S	Resolution 2022-45, 5/5/2022		1,078,761	0	0	0	1,078,761	1,006,381	93.3%	23.8%	24.6%
	Design	Jacobs (Note 2)			65,960	0	0	0	65,960	65,960	100.0%	13.0%	7.0%
	Construction	Communications Installations			69,221	0	0	0	69,221	50,548	73.0%		
	Construction	Presidio Networked			43,989	0	0	0	43,989	43,989	100.0%		
	Construction	Convergent			188,627	0	0	0	188,627	188,627	100.0%		
	Construction	Fence Builders	Resolution 2023-51, 6/1/2023		9,714,160	23,858	0	0	9,738,017	8,772,497	90.1%	7.6%	4.0%
	Construction	Kimmins			51,750	0	0	0	51,750	0	0.0%		
	Construction	APG Electric			34,500	0	0	0	34,500	34,500	100.0%		
	Project Management (Inspection)	Jacobs (Note 2)			14,955	0	0	0	14,955	8,150	54.4%	13.0%	7.0%
	Other (In House/Misc)				925,974	0	0	0	925,974	925,974	100.0%		
Total Project Costs/Budget Approved		11,606,000	12,253,500		12,249,057	23,858	0	0	12,272,915	11,153,948	90.9%		
6860 21	Airside Guideways & Bridges Rehabilitation												
	Design	RS&H (note 1)			78,251	0	0	0	78,251	78,251	100.0%	12.0%	8.3%
	Design	Walker (note 4)			315,235	0	0	0	315,235	205,844	65.3%	10.0%	8.0%
	Design	Jacobs (Note 2)			16,346	0	0	0	16,346	16,346	100.0%	13.0%	7.0%
	Construction	Restocon	Resolution No. 2023-18, 3/2/2023		1,274,510	-71,845	-71,845	0	1,202,665	1,172,598	97.5%	15.4%	9.5%
	Construction	Civil Site	Resolution No. 2022-112, 11/03/2022		331,273	-9,209	-9,209	0	322,064	319,446	99.2%	10.5%	0%
	Project Management (Inspection)	Jacobs (Note 2)			45,774	0	0	0	45,774	45,774	100.0%	13.0%	7.0%
	Other (In House/Misc)				268,897	0	0	0	268,897	268,897	100.0%		
	Total Project Costs/Budget Approved	2,102,800	2,586,500		2,330,286	-81,054	-81,054	0	2,249,232	2,107,156	93.7%		
6875 21	Employee Bus Replacement												
	Design	Jacobs (Note 2)			4,263	0	0	0	4,263	4,263	100.0%	13.0%	7.0%
	Design	RS&H (note 1)			299,927	-14,891	0	-14,891	285,036	264,393	92.8%	12.0%	8.3%
	Design	Ricondo (note 5)			28,180	0	0	0	28,180	18,952	67.3%	17.0%	14.1%
	Construction	BYD Coach and Bus	Board Item 9/2/2021		6,194,746	0	0	0	6,194,746	3,598,546	58.1%		
	Construction	Crisdel Group	Resolutions No. 2022-34, 4/5/2022		1,213,315	10,816	10,816	0	1,224,131	1,224,131	100.0%	34.6%	36.1%
	Construction	MJM Electrical			41,329	0	0	0	41,329	37,196	90.0%		
	Project Management (Inspection)	Jacobs (Note 2)			119,454	0	0	0	119,454	67,676	56.7%	10.0%	17.1%
	Other (In House/Misc)				328,014	0	0	0	328,014	328,014	100.0%		
	Total Project Costs/Budget Approved	5,492,000	8,324,600		8,229,230	-4,074	10,816	-14,891	8,225,155	5,543,173	67.4%		
6971 24	Main Terminal LED Upgrade Phase 2												
	Design				79,912	0	0	0	79,912	72,912	91.2%		
	Construction	AVI-SPL LLC			1,862,191	0	0	0	1,862,191	1,623,092	87.2%		
	Construction	Convergent			46,853	0	0	0	46,853	46,853	100.0%		
	Construction	Communications Installations			172,846	0	0	0	172,846	172,846	100.0%		
Other (In House/Misc)					929	0	0	0	929	929	100.0%		
Total Project Costs/Budget Approved		2,567,500	2,208,200		2,162,730	0	0	0	2,162,730	1,916,631	88.6%		
6975 23	Baggage Handling System Upgrade and Enhancement												
	Design				0	0	0	0	0	0	0.0%		
	Construction	Dell Marketing			1,444,518	0	0	0	1,444,518	1,444,518	100.0%		
	Construction	Presidio Networked			979,971	0	0	0	979,971	979,971	100.0%		
	Construction	SHI International			84,719	0	0	0	84,719	84,719	100.0%		
	Construction	CDW			31,114	0	0	0	31,114	31,114	100.0%		
	Construction	Egroup			90,922	0	0	0	90,922	90,922	100.0%		
Other (In House/Misc)					74,350	0	0	0	74,350	74,350	100.0%		
Total Project Costs/Budget Approved		1,500,000	2,950,000		2,705,594	0	0	0	2,705,594	2,705,594	100.0%		
6990 23	Public Safety Alert System												
	Design				169,374	0	0	0	169,374	151,291	89.3%		
	Construction	Communications Installations			445,480	0	0	0	445,480	424,951	95.4%		
	Construction	Convergent			974,865	0	0	0	974,865	785,882	80.6%		
	Other (In House/Misc)				59,277	0	0	0	59,277	53,107	89.6%		
Total Project Costs/Budget Approved		1,592,500	1,700,000		1,648,995	0	0	0	1,648,995	1,415,230	85.8%		
7065 23	Replace Automatic Doors												
	Design	RS&H (note 1)			125,195	0	0	0	125,195	115,590	92.3%	12.0%	8.3%
	Construction	Ryon			1,795,900	7,177	0	7,177	1,803,077	70,010	3.9%	3.0%	0.0%
	Project Management (Inspection)	Jacobs (Note 2)			3,106	0	0	0	3,106	3,106	100.0%	13.0%	7.0%
	Other (In House/Misc)				76,250	0	0	0	76,250	76,250	100.0%		
Total Project Costs/Budget Approved		1,850,000	2,052,900		2,000,452	7,177	0	7,177	2,007,628	264,956	13.2%		
7120 23	Short Term Parking Garage Level 4 and Entry/Exit Ramps Rehabilitation												
	Design	Walker (note 4)			278,330	0	0	0	278,330	231,290	83.1%	10.0%	8.0%
	Design	Jacobs (Note 2)			62,858	0	0	0	62,858	62,236			
	Design	Michael Baker Inc.			125,988	0	0	0	125,988	69,417		12.0%	12.9%
	Construction	Restocon			2,379,610	0	0	0	2,379,610	720,964	30.3%	5.5%	4.2%
	Project Management (Inspection)	Jacobs (Note 2)			66,334	0	0	0	66,334	66,334	100.0%	13.0%	7.0%
	Other (In House/Misc)				65,156	0	0	0	65,156	65,156	100.0%		
Total Project Costs/Budget Approved		2,832,800	4,465,700		2,978,276	0	0	0	2,978,276	1,215,397	40.8%		
7125 23	Long Term Garage Switchgear Replacement												
	Design	RS&H (note 1)			110,918	0	0	0	110,918	101,791	91.8%	12.0%	8.3%
	Construction	APG Electric	Resolution No. 2023-111		1,101,925	0	0	0	1,101,925	225,070	20.4%		
	Construction	World Electric Supply			1,337,500	0	0	0	1,337,500	1,216,445	90.9%		
	Project Management (Inspection)	Jacobs (Note 2)			0	0	0	0	0	0	0.0%	13.0%	7.0%
	Other (In House/Misc)				89,118	0	0	0	89,118	79,663	89.4%		
Total Project Costs/Budget Approved		2,715,300	2,836,100		2,639,461	0	0	0	2,639,461	1,622,968	61.5%		
7165 23	Integrated Risk Management (IMR) Software												
	Design				0	0	0	0	0	0	0.0%		
	Construction	Vertosoft	Resolution No. 2023-60, 6/1/2023		271,349	0	0	0	271,349	203,503	75.0%		
	Other (In House/Misc)				8,477	0	0	0	8,477	8,477	100.0%		
Total Project Costs/Budget Approved		615,000	555,200		279,825	0	0	0	279,825	211,979	75.8%		
7210 24	Apron C, Taxiway C and F, and Runway 18-36 Rehabilitation												
	Design	Avcon Design			836,638	-161,870	0	0	674,768	542,803	80.4%	12.1%	14.5%
	Design	Jacobs (Note 2)			34,042	0	0	0	34,042	19,559	57.5%	13.0%	7.0%
	Construction	Ajax Paving			12,077,326	94,359	0	94,359	12,171,685	8,298,985	68.2%	9.0%	4.9%
	Project Management (Inspection)	Jacobs (Note 2)			771	0	0	0	771	771	100.0%		

ACTIVE PROJECTS MAY-JUNE 2025														
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date	
Other (In House/Misc)					284,056	0	0	0	284,056	284,056	100.0%			
Total Project Costs/Budget Approved					15,934,900	13,718,000	13,232,832	-67,511	0	94,359	13,165,321	9,146,173	69.5%	
7225 24	Common Use System Enhancements (CUPPS)													
	Design	SITA INFORMATION			124,030	0	0	0	124,030	124,030	100.0%			
	Construction	Communications Installations			142,573	0	0	0	142,573	140,369	98.5%			
	Construction	Converging Tech			162,535	0	0	0	162,535	162,535	100.0%			
	Construction	Dell Marketing			92,070	0	0	0	92,070	92,070	100.0%			
	Construction	Amadeus			25,488	0	0	0	25,488	12,208	47.9%			
	Construction	IER Inc			136,213	0	0	0	136,213	84,527	62.1%			
	Construction	Lyndan Inc.			83,514	0	0	0	83,514	83,514	100.0%			
	Construction	Vidtronix			12,950	0	0	0	12,950	12,950	100.0%			
Other (In House/Misc)					215,254	0	0	0	215,254	211,144	98.1%			
Total Project Costs/Budget Approved					1,000,000	1,000,000	994,626	0	0	0	994,626	923,346	92.8%	
7265 24	Departure Drive Rehabilitation													
	Design	Walker			197,021	0	0	0	197,021	166,144	84.3%	10.0%	8.0%	
	Design	Jacobs (Note 2)			116,239	0	0	0	116,239	99,862	85.9%	10.0%	17.1%	
	Design	RS&H (note 1)			77,246	0	0	0	77,246	53,907	69.8%	12.0%	8.3%	
	Construction	Johnson Laux Co.	Resolution No. 2023-61 6/1/23		220,078	0	0	0	220,078	3,813	1.7%			
	Construction	Restocon			1,114,942	0	0	0	1,114,942	17,081	1.5%			
Other (In House/Misc)					26,326	0	0	0	26,326	26,326	100.0%			
Total Project Costs/Budget Approved					1,695,000	2,119,600	1,751,852	0	0	0	1,751,852	367,131	21.0%	
7270 24	Aircraft Rescue and Fire Fighting (ARFF) Station Building Envelope & HVAC Rehabilitation													
	Design	Michael Baker Inc.			139,290	0	0	0	139,290	101,252	72.7%	12.0%	15.4%	
	Design	Jacobs (Note 2)			7,773	0	0	0	7,773	7,773	100.0%	10.0%	17.1%	
	Construction	All Phase General Contractors			958,593	0	0	0	958,593	690,459	72.0%	16.3%	17.3%	
Other (In House/Misc)					152,582	0	0	0	152,582	152,582	100.0%			
Total Project Costs/Budget Approved					948,700	1,287,100	1,258,238	0	0	0	1,258,238	952,067	75.7%	
7280 24	Tree Trimming for Protection of Runway Surfaces													
	Design	RS&H (note 1)			552,500	0	0	0	552,500	460,669	83.4%	12.0%	8.3%	
	Design	Jacobs (Note 2)			8,704	0	0	0	8,704	8,704	100.0%	10.0%	17.1%	
	Design	BULLFROG CREEK MITIG			600,000				600,000	556,000	92.7%			
	Construction	SFM LANDSCAPE SERVIC	Resolution No. 2023-101		2,734,040	0	0	0	2,734,040	1,466,198	53.6%	9.5%	0.0%	
	Project Management (Inspection)	Jacobs (Note 2)			41,371	0	0	0	41,371	41,371	100.0%	10.0%	17.1%	
Other (In House/Misc)					249,329	0	0	0	249,329	166,379	66.7%			
Total Project Costs/Budget Approved					5,255,800	4,456,100	4,185,943	0	0	0	4,185,943	2,699,320	64.5%	
7315 24	LIDAR Airport Installation and Revenue Share													
	Design	Indoor Lab			2,315,776	0	0	0	2,315,776	598,870	25.9%			
	Design	Presidio Networked			128,054	0	0	0	128,054	0	0.0%			
	Construction	Dell Marketing			236,473	0	0	0	236,473	236,473	100.0%			
	Construction	Converging			1,028,843	0	0	0	1,028,843	1,028,843	100.0%			
	Construction	Comco			269,188	0	0	0	269,188	136,089	50.6%			
Other (In House/Misc)					1,632	0	0	0	1,632	1,632	100.0%			
Total Project Costs/Budget Approved					5,000,000	5,000,000	3,979,966	0	0	0	3,979,966	2,001,907	50.3%	
7321 25	Fire Alarm System Upgrades Phase 2													
	Design				0	0	0	0	0	0	0.0%			
	Construction	Johnson Controls			1,129,989	0	0	0	1,129,989	210,898	18.7%			
Other (In House/Misc)					16,075	0	0	0	16,075	16,075	100.0%			
Total Project Costs/Budget Approved					1,148,400	1,318,000	1,146,064	0	0	0	1,146,064	226,973	19.8%	
7380 25	SkyCenter Roof Replacement													
	Design	HC Beck			194,997	0	0	0	194,997	72,177	37.0%	0.0%	15.0%	
	Design	Walker			50,469	0	0	0	50,469	43,736	86.7%			
	Design	Aptim (note 3)			197,074	-190,829	-190,829	0	6,245	6,245				
	Design (Misc)				82,942	0	0	0	82,942	11,383				
	Construction	HC Beck			2,042,569	1,785,023	1,785,023	0	3,827,592	2,471,240	64.6%			
	Project Management (Inspection)	Jacobs (Note 2)			26,929	0	0	0	26,929	26,929				
Other (In House/Misc)					411,738	0	0	0	411,738	304,853	74.0%			
Total Project Costs/Budget Approved					4,631,539	5,460,700	3,006,718	1,594,194	1,594,194	0	4,600,912	2,936,562	63.8%	
7405 25	FY25 Tampa Fuel Projects													
	Design				0	0	0	0	0	0	0.0%			
	Construction	Aircraft Service Int			2,556,300	0	0	0	2,556,300	285,000	11.1%			
	Project Management (Inspection)	Jacobs (Note 2)			922	0	0	0	922	922				
Other (In House/Misc)					450	0	0	0	450	450	100.0%			
Total Project Costs/Budget Approved					2,556,300	2,556,300	2,557,673	0	0	0	2,557,673	286,373	11.2%	
7410 25	FY25 ITS Commodity Purchases													
	Design	SHI International			17,673	0	0	0	17,673	17,673	100.0%			
	Design	Comco			1,018,496	0	0	0	1,018,496	96,198	9.4%			
	Design	Presidio Networked			367,537	0	0	0	367,537	338,087	92.0%			
	Design	IER			13,763	0	0	0	13,763	6,882	50.0%			
	Design	CXTEC INC			9,047	0	0	0	9,047	9,047	100.0%			
	Design	SPECIALIZED PRODUCTI			29,825	0	0	0	29,825	14,950	50.1%			
	Design	Dell Marketing			70,312	0	0	0	70,312	70,312	100.0%			
	Design	Converging			82,775	0	0	0	82,775	82,775	100.0%			
	Design	AVI-SPL LLC			178,684	0	0	0	178,684	125,499	70.2%			
Other (In House/Misc)					0	0	0	0	0	0	0.0%			
Total Project Costs/Budget Approved					1,900,000	1,900,000	1,788,112	0	0	0	1,788,112	761,423	42.6%	
7420 25	FY25 Common Use System Enhancements													
	Design	AVI SPL			386,617	0	0	0	386,617	326,804	84.5%			
	Design	Dell Marketing			101,363	0	0	0	101,363	101,363	100.0%			
	Design	Converging			40,571	0	0	0	40,571	35,507	87.5%			
	Design	SHI International			28,856	0	0	0	28,856	28,856	100.0%			
	Design	Comco			287,696	0	0	0	287,696	219,906	76.4%			
	Design	Amadeus			10,056	0	0	0	10,056	0	0.0%			
	Design	Lydan Inc			15,200	0	0	0	15,200	15,200	100.0%			
	Design	IER Inc			134,916	0	0	0	134,916	52,404	38.8%			
	Design	Johnson Controls			23,012	0	0	0	23,012	0	0.0%			
	Design	SITA Information net			36,992	0	0	0	36,992	0	0.0%			
Other (In House/Misc)					766	0	0	0	766	766	100.0%			
Total Project Costs/Budget Approved					1,100,000	1,100,000	1,066,045	0	0	0	1,066,045	780,806	73.2%	
7440 25	Aircraft Firefighting Foam													
	Design	RS&H (note 1)			175,589	0	0	0	175,589	19,991	11.4%	12.0%	8.3%	
	Construction	Montrose Environmental			914,454				914,454	0				
	Project Management (Inspection)	Jacobs (Note 2)			0	0	0	0	0	0	0.0%	10.0%	17.1%	
Other (In House/Misc)					28,284	0	0	0	28,284	28,284	100.0%			
Total Project Costs/Budget Approved					1,650,000	1,650,000	1,118,327	0	0	0	1,118,327	48,275	4.3%	
7445 25	TPA FY25 ITS Special Projects													

ACTIVE PROJECTS MAY-JUNE 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Build	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Design	Converjint				880,276	0	0	0	880,276	800,631	91.0%		
Design					0	0	0	0	0	0	0.0%		
Other (In House/Misc)					11,872	0	0	0	11,872	11,872	100.0%		
Total Project Costs/Budget Approved		1,000,000	1,000,000		892,148	0	0	0	892,148	812,503	91.1%		
7595 25	TPA Drainage Rehabilitation												
Design					436,983	0	0	0	436,983	245,092	56.1%		
Construction	Kimmins				10,102,522	0	0	0	10,102,522	161,657	1.6%	8.0%	0.0%
Other (In House/Misc)					23,729	0	1	0	23,729	23,729	100.0%		
Total Project Costs/Budget Approved		10,546,191	11,750,000		10,563,234	0	1	0	10,563,234	430,477	4.1%		
8200 18	FAA Parking Lot, Energy Plant and Loading Dock Replacement , Demolish Administration Building (TPA)												
8205 18	Design	Hensel Phelps		Resolution No. 2018-57, 6/7/18	6,860,393	0	0	0	6,860,393	6,860,393	100.0%	16.8%	16.2%
8900 18	Design	Jacobs (Note 2)			2,023,243	0	0	0	2,023,243	2,023,243	100.0%	10.0%	17.1%
	Design	RS&H (note 1)			2,326	0	0	0	2,326	2,326	100.0%	12.0%	8.3%
	Design	Walker (note 4)			123,429	0	0	0	123,429	122,123	98.9%	10.0%	8.0%
	Construction	Hensel Phelps			82,395,531	-7,624,136	-7,624,136	0	74,771,395	74,611,331	99.8%		
	Construction	Johnson-Laux		JOC Contract Resolution No.2021-35, 5/6/2021	919,867	0	0	0	919,867	919,867	100.0%	3.5%	4.4%
	Construction (ODP)				12,449,782	0	0	0	12,449,782	12,449,782	100.0%		
	Project Management (Inspection)	Jacobs (Note 2)			3,697,054	0	0	0	3,697,054	3,697,054	100.0%	10.0%	17.1%
Other (In House/Misc)					5,780,960	0	0	0	5,780,960	5,780,860	100.0%		
Total Project Costs/Budget Approved		119,896,000	106,545,232		114,252,585	-7,624,136	-7,624,136	0	106,628,450	106,466,979	99.8%		
8230 18	Main Terminal Curbside Expansion (TPA)												
	Design	Hensel Phelps		Resolution No. 2018-57, 6/7/18	17,864,576	3,991,337	0	3,991,337	21,855,913	21,855,913	100.0%	16.8%	16.2%
	Design	Jacobs (Note 2)			2,884,173	0	0	0	2,884,173	2,787,830	96.7%	13.0%	7.0%
	Design	RS&H (note 1)			544,546	0	0	0	544,546	463,596	85.1%	12.0%	8.3%
	Design	Stantec		Resolution No. 2013-48, 5/2/2013	324,722	0	0	0	324,722	324,722	100.0%	15.3%	10.9%
	Design (Other)				187,700	0	0	0	187,700	177,031	94.3%		
	Construction	Hensel Phelps		Resolution 2021-175, 12/2/2021	88,045,233	87,944,824	-17,857,148	105,801,973	175,990,058	160,020,592	90.9%	8.8%	17.6%
	Construction	Johnson Laux Co.		JOC Contract Resolution No.2021-35, 5/6/2021	711,276	0	0	0	711,276	711,276	100.0%	10.0%	41.7%
	Construction	D&M		Resolution 2019-134, 12/5/2019	85,000	4,635	4,635	0	89,635	89,635	100.0%	42.1%	55.8%
	Construction	Rycon			89,500	0	0	0	89,500	8,503	9.5%		
	Construction (ODP)				16,133,781	0	0	0	16,133,781	14,355,688	89.0%		
	Project Management (Inspection)	Jacobs (Note 2)			4,963,730	0	0	0	4,963,730	4,284,489	86.3%	13.0%	7.0%
Other (In House/Misc)					7,194,942	0	0	0	7,194,942	5,997,648	83.4%		
Total Project Costs/Budget Approved		183,829,000	230,642,847		139,029,180	91,940,797	-17,852,513	109,793,310	230,969,976	211,076,921	91.4%		
8420 21	Airside A and C Shuttle Car and Control System Replacement												
	Design	Walker (note 4)			666,189	0	0	0	666,189	599,595	90.0%	10.0%	8.0%
	Design	Lea + Elliot			1,132,452	-338,602	0	0	793,850	430,566	54.2%		
	Construction	Alstom (Bombardier) (Phase 1)		Resolution No.2020-266 approve 10/1/2020	13,018,834	-318,271	-318,271	0	12,700,563	12,700,563	100.0%		
	Construction	Alstom (Bombardier) (Phase 2)		Resolution No. 2021-163, 11/4/2021	50,990,858	0	0	0	50,990,858	46,832,550	91.8%		
	Construction	Johnson-Laux		JOC Contract Resolution No.2021-35 approved 5/6/2021	5,328,607	1,088,153	0	0	6,416,760	5,661,238	88.2%	2.0%	2.0%
	Project Management (Inspection)	Jacobs (Note 2)			616,572	0	0	0	616,572	616,572	100.0%	13.0%	7.0%
Other (In House/Misc)					1,712,567	0	0	0	1,712,567	1,632,369	95.3%		
Total Project Costs/Budget Approved		74,092,700	74,389,400		73,466,079	431,280	-318,271	0	73,897,359	68,473,453	92.7%		
8425 22	Main Terminal Airside D Shuttle Station - Construction												
	Design	Jacobs (Note 2)			178,157	0	0	0	178,157	167,599	94.1%	10.0%	15.8%
	Construction	Hensel Phelps		Resolution No. 2021-175 Supp Contract Part D	26,985,228	-7,111,686	-7,111,686	0	19,873,542	16,617,743	83.6%	8.8%	17.6%
	Construction (ODP)				4,677,131	0	0	0	4,677,131	4,669,979	99.8%		
	Project Management (Inspection)	Jacobs (Note 2)			665,894	0	0	0	665,894	665,894	100.0%	13.0%	7.0%
Other (In House/Misc)					912,307	0	0	0	912,307	502,192	55.0%		
Total Project Costs/Budget Approved		26,425,800	30,285,800		33,418,716	-7,111,686	-7,111,686	0	26,307,030	22,623,406	86.0%		
8435 22	Airside A and E Security Screening Checkpoint Expansion												
	Design	RS&H (note 1)			150,746	0	0	0	150,746	146,324	97.1%	12.0%	8.3%
	Design	Ricondo (note 5)			221,680	0	0	0	221,680	221,680	100.0%	17.0%	14.1%
	Design-Build Part 1	Suffolk Construction		Resolution No. 2022-01	4,661,194	0	0	0	4,661,194	4,661,194	100.0%	21.2%	19.2%
	Design	Jacobs (Note 2)			345,160	0	0	0	345,160	235,074	68.1%	10.0%	17.1%
	Design (Other)				121,981	0	0	0	121,981	69,148	56.7%		
	Design-Build Part 2	Suffolk Construction		Resolution No. 2023-81, 8/3/2023	9,439,525	50,639,821	-6,557,706	57,197,527	60,079,346	52,547,219	87.5%	10.0%	0.0%
	Construction (ODP)				6,260,294	0	0	0	6,260,294	5,483,090	87.6%		
	Project Management (Inspection)	Jacobs (Note 2)			520,252	0	0	0	520,252	447,360	86.0%	13.0%	7.0%
Other (In House/Misc)					3,350,967	0	0	0	3,350,967	3,175,292	94.8%		
Total Project Costs/Budget Approved		53,910,000	78,954,000		25,071,800	50,639,821	-6,557,706	57,197,527	75,711,621	66,986,382	88.5%		
8520 24	TPA Real Estate Development												
	Design	Michael Baker Inc.			236,773	18,828	0	0	255,601	226,392	88.6%	12.0%	15.4%
	Design	RS&H (note 1)			4,560	0	0	0	4,560	4,560	100.0%	12.0%	8.3%
	Construction	CW Roberts			1,286,569	0	0	0	1,286,569	149,835	11.6%	10.0%	8.8%
	Project Management (Inspection)	Jacobs (Note 2)			74,070	0	0	0	74,070	67,508	91.1%	13.0%	9.4%
Other (In House/Misc)					46,624	0	0	0	46,624	46,624	100.0%		
Total Project Costs/Budget Approved		3,987,000	4,097,000		1,648,597	18,828	0	0	1,667,425	494,918	29.7%		
8910 23	Airside E Shuttle Cars Replacement												
	Design	RS&H (note 1)			9,755	0	0	0	9,755	9,755	100.0%	12.0%	8.3%
	Design	Walker			334,278	0	0	0	334,278	238,818	71.4%	10.0%	8.0%
	Design	Lea + Elliot			1,098,904	0	0	0	1,098,904	144,962	13.2%		
	Design	Jacobs (Note 2)			34,120	0	0	0	34,120	34,120	100.0%	13.0%	7.0%
	Construction	Alstom Transport (Bombardier)		Resolution No. 2022-113, 11/3/2022	26,769,974	0	0	0	26,769,974	15,459,461	57.7%		
	Construction	Johnson-Laux		Resolution No. 2025-14 2/3/2025	3,648,682	0	0	0	3,648,682	1,208,970	33.1%		
Other (In House/Misc)					348,028	0	0	0	348,028	144,875	41.6%		
Total Project Costs/Budget Approved		34,591,000	33,982,767		32,243,741	0	0	0	32,243,741	17,240,962	53.5%		
Sub-Total Construction Master Plan Projects		\$ 330,150,800	\$ 367,473,879		3	\$ 286,700,481	\$ 77,204,975	\$ (32,588,335)	\$ 109,793,310	\$ 363,905,455	\$ 340,167,306	93.5%	
Sub-Total Construction Non-Master Plan Projects		\$ 257,818,430	\$ 289,604,167		29	\$ 218,373,816	\$ 52,562,518.65	\$ (5,352,019.44)	\$ 57,284,172.04	\$ 270,936,334	\$ 204,563,973	75.5%	
Total Construction		\$ 587,969,230	\$ 657,078,046		32	\$ 505,074,296	\$ 129,767,493	\$ (37,940,355)	\$ 167,077,482	\$ 634,841,790	\$ 544,731,279	85.8%	
Total - Projects in process Master Plan Projects		\$ 1,117,534,800	\$ 1,154,857,879		4	\$ 616,578,879	\$ 74,954,415	\$ (32,588,335)	\$ 109,793,310	\$ 691,533,294	\$ 435,000,043	62.9%	
Total - Projects in process Non-Master Plan Projects		\$ 396,143,830	\$ 437,388,752		55	\$ 263,775,500	\$ 53,698,062	\$ (4,388,841)	\$ 57,284,172	\$ 317,473,562	\$ 225,936,045	71.2%	
Grand Total		\$ 1,513,678,630	\$ 1,592,246,631		59	\$ 880,354,379	\$ 128,652,477	\$ (36,977,177)	\$ 167,077,482	\$ 1,009,006,855	\$ 660,936,088	65.5%	

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Build	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
1110 23	Self Service Bag Drop															
	Design					0	0	0	0	0	0	0				
	Construction	Convergent Tech				571,966	0	0	0	571,966	571,966			100.0%		
	Construction	Communications Installations				19,633	0	0	0	19,633	19,633			100.0%		
	Other (In House/Misc)					0	0	0	0	0	0			0.0%		
	Total Project Costs/Budget Approved	12/31/2023	590,000	590,000		591,599	0	0	0	591,599	591,599	0	591,599.00	-0.3%		
1115 23	COBUS Acquisition															
	Design	Corgan														
	Construction	COBUS Industries			Board PO Approval 9/8/2022	2,994,600	0	0	0	2,994,600	2,964,600			99.0%		
	Other (In House/Misc)					167,241	0	0	0	167,241	87,241			52.2%		
	Total Project Costs/Budget Approved	4/18/2024	3,267,000	3,267,000		3,161,841	0	0	0	3,161,841	3,051,841	0	3,051,841.00	7.2%		
5991 14	Checked Baggage System Upgrades and Optimization Construction (TPA)				Resolution No. 2017-40, 6/1/2017											
	Design	Corgan				3,388,093	3,209,853	0	3,209,853	6,597,946	6,597,946			100.0%	10.4%	10.0%
	Design	Jacobs (Note 2)				311,643	0	0	0	311,643	311,643			100.0%	10.0%	16.0%
	Design	Michael Baker Inc.				14,500	0	0	0	14,500	14,500			100.0%	12.0%	12.7%
	Design	RS&H (note 1)				127,118	0	0	0	127,118	127,118			100.0%	10.0%	8.1%
	Design	Skanska			Resolution No. 2014-106, 9/4/2014	4,219,043	1,477,127	0	1,477,127	5,696,170	5,696,170			100.0%	12.0%	12.0%
	Design	Walker (note 4)				13,954	0	0	0	13,954	13,954			100.0%	10.0%	9.3%
	Construction	Hensel Phelps			Resolution No. 2018-27, 4/5/18	35,268,898	3,642,591	2,721,298	921,293	38,911,489	38,911,489			100.0%	9.0%	11.5%
	Construction	Johnson-Laux			JOC Contract Resolution No.2021-35 approved 5/6/2021	242,149	0	0	0	242,149	242,149			100.0%		
	Project Management	Jacobs (Note 2)				3,642,213	0	0	0	3,642,213	3,642,213			100.0%	10.0%	16.0%
	Other (In House/Misc)					1,594,472	0	0	0	1,594,472	1,593,701			100.0%		
	Total Project Costs/Budget Approved	9/19/2022	58,000,000	57,279,944		48,822,083	8,329,571	2,721,298	5,608,274	57,151,654	57,150,884	128,460	57,279,944.00	0.0%		
6915 22	Master Plan Update 2022															
	Design	Ricordo (note 5)				4,907,399	0	0	0	4,907,399	4,281,740			87.3%	17.0%	13.2%
	Design	RS&H (note 1)				9,896	0	0	0	9,896	9,896			100.0%	12.0%	9.7%
	Other (In House/Misc)					94,696	0	0	0	94,696	94,696			100.0%		
	Total Project Costs/Budget Approved	10/1/2024	4,159,000	5,129,000		5,011,991	0	0	0	5,011,991	4,386,332	742,668	5,129,000.00	0.0%		
6385 18	HCAA Website Rebuild				Resolution No. 2023-07, 2/2/2023											
	Design	Aten Design				346,003	0	0	0	346,003	346,003			100.0%		
	Construction	Brian Carson Photography				47,395	0	0	0	47,395	47,395			100.0%		
	Construction	Aten Construction				39,143	0	0	0	39,143	39,143			100.0%		
	Other (In House/Misc)					7,655	0	0	0	7,655	7,655			100.0%		
	Total Project Costs/Budget Approved	2/8/2024	540,600	439,900		440,195	0	0	0	440,195	440,195	0	440,195.00	0%		
6530 18	North Air Cargo Facility Redevelopment (TPA)															
	Design	RS&H (note 1)				433,814	0	0	0	433,814	433,814			100.0%	10.0%	8.1%
	Design	Walker (note 4)				482,212	0	0	0	482,212	482,212			100.0%	10.0%	9.3%
	Design (Other)					1,200	0	0	0	1,200	1,200			100.0%		
	Construction	Astra Cons Serv LLC			08/02/18	458,040	24,461	24,461	0	482,500	482,500			100.0%	12.2%	12.2%
	Construction	Skanska			Resolution No. 2015-113, 6/4/2015	417,798	0	0	0	417,798	417,798			100.0%	17.8%	21.2%
	Construction	Gossalia Concrete			Resolution No. 2023-25, 4/6/2023	1,316,501	(57,244.29)	(57,244.29)	0	1,259,257	1,259,257			100.0%	19.2%	83.9%
	Construction	Johnson Controls Fire			PO Board approval 5/4/2023	394,939	0	0	0	394,939	377,197			95.5%		
	Construction	US Coating Specialists			Resolution No. 2023-17, 3/2/2023	2,136,515	95,389	106,826	0	2,231,904	2,231,904			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				12,464	0	0	0	12,464	12,464			100.0%	10.0%	16.0%
	Other (In House/Misc)					848,115	0	0	0	848,115	848,115			100.0%		
	Total Project Costs/Budget Approved	4/3/2024	8,916,800	6,834,900		6,501,599	62,605	74,042	0	6,564,204	6,546,462	288,438	6,834,900.00	0.0%		
6715 20	Bag Claim Carpet Replacement															
	Design	RS&H (note 1)				7,637	0	0	0	7,637	7,637			100.0%	12.0%	9.7%
	Design-Build	DPR Part 1			Resolution No. 2022-32 4/5/2022	171,534	0	0	0	171,534	171,534			100.0%	13.6%	4.3%
	Design-Build	DPR Part 2			Resolution No. 2022-80 8/3/2023	1,635,369	-411,619	-317,761	0	1,223,750	680,841			55.6%	12.7%	8.4%
	Construction	Shaw				10,144	0	0	0	10,144	10,144			100.0%		
	Construction	Bloomsburg Carpet				446,657	0	0	0	446,657	443,719			99.3%		
	Project Management (Inspection)	Jacobs (Note 2)				47,957	0	0	0	47,957	22,931			47.8%	10.0%	15.8%
	Other (In House/Misc)					18,278	0	0	0	18,278	14,147			77.4%		
	Total Project Costs/Budget Approved	12/20/2024	1,514,100	1,498,000		2,337,576	-411,619	-317,761	0	1,925,957	1,350,952	147,048	1,498,000.00	0.0%		
6740 20	Tampa Executive Master Plan Update															
	Design	Ricordo (note 5)				467,198	0	0	0	467,198	467,198			100.0%	17.0%	13.5%
	Other (In House/Misc)					0	0	0	0	0	178			100.0%		
	Total Project Costs/Budget Approved	5/31/2024	650,000	471,300		467,377	0	0	0	467,377	467,377	8,473	471,300.00	0.0%		
6785 21	Common Shared Use Passenger Processing System (C/DUPPS) Phase 3															
	Design	RS&H (note 1)				53,515	0	0	0	53,515	53,515			100.0%	12.0%	9.3%
	Project Management (Inspection)	Jacobs (Note 2)				0	0	0	0	0	0			0.0%	10.0%	15.6%
	Other (In House/Misc)					2,420,677	0	0	0	2,420,677	2,412,177			99.6%		
	Total Project Costs/Budget Approved	12/31/2023	2,475,000	2,775,000		2,474,192	0	0	0	2,474,192	2,465,692	309,308	2,775,000.00	99.7%		
6835 21	Baggage Belt LED Replacement															
	Design	RS&H (note 1)				16,375	0	0	0	16,375	16,375			100.0%	12.0%	9.7%
	Design-Build	DPR			Resolution No. 2022-32 4/5/2022	97,808	0	0	0	97,808	97,808			100.0%	13.6%	4.3%
	Design-Build	DPR Part 2			Resolution No. 2023-80 8/3/2023	292,474	16,210	0	0	308,684	197,606			64.0%	12.0%	8.8%
	Construction	Audion Visual Innovation				175,947	0	0	0	175,947	175,947			100.0%		
	Construction	COMCO				194,094	0	0	0	194,094	194,094			100.0%		
	Construction	AVI				852,500	0	0	0	852,500	852,500			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				57,548	0	0	0	57,548	2,875			5.0%	10.0%	15.8%
	Other (In House/Misc)					31,093	0	0	0	31,093	31,093			100.0%		
	Total Project Costs/Budget Approved	12/20/2024	1,200,000	1,657,700		1,717,839	16,210	0	0	1,734,048	1,568,298	89,402	1,657,700.00	0.0%		

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
6845 23	Vandenberg Airport Road & Tampa Executive Road Rehabilitation															
	Design	Michael Baker Inc.		142,736		0	0	0	0	142,736	134,474			94.2%	12.0%	12.7%
	Design	RS&H (note 1)		6,636		0	0	0	0	6,636	6,636			100.0%	12.0%	8.1%
	Design	Jacobs (Note 2)		4,251		0	0	0	0	4,251	4,251			100.0%		
	Construction	Aljux Paving		765,463	Resolution No. 2023-83 8/3/2023	0	0	0	0	765,463	586,090			76.6%	16.6%	4.5%
	Other (In House/Misc)			230,733		0	0	0	0	230,733	230,733			100.0%		
	Total Project Costs/Budget Approved		8/2/2024	1,331,700	1,118,300	1,149,818	0	0	0	1,149,818	962,184	156,116	1,118,300.00	0.0%		
6920 22	IT FY22 Capital Commodity Plan															
	Design	RS&H (note 1)		7,470		0	0	0	0	7,470	7,470			100.0%	12.0%	9.7%
	Construction	Presidio Networked		936,799		0	0	0	0	936,799	936,799			100.0%		
	Construction	Dell Marketing		223,796		0	0	0	0	223,796	223,796			100.0%		
	Construction	Promark Tech		55,491		0	0	0	0	55,491	55,491			100.0%		
	Construction	IE&I Inc		97,550		0	0	0	0	97,550	97,550			100.0%		
	Construction	CDW		39,997		0	0	0	0	39,997	39,997			100.0%		
	Construction	Audion Visual Innovation		68,980		0	0	0	0	68,980	68,980			100.0%		
	Construction	Convergent		48,623		0	0	0	0	48,623	48,623			100.0%		
	Construction	GuidePoint Security		38,813		0	0	0	0	38,813	38,813			100.0%		
	Construction	Word Systems		52,994		0	0	0	0	52,994	52,994			100.0%		
	Construction	SHI International		51,643		0	0	0	0	51,643	51,643			100.0%		
	Construction	AVI-SPL LLC		5,392		0	0	0	0	5,392	5,392			100.0%		
	Construction	US Customs		61,324		0	0	0	0	61,324	61,324			100.0%		
	Construction (Other)			27,266		0	0	0	0	27,266	27,266			100.0%		
	Other (In House/Misc)			35,396		0	0	0	0	35,396	35,396			100.0%		
	Total Project Costs/Budget Approved		03/30/23	1,500,000	1,750,000	1,751,533	0	0	0	1,751,533	1,751,533	-556	1,750,977	-0.1%		
6960 22	Airfield Maintenance Building Interior Refurbishment															
	Design	RS&H (note 1)		729,109		0	0	0	0	729,109	709,667			97.3%	12.0%	8.1%
	Construction	CENTENNIAL CONTRACTO		202,381		0	0	0	0	202,381	95,136			47.0%		
	Construction	Johnson-Laux		4,770,824	Resolution No. 2022-127, 12/1/2022	-137,484	-137,484	0	0	4,633,340	4,458,163			96.2%	21.2%	19.3%
	Construction	Workscapes		153,642		0	0	0	0	153,642	153,642			100.0%		
	Other (In House/Misc)			660,665		0	0	0	0	660,665	614,439			93.0%		
	Total Project Costs/Budget Approved		6/16/2024	3,751,300	6,473,300	6,516,620	-137,484	-137,484	0	6,379,136	6,011,047	442,253	6,473,300.00	0.0%		
6965 22	ARFF 90-7657 khosh T3000 Vehicle Replacement															
	Design			0		0	0	0	0	0	0			0.0%		
	Construction	Emerging Growth		23,908		0	0	0	0	23,908	23,908			100.0%		
	Construction	Ten-8 Fire Equipment		622,634	Board PO Approval 11/4/2021	0	0	0	0	622,634	622,634			100.0%		
	Construction	Com Co		6,411		0	0	0	0	6,411	6,411			100.0%		
	Other (In House/Misc)			989		0	0	0	0	989	989			100.0%		
	Total Project Costs/Budget Approved		4/30/2023	825,000	825,000	653,942	0	0	0	653,942	653,942	0	653,942.00	20.7%		
6970 23	Main Terminal LED Technology Refresh															
	Design	RS&H (note 1)		25,884		0	0	0	0	25,884	25,884			100.0%	12.0%	9.3%
	Construction	AVI-SPL LLC		1,989,560		0	0	0	0	1,989,560	1,989,560			100.0%		
	Construction	Presidio Networked		99,974		0	0	0	0	99,974	99,974			100.0%		
	Construction	Communications Installations		110,036		0	0	0	0	110,036	110,036			100.0%		
	Construction (Other)			12,394		0	0	0	0	12,394	12,394			100.0%		
	Other (In House/Misc)			13,000		0	0	0	0	13,000	13,000			100.0%		
	Total Project Costs/Budget Approved		09/30/24	2,567,000	2,756,885	2,250,848	0	0	0	2,250,848	2,250,848	6,037	2,756,885	0.0%		
6995 23	IT FY23 Capital Commodity Plan															
	Construction	Convergent		36,677		0	0	0	0	36,677	36,677			100.0%		
	Construction	Presidio Networked		745,645		0	0	0	0	745,645	745,645			100.0%		
	Construction	Hub Parking Technology		111,987		0	0	0	0	111,987	111,987			100.0%		
	Construction	Dell Marketing		278,135		0	0	0	0	278,135	278,135			100.0%		
	Construction	The Indoor Lab		0		0	0	0	0	0	0			0.0%		
	Construction	SHI International		17,508		0	0	0	0	17,508	17,508			100.0%		
	Construction	US Customs		405,191		0	0	0	0	405,191	405,191			100.0%		
	Construction	AVI-SPL LLC		305,042		0	0	0	0	305,042	305,042			100.0%		
	Construction (Other)			173,457		0	0	0	0	173,457	173,457			100.0%		
	Other (In House/Misc)			20,232		0	0	0	0	20,232	20,232			100.0%		
	Total Project Costs/Budget Approved		11/30/24	1,900,000	2,150,000	2,093,874	0	0	0	2,093,874	2,093,874	56,126	2,150,000.00	100.0%		
7070 23	East Baggage System PLC Replacement															
	Design			0		0	0	0	0	0	0			0.0%		
	Construction			0		0	0	0	0	0	0			0.0%		
	Other (In House/Misc)			410,753		0	0	0	0	410,753	350,748			0.0%		
	Total Project Costs/Budget Approved		08/01/25	587,300	350,748	410,753	0	0	0	410,753	350,748	0	350,748	0.0%		
7115 23	Airfield Drainage Rehabilitation															
	Design	RS&H (note 1)		324,868		0	0	0	0	324,868	250,654			77.2%	12.0%	8.1%
	Design	Jacobs (Note 2)		165,192		0	0	0	0	165,192	62,288			37.7%	13.0%	6.9%
	Construction	Civil Site		1,792,710		0	0	0	0	1,792,710	1,779,395			99.3%	10.5%	43.0%
	Project Management (Inspection)	Jacobs (Note 2)		187,012		0	0	0	0	187,012	148,945			79.6%	10.0%	16.0%
	Other (In House/Misc)			73,348		0	0	0	0	73,348	73,348			100.0%		
	Total Project Costs/Budget Approved		4/1/2024	3,226,000	2,551,100	2,543,131	0	0	0	2,543,131	2,314,630	236,470	2,551,100.00	0.0%		
7130 23	Chiller System Replacement Toll Plaza															
	Design	RS&H (note 1)		92,169		0	0	0	0	92,169	77,937			84.6%	12.0%	8.3%
	Design	Jacobs (Note 2)		3,000		0	0	0	0	3,000	623			20.8%	10.0%	15.6%
	Construction	Air Mechanical		981,317	Resolution No. 2024-09, 2/1/2024	0	0	0	0	981,317	808,687			82.4%	24.7%	26.7%
	Project Management (Inspection)	Jacobs (Note 2)		0		0	0	0	0	0	0			0.0%	13.0%	7.0%
	Other (In House/Misc)			59,469		0	0	0	0	59,469	59,469			100.0%		
	Total Project Costs/Budget Approved		5/30/2025	636,400	1,164,000	1,135,955	0	0	0	1,135,955	946,716	217,284	1,164,000.00	83.3%		
7140 24	North Air Cargo Building and FedEx Warehouse Rehabilitation															
	Design	RS&H (note 1)		252,405		0	0	0	0	252,405	179,419			71.1%	12.0%	9.7%
	Design	Jacobs (Note 2)		24,199		0	0	0	0	24,199	24,199			100.0%	10.0%	16.0%
	Construction	All Phase General Contractors		1,256,961		0	0	0	0	1,256,961	1,046,145			83.2%	15.6%	13.7%
	Design	Jacobs (Note 2)		47,288		0	0	0	0	47,288	47,288			100.0%	10.0%	15.8%
	Other (In House/Misc)			157,837		0	0	0	0	157,837	157,837			100.0%		
	Total Project Costs/Budget Approved		10/10/2024	2,323,000	1,701,100	1,736,690	0	0	0	1,736,690	1,454,888	246,212	1,701,100	0.0%		

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
7145 23	CCTV Enhancement and Replacement Design					0	0	0	0	0				0.0%		
	Construction	Dell Marketing				1,348,132	0	0	0	1,348,132	1,348,132			100.0%		
	Construction	Presidio Networked				61,934	0	0	0	61,934	61,934			100.0%		
	Construction	Convergent				538,028	0	0	0	538,028	538,028			100.0%		
	Construction (Other)					225	0	0	0	225	225			100.0%		
	Other (In House/Misc)					3,453	0	0	0	3,453	3,453			100.0%		
	Total Project Costs/Budget Approved	12/19/2023	1,955,400	1,955,400		1,951,772	0	0	0	1,951,772	1,951,772	3,628	1,955,400.00	0.0%		
7150 23	Taxiways A, D, E, & J Rehabilitation															
	Design	AVCON				688,319	0	0	0	688,319	595,578			86.5%	27.4%	24.7%
	Construction	Ajax Paving			Resolution No. 2023-83 8/3/2023	9,679,956	0	0	0	9,679,956	8,287,222			85.6%	16.6%	12.4%
	Other (In House/Misc)					443,730	0	0	0	443,730	443,730			100.0%		
	Total Project Costs/Budget Approved	8/2/2024	9,515,800	11,338,300		10,812,005	0	0	0	10,812,005	9,326,530	2,011,770	11,338,300.00	0.0%		
7170 23	Tampa Fuel Committee															
	Design					0	0	0	0	0	0			0.0%		
	Construction	Aircraft Service International			Resolution No. 2019-104, 10/03/2019	1,965,197	0	0	0	1,965,197	1,965,197			100.0%		
	Other (In House/Misc)					3,571	0	0	0	3,571	3,571			100.0%		
	Total Project Costs/Budget Approved	9/30/2024	2,043,800	1,968,768		1,968,768	0	0	0	1,968,768	1,968,768	0	1,968,768.00	0.0%		
7185 23	GA Security Improvements															
	Design	Avcon Design			Resolution No. 2023-50, 6/1/2023	598,867	0	0	0	598,867	510,512			85.2%	25.6%	27.2%
	Design	RS&H (note 1)				22,664	0	0	0	22,664	22,664			100.0%	12.0%	8.3%
	Design	Presidio Networked				50,115	0	0	0	50,115	0			0.0%		
	Design					102,983	0	0	0	102,983	0			0.0%		
	Construction	Smith Fence				8,254	0	0	0	8,254	8,254			100.0%		
	Construction	Rycon				3,466,704	0	0	0	3,466,704	3,013,361			86.9%	11.0%	0.0%
	Project Management (Inspection)	Jacobs (Note 2)				38,403	0	0	0	38,403	38,403			100.0%	13.0%	9.4%
	Other (In House/Misc)					281,193	0	0	0	281,193	281,193			100.0%		
	Total Project Costs/Budget Approved	5/9/2025	6,455,000	4,978,200		4,569,182	0	0	0	4,569,182	3,874,386	1,103,814	4,978,200	84.8%		
7235 24	Runway 4-22 and 18-36 Lighting & NAVAIDS Replacement															
	Design	RS&H (note 1)				138,778	0	0	0	138,778	101,450			73.1%	12.0%	9.7%
	Design	Jacobs (Note 2)				19,101	0	0	0	19,101	19,101			100.0%	10.0%	15.8%
	Construction	H.L. PRUITT TOTAL				729,150	0	0	0	729,150	514,036			70.5%		
	Other (In House/Misc)					242,356	0	0	0	242,356	242,356			100.0%		
	Total Project Costs/Budget Approved	12/8/2024	1,523,800	1,221,000		1,129,385	0	0	0	1,129,385	876,944	344,056	1,221,000	0.0%		
7255 24	Airside A Airline and TSA Space Rehabilitation															
	Design					0	0	0	0	0	0			0.0%		
	Construction					0	0	0	0	0	0			0.0%		
	Other (In House/Misc)					216,762	0	0	0	216,762	216,762			100.0%		
	Total Project Costs/Budget Approved	10/1/2024	262,800	221,398		216,762	0	0	0	216,762	216,762	4,636	221,398	0.0%		
7275 24	Main Terminal Lounge Chair Replacement															
	Design	Jacobs (Note 2)				1,984	0	0	0	1,984	1,984			100.0%	10.0%	15.8%
	Construction	Workscapes				89,728	0	0	0	89,728	89,728			100.0%		
	Construction	BOS of Florida				329,518	0	0	0	329,518	290,629			88.2%		
	Other (In House/Misc)					7,800	0	0	0	7,800	7,800			100.0%		
	Total Project Costs/Budget Approved	9/26/2024	669,000	429,031		429,030	0	0	0	429,030	390,141	38,890	429,031	0.0%		
7290 24	Tampa Fuel Committee															
	Design					0	0	0	0	0	0			0.0%		
	Construction	AIRCRAFT SERVICE INT				1,085,000	0	0	0	1,085,000	1,012,406			0.0%		
	Other (In House/Misc)					7,864	0	0	0	7,864	7,864			100.0%		
	Total Project Costs/Budget Approved	1,128,400	1,128,400	1,073,739		1,092,864	0	0	0	1,092,864	1,020,270	53,469	1,073,739	93.4%		
7295 24	Airside F and Main Terminal Carpet Replacement															
	Construction	Shaw			Board Approved 2/1/24	113,145	0	0	0	113,145	113,145			100.0%		
	Construction	DPR Part 2				0	225,354	225,354	0	225,354	224,925			99.8%	12.7%	8.8%
	Other (In House/Misc)					1,455	0	0	0	1,455	1,455			100.0%		
	Total Project Costs/Budget Approved	11/23/2024	281,000	336,000		114,600	225,354	225,354	0	339,954	339,524	-3,524	336,000	0.0%		
7320 24	Fire Alarm System Upgrades Phase 1															
	Construction	Johnson Controls			Resolution No. 2024-11	1,657,007	0	0	0	1,657,007	1,506,443			90.9%		
	Other (In House/Misc)					46,179	0	0	0	46,179	46,179			100.0%		
	Total Project Costs/Budget Approved	6/9/2025	1,737,200	1,789,400		1,703,186	0	0	0	1,703,186	1,552,622	236,778	1,789,400	91.2%		
7330 25	A/S A Cooling Tower Electrical															
	Design	RS&H (note 1)				27,718	0	0	0	27,718	27,718			100.0%		
	Construction	Johnson Laux Co.				364,361	0	0	0	364,361	299,307			82.1%		
	Other (In House/Misc)					73,765	0	0	0	73,765	73,765			100.0%		
	Total Project Costs/Budget Approved	5/19/2025	626,700	598,200		465,844	0	0	0	465,844	400,790	197,410	598,200	86.0%		
8240 19	Air Cargo Expansion															
	Design	The Middlesex Corporation			Resolution No. 2018-115, 12/6/2018	3,320,664	1,046,795	-108,910	1,155,705	4,367,459	4,367,459			100.0%	9.7%	8.8%
	Design	Aircraft Service International			MOU signed 8/27/2020	200,000	0	0	0	200,000	200,000			100.0%		
	Design	RS&H (note 1)				68,411	0	0	0	68,411	68,411			100.0%	10.0%	8.1%
	Design	Jacobs (Note 2)				188,810	0	0	0	188,810	154,590			81.9%	10.0%	17.2%
	Design	Michael Baker Inc.				234,219	0	0	0	234,219	147,173			62.8%	12.0%	12.7%
	Construction	Aircraft Service International			MOU signed 8/27/2020	1,936,437	0	0	0	1,936,437	1,936,437			100.0%		
	Construction	The Middlesex Corporation			Resolution No. 2022-17 approved 3/3/2022	71,594,312	-3,667,898	-3,667,898	0	67,926,414	63,037,683			92.8%	22.5%	27.0%
	Construction (ODP)					3,544,149	0	0	0	3,544,149	3,544,149			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				1,979,551	0	0	0	1,979,551	1,788,702			90.4%	10.0%	16.0%
	Other (In House/Misc)					546,040	0	0	0	546,040	546,040			100.0%		
	Total Project Costs/Budget Approved	5/9/2024	72,283,500	82,488,100		83,612,593	-2,621,103	-3,776,808	1,155,705	80,991,490	75,790,645	6,697,455	82,488,100.00	0.0%		
8315 20	Monorail System Decommissioning and Moving Walkway Installation															
	Design	Manhattan			Resolution No. 2020-148, 6/4/20	1,904,177	0	0	0	1,904,177	1,904,177			100.0%	12.5%	23.4%
	Design	RS&H (note 1)				82,944	0	0	0	82,944	82,944			100.0%	12.0%	9.7%
	Design	Walker (note 4)				31,927	0	0	0	31,927	24,081			75.4%	10.0%	10.0%
	Construction	Manhattan			Resolution No. 2021-108 8/5/2021	14,137,731	16,527,427	203,345	16,324,082	30,665,158	29,605,063			96.5%	12.0%	22.8%
	Project Management (Inspection)	Jacobs (Note 2)				488,389	0	0	0	488,389	488,389			100.0%	10.0%	15.8%
	Other (In House/Misc)					1,841,251	0	0	0	1,841,251	1,825,989			99.2%		
	Total Project Costs/Budget Approved	10/2/2024	33,530,000	36,291,300		18,486,419	16,527,427	203,345	16,324,082	35,013,846	33,930,644	2,360,656	36,291,300	0.0%		

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Build	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
8330 20	North Remain Overnight (RON) Parking Apron															
	Design	Kimley Horn			Resolution No. 2019-50, 6/6/19	2,176,328	0	0	0	2,176,328	2,009,270			92.3%	19.0%	9.0%
	Design	RS&H (note 1)				52,145	0	0	0	52,145	52,145			100.0%	12.0%	8.1%
	Design	Jacobs Design				178,366	0	0	0	178,366	79,152			44.4%		
	Construction	GIL			Resolution No. 2019-37, 5/2/2019	0	1,071,240	0	1,071,240	1,071,240	1,071,240			100.0%	11.4%	11.7%
	Construction	Superior Construction			Resolution No. 2023-53, 6/1/2023	22,622,739	0	0		22,622,739	21,672,616			95.8%	7.9%	7.8%
	Project Management (Inspection)	Jacobs (Note 2)				375,029	0	0	0	375,029	356,579			95.1%	10.0%	16.0%
	Other (In House/Misc)					235,400	0	0	0	235,400	235,400			100.0%		
	Total Project Costs/Budget Approved	7/18/2024	23,118,800	26,993,600		25,640,006	1,071,240	0	1,071,240	26,711,247	25,476,402	1,517,198	26,993,600.00	0.0%		
8430 22	Bag Claim Ceiling Replacement															
	Design	RS&H (note 1)				15,821	0	0	0	15,821	15,821			100.0%	12.0%	9.7%
	Design	Walker				18,794	0	0	0	18,794	8,891			47.3%	10.0%	10.0%
	Design-Build	DPR Part 1			Resolution No. 2023-32 4/5/2022	1,847,388	0	0	0	1,847,388	1,847,388			100.0%	22.3%	14.5%
	Design-Build	DPR Part 2			Resolution No. 2023-80 8/3/2023	15,621,373	-1,495,405	-1,495,405	0	14,125,968	9,313,920			65.9%	12.0%	8.8%
	Construction (ODP)					1,388,530	0	0	0	1,388,530	1,363,065			98.2%		
	Project Management (Inspection)	Jacobs (Note 2)				154,297	0	0	0	154,297	154,297			100.0%	10.0%	15.8%
	Other (In House/Misc)					738,409	0	0	0	738,409	738,409			100.0%		
	Total Project Costs/Budget Approved	12/20/2024	20,100,000	15,670,400		19,784,612	-1,495,405	-1,495,405	0	18,289,207	13,441,792	2,228,608	15,670,400	0.0%		
Sub-Total Substantially Complete Master Plan Projects			\$ 58,000,000	\$ 57,279,344		1	\$ 48,822,083	\$ 8,329,571	\$ 2,721,298	\$ 5,608,274	\$ 57,151,654	\$ 57,150,884	\$ 128,460	\$ 57,279,344	0.0%	
Sub-Total Substantially Complete Non-Master Plan Projects			\$ 217,212,000	\$ 230,376,069		32	\$ 214,926,400	\$ 13,237,224	\$ (5,224,718)	\$ 18,551,027	\$ 228,163,625	\$ 210,237,150	\$ 19,740,123	\$ 229,972,723.00	0.2%	
Total Substantially Complete			\$ 275,212,000	\$ 287,655,413		33	\$ 263,748,483	\$ 21,566,796	\$ (2,503,420)	\$ 24,159,301	\$ 285,315,279	\$ 267,388,034	\$ 19,868,583	\$ 287,252,067	\$ 4	

(1) RS&H Inc. Consulting Agreement started on 6/4/2020 with an overall D/W/MBE target of 12%. MAY 2025 reported achievement on completed projects and projects in process of 8% and 5.1%, respectively, with an overall achievement of 8.3%.

(2) Jacobs Project Management Co. Consulting Agreement started on 4/3/14, with an overall D/W/MBE target of 10%. JUN 2025 reported achievement on completed projects and projects in process is 14.91% and 17.1%, respectively, with an overall achievement of 16.44%. Jacobs

Project Management Co. Consulting Agreement started on 9/8/22, with an overall D/W/MBE target of 13%. JAN 2025 reported achievement on completed projects and projects in process is 0% and 6.98%, respectively, with an overall achievement of 6.98%.

(3) APTIM Consulting Agreement started on 5/1/14, with an overall D/W/MBE target of 10%. JUN 2025 reported achievement on completed projects and projects in process is 21.97% and 0%, respectively, with an overall achievement of 20.97%. APTIM Consulting Agreement started FY 25, with an overall D/W/MBE target of 15%. JUN 2025 reported achievement on completed projects and projects in process is 0% and 8.68%, respectively, with an overall achievement of 8.68%.

(4) Walker Consulting Agreement started on 8/6/2020 with an overall D/W/MBE target of 10%. JAN 2025 reported achievement on completed projects and projects in process is 18.53% and 1.1%, respectively, with an overall achievement of 8.01%.

(5) Ricondo Consulting Agreement started on 6/6/19 through 6/5/2024, with an overall D/W/MBE target of 17%. JUN 2025 reported achievement on completed projects and projects in process is 3.67% and 18.41%, respectively, with an overall achievement of 14.16%.

(6) Michael Baker International Consulting Agreement started on 12/1/2022 through 11/30/2027, with an overall D/W/MBE target of 12%. JUL 2025 reported achievement on completed projects and projects in process is 19.86% and 10.67%, respectively, with an overall achievement of 12.9%.



Tampa International Airport & General Aviation Airports
Capital Improvement Program
FY 2026 -FY 2030

		Estimated Total Cost
Project Year	Project Title	Board Budget
2026	Ticket Level Expansion & Optimization	285,774,000
2026	Checked Baggage System (Construction)	260,089,200
2026	Runway 1R/19L and Taxiway C Reconstruction (Design Only)	60,888,100
2026	AS/E Passenger Boarding Bridge Replacement	35,879,400
2026	Tampa Fuel Committee Projects & Fuel Farm Expansion	32,075,200
2026	Taxiway T Relocation	18,006,900
2026	Premium Parking Installation	12,890,000
2026	Financial System Major Upgrade	9,961,300
2026	Police K9 and Training Facility Renovation and Expansion	8,668,700
2026	Parking Garage Rehabilitations & SkyConnect Guideway Improvements	8,411,800
2026	TPA Airside A Chillers Replacement	7,519,000
2026	Main Terminal and Airside Finishes Refurbishment and Carpet Replacement	6,708,500
2026	Sanitary and Grease Line Replacements	6,250,000
2026	Paging System Upgrade - Campus Wide	5,459,100
2026	Northwest Remain Overnight Parking Apron (Design Only)	5,084,600
2026	TPA Airside F PCA Chillers Replacement	3,655,000
2026	VDF New Maintenance Facility	3,583,700
2026	Economy Parking Road & SkyCenter Drive Improvements	3,500,000
2026	GA Pavement Rehabilitation (TPF, PCM, VDF)	3,139,000
2026	TPF Seawall Rehabilitation	3,033,300
2026	Long-Term Parking Garage (LTPG) Helices Light Replacement	2,635,200
2026	Rehabilitate R/W 1L-19R Complex (Design Only)	2,439,500
2026	FY26 STPG Fire Detection System (LiDAR) Phase 1	2,000,000
2026	FY26 ITS Capital Commodity Purchases	1,900,000
2026	FY26 ITS Special Project Commodity Purchases Phase 2	1,400,000
2026	Main Terminal Technology Modernization Phase 1	1,250,000
2026	Common Use Passenger Processing System (CUPPS)	1,100,000
2026	Fire Alarm System Upgrades Phase 3	1,040,500
2026	Economy Garage (EPG) North and South A/C Replacement	994,000
2026	General Aviation Airport NAVAIDs Replacement	737,800
2026	Maintenance and Tenant Contingency	432,560
2026	Airside C Airline and TSA Space Rehabilitation	200,000
2026	Airside A Boarding Bridge Carpet Replacement	100,000
2026	SkyCenter One Building Contingency	100,000
2026 Total		796,906,360
2027	Belly Cargo Facility Expansion	83,965,000
2027	NW RON (Construction)	33,000,000
2027	Airsides Shuttle Lobby Doors Replacement	15,228,500
2027	Runway 1L-19R - Rehab for when 1R/19L is OTS (Construction)	8,500,000
2027	GA Pavement Rehabilitation - Taxilanes (VDF)	6,276,355
2027	Airside A Vertical Transportation Equipment Modernization	4,205,000
2027	Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	4,007,980
2027	Terminal Large Technology Refresh Phase 1	3,500,000
2027	Airside A Bag Sort Devices & Pushers Replacement	3,000,000
2027	Private Wireless Implementation (CBRS)	3,000,000
2027	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,870,360
2027	TPA Fuel Committee Projects	2,738,372
2027	Pavement Rehabilitation North Air Cargo Ramp	2,666,384
2027	Dynamic Signage on Airport Entry & George Bean Parkway Ph1	2,500,000
2027	FY ITS Commodity Purchases	2,200,000
2027	STPG Fire Detection System (LIDAR) - Phase II	2,000,000
2027	Construction Lay Down Area	2,000,000
2027	Airside E Field Carpet, Floors and Furniture Replacement	1,968,416
2027	Enterprise Geographical Information Systems (eGIS)	1,814,000
2027	Airside C Automated Exit Breach Control System	1,750,000
2027	Airside A Interior Finishes Refurbishment	1,730,028
2027	TPA Airfield Service Road Rehabilitation	1,686,334
2027	CCTV Server and Storage Refresh	1,532,115
2027	Common Use Passenger Processing System Enhancement	1,300,000
2027	Fire Alarm System Upgrades Phase 4	1,200,000
2027	Airside F Hydraulic Elevator Modernization	1,111,845
2027	Work Order System Replacement	1,085,400
2027	Authority-wide Ditch and Pond Maintenance/Rehabilitation	1,000,000
2027	Records Management Software Upgrade	1,000,000
2027	Taxiway A and B Bridge and Cargo Tunnel Rehab	623,022
2027	Cargo/GSE Roll Up Door Replacement	581,600
2027	LED Replacement APMS 4	500,000
2027	Maintenance and Tenant Contingency	447,700
2027	Operations Interactive Training System	410,300
2027	Airfield Driving Simulator	310,000
2027	Real Estate - Building Coming Back to HCAA Rehab	300,000
2027	Airside C Passenger Boarding Bridge Painting	265,400
2027	ARFF Facility Refurbishment	242,900
2027	Replace ARFF 9-7683	230,000
2027	LTPG Toll Plaza Camera System Replacement	221,525
2027	SkyCenter One Building Contingency	100,000
2027	Taxiway E Rehab	5,000,000
2027	Sewer and Grease Lines Rehab - Airside A, C and E Phase-2	5,000,000

2027	Concession Programming - Design	-
2027	General Aviation Airport Monument Signs	1,500,000
2027	Expand Parking Lot (VDF)	1,900,000
2027 Total		216,468,537
2028	Replace ARFF 8-7687	230,000
2028	Dynamic Signage on Airport Entry & George Bean Parkway Ph2	25,000,000
2028	Runway 1R/19L and Taxiway C Reconstruction (Construction)	317,441,100
2028	Garage Rehabilitation / Repairs (STPG, LTPG, EPG & Contract, SKY)	4,148,259
2028	Terminal Large Technology Refresh Phase 2	3,500,000
2028	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,970,823
2028	RW 18-36 Crack Seal , TW B,D,F, & Service Roads, Mill & Overlay, Parking Lot Seal Coat (TPF)	2,850,000
2028	TPA Fuel Committee Projects	2,834,216
2028	Airside E Interior Finishes Refurbishment	2,215,673
2028	FY ITS Commodity Purchases	2,200,000
2028	New ARFF Vehicle Striker 3000	1,256,700
2028	Common Use Passenger Processing System Enhancement	1,300,000
2028	GA ALP Update	1,094,000
2028	Jim W Blvd and Related Service Road Pavement Replacement	899,500
2028	Perimeter Service Road (Easement) Rehabilitation (VDF)	820,323
2028	Cargo/GSE Parking Lot Asphalt Pavement Rehabilitation	741,100
2028	Integrated Risk Management Software	730,427
2028	Airside A Sort Building, Airside E and Economy Garage Fire System Pumps/Heads Replacement	956,500
2028	Maintenance and Tenant Contingency	463,370
2028	Airside F Airline and TSA Space Rehabilitation	298,466
2028	Frontage Road Pavement Replacement	248,200
2028	Airside F Passenger Boarding Bridge Painting	245,000
2028	Aircraft Rescue Fire Fighting facility and CRDC Chiller Replacement	260,000
2028	SkyCenter One Building Contingency	100,000
2028	Airside F Bag Sort Devices & Pushers Replacement	3,000,000
2028	Refreshment of facilities being returned to HCAA	300,000
2028	Cellular Distribution Antenna System – Transition of Ownership	5,000,000
2028	Runway Incursion Warning System (RIWS)	168,680
2028	APM 1 eGates	3,000,000
2028	Taxiway N Paved Shoulders	7,500,000
2028 Total		391,772,336
2029	A-Sort Building Expansion	45,874,000
2029	Airside F Shuttle Cars Rehabilitation	45,850,500
2029	Employee Surface Parking West	25,786,000
2029	Overlay RW 10-28 & Terminal Apron Seal Coat (PCM)	10,407,257
2029	Construct Existing Dedicated Cargo Building Expansion	8,160,000
2029	GBP and Bessie Coleman Service Rd from PO north to AS/F (Asphalt Pavement Overlay)	7,531,900
2029	Parkway & Service Rd - Asphalt Pavement Rehabilitation	6,605,834
2029	Airside C Restroom Refurbishment	4,500,000
2029	Garage Rehabilitation / Repairs (STPG, LTPG, EPG & CONRac, SKY)	4,293,448
2029	Terminal Large Technology Refresh Phase 4	4,000,000
2029	Financial/HCM/Engineered System -Major Upgrade/Replacement	3,685,800
2029	GA Airport Hangar and Terminal Bldg. Rehabilitation	3,074,802
2029	Main Terminal LED Technology Refresh PT 2	3,049,385
2029	Interior cabling replacement	3,000,000
2029	TPA Fuel Committee Projects	2,933,413
2029	Airside C field carpet and boarding bridge carpet replacement	2,416,830
2029	Cell Phone Lot LED Replacement	1,957,925
2029	FY ITS Commodity Purchases	1,900,000
2029	Baggage Handling Systems Servers Upgrade/Enhancement PT 1	1,843,883
2029	O'Brien ST. & W. Spruce St Roadway Improvements	1,584,000
2029	Public Safety Systems Upgrades	1,459,264
2029	Noise Study	1,410,599
2029	Taxiway B concrete joint and slab rehabilitation	1,230,000
2029	Common Use Passenger Processing System Enhancement	1,100,000
2029	Records management software upgrade	1,090,400
2029	Tampa Airport Website Refresh	734,940
2029	Fire Suppression Tank Rehabilitation (VDF)	717,148
2029	Cargo/GSE ramp concrete joint & slab rehabilitation	534,685
2029	Maintenance and Tenant Contingency	479,588
2029	FAA access road asphalt pavement replacement	447,400
2029	Airside A Airline and TSA Space Rehabilitation	312,124
2029	NOC server room A/C replacement	225,600
2029	Fire system refurbishment (VDF)	196,400
2029	Gate gourmet roof and structure repair	175,200
2029	SkyCenter One Building Contingency	100,000
2029	Cargo building #432 roof refurbishment	81,300
2029 Total		198,749,624
2030	Airside C Boarding Bridges, PCA AHU and GPU Replacements	71,674,384
2030	Airside A Roof Rehabilitation	31,648,182
2030	Airside C&F Restroom Renovations & Expansion	30,167,065
2030	Mill & Overlay Runway 18-36, Taxiways B, D, F, East Hangar Taxilanes, Tiedowns I and J, Apron, Helicopter Park	18,351,000
2030	Aircraft Rescue Fire Fighting alternative fuel training facility	17,870,200
2030	Tree Trimming for Protection of R/W Surfaces (All Airports)	6,460,720
2030	Garage Rehabilitation / Repairs (STPG, LTPG, EPG & CONRac, SKY)	4,443,719
2030	Remote transmitter receiver relocation	3,504,300
2030	GA Airport Hangar and Terminal Bldg. Rehabilitation	3,182,420
2030	TPA Fuel Committee Projects	3,036,083
2030	Terminal Large Technology Refresh Phase 5	3,000,000
2030	Structural and Pavement Rehabilitation (North Air Cargo Bldg. and FedEx Warehouse Rehabilitation)	2,856,298
2030	Airside A Boarding Level & Bridge Carpet Replacement	2,438,720
2030	FY ITS Commodity Purchases	1,900,000
2030	Cell phone lot EVIDS upgrade/replacement	1,877,300
2030	Airside F Restroom Refurbishment	1,848,300

2030	Baggage Handling Systems Servers Upgrade/Enhancement PT 2	1,782,420
2030	Transfer Columns LED Displays	1,652,100
2030	Authority-Wide Petroleum Storage Systems Refurbishment	1,552,500
2030	Replace ARFF Vehicle (7693 Striker 3000 2013)	1,361,300
2030	Mobile Command Vehicle	1,270,000
2030	Ramp FedEx / Emory and Taxiway K Concrete Joint and Slab Rehabilitation	1,200,425
2030	Common Use Passenger Processing System Enhancement	1,100,000
2030	VDF Master Plan Update	916,889
2030	Call accounting, billing and cable management replacement	586,700
2030	Airside C Fire System Pumps and Heads Refurbishment	539,100
2030	Airside E- Paging System Replacement	536,300
2030	Maintenance and Tenant Contingency	496,373
2030	Bldg 432 Roof Rehabilitation	393,400
2030	Airside A Passenger Boarding Bridges Painting	301,100
2030	Crack seal Taxiway A (PCM)	288,000
2030	Airside E Airline and TSA space rehabilitation	258,916
2030	SkyCenter One Building Contingency	100,000
2030 Total		218,594,214