



Aviation Authority

Capital Improvement Program

Project Status Report

January - February 2025



Prepared by
Planning and Development
and
Capital Program Services

Capital Improvement Project Status Report

Overview

The Capital Improvement Project Status Report has been updated through February 2025 activity. The Capital Improvement Project Status Report is organized into following categories:

- I. Projects in Planning 3
- II. Projects in Design 8
- III. Projects Undergoing Construction / Implementation 16
- IV. Projects Substantially Complete..... 27
- V. Active Projects Spreadsheet & Substantially Complete Spreadsheet.....30
- VI. Five-Year Capital Improvement Program Outlook.....40

The Capital Improvement Project Status Report consists of specific information for each project, including the project title, estimated costs, designer, contractor, airport, project description, a project update, and significant dates according to the latest schedule. The Active Projects Spreadsheet mirrors the projects listed within sections I through IV of the Capital Improvement Project Status Report and contains specific project details related to contract or agreement amounts, approved change orders or amendments, DBE or W/MBE target and achievement amounts. Projects within the Substantially Complete section will be shown for one month only.

The Authority routinely has miscellaneous small to medium size maintenance and rehabilitation construction projects with time constraints or limited competition. To provide an additional resource, a Job Order Contracting (JOC) solution utilizing a cooperative contract with the National Joint Powers Alliance has been approved by the Board through 2026.

The Substantially Complete spreadsheet will show all projects in the current fiscal year which achieved Substantial Completion. The spreadsheet provides additional information including the substantial completion date, an estimate of the final costs, and a comparison to the current budget.

The Five-Year Capital Improvement Program Outlook category consists of spreadsheets listing anticipated projects and estimated costs for the period 2026-2030. The estimated project cost includes, initial in-house planning, advertising, design development, construction, construction management, construction contract administration, permitting and miscellaneous printing, copying and distribution costs and any other components associated with completion of the work.

Schedules and budgets are updated during the course of the project. Any changes will be reflected in the next posting of the report.

Please call Dan Porter at (813) 765-3082 or e-mail dporter@Tampaairport.com if you have any questions regarding the Capital Improvement Program Status Report.

Capital Improvement Project Status Report

January-February 2025

I. Projects in Planning

#6745 21 Wildlife Management Program – Phase 1

Substantial Completion: July 2025
Current Budget: \$639,300
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: The purpose of this project is to deliver a multi-phase comprehensive program that will update and improve Tampa International Airport’s existing airport wildlife management program to ensure long-term compliance with FAA 14 CFR §139.337 – Wildlife Hazard Management.

Project Status: An Environmental Assessment (EA) for the Wildlife Management Program Phase 2 and North Employee Lot Expansion is being conducted as part of this project. The FAA requested additional studies for archeological and biological resources to be completed as part of the EA and as such, the expected completion date has been extended until early October 2025. The final archeological report was submitted to FAA in August 2024 and was approved by the State Historic Preservation Office in late February 2025. The Biological Resources report was completed in early January 2025. The FAA has officially added the EA to their administrative queue and agreed upon the early October 2025 finish.

#7085 23 Wayfinding Touch Screen Replacement

Substantial Completion: December 31, 2024
Current Budget: \$294,500
Consultant: 22Miles, Inc.
Airport: Tampa International

Project Description: The scope of this project will refresh the fifteen wayfinding signs currently in operation. It will bring a \$100,000 software content refresh that was reviewed with a wayfinding group that included Marketing, Concessions, IT, and Operations to ensure the quality, functionality, and accuracy of the added content. The current locations will also be assessed regarding retaining them, moving them, or to add any additional locations.

Project Status: The rollout for this software has been held up with the hope by Operations to add the ADA “Good Maps” software to be attached to this new package. Operations and IT are researching this ADA solution as an added feature for our travelers. The team expect to have this answer defined by the end of March 2025 and resume final approval efforts. Substantial completion date will be updated via next CIP report.

#7165 23 Integrated Risk Management (IMR) Software

Substantial Completion: October 4, 2024
Current Budget: \$555,200
Consultant: Vertosoft LLC
Airport: Tampa International

Project Description: The scope of this project is to identify and implement an Integrated Risk Management software package. This will allow various risk areas to communicate more effectively and share risk information to reduce risks and improve controls, security, and compliance.

Project Status: The contract was approved and awarded at the June 1, 2023, Board Meeting. The Purchase Order was issued on June 30, 2023. Diligent was selected as the solution provider, and Phase 1 implementation is underway with Audit module being configured. Cyber will follow; Phases 2 and 3 will be scheduled as Phase 1 work nears completion. The project remains on budget. A schedule re-baseline is expected at a future DC meeting to address additional scope.

#7230 24 FY24 IT Capital Commodity Purchases

<i>Substantial Completion:</i>	September 30, 2025
<i>Current Budget:</i>	\$3,000,000
<i>Consultant:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The scope of the project is to procure IT equipment, software, and technology modernization to meet the needs of the Authority. The program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both location and in the cloud. Also, the program covers the annual CBP invoicing.

Project Status: The team continues working with finance to clear up the remaining 300K encumbered. This should be cleared out and closed out this summer.

#7285 24 General Aviation Airport Hangar & Terminal Building Rehabilitation

<i>Substantial Completion:</i>	TBD
<i>Current Budget:</i>	\$2,588,900
<i>Consultant:</i>	RS&H
<i>Airport:</i>	Tampa International, Tampa Executive, Peter O. Knight, & Plant City

Project Description: The purpose of the project is the rehabilitation of hangars and building at all three General Aviation airports, including structures, slabs, painting, metal panels, doors, electrical, and finish upgrades.

Project Status: Approved at the September 2023 Board meeting. The project has been put on hold pending the development of alternate construction delivery method utilizing an in-house Capital Projects Team.

#7315 24 LiDAR Airport Installation and Revenue Share

<i>Substantial Completion:</i>	December 31, 2026
<i>Current Budget:</i>	\$5,000,000
<i>Consultant:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The purpose of the project is to procure IT equipment, software, and numerous agreed upon LiDAR (Light Detection and Ranging) technology solutions between the Authority and “The Indoor Lab” company. The Authority and Indoor Lab have a negotiated long-term agreement for Tampa International to install agreed upon solutions that will then be sold by Indoor Labs to the world primarily the transportation industry and the Authority

in return receives 30% of net sales as documented in the agreement. The two entities have agreed to and have installed or are planning to install twelve solutions at the Authority with numerous other solutions in the planning stages. The revenue share feature of this agreement, if successful, will allow the Authority to potentially be one of the most State of the art and efficient functioning facilities in the world.

Project Status: This project will be receiving our first revenue share the spring and are making great strides and new and projects in process. Projects High Vehicle on the roadway, to Red Express, and fire and safety within the short-term parking garage are well underway and all three will be rolled out in the next 90 days.

#7321 25 FIRE ALARM SYSTEM PH2

Substantial Completion: March 2026
Current Budget: \$1,148,400
Consultant: JCI
Contractor: JCI
Airport: Tampa International

Project Description: The project consists of the second phase of a multi-phased project to upgrade all obsolete fire alarm system components in facilities across the TPA campus. Phase 2 of the project will upgrade Airside A (Node 3), Host Terminal (Node 9) Airside F (Node 10), A Sortation Facility (Node 12), F Sortation Facility (Node 14), and the Main Terminal 71' level (Node 26). This upgrade will address all end-of-life equipment including, but not limited to, panels, power supplies, network cards, Magnet cards, associated support equipment for the ES Network, updating the workstation screens in the AOC, programing, testing, and certification of the system.

Project Status: Approved at the September 2024 Board meeting. During this reporting period, the kickoff meeting occurred with JCI and the initial proposal was received as scheduled. Ongoing discussions with HCAA IT, Procurement, and JCI are occurring regarding the additional data security and AI language updates. As a result, the project board award will be rescheduled from December 2024 to March 2025.

#7385 25 GA APRON REHABILITATION – TPA FDOT FM44476-1 (\$4,346,000)

Substantial Completion: January 2027
Current Budget: \$13,996,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project consists of the rehabilitation of the asphalt apron located in front of the Fixed Base Operators (FBO) at Tampa International Airport (TPA). The rehabilitation is expected to consist of milling and overlaying of asphalt surfaces on this apron.

Project Status: Approved at the September 2024 Board meeting. During this reporting period, the consultant request for qualifications (RFQ) documents were finalized, the RFQ posted, and the pre-solicitation conference held.

#7415 25 ANCILLARY BUILDING ROOF REHAB

Substantial Completion: November 2025
Current Budget: \$1,858,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: The project stems from a 2024 TPA-campuswide roof assessment that evaluated the conditions of over 60 Authority-owned roof areas. Of the roof areas assessed, two warranted immediate remediation efforts due to their age and condition. Airside C has an estimated 8,000 SF of low slope roof areas and Airside E Gatehouse roof both have advanced states of deterioration. These roofs have reached the end of their useful life and require repair greater than typical maintenance.

Project Status: The design work order is being finalized for execution.

#7430 25 A/S E AIRLINE and TSA REHAB

Substantial Completion: August 2025
Current Budget: \$218,000
Consultant: In House
Contractor: In House Projects Team
Airport: Tampa International

Project Description: The purpose of this project is to provide a clean, well-maintained work area for Airline and TSA tenants at Airside E on the ramp level. It is envisioned that these spaces will be refurbished about every five years at each airside. Delta and Air Canada are the major airline tenants who lease space at Airside E ramp level. Combined, they lease about 24,000 square feet. The TSA leases approximately 600 square feet. The project will address all interior finishes that have fallen below established standards.

Project Status: Schedule being developed TBD.

#7435 25 ELECT VAULT STORM PROTECTION

Substantial Completion: December 2025
Current Budget: \$2,777,000
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: Due to the criticality of the east and west airfield electrical vaults, and their potential vulnerability to storm-surge and flooding impacts, this project will purchase and install temporary flood barrier panels to help mitigate this risk. The flood panels would be 9-feet in height and wrap around the entirety of both electrical vaults (both within the electrical vault enclosure and outside of the AOA fence line by ARFF). To install these panels, construction of the proper concrete and/or asphalt foundation around the vaults for the panels to secure into will occur, as well as a modification of the AOA fence to connect the panels at both inside and outside the AOA area. Additionally, four sump-pumps will be installed to move the collection of any rainwater inside the barrier area, as well as waterproofing electrical conduit to prevent water from coming-up into the vault areas themselves. These panels would be stored close to the electrical panels year-round but only need to be installed in the event of an impending storm.

Project Status: The team has reviewed 60% plans for this project, with a couple of revisions needed. The 90% plans will be due at the end of January. The updated cost estimate from RS&H is pending. The team is working with Jacobs to perform an independent cost estimate at 60% and 90% plans.

#8410 21 TPA Real Estate Development

<i>Substantial Completion:</i>	September 2022
<i>Current Budget:</i>	\$250,000
<i>Consultant:</i>	RS&H
<i>Contractor:</i>	In-House Projects Team
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is a multi-year project of on-call development support services, planning, preliminary engineering, design, and construction for the future commercial development of various locations.

Project Status: There is no current activity.

II. Projects in Design

#6595 19 Short Term Parking Garage Helix Lighting Replacement

<i>Substantial Completion:</i>	TBD
<i>Current Budget:</i>	\$546,600
<i>Consultant:</i>	Walker
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The scope of this project will address the existing lights in the parapet walls and ceiling on the up and down helices.

Project Status: The project was deferred for cost-cutting measures due to COVID-19 and is currently in a holding pattern.

#6765 22 General Aviation Facilities Rehabilitation

<i>Substantial Completion:</i>	August 2026
<i>Current Budget:</i>	\$3,932,500
<i>Consultant:</i>	RS&H
<i>Contractor:</i>	TBD
<i>Airport:</i>	Peter O. Knight (TPF), Tampa Executive (VDF), & Plant City (PCM)

Project Description: The purpose of this project is to extend the useful life of various hangars and facilities at all three General Aviation (GA) airports exhibiting signs of deterioration which warrant rehabilitation. This will continue to maintain the high standard of facilities provided by the Authority to its tenants.

Project Status: The project bid has been officially canceled. In response, the General Aviation Department has formed a dedicated Projects Group to oversee the completion of the associated work. The team is now in place, and efforts have commenced on the Annex building at TPF, as well as Hangar 5300 at Tampa Executive Airport.

#6910 22 LTPG Level 6 Rehabilitation & Stair Tower/Elevator Penthouse Roof Replacement

<i>Substantial Completion:</i>	July 2026
<i>Current Budget:</i>	\$3,312,500
<i>Consultant:</i>	Walker
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to rehabilitate and extend the life of the Long-Term Parking Garage. New scope elements have been added to waterproof the building envelope of the Alstom & Flagship office located on top of the LTPG which is exhibiting leaking.

Project Status: In October 2022 it was decided that because of other on-going projects in the parking garages, it would be in the best interest of the Authority to delay the bidding and construction of the project to a later date to be determined. The project was presented and approved at the 12/18/24 DC meeting for resumption. During this reporting period, the project has resumed, and a team meeting was conducted. During this meeting, it was proposed to shift the construction start date to January 2026 to prevent overlapping impacts on the parking garages, given that

Project 7120 23 STPG level 4 and Entry/Exit Ramps is expected to be substantially complete by the end of this year. The team agreed to adjust the project schedule to reduce disruptions from simultaneous garage closures. As a result, the project schedule, including the design timeline, solicitation dates, notice-to-proceed, and substantial completion dates, is being updated accordingly.

**#7100 23 Asphalt Rehabilitation of R/W 10-28 and Replacement of Miscellaneous Concrete Slabs
FDOT F.M. #436832-1 (\$739,128), #440564-1 (\$1,500,000), #440562-1 (\$118,240.72), #438713-1(\$541,367)**

Substantial Completion: October 26, 2025
Current Budget: \$17,360,600
Consultant: AECOM
Airport: Tampa International

Project Description: The scope of this project is to rehabilitate asphalt pavements for Runway 10-28 and replacement of miscellaneous airfield concrete slabs throughout the airfield as well as the replacement of touchdown zone (TDZ) lights and adjustments to existing in-pavement structures. The project also includes a pavement rehabilitation study to determine the remaining life of Runway 1R-19L and Taxiway C.

Project Status: Bids were received on January 29, 2025 and evaluated. Award of the project is expected in early March 2025. Construction progressed on a separate procurement for Miscellaneous Slab Repairs with the final slab replacement occurring on February 19, 2025.

#7215 24 Replace Parking Revenue Control System (PARCS) Equipment

Substantial Completion: August 3, 2026
Current Budget: 9,284,000
Consultant: Manhattan
Contractor:
Airport: Tampa International

Project Description: The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

Project Status: The 60% design submittal was delivered on February 25, 2025. Work continued on the Parking Vendor performance specification and bid package.

**#7240 24 ARFF 7691 2006 Oshkosh Striker Vehicle Replacement
FDOT FM448736-1 (\$500,000)**

Substantial Completion: November 1, 2025
Current Budget: \$1,761,785
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is to replace existing ARFF 90-7691 vehicle that is beyond its useful life. The Federal Aviation Administration's Advisory Circular 150/5220-10E recommends that the airports replace all ARFF vehicles that have reached 10 years of service.

Project Status: The purchase order was approved at the February 2024 board meeting. A pre-build meeting was held in June with an anticipated delivery of April 2025.

#7260 24 Airside E Passenger Boarding Bridges Repainting

Substantial Completion: June 6, 2025
Current Budget: \$219,000
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is to clean, prep, and repaint 13 Passenger Boarding Bridges at Airside E. It has been ten years since the bridges have been painted; to keep the exterior appearance of the boarding bridges at an acceptable level, it is necessary to make minor repairs and completely repaint the bridges.

Project Status: Approved at the September 2023 Board meeting.

#7310 24 Airside E Cooling Tower Refurbishment

Substantial Completion: August 31, 2025
Current Budget: \$1,728,200
Consultant: TBD
Airport: Tampa International

Project Description: The purpose of the project is to refurbish the Airside E cooling tower systems as part of a comprehensive maintenance planning process. Using reclaimed water in the cooling towers over the last 10 years has noticeably shortened the life of the equipment in the tower due to its corrosive properties. Unique features of the system have become evident over time and are contributing to the recirculation of the exhaust plume and multiple leaks within the interior water distribution piping to the tower. This occurrence has accelerated failures of various components of the cooling tower such as gearboxes, actuators, fan blade assemblies, electrical conduits, and controls/safety devices. Due to the Airside E Security Screening Checkpoint Expansion project (SSCP), a project phasing will be needed with Phase 1 noted as work that can take place inside the cooling tower while the SSCP project is complete, and Phase 2 will be all other work outside of the cooling tower. Phase 2 will begin in December 2024.

Project Status: Phase 1 work completed in February 2024 and Phase 2 Notice to proceed for design was issued in May 2024. The project bid opening date was changed to provide potential bidders with additional time due to recent hurricane impacts. As a result, other project milestone dates have also been adjusted to align with this new schedule including the Board Award and Notice-To-Proceed Dates. As previously mentioned, three bids for the project were received and two bids, including the lowest, were deemed non-responsive for failing to meet the Authority's W/MBE requirement. The only responsive bidder was significantly over the PMP budget. Ongoing discussions are taken place to negotiate and lower the bid price. During this reporting period, it was decided to re-bid the project due to unsuccessful attempts to negotiate a lower bid and responsive interest from other Mechanical and General Contractors to provide a bid if the project was re-solicited. The project went back out on 21-Jan-25 with bid opening expected in early March 2025.

#7325 25 EMERGENCY GENERATORS & DOCKING STATIONS

Substantial Completion: January 2028
Current Budget: \$5,486,000
Consultant: Michael Baker International
Contractor: TBD
Airport: Tampa International

Project Description: This project will replace the emergency generators for Airsides A & F and the Long-Term Parking Garage that have reached the end of their service life. The project will also install new docking stations at Airsides C & E to supplement the existing emergency generators.

Project Status: 30% Design Review Team Meeting held February 7, 2025.

#7340 25 ARFF DORM & RESTROOM RENOV

Substantial Completion: August 2026
Current Budget: \$1,905,300
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: The ARFF Station at Tampa International Airport (TPA) was originally constructed and opened for operations in 2006. Additional space is needed to increase the total number of dorms from the current 14 to a capacity of 17. The second portion of work is to address water leaks, structural deficiencies, and deteriorated conditions in the primary men's, women's, and Captain's restrooms in the dormitory area of the building.

Project Status: The design WO was issued the consultant in November 2024. The project is continuing in design. The 90% design submittal was received in February 2025 and the 100% submittal is scheduled for April 2025.

#7345 25 AIRFIELD GRADING&SAFETY IMPROV

Substantial Completion: January 2026
Current Budget: \$4,088,100
Consultant: Michael Baker
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to correct grading deficiencies within runway and taxiway safety areas to comply with FAA criteria.

Project Status: The 50% design submittal was submitted for review on February 10, 2025.

#7355 25 LTPG FIRE SUPPRESSION REFURB FDOT FM455229-1 (\$410,000)

Substantial Completion: March 2026
Current Budget: \$820,000
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: The purpose of this project is to replace the existing fire suppression system located in the Long-Term Parking Garage (LTPG) at Tampa International Airport. The existing Fire Suppression system was installed in 1997, and the useful life expectancy of the pumps and controllers is 20 years and the pipes and fittings 30 years. This project consists of the design and construction to include removal and replacement of the existing fire pump, jockey pump, controllers, associated piping, grooved fittings, and electrical connections within the LTPG fire pump room.

Project Status: Approved at the September 2024 Board meeting. During this reporting period, the design work order with RS&H was issued on 24-Jan-25. The project schedule was updated to reflect the approved work order dates, with all design deliverable dates and milestones adjusted accordingly.

#7360 25 RED SIDE DEPARTURES LEVEL TRAFFIC COATING

Substantial Completion: November 2026
Current Budget: \$1,683,000
Consultant: TBD
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of this project is to rehabilitate the Red Side Departures Level Drive to extend its useful life and maintain it in a safe condition. The rehabilitation will help prevent this elevated structure from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration.

Project Status: Design scheduled to begin in mid-2025.

#7365 25 A/S A&F BAG SORT LIGHT FIXTURES REPLACEMENT

Substantial Completion: June 2026
Current Budget: \$1,230,600
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: The Airside A Bag Sort and Airside F Bag Sort facilities consists of metal halide light fixtures which have reached the end of their useful life and have been identified for replacement. The fixtures have exhibited failures consisting of overheating and shattering causing concern for personnel and equipment. The project also includes the replacement of existing florescent light fixtures that have reached the end of their useful life with LED fixtures. Other benefits to the project consist of improved facility lighting, energy efficiencies and reduced replacement cycles via the proposed replacement with LED fixtures.

Project Status: Project is currently in design.

#7375 25 REAL ESTATE DEVELOPMENT

Substantial Completion: November 2026
Current Budget: \$2,668,000
Consultant: Michael Baker International
Contractor: TBD
Airport: Tampa International

Project Description: The purpose of the project is to provide planning, design, and construction to facilitate future tenant development of properties at various locations at around the airport campus. Improvements that may be implemented utilities modifications; pavement and building foundation demolition; pavement rehabilitation; fencing installation; and other improvements.

Project Status: Design Work Order being prepared with expected design start in March 2025.

#7440 25 AIRCRAFT FIREFIGHTING FOAM

Substantial Completion: March 2026
Current Budget: \$1,650,000
Consultant: RS&H
Contractor: N/A
Airport: Tampa International

Project Description: This project consists of the transition from Aqueous Film Forming Foam (AFFF) to a Fluorine-free Firefighting Foam (F3) to comply with Federal Aviation Administration's (FAA) "Aircraft Firefighting Foam Transition Plan".

Project Status: The project is in design. The foam transition is scheduled to start in June 2025 and be complete by December 2025.

**#8500 23 Airside D Development Program
FDOT F.M. 438753-1 (\$82,762,391)**

Substantial Completion: January 2028
Current Budget: \$787,384,000
Design-Builder: Hensel Phelps/HNTB/Gensler
Airport: Tampa International

Project Description: The scope of this project is to construct a new 16 gate Airside, hydrant fueling system, and guideway with shuttle connection to the Main Terminal Shuttle D station.

Project Status: The 30% Design Package was delivered per schedule in November. The initial Part 2 contract for Enabling Work was awarded at the December Board Meeting.

#8505 23 Wildlife Management Program – Phase 2

Substantial Completion: September 4, 2026
Current Budget: \$20,898,856
Consultant: Mead & Hunt
Airport: Tampa International

Project Description: The scope of this project consists of environmental permitting and the removal of wildlife habitat within the TPA Aircraft Operations Area to reduce the potential for wildlife hazards to aircraft.

Project Status: Work continues permitting of wetlands. Efforts are also underway to permit a site in southeast Hillsborough County for relocation of Gopher Tortoises to Hillsborough County land. Coordination meetings with Hillsborough County and Permitting Agencies continue.

#8510 23 North Employee Parking Lot Expansion

Substantial Completion: September 4, 2026
Current Budget: \$8,675,000
Consultant: Mead & Hunt
Airport: Tampa International

Project Description: The scope of this project consists of the expansion of the north employee parking lot to accommodate future airport growth projections and the rehabilitation of the existing parking lot pavement with a sealcoat.

Project Status: Work continues on EA and permitting of wetlands.

#8515 24 Westside Checked Baggage Screening System Relocation and Upgrades (Design Only)

Substantial Completion: August 24, 2028
Current Budget: \$11,330,300
Consultant: HP/HNTB
Airport: Tampa International

Project Description: The purpose of the project is to replace and upgrade the checked baggage screening system within the main terminal supporting the Westside Airsides (D, E, and F).

Project Status: Approved at the May 23, 2024, DC meeting however the Part 2 construction funding will be added to the FY26 budget given the value of the scope of work. A study was performed to evaluate additional, potential design options in conjunction with the Airside D Development program. The designer's report was submitted per schedule, and the options are currently being evaluated.

#8520 24 TPA Real Estate Development

Substantial Completion: September 30, 2025
Current Budget: \$4,097,000
Consultant: Michael Baker International
Airport: Tampa International

Project Description: The purpose of the project is to improve and facilitate development of various locations at TPA, including relocations of Low-Level Windshear Alert System (LLWAS) towers, rehabilitation of roadways, and planning/modifications of utilities in the East Development Area.

Project Status: Approved at the September 2023 Board meeting. Continued coordination with the FAA concerning potential relocation of LLWAS tower. Construction bids for the roadway improvements were received on November 14, 2024. Construction on the roadways is scheduled to begin in Spring 2025. Notice to Proceed to CWR Contracting was issued with start date of March 17, 2025.

#8525 25 Airside E Roof Replacement
FDOT F.M. #452901-1 (\$2,500,000)

<i>Substantial Completion:</i>	October 8, 2027
<i>Current Budget:</i>	\$30,334,900
<i>Design-Builder:</i>	HC Beck
<i>Airport:</i>	Tampa International

Project Description: This project provides for the replacement of the roof system at Airside E. It will include replacement of the standing seam metal and low sloped roof systems, gutters, and all the other ancillary roof accessories required to ensure a watertight structure.

Project Status: The Part 1 agreement was awarded at the December 2024 Board. The 30% design submittal is scheduled for April 2025.

#8910 23 Airside E Shuttle Cars Replacement

<i>Substantial Completion:</i>	October 29, 2026
<i>Current Budget:</i>	\$33,982,767
<i>Manufacturer:</i>	Alstom
<i>Airport:</i>	Tampa International

Project Description: The scope of this project consists of the replacement of the four shuttle cars which run the guideway between Airside E and the Main Terminal and supporting infrastructure and systems associated with the guideway and subsystems.

Project Status: Construction NTP issued 3/10/25. Canopies currently being installed. Project is currently on schedule. Alstom has begun engineering their system.

III. Projects Undergoing Construction/Implementation

#6800 22 Replace Airfield Perimeter Fence

FDOT F.M. #448841-1 (1,000,000), AIP 03-12-0078-079-2023 (\$4,228,956)

AIP 03-12-0078-080-2023 (\$5,200,000)

<i>Substantial Completion:</i>	January 2025
<i>Current Budget:</i>	\$12,253,500
<i>Consultant:</i>	C&S Engineers, Inc.
<i>Contractor:</i>	Fence Builders Inc.
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is the replacement of the existing airfield perimeter fence with new fence including wildlife exclusion barriers and access control upgrades.

Project Status: The contractor completed all fence related work items. The access control scope is currently in a design review for upcoming changes.

#6860 21 Airside Guideways & Bridges Rehabilitation

<i>Substantial Completion:</i>	November 2023
<i>Current Budget:</i>	\$2,586,500
<i>Consultant:</i>	Walker Consultants
<i>Contractor:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to rehabilitate each of the four Airside guideways, the Taxiway B bridge, and a Service Road bridge to extend the service life.

Project Status: Contract work was substantially completed on November 2, 2023, for rehabilitation work on Airsides E, F, and A-Sort with concrete and crack repairs, expansion joint replacement, and traffic coating. A secondary and final contract is being formulated for the remaining work on Airsides A and C once other project construction is complete in those areas related to the new shuttle cars.

#6875 21 Employee Bus Replacement

AIP 03-12-0078-83-2023 (\$2,015,850), AIP 03-12-0078-073-2021 (\$3,752,308)

<i>Substantial Completion:</i>	August 2025
<i>Current Budget:</i>	\$8,324,600
<i>Consultant:</i>	RS&H
<i>Contractor:</i>	RIDE
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to replace the employee bus fleet for the service user of the North Employee Lot. It will be a mix of leased diesel buses (O&M) along with the purchase of four electric buses. FAA has advised that additional funding will be available for the purchase of three more buses and one additional charger.

Project Status: Approval of FAA grant funding was received on September 11, 2023. The project will go to the Board for contract approval in October 2023. Procurement of the three additional buses, one charging station, and one

dispenser was approved at the October 2023 Board meeting. During this reporting period, a purchase order was issued to MJM Electric for the installation of the additional bus charging cabinet and dispenser work. The Notice to Proceed was issued in January 2025 and the project was Substantially Complete on 27-Feb-2025. The 3-additional buses are still in production and are anticipated for August 2025 delivery date.

#6971 24 Main Terminal LED Upgrade Phase 2

<i>Substantial Completion:</i>	April 30, 2025
<i>Current Budget:</i>	\$2,208,200
<i>Consultant:</i>	RS&H
<i>Airport:</i>	Tampa International

Project Description: The scope of the project will replace two of the 12-year-old LED signs on the walls going to the escalator from the Transfer level to the Baggage level, as well as all supporting power, data cabling network equipment, content support hardware and any other LED location the Authority requires LED signage.

Project Status: The Information Technology team has completed both signs. The project still has work to do with training and backend equipment but is on schedule and on budget. Progress continues over the last 60 days and moving closure to completion. The team anticipates closing this project by the end of the fiscal year.

#6975 24 Baggage Handling System Upgrade and Enhancement Phase 2

FDOT FM#438711-1 (\$1,089,150)

<i>Substantial Completion:</i>	March 26, 2025
<i>Current Budget:</i>	\$2,950,000
<i>Consultant:</i>	TBD
<i>Airport:</i>	Tampa International

Project Description: The scope of the project is the first phase of replacing end of life equipment for the Baggage Handling System and implement any needed upgrades or enhancements to the supporting software.

Project Status: Approved at the September 2023 Board meeting.

Project Status: Replacement servers have been installed and configured, and the old ones decommissioned. Obtained additional software for monitoring of the BHS system along with security tooling. The team has obtained and installed the replacement storage array for the BHS servers. Currently collaborating with vendor on migration of existing data.

#6990 23 Public Safety Alert System

FDOT F.M. 448737-1 (\$910,000)

<i>Substantial Completion:</i>	May 2025
<i>Current Budget:</i>	\$1,700,000
<i>Consultant:</i>	RS&H
<i>Airport:</i>	Tampa International

Project Description: The scope of the project will enhance public safety by implementing an alert system for indoor areas of Tampa International Airport. The solution will enable the Authority's Police department to identify and rapidly respond to threats, allowing them to ensure public safety more efficiently.

Project Status: Installation of the sensors and receivers in the Main Terminal and APM 1 is nearly complete, and install is transitioning to the Rental Car Center, Pedestrian Bridge and Atrium.

#7065 23 Replace Automatic Doors

Substantial Completion: May 26, 2025
Current Budget: \$2,052,900
Consultant: RS&H
Airport: Tampa International

Project Description: The scope of this project is to replace the automatic doors serving the Main Terminal and parking garage penthouses that have reached the end of lifecycle.

Project Status: Project under contract with Rycon. Construction projected to start in March 2025. First area will be the Short-Term Parking Garage Level 9. Work will continue during the spring break, except for the Long-Term Parking Garage doors located in Level 4, adjacent to the Blue Express Curb.

#7070 23 East Baggage System PLC Replacement

Substantial Completion: April 1 2025
Current Budget: \$587,300
Consultant: TBD
Airport: Tampa International

Project Description: The scope of this project is to replace obsolete automation control hardware for the Landside, Airside A, and Airside C baggage sortation systems.

Project Status: This project was on hold until the completion of the Checked Baggage System Upgrades project. There was an additional delay in getting started due to amendments needed to the BHS Hardware/Software support contract to allow for the purchase of the need hardware and software to support this upgrade. The amendment was approved at the March 2024 board. Initial materials have been procured, and configuration and installation of the new hardware is in progress.

#7120 23 Short Term Parking Garage Level 4 and Entry/Exit Ramps Rehabilitation

Substantial Completion: December 16, 2025
Current Budget: \$4,145,700
Consultant: Walker Consultants
Airport: Tampa International

Project Description: The scope of this project consists of rehabilitation to Level 4 and the Entry and Exit ramps into and out of the Short-Term Parking Garage.

Project Status: Rehabilitation of the STPG entry ramps is underway, which includes spall repairs, crack sealing, new expansion joints and new traffic coating. Rehab on the STPG exit ramps is scheduled to begin in April.

#7125 23 Long Term Garage Switchgear Replacement

Substantial Completion: July 13, 2025
Current Budget: 2,892,400
Consultant: RS&H/TLC
Airport: Tampa International

Project Description: The scope of this project is to replace the obsolete mechanical breakers and obsolete automatic emergency generator switches serving the Long-Term Parking Garage.

Project Status: Long lead material on order, with construction scheduled to begin after Spring Break.

#7130 23 Chiller System Replacement Toll Plaza

Substantial Completion: February 14, 2025
Current Budget: \$1,164,000
Consultant: RS&H
Airport: Tampa International

Project Description: The scope of this project is the replacement of the air-cooled chiller system serving the Toll Plaza with chilled water service extended from the mechanical room on level 3 of the long-term parking garage.

Project Status: All work has been completed except for some unforeseen conditions which extends the SC date. Upon completion of the additional work, the project will be substantially complete.

#7185 23 GA Security Improvements FDOT F.M. #452904-1 (\$525,000)

Substantial Completion: March 9, 2025
Current Budget: \$4,978,200
Consultant: AVCON
Contractor: Rycon
Airport: Tampa Executive, Peter O. Knight, & Plant City

Project Description: The scope of this project is to improve security at all three general aviation airports through the installation of access control and camera systems and improvements to existing gates and fences.

Project Status: Design professional RFQ responses were received in January 2023 and staff technical evaluations occurred in February 2023. The design professional selection occurred at the April 6, 2023, Board meeting. The 60% design submittal was received in October 2023 and the 90% design submittal was received in December 2023. The 100% design submittal was received in January 2024. Bids were received in March of 2024 and the contract for construction was awarded at the May 2024 Board meeting. The NTP for construction was issued in August 2024 and the project is currently under construction with an anticipated substantial completion in May of 2025.

#7210 24 Apron C, Taxiway C and F, and Runway 18-36 Rehabilitation
FDOT F.M. #444479-1 (\$2,606,360), AIP 03-12-0097-41-2024 (\$813,117)
AIP 03-12-0097-42-2024 (\$2,450,000)

Substantial Completion: August 2025
Current Budget: 14,462,900
Consultant: AVCON
Airport: Tampa Executive

Project Description: The scope of the project is the rehabilitation of Apron C, Taxiway C and F, and Runway 18-36 including pavement markings, associated lights, navigational aids, guidance signs, cabling, and electrical vault equipment upgrades.

Project Status: Approved at the September 2023 Board meeting. The executed Work Order was issued to AVCON on October 1, 2023. Final plans and specifications were received per schedule. The project was put out for IFB in March and bids opened on May 9, 2024. Notice to procure was issued in July. Notice to Proceed was issued in October 2024. Construction began in January 2025. The project is approximately 10% complete. The project remains on budget and track for the target substantial completion date.

#7225 24 FY24 Common Use System Enhancements (CUPPS)

Substantial Completion: May 2025
Current Budget: \$1,000,000
Consultant: TBD
Airport: Tampa International

Project Description: The scope of the project is to replace the parking revenue equipment at all public and employee parking facilities including back-office equipment and associated software, which has reached the end of its service life.

Project Status: This project is currently just over 99% spent and has brought forward several new airlines this year along with newly converted airside gates and ticket counters. It is anticipated that the substantial completion to be in place by the May 2025 time frame. The project still has \$388,000 encumbered, and the team is working to spend that down as well.

#7265 24 Departure Drive Rehabilitation

Substantial Completion: December 15, 2025
Current Budget: \$2,119,600
Consultant: Walker Consultants
Airport: Tampa International

Project Description: The scope of the project is to rehabilitate and waterproofing enhancements of the Departure Drives. The rehabilitation will help prevent the Departure Drive from being exposed to water infiltration which accelerates steel corrosion and concrete deterioration. The project may also include other garage or building related structural rehabilitation which may be discovered during design and/or construction phases of this project.

Project Status: Contractor currently working on rehabilitation of the STPG ramps under project 7120 23. Rehab of the Departure Drive tentatively scheduled to begin late July.

#7270 24 Aircraft Rescue and Fire Fighting (ARFF) Station Building Envelope & HVAC Rehabilitation

Substantial Completion: May 20, 2025
Current Budget: \$1,287,100
Consultant: Michael Baker
Airport: Tampa International

Project Description: The scope of the project is to rehabilitate the ARFF Station building roof, vertical envelope, and HVAC system to extend the service life of the building.

Project Status: Construction commenced in January with rehab of the roof, pressure washing the exterior of the building, and painting in the racquetball court. Painting of the garage doors scheduled to begin in March 2025.

#7280 24 Tree Trimming for Protection of Runway Surfaces

Substantial Completion: September 24, 2025
Current Budget: \$4,718,000
Consultant: RS&H
Airport: Tampa International, Tampa Executive, Peter O. Knight, & Plant City

Project Description: The purpose of the project is to trim or remove trees that are obstructions in the Runway Protection Zone (RPZ), approach, primary, and transitional surfaces (surfaces) at all the Authority's airports consisting of Tampa International Airport (TPA), Tampa Executive Airport (VDF), Peter O. Knight Airport (TPF) and Plant City Airport (PCM). It is the Authority's responsibility to monitor and remove trees that become obstructions to the surfaces on airport property as well as off airport private property. This responsibility is for maintaining the utility and approach minimums for the various runways. Tree trimming was last performed in 2019 at all airports. While several areas were cleared to the ground in 2019, some areas both on and off airport property were only trimmed. This project will address those trees that have grown into the surfaces since the last project, including trees outside of airport property.

Project Status: Approved at the September 2023 Board meeting. At the 05-Dec-24 Authority's Board meeting, the construction project was awarded to SFM Landscape Services Inc. During this reporting period, the Notice to Proceed with construction was issued on 13-Jan-25. The project schedule was updated to note the actual NTP date with substantial completion date adjusted accordingly. Project construction began mid-February 2025 and is on budget and on track to meet substantial completion.

#7290 24 Tampa Fuel Committee

Substantial Completion: September 30, 2025
Current Budget: \$1,128,400
Consultant: Currier and Co.
Airport: Tampa International

Project Description: The purpose of the project is to provide funding for the Tampa Fuel Committee to complete capital improvements for FY 24.

Project Status: Approved at the September 2024 Board meeting. Special projects for this fiscal year include replacement of lay flat lids and hydrant heads, Tampa pipeline overfill improvements along with miscellaneous tank upgrades. Several projects are currently under construction with an expected substantial completion date of September 30, 2025. FY 24 portion of this project is anticipated to be completed mid-March 2025. Continuation of Tampa Fuel Committee projects will be updated under project 7405 25.

#7320 24 Fire Alarm System Upgrades Phase 1

Substantial Completion: June 28, 2025
Current Budget: \$1,789,400
Consultant: JCI
Airport: Tampa International

Project Description: The purpose of the project is the first phase of a multi-phased project to upgrade all obsolete fire alarm system components in facilities across the TPA campus. Due to continued manufacturing and supply chain issues affecting electronic components, Johnson Controls Inc., Fire Protection Division (JCI-FP) has recently announced to their customers that a significant number of devices comprising their legacy (Simplex) fire alarm systems will no longer be manufactured. This condition affects the Main Terminal, parking garages (except RCC), all airside, and some peripheral facilities such as the CRDC.

Project Status: Continuing to install new field devices and panels in the LTPG, STPG, and Main Terminal.

#7330 25 A/S A COOLING TOWER ELECTRICAL

Substantial Completion: May 2025
Current Budget: \$626,700
Consultant: RS&H
Contractor: Johnson Laux
Airport: Tampa International

Project Description: The purpose of this project is to replace the corroded electrical conduit that feed the pumps, fan motors and controls to the Airside A cooling towers. The conduits are extremely corroded where wiring is exposed and to the point that failure of the conductors is likely and will become a safety hazard if not corrected.

Project Status: Approved at the September 2024 Board meeting. The design work order was issued to RS&H, the 90% and Final design submittal received and approved, and the Final Proposal received from Johnson Laux. During this reporting period, the Contract was reviewed and executed by HCAA CEO. The Notice-to-Proceed was issued on 20-Jan-25.

#7380 25 SkyCenter Roof Replacement

Substantial Completion: June 1, 2025
Current Budget: \$1,792,569
Consultant: HC Beck
Airport: Tampa International

Project Description: The purpose of this project is to completely reroof the SkyCenter One Office Building that was damaged during Hurricane's Helene and Milton. The project includes the demolition of the existing temporary conditions.

Project Status: Construction commenced in January with the removal of the existing roofing and installation of a torch down waterproofing membrane. All existing roofing has been removed, and work has transitioned to the reconstruction of the parapet walls. Installation of the new roof, which includes new insulation board, cover board, and PVC membrane is scheduled to begin in late March.

#7405 25 FY25 TAMPA FUEL PROJECTS

Substantial Completion: September 2025
Current Budget: \$2,556,300
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project identifies the Tampa Fuel Committee and its Agent (Menzie's) FY25 Fuel Farm Projects as being necessary to bring the jet fuel storage facility up to industry standards. The FY25 projects include a new tank design budget, replacement of forty lay flat lids, replacement of 10 pt heads, and a conversion of tanker offloading area lights to LED. The FY25 Projects are expected to be completed by September 30, 2025.

Project Status: A formal design will be completed by the Tampa Fuel Committee's design professional for each FY25 Project. Then a contractor chosen through a competitive bidding process will perform the work for each FY25 Project, and the Tampa Fuel Committee will monitor the construction of the FY25 Projects until they are completed. The Authority's Planning and Development Department will also monitor the work on the FY25 Projects. Construction is underway and the project is on budget.

#7410 25 FY25 ITS COMMODITY PURCHASES

Substantial Completion: September 2026
Current Budget: \$1,900,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority. This program converts previous capital improvement projects (CIP) into a phased refresh cycle to ensure the stability and reliability of the Authority technology infrastructure both on location and in the cloud. This CIP will serve as the seventh year of this initiative, which will encompass the FY 25 budget year. The IT team will continue to review annually the value of the project as IT expenses continue to support more of the Authority solutions.

Project Status: This project is moving forward and projects like Wi-Fi 6 and flight display software upgrades are well underway. This project is currently about 60% spent and will continue to track on schedule and on budget.

#7420 25 FY25 COMMON USE SYSTEM ENHAN

Substantial Completion: March 2026
Current Budget: \$1,100,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet the needs of the Authority Common Use / Passenger Processing infrastructure. Currently over 50% of the Authority, ticket counters and boarding gates have been converted to Common Use over the past seven years. Additionally Common Use Kiosk, Shuttle entrance E-Gates, Exit Biometric E-Gates, and Self-Service Bag Drop equipment have been added over this period in support of Passenger Processing experience within the Common Use systems. This project will upgrade old technology, present, and procure new technology, provide software support and the software development for all equipment and vendors to support equipment interfaces as required to meet the expectations of the Authority for the passenger experience.

Project Status: This project has been busy this year by converting three gates to Common Use, adding (4) bio-metric E-Gates, convert one airline so far, and two airlines on the self-service bag drop platform.

#7445 25 TPA FY25 ITS SPECIAL PROJECTS

Substantial Completion: June 2025
Current Budget: \$1,000,000
Consultant: TBD
Contractor: N/A
Airport: Tampa International

Project Description: This project will procure IT equipment, software, and technology modernization to meet any unique challenges that have presented themselves to the Authority and need to be corrected. This program can address hardware, software or any other technology needs that have presented some form of risk to the Authority. This CIP will serve as the conduit for the technology team to present solutions to the Development Committee for their approval to take corrective action for the issues identified.

Project Status: This project is almost 100% spent and quickly coming towards completion. As the deployments complete and the encumbered invoices clear off, the project will likely close early.

#8205 18 Central Utility Plant (CUP) and Loading Dock Replacement

#8900 18 Demolish Administration Building

Substantial Completion: FAA Parking Lot: May 2024
CUP/ESB: October 2021
Loading Dock: October 2021
Demolish Administration Building: October 2023
Current Budget: \$106,545,232
Design-Builder: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of these projects is to support the expansion of the curbsides on the Red and Blue sides of the Main Terminal (Project 8230 18). The existing Administration Building and facilities housed within it must be demolished to clear the site for construction of the red curbside improvements. Demolition of the existing Administrative Building will require relocation of Authority administrative offices, constructing a new central utility plant and the reconfiguration of the FAA parking lot.

Project Status: The work to install the structural steel framing along the underside of the Arcade as well as the temporary steel on the Transfer Level for the pre-loading has been completed. The mechanical devices and shoring towers are currently being installed in preparation for the preloading of the steel to start in early January 2024.

FAA Parking Lot Canopy: The final 100% design documents were received in December 2022. The JOC contractor was selected (Johnson Laux) and the purchase order was issued. Construction re-started in May 2024 after several utility conflicts were resolved. All canopy footings are poured, and the contractor finished installation of the columns. The project achieved Substantial Completion on July 30, 2024. All Closeout documents were received and the Final Application for payment is complete. Project is complete, with final payment issued in December, 2024. No further updates.

#8230 18 Main Terminal Curbside Expansion

FDOT F.M. 438753-1 (\$73,531,740), 444218-1 (\$2,450,750)

<i>Substantial Completion:</i>	May 2025
<i>Current Budget:</i>	\$230,642,847
<i>Design-Builder:</i>	Hensel Phelps Construction
<i>Airport:</i>	Tampa International

Project Description: The scope of this project is to expand the Main Terminal arrivals and departures curbside lanes on both the Blue and Red Sides of the terminal and includes the construction of vertical circulation lobbies allowing direct connection to the Main Terminal Transfer Level.

Project Status: Red Side Express bridge and building foundations and columns continue being constructed. Crews have formed and poured the first section of the elevated bridge deck on the entrance end of the new Red Express drive. The next section of the elevated desk is underway. The elevator and escalator pits have been poured, and the shear walls are going vertical. Grade beams on the east end of the VCB are being formed and poured. Demo of the Tech on The Go location has been completed. Sub-contractors continue working behind the construction walls on the Transfer Level, removing old utilities and routing new systems throughout the area.

#8420 21 Airside A and C Shuttle Car and Control System Replacement

FDOT F.M. #447220-1 (\$4,416,334), #448026-1 (\$3,739,752)

<i>Substantial Completion:</i>	February 2025
<i>Current Budget:</i>	\$73,774,400
<i>Consultant:</i>	Alstom (Bombardier Technologies) & Walker
<i>Contractor:</i>	Lavandera & Johnson Laux
<i>Airport:</i>	Tampa International

Project Description: The purpose of this project is to replace the system wide shuttle train control system (Phase 1) and the associated eight total shuttle cars at Airsides A and C (Phase 2) in a multi-phased, multi-year approach. The purchase of the new shuttle cars was an FY22 initiative, and the budget was increased at that time.

Project Status: Final design review was complete per schedule. The design of the new shuttle cars and new signaling system is underway. Alstom continues to submit draft Contract Data Requirement List (CDRL) items for the Authority's review and comment. Lea+Elliott is assisting with the review. Assembly of the new vehicles is continuing.

The contractor completed all work on the Red Shuttles at both Airside A and Airside C. The Alstom team continues to work on the signaling infrastructure for both ASA and ASC. ASA Blue Shuttle was decommissioned June 2024 and the running surfaces complete mid-February. Alstom is in the process of reinstalling the new power rail in preparation for the new shuttles. The ASC Blue Shuttle was decommissioned 12/8/24 with power rail removal complete and the running surface replacement ongoing.

#8425 22 Main Terminal Airside D Shuttle Station**FDOT F.M. #438753-1 (\$13,542,900)**

Substantial Completion: May 2025
Current Budget: \$29,871,800
Design-Builder: Hensel Phelps Construction
Airport: Tampa International

Project Description: The scope of this project is for the construction only of the Main Terminal Airside D Shuttle Station (MTSP) as part of the Main Terminal Red Curbside Expansion program.

Project Status: Construction of the platform shear wall was completed as well as the column supports on the north end. Work began setting new structural steel members for the Transfer Level extension and Shuttle Platform Station and roof. Steel decking is going down in all areas in preparation for future concrete deck pours.

#8435 22 Airside A and E Security Screening Checkpoint Expansion**FDOT F.M. #452901-1 (\$525,000)**

Substantial Completion: May, 2025
Current Budget: \$78,954,000
Design-Builder: Suffolk Construction
Airport: Tampa International

Project Description: The scope of this project is to expand the security screening checkpoint areas at both Airsides A and E to meet capacity demands.

Project Status: Interior finishes of walls, floors and ceilings were in progress during the months of January and February of 2025. Building envelope such as waterproofing, metal panels, roofing and expansion joint installation continued as well. Commissioning of mechanical, electrical, and plumbing along with final building inspections was ongoing throughout. TSA equipment delivery and commissioning started at Airside E.

IV. Projects Substantially Complete

#6785 21 Common Shared Use Passenger Processing System (C/DUPPS) Phase 3

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	July 20, 2022	December 31, 2023
<i>Board Approved Budget:</i>	\$2,775,000	
<i>Re-Baseline Budget:</i>	\$2,775,000	\$2,475,000
<i>Design Amendments:</i>	N/A	1
<i>Design D/W/MBE:</i>	N/A	N/A
<i>Change Orders:</i>	N/A	N/A
<i>Construction D/W/MBE:</i>		
<i>Consultant:</i>	RS&H	
<i>Contractor:</i>		
<i>Airport:</i>	Tampa International	

Project Description: The purpose of this project is to provide C/SUPPS for additional airlines, gates, ticket counters, and required technology. Phase 3 deployment will be limited to portions of the Airside, Main Terminal Ticket Level, and Airline operational space.

Project Performance: This was a successful project for the semi-annual phase 3 for Common Use. The two-year period saw over 10-gates converted and eight ticket counters. This project oversees the modernization of ticket counters, gate podiums to Common Use, new kiosk for the ticket level, and 12 lanes of exit biometrics. This has optimized the customer experience and the utilization of the TPA facility.

#6970 23 FY23 Main Terminal LED Technology Refresh

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	September 30, 2024	September 30, 2024
<i>Board Approved Budget:</i>	\$2,567,000	
<i>Re-Baseline Budget:</i>	\$2,256,885	\$2,250,848
<i>Design Amendments:</i>	N/A	1
<i>Design D/W/MBE:</i>	N/A	N/A
<i>Change Orders:</i>	N/A	N/A
<i>Construction D/W/MBE:</i>		
<i>Consultant:</i>	AVI-SPL	
<i>Contractor:</i>	AVI-SPL	
<i>Airport:</i>	Tampa International	

Project Description: The scope of the project will replace two of the 12-year-old LED signs on the walls going to the escalator from the Transfer level to the Baggage level, as well as all supporting power, data cabling network equipment, content support hardware and any other LED location the Authority requires LED signage.

Project Performance: This project completed two of the main terminal down escalator 37' LED screens, redesigned the content, replaced all backend supporting technical equipment, and the required network equipment. This was on time and on budget and has created a stunning fresh look for the transfer level.

#6995 23 IT FY23 Capital Commodity Plan

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	March 31, 2024	November 30, 2024
<i>Board Approved Budget:</i>	\$1,900,000	
<i>Re-Baseline Budget:</i>	\$2,900,000	\$2,150,000
<i>Design Amendments:</i>	N/A	N/A
<i>Design D/W/MBE:</i>	N/A	N/A
<i>Change Orders:</i>	N/A	N/A
<i>Construction D/W/MBE:</i>	N/A	
<i>Consultant:</i>		
<i>Contractor:</i>		
<i>Airport:</i>	Tampa International	

Project Description: The scope of this project is to purchase information technology equipment and other associated ancillary items in a phased refresh cycle to ensure the stability and reliability of the Authority's technology infrastructure.

Project Performance: This annual project oversees all the new equipment requirements, replacement equipment, software requirement, CBP expenses, the initial LiDAR procurement, as well as new innovative solutions to replace outdated and inefficient software and equipment. The project is extremely successful as well as on time and on budget.

#7255 24 Airside A Airline and TSA Space Rehabilitation

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	October 11, 2024	October 1, 2024
<i>Board Approved Budget:</i>	\$262,800	
<i>Re-Baseline Budget:</i>	\$262,800	\$262,800
<i>Design Amendments:</i>	N/A	N/A
<i>Design D/W/MBE:</i>	N/A	N/A
<i>Change Orders:</i>	N/A	N/A
<i>Construction D/W/MBE:</i>	N/A	
<i>Consultant:</i>		
<i>Contractor:</i>	HCAA Project Team	
<i>Airport:</i>	Tampa International	

Project Description: The scope of the project is to rehabilitate the ramp level airline and TSA offices, restrooms, and operations areas at Airside A.

Project Performance: The Maintenance Project team performed very well coordinating with the airlines to get into the operations areas after hours. The project was substantially complete on time with the United restrooms portion of work being kept as a punch list item. As of February, all project punch list items have been complete, and the airlines are satisfied with the work.

#7295 24 Airside F and Main Terminal Carpet Replacement

	<u>Initial</u>	<u>Final</u>
<i>Substantial Completion:</i>	September 6, 2024	November 23, 2024
<i>Board Approved Budget:</i>	\$281,000	
<i>Re-Baseline Budget:</i>	\$281,000	\$336,000
<i>Design Amendments:</i>	N/A	N/A
<i>Design D/W/MBE:</i>	N/A	N/A
<i>Change Orders:</i>	N/A	N/A
<i>Construction D/W/MBE:</i>	N/A	
<i>Consultant:</i>		
<i>Contractor:</i>	Shaw	
<i>Airport:</i>	Tampa International	

Project Description: The purpose of the project is to replace the carpeting in seating areas on the transfer level of the Main Terminal and the carpeting in the FIS area at Airside F.

Project Performance: FIS portion of work went very well and was completed in a timely manner. The Main Terminal portion of scope was added as a change order to the Baggage Claim Project. The work was complete before the holiday rush and the new carpet is holding up much better than the previous carpet installed.

ACTIVE PROJECTS JAN-FEB 2025														
HCAA Project No. and Description		Architect/Engineer Contractor/Design-Build	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	OBE W/MBE Target Percent	OBE W/MBE Percent Achieved to Date
Projects in Planning														
6745 21	Wildlife Management Program - Phase 1	Aptim (note 3) RS&H (note 1)				308,976	0	0	0	308,976	308,976	100.0%	10.0%	22.0%
	Design					255,162	35,806	0	0	290,968	175,255	0.0%	12.0%	8.3%
	Other (In House/Misc)					32,816	0	0	0	32,816	32,816	100.0%		
	Total Project Costs/Budget Approved		639,300	639,300		596,954	35,806	0	0	632,760	517,047	81.7%		
7085 23	Wayfinding Touch Screen Replacement					0	0	0	0	0	0	0.0%		
	Design					144,469	0	0	0	144,469	127,513	88.3%		
	Construction	AVI SPL LLC				0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		294,500	294,500		144,469	0	0	0	144,469	127,513	88.3%		
7165 23	Integrated Risk Management (IMR) Software					0	0	0	0	0	0	0.0%		
	Design					271,349	0	0	0	271,349	203,503	75.0%		
	Construction	Vertosoft			Resolution No. 2023-60, 6/1/2023	8,477	0	0	0	8,477	8,477	100.0%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		615,000	555,200		279,825	0	0	0	279,825	211,979	75.8%		
7230 24	PI24 IT Capital Commodity Purchases					10,039	0	0	0	10,039	10,039	100.0%	12.0%	8.3%
	Design	RS&H (note 1)				327,895	0	0	0	327,895	323,034	98.5%		
	Construction	Communications Installations				1,109,522	0	0	0	1,109,522	1,099,903	99.1%		
	Construction	Convergent Tech				50,734	0	0	0	50,734	50,734	100.0%		
	Construction	Dell Marketing				293,073	0	0	0	293,073	293,073	100.0%		
	Construction	Presidio Networked				587,704	0	0	0	587,704	490,070	83.4%		
	Construction	AVI-SPL LLC				26,223	0	0	0	26,223	26,223	100.0%		
	Construction	GuidePoint Security				12,644	0	0	0	12,644	12,644	100.0%		
	Construction	US Customs				22,597	0	0	0	22,597	22,597	100.0%		
	Construction	Word Systems				60,000	0	0	0	60,000	41,273	68.8%		
	Construction	QUISITIVE LTD				54,401	0	0	0	54,401	54,401	100.0%		
	Construction	AW DATA				92,373	0	0	0	92,373	0	0.0%		
	Construction	Zetron INC				143,572	0	0	0	143,572	128,512	90.2%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		1,900,000	3,000,000		2,790,776	0	0	0	2,790,776	2,553,503	91.5%		
7285 24	General Aviation Airport Hangar & Terminal Building Rehabilitation	Jacobs (Note 2) RS&H (note 1)				3,969	0	0	0	3,969	3,969	100.0%	13.0%	9.4%
	Design					21,935	0	0	0	21,935	21,935	100.0%	12.0%	8.3%
	Other (In House/Misc)					12,927	0	0	0	12,927	12,927	100.0%		
	Total Project Costs/Budget Approved		2,588,900	2,588,900		38,831	0	0	0	38,831	38,831	100.0%		
7315 24	LIDAR Airport Installation and Revenue Share					236,473	0	0	0	236,473	22,060	9.3%		
	Construction	Dell Marketing				1,028,843	0	0	0	1,028,843	1,028,843	100.0%		
	Construction	Convergent				136,089	0	0	0	136,089	0	0.0%		
	Construction	Comco				477,470	0	0	0	477,470	477,470	100.0%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		5,000,000	5,000,000		1,878,875	0	0	0	1,878,875	1,528,372	81.3%		
7321 25	Fire Alarm System Upgrades Phase 2					0	0	0	0	0	0	0.0%		
	Design					5,479	0	0	0	5,479	5,479	100.0%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		1,148,400	1,148,400		5,479	0	0	0	5,479	5,479	100.0%		
7385 25	GA Apron Rehabilitation-TPA					0	0	0	0	0	0	0.0%		
	Design					8,442	0	0	0	8,442	8,442	100.0%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		13,996,000	13,996,000		8,442	0	0	0	8,442	8,442	100.0%		
7415 25	Ancillary Building Roof Rehab					0	0	0	0	0	0	0.0%		
	Design					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		1,858,000	1,858,000		0	0	0	0	0	0	NDV/0%		
7430 25	A/S E Airline & TSA Rehab					0	0	0	0	0	0	0.0%		
	Design					0	0	0	0	0	0	0.0%		
	Design					0	0	0	0	0	0	0.0%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		218,000	218,000		0	0	0	0	0	0	NDV/0%		
7435 25	Electrical Vault Storm Protection					0	0	0	0	0	0	0.0%		
	Design					228,458	0	0	0	228,458	0	0.0%	12.0%	8.3%
	Design	RS&H (note 1)				7,469	0	0	0	7,469	7,469	100.0%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		2,817,400	2,777,000		235,927	0	0	0	235,927	7,469	3.2%		
8410 21	TPA Real Estate Development	RS&H (note 1) Federal Aviation Administration				38,101	0	0	0	38,101	38,101	100.0%	12.0%	8.3%
	Design					33,187	0	0	0	33,187	33,187	100.0%		
	Construction					32,152	0	0	0	32,152	32,152	100.0%		
	Other (In House/Misc)					0	0	0	0	0	0	0.0%		
	Total Project Costs/Budget Approved		250,000	250,000		103,440	0	0	0	103,440	103,440	100.0%		
Sub-Total Planning Master Plan Projects			\$ -	\$ -		0 \$	- \$	- \$	- \$	- \$	- \$	0.00%		
Sub-Total Planning Non-Master Plan Projects			\$ 31,325,500	\$ 32,325,300		12 \$	6,083,020 \$	35,806 \$	- \$	- \$	6,118,826 \$	5,102,076	83.38%	
Total Planning			\$ 31,325,500	\$ 32,325,300		12 \$	6,083,020 \$	35,806 \$	- \$	- \$	6,118,826 \$	5,102,076	83.38%	

ACTIVE PROJECTS JAN-FEB 2025														
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date	
Projects in Design														
6595 19	Short Term Parking Garage - Helix Lighting Replacement													
Design	RS&H (note 1)				90,543	0	0	0	90,543	90,543	100.0%	12.0%	8.3%	
Project Management	Jacobs (Note 2)				46,087	0	0	0	46,087	46,087	100.0%	10.0%	15.8%	
Construction (Other)	MCS			Resolution No. 2019-69, 8/1/19	0	0	0	0	0	0	0.0%			
Other (In House/Misc)					47,457	0	0	0	47,457	47,457	100.0%			
Total Project Costs/Budget Approved		850,800	546,600		184,087	0	0	0	184,087	184,087	100.0%			
6765 22	General Aviation Facilities Rehabilitation													
Design	RS&H (note 1)				438,301	0	0	0	438,301	369,098	84.2%	12.0%	8.3%	
Design	Jacobs (Note 2)				12,961	0	0	0	12,961	12,961	100.0%	10.0%	15.8%	
Design	Slack Johnson				11,950	0	0	0	11,950	11,950	100.0%			
Other (In House/Misc)					197,064	0	0	0	197,064	195,034	99.0%			
Total Project Costs/Budget Approved		3,997,000	3,992,500		660,276	0	0	0	660,276	589,043	89.2%			
8910 22	LTPG Level 6 Rehab & Stair Tower/Elevator PH Roof Replacement													
Design	Walker (note 4)				315,675	0	0	0	315,675	113,182	35.9%	10.0%	9.3%	
Design	Ricardo (note 5)				0	0	0	0	0	0	0.0%	17.0%	13.9%	
Design	RS&H (note 1)				0	0	0	0	0	0	0.0%	12.0%	8.3%	
Other (In House/Misc)					88,163	0	0	0	88,163	88,163	100.0%			
Total Project Costs/Budget Approved		3,161,000	3,312,500		403,838	0	0	0	403,838	201,345	49.9%			
7100 23	Asphalt Rehabilitation of R/W 1R-15L & 10-28 and Replacement of Miscellaneous Concrete Slabs													
Design	Aecom			Resolution No. 2022-112, 11/01/2022	1,680,124	0	0	0	1,680,124	1,290,742	76.8%	16.0%	12.3%	
Design	Michael Baker Inc.				25,958	0	0	0	25,958	25,958	100.0%	12.0%	13.6%	
Design	RS&H (note 1)				10,313	0	0	0	10,313	10,313	100.0%	12.0%	8.3%	
Construction	Apex Paving				11,826,989	0	0	0	11,826,989	0	0.0%			
Construction	Cridel Group			Resolution No. 2021-23	1,643,618	0	0	0	1,643,618	1,497,559	91.1%			
Construction	Middlesex			Resolution No. 2022-17 approved 3/1/2022	192,163	0	0	0	192,163	192,163	100.0%			
Construction	Gosalia				588,810	0	0	0	588,810	276,268	46.9%	100.0%	100.0%	
Project Management (Inspection)	Jacobs (Note 2)				150,863	0	0	0	150,863	150,863	100.0%	13.0%	9.4%	
Other (In House/Misc)					290,414	0	0	0	290,414	281,914	97.1%			
Total Project Costs/Budget Approved		11,344,000	17,360,600		16,409,251	0	0	0	16,409,251	3,725,780	22.7%			
7215 24	Replace Parking Revenue Control System (PARCS) Equipment													
Design	Jacobs (Note 2)				5,160	0	0	0	5,160	5,160	100.0%	13.0%	9.4%	
Design	Manhattan				1,067,211	0	0	0	1,067,211	180,589	16.9%	32.0%	0.0%	
Design	Walker				22,807	0	0	0	22,807	17,654	77.4%	10.0%	9.3%	
Construction					0	0	0	0	0	0	0.0%			
Project Management (Inspection)					0	0	0	0	0	0	0.0%			
Other (In House/Misc)					96,751	0	0	0	96,751	96,751	100.0%			
Total Project Costs/Budget Approved		9,284,000	9,284,000		1,191,929	0	0	0	1,191,929	300,154	25.2%			
7240 24	ABFF 7991 2006 Oshkosh Striker Vehicle Replacement													
Construction	Ten-8 Fire Equipment			Board Approved 2/1/24	1,741,535	0	0	0	1,741,535	0	0.0%			
Other (In House/Misc)					6,854	0	0	0	6,854	6,854	100.0%			
Total Project Costs/Budget Approved		1,550,000	1,761,785		1,748,388	0	0	0	1,748,388	6,854	0.4%			
7260 24	Alinside E Passenger Boarding Bridges Repainting													
Design					0	0	0	0	0	0	0.0%			
Construction					0	0	0	0	0	0	0.0%			
Other (In House/Misc)					1,193	0	0	0	1,193	1,193	100.0%			
Total Project Costs/Budget Approved		219,000	219,000		1,193	0	0	0	1,193	1,193	100.0%			
7310 24	Alinside E Cooling Tower Refurbishment													
Design	RS&H (note 1)				148,831	0	0	0	148,831	107,096	72.0%	12.0%	8.3%	
Design	Jacobs (Note 2)				7,753	0	0	0	7,753	7,753	100.0%	13.0%	9.4%	
Construction	J. GRAY			Resolution No. 2023-101	297,403	0	0	0	297,403	297,403	100.0%			
Other (In House/Misc)					44,027	0	0	0	44,027	44,027	100.0%			
Total Project Costs/Budget Approved		1,710,000	1,738,200		498,013	0	0	0	498,013	456,279	91.6%			
7325 25	Emergency Generators & Docking Stations													
Design	Michael Baker Inc.				319,082	0	0	0	319,082	5,025	1.6%	12.0%	13.6%	
Design	Jacobs (Note 2)			Resolution No. 2023-101	33,319	0	0	0	33,319	4,352	13.1%	13.0%	9.4%	
Construction					0	0	0	0	0	0	0.0%			
Other (In House/Misc)					565	0	0	0	565	565	100.0%			
Total Project Costs/Budget Approved		5,696,000	5,486,000		352,966	0	0	0	352,966	9,942	2.8%			
7340 25	ABFF Dorm & Restroom Renovation													
Design	Michael Baker Inc.				228,310	0	0	0	228,310	31,166	13.7%	12.0%	13.6%	
Other (In House/Misc)					6,403	0	0	0	6,403	6,403	100.0%			
Total Project Costs/Budget Approved		1,905,300	1,905,300		234,713	0	0	0	234,713	37,569	16.0%			
7345 25	Airfield Grading & Safety Improvements													
Design	Michael Baker Inc.				513,459	0	0	0	513,459	205,179	40.0%	12.0%	13.6%	
Design					0	0	0	0	0	0	0.0%			
Construction				Resolution No. 2023-101	0	0	0	0	0	0	0.0%			
Other (In House/Misc)					17,357	0	0	0	17,357	17,357	100.0%			
Total Project Costs/Budget Approved		4,088,100	4,088,100		530,816	0	0	0	530,816	222,536	41.9%			
7355 25	LTPG Fire Suppression Refurbishment													
Design	RS&H (note 1)				62,054	0	0	0	62,054	0	0.0%	12.0%	8.3%	
Other (In House/Misc)					438	0	0	0	438	438	100.0%			
Total Project Costs/Budget Approved		820,000	820,000		62,492	0	0	0	62,492	438	0.7%			
7360 25	Red Side Departures Level Traffic Coating													
Design	Jacobs (Note 2)				14,755	0	0	0	14,755	272	1.8%	13.0%	9.4%	
Design					0	0	0	0	0	0	0.0%			
Construction				Resolution No. 2023-101	0	0	0	0	0	0	0.0%			
Other (In House/Misc)					0	0	0	0	0	0	0.0%			
Total Project Costs/Budget Approved		1,683,000	1,683,000		14,755	0	0	0	14,755	272	1.8%			
7365 25	A/S ABF Bag Sort Light Fixtures													
Design					0	0	0	0	0	0	0.0%			
Other (In House/Misc)					0	0	0	0	0	0	0.0%			
Total Project Costs/Budget Approved		1,230,600	1,230,600		0	0	0	0	0	0	NDV/0%			
7375 25	Real Estate Development													
Design	Jacobs (Note 2)				28,967	0	0	0	28,967	0	0.0%	13.0%	9.4%	
Design					0	0	0	0	0	0	0.0%			
Construction				Resolution No. 2023-101	0	0	0	0	0	0	0.0%			
Other (In House/Misc)					0	0	0	0	0	0	0.0%			
Total Project Costs/Budget Approved		2,668,000	2,668,000		28,967	0	0	0	28,967	0	0.0%			
7440 25	Aircraft Firefighting Foam													
Design	RS&H (note 1)				175,589	0	0	0	175,589	0	0.0%	12.0%	8.3%	
Project Management (Inspection)	Jacobs (Note 2)				0	0	0	0	0	0	0.0%	10.0%	15.8%	
Other (In House/Misc)					11,979	0	0	0	11,979	11,979	100.0%			
Total Project Costs/Budget Approved		1,650,000	1,650,000		187,568	0	0	0	187,568	11,979	6.4%			

ACTIVE PROJECTS JAN-FEB 2025																	
HCAA Project No. and Description		Architect/Engineer Contractor/Design-Build	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date			
RS00 23	Airside D Development Program																
	Design	Jacobs (Note 2)				8,054,842	0	0	0	8,054,842	3,069,685	38.1%	13.0%	9.4%			
	Design	RS&H (note 1)				666,084	0	0	0	666,084	344,101	51.7%	12.0%	8.3%			
	Design	Lea + Elliot				2,505,736	0	0	0	2,505,736	236,674	9.4%					
	Design	HDK				1,290	0	0	0	1,290	1,290	100.0%					
	Design	Michael Baker Inc.				316,755	0	0	0	316,755	80,000	25.3%	12.0%	13.6%			
	Design	Walker Design				20,200	0	0	0	20,200	2,860	14.2%	10.0%	9.3%			
	Design	Ricordo (note 5)				367,864	0	0	0	367,864	226,316	61.5%	17.0%	13.9%			
	Design-Build	Hensel Phelps Part 1			Resolution No. 2023-84, 8/3/23	70,043,078	0	0	0	70,043,078	29,238,943	41.7%	7.2%				
	Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	66,353,052	0	0	0	66,353,052	27,542,038	41.5%					
	Construction	Hensel Phelps Part 2				91,066,666	0	0	0	91,066,666	1,434,079	1.6%					
	Project Management (Inspection)	Jacobs (Note 2)				3,942,562	0	0	0	3,942,562	191,396	4.9%	13.0%	9.4%			
	Other (In House/Misc)					1,638,418	0	0	0	1,638,418	1,563,123	95.4%					
	Total Project Costs/Budget Approved			787,384,000	787,384,000		244,976,547	0	0	0	244,976,547	63,930,511	26.1%				
	RS05 23	Wildlife Management Program - Phase 2															
Design		RS&H (note 1)				293,506	0	0	0	293,506	168,600	57.4%	12.0%	8.3%			
Design		Mead & Hunt				1,572,693	0	0	0	1,572,693	858,416	54.6%	18.7%	26.5%			
Design		Aptm (note 3)				93,733	0	0	0	93,733	93,733	100.0%	10.0%	22.0%			
Construction						0	0	0	0	0	0	0.0%					
Project Management (Inspection)		Jacobs (Note 2)				6,477	0	0	0	6,477	6,477	100.0%	13.0%	9.4%			
Other (In House/Misc)						194,925	0	0	0	194,925	194,925	100.0%					
Total Project Costs/Budget Approved			17,767,500	20,898,900		2,161,333	0	0	0	2,161,333	1,322,150	61.2%					
RS10 23	North Employee Parking Lot Expansion																
	Design	RS&H (note 1)				5,954	0	0	0	5,954	2,374	39.9%	12.0%	8.3%			
	Design	Mead & Hunt				1,046,595	0	0	0	1,046,595	731,144	69.9%	22.9%	24.6%			
	Design	Michael Baker Inc.				16,053	0	0	0	16,053	16,053	100.0%	12.0%	15.4%			
	Construction					0	0	0	0	0	0	0.0%					
	Project Management (Inspection)	Jacobs (Note 2)				9,089	0	0	0	9,089	9,089	100.0%	13.0%	9.4%			
	Other (In House/Misc)					100,342	0	0	0	100,342	85,432	85.1%					
Total Project Costs/Budget Approved			8,675,000	8,675,000		1,178,034	0	0	0	1,178,034	844,092	71.7%					
RS15 24	Westside Checked Baggage Screening System Relocation and Upgrades (Design Only)																
	Design	HP Design				7,989,458	0	0	0	7,989,458	2,651,731	33.2%					
	Design	Jacobs (Note 2)				440,591	0	0	0	440,591	149,544	33.9%	13.0%	9.4%			
	Construction					0	0	0	0	0	0	0.0%					
	Project Management (Inspection)					1,185,380	0	0	0	1,185,380	1,121	0.1%					
	Other (In House/Misc)					255,709	0	0	0	255,709	255,709	100.0%					
Total Project Costs/Budget Approved			9,840,000	11,330,300		9,871,139	0	0	0	9,871,139	3,058,109	31.0%					
RS20 24	TPA Real Estate Development																
	Design	Michael Baker Inc.				236,773	0	0	0	236,773	214,664	90.7%	12.0%	15.4%			
	Design	RS&H (note 1)				4,560	0	0	0	4,560	4,560	100.0%	12.0%	8.3%			
	Construction	CW Roberts				1,286,569	0	0	0	1,286,569	0	0.0%					
	Project Management (Inspection)	Jacobs (Note 2)				73,555	0	0	0	73,555	59,072	80.3%	13.0%	9.4%			
	Other (In House/Misc)					5,309	0	0	0	5,309	5,309	100.0%					
Total Project Costs/Budget Approved			3,587,000	4,097,000		1,606,766	0	0	0	1,606,766	283,604	17.7%					
RS25 25	Airside E Roof Replacement																
	Design	Walker				101,815	0	0	0	101,815	708	0.7%	10.0%	9.3%			
	Design	RS&H (note 1)				87,409	0	0	0	87,409	0	0.0%	12.0%	8.3%			
	Design	HC Beck				1,780,738	0	0	0	1,780,738	84,267	4.7%					
	Construction					0	0	0	0	0	0	0.0%					
	Other (In House/Misc)					21,995	0	0	0	21,995	21,995	100.0%					
Total Project Costs/Budget Approved			31,500,000	30,334,900		1,991,957	0	0	0	1,991,957	106,971	5.4%					
RS30 23	Airside E Shuttle Cars Replacement																
	Design	RS&H (note 1)				9,755	0	0	0	9,755	9,755	100.0%	12.0%	8.3%			
	Design	Walker				334,278	0	0	0	334,278	195,027	58.3%	10.0%	9.3%			
	Design	Lea + Elliot				1,098,904	0	0	0	1,098,904	84,423	7.7%					
	Design	Jacobs (Note 2)				11,619	0	0	0	11,619	11,619	100.0%	13.0%	9.4%			
	Construction	Alstom Transport (Bombardier)			Resolution No. 2022-113, 11/3/2022	26,769,874	0	0	0	26,769,874	14,145,791	52.8%					
	Construction	Johnson-Laux			Resolution No. 2025-14 2/3/2025	3,648,682	0	0	0	3,648,682	0	0.0%					
	Other (In House/Misc)					57,113	0	0	0	57,113	57,113	100.0%					
	Total Project Costs/Budget Approved			34,591,000	33,992,767		31,930,325	0	0	0	31,930,325	14,583,727	45.4%				
	Sub-Total Design Master Plan Projects		\$	787,384,000	\$	787,384,000	1	\$	244,976,547	\$	-	\$	244,976,547	\$	63,930,511	26.10%	
Sub-Total Design Non-Master Plan Projects		\$	158,207,300	\$	166,995,052	22	\$	71,248,804	\$	-	\$	-	\$	71,248,804	\$	25,866,120	36.30%
Total Design		\$	945,591,300	\$	954,379,052	23	\$	316,225,351	\$	-	\$	-	\$	316,225,351	\$	89,796,631	28.40%

ACTIVE PROJECTS JAN-FEB 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Build	Board Approved Budget	Current Budget	Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date	
Projects Undergoing Construction/Implementation													
8800 22	Replace Airfield Perimeter Fence												
Design	RS&H (note 1)			61,120	0	0	0	61,120	57,321	93.8%	12.0%	8.3%	
Design	C&S			1,078,761	0	0	0	1,078,761	1,006,381	93.3%	23.8%	25.1%	
Design	Jacobs (Note 2)			65,960	0	0	0	65,960	65,960	100.0%	13.0%	9.4%	
Construction	Presidio Networked			43,989	0	0	0	43,989	43,989	100.0%			
Construction	Convergent			188,627	0	0	0	188,627	188,627	100.0%			
Construction	Fence Builders			9,888,339	0	0	0	9,888,339	8,208,240	83.0%	7.6%	3.6%	
Project Management (Inspection)	Jacobs (Note 2)			14,483	0	0	0	14,483	0	0.0%	13.0%	8.7%	
Other (In House/Misc)				821,380	0	0	0	821,380	821,380	100.0%			
Total Project Costs/Budget Approved		11,506,000	12,229,500	12,162,659	0	0	0	12,162,659	10,991,899	85.4%			
8800 21	Arside Guideways & Bridge Rehabilitation												
Design	RS&H (note 1)			78,251	0	0	0	78,251	76,056	97.2%	12.0%	8.3%	
Design	Walker (note 4)			245,558	0	0	0	245,558	205,844	83.8%	10.0%	9.3%	
Design	Jacobs (Note 2)			16,346	0	0	0	16,346	16,346	100.0%	13.0%	9.4%	
Construction	Restcon			1,274,510	16,492	16,492	0	1,291,002	1,172,598	90.8%	15.4%	9.5%	
Construction	Civil Site			111,154	98,323	98,323	0	209,477	208,858	98.7%	10.5%	0%	
Project Management (Inspection)	Jacobs (Note 2)			45,774	0	0	0	45,774	45,774	100.0%	13.0%	8.7%	
Other (In House/Misc)				283,356	0	0	0	283,356	283,356	100.0%			
Total Project Costs/Budget Approved		2,102,800	2,586,500	2,054,949	114,815	114,815	0	2,169,764	2,006,843	92.5%			
8875 21	Employee Bus Replacement												
Design	Jacobs (Note 2)			4,263	0	0	0	4,263	4,263	100.0%	13.0%	9.4%	
Design	RS&H (note 1)			299,927	0	0	0	299,927	260,900	87.0%	12.0%	8.3%	
Design	Ricondo (note 5)			28,180	0	0	0	28,180	18,952	67.3%	17.0%	13.9%	
Construction	BYD Coach and Bus			6,194,746	0	0	0	6,194,746	3,533,696	57.0%			
Construction	Cridel Group			1,213,315	10,816	10,816	0	1,224,131	1,224,131	100.0%	34.6%	36.1%	
Construction	M&M Electrical			41,239	0	0	0	41,239	0	0.0%			
Project Management (Inspection)	Jacobs (Note 2)			116,428	0	0	0	116,428	64,650	55.5%	10.0%	15.8%	
Other (In House/Misc)				317,215	0	0	0	317,215	317,215	100.0%			
Total Project Costs/Budget Approved		5,492,000	8,324,600	8,215,404	10,816	10,816	0	8,226,221	5,423,808	65.9%			
8971 24	Main Terminal LED Upgrade Phase 2												
Design				72,912	0	0	0	72,912	72,912	100.0%			
Construction	AVI-SPL LLC			1,856,301	0	0	0	1,856,301	1,468,656	79.1%			
Construction	Convergent			46,853	0	0	0	46,853	46,853	100.0%			
Construction	Communications Installations			172,846	0	0	0	172,846	172,846	100.0%			
Other (In House/Misc)				929	0	0	0	929	929	100.0%			
Total Project Costs/Budget Approved		2,567,500	2,208,200	2,149,840	0	0	0	2,149,840	1,762,196	82.0%			
8975 23	Baggage Handling System Upgrade and Enhancement												
Design				0	0	0	0	0	0	0.0%			
Construction	Dell Marketing			1,437,849	0	0	0	1,437,849	1,437,849	100.0%			
Construction	Presidio Networked			979,971	0	0	0	979,971	979,971	100.0%			
Construction	SAI International			84,719	0	0	0	84,719	84,719	100.0%			
Construction	CDW			21,114	0	0	0	21,114	21,114	100.0%			
Construction	Egroup			90,922	0	0	0	90,922	90,922	100.0%			
Other (In House/Misc)				74,350	0	0	0	74,350	74,350	100.0%			
Total Project Costs/Budget Approved		1,520,000	2,950,000	2,698,925	0	0	0	2,698,925	2,698,925	100.0%			
8990 23	Public Safety Alert System												
Design				168,756	0	0	0	168,756	127,929	75.8%			
Construction	Communications Installations			445,480	0	0	0	445,480	325,171	73.0%			
Construction	Convergent			974,865	0	0	0	974,865	785,882	80.6%			
Other (In House/Misc)				37,738	0	0	0	37,738	26,508	70.2%			
Total Project Costs/Budget Approved		1,592,500	1,700,000	1,626,839	0	0	0	1,626,839	1,265,490	77.8%			
7065 23	Replace Automatic Doors												
Design	RS&H (note 1)			125,195	0	0	0	125,195	115,580	92.3%	12.0%	8.3%	
Construction	Rycon			1,795,900	0	0	0	1,795,900	34,200	1.9%	3.0%	0.0%	
Project Management (Inspection)	Jacobs (Note 2)			3,106	0	0	0	3,106	3,106	100.0%	13.0%	9.4%	
Other (In House/Misc)				47,349	0	0	0	47,349	47,349	100.0%			
Total Project Costs/Budget Approved		1,850,000	2,052,900	1,971,550	0	0	0	1,971,550	200,235	10.2%			
7070 23	East Baggage System PLC Replacement												
Design				0	0	0	0	0	0	0.0%			
Construction				0	0	0	0	0	0	0.0%			
Other (In House/Misc)				410,753	0	0	0	410,753	350,748	85.4%			
Total Project Costs/Budget Approved		587,300	587,300	410,753	0	0	0	410,753	350,748	85.4%			
7120 23	Short Term Parking Garage Level 4 and Entry/Exit Ramps Rehabilitation												
Design	Walker (note 4)			278,330	0	0	0	278,330	210,983	75.8%	10.0%	9.3%	
Design	Michael Baker Inc.			125,988	0	0	0	125,988	0	0.0%	12.0%	13.6%	
Construction	Restcon			2,379,610	0	0	0	2,379,610	66,178	2.8%	5.5%	0.0%	
Project Management (Inspection)	Jacobs (Note 2)			55,138	0	0	0	55,138	40,655	73.7%	13.0%	9.4%	
Other (In House/Misc)				33,182	0	0	0	33,182	33,182	100.0%			
Total Project Costs/Budget Approved		2,832,800	4,145,700	2,872,247	0	0	0	2,872,247	350,997	12.2%			
7125 23	Long Term Garage Switchgear Replacement												
Design	RS&H (note 1)			110,918	0	0	0	110,918	99,388	89.6%	12.0%	8.3%	
Construction	APG Electric			1,101,925	0	0	0	1,101,925	15,766	1.4%			
Construction	World Electric Supply			1,337,500	0	0	0	1,337,500	102,760	7.7%			
Project Management (Inspection)	Jacobs (Note 2)			0	0	0	0	0	0	0.0%	13.0%	9.4%	
Other (In House/Misc)				60,775	0	0	0	60,775	60,775	100.0%			
Total Project Costs/Budget Approved		2,715,300	2,892,400	2,611,118	0	0	0	2,611,118	278,689	10.7%			
7130 23	Chiller System Replacement Toll Plaza												
Design	RS&H (note 1)			92,169	0	0	0	92,169	75,467	81.9%	12.0%	8.3%	
Design	Jacobs (Note 2)			3,000	0	0	0	3,000	627	20.8%	10.0%	15.6%	
Construction	Air Mechanical			981,317	0	0	0	981,317	808,687	82.4%	24.7%	26.7%	
Project Management (Inspection)	Jacobs (Note 2)			0	0	0	0	0	0	0.0%	13.0%	9.4%	
Other (In House/Misc)				53,514	0	0	0	53,514	53,514	100.0%			
Total Project Costs/Budget Approved		636,400	1,164,000	1,130,001	0	0	0	1,130,001	938,292	83.0%			
7185 23	GA Security Improvements												
Design	Arcon Design			598,867	0	0	0	598,867	459,596	76.7%	25.6%	27.2%	
Design	RS&H (note 1)			22,664	0	0	0	22,664	22,664	100.0%	12.0%	8.3%	
Design	Presidio Networked			6,993	0	0	0	6,993	0	0.0%			
Design				108,762	0	0	0	108,762	0	0.0%			
Construction	Smith Fence			8,254	0	0	0	8,254	8,254	100.0%			
Construction	Rycon			3,466,704	0	0	0	3,466,704	265,003	7.6%	11.0%	0.0%	
Project Management (Inspection)	Jacobs (Note 2)			38,403	0	0	0	38,403	38,403	100.0%	13.0%	9.4%	
Other (In House/Misc)				166,761	0	0	0	166,761	166,761	100.0%			
Total Project Costs/Budget Approved		6,455,000	4,978,200	4,417,408	0	0	0	4,417,408	960,680	21.7%			
7210 24	Apron C, Taxiway C and F, and Runway 18-36 Rehabilitation												

ACTIVE PROJECTS JAN-FEB 2025													
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date
Design	Arcon Design				836,638	0	0	0	836,638	447,368	53.5%	17.2%	15.3%
Design	Jacobs (Note 2)				34,042	0	0	0	34,042	19,559	57.5%	13.0%	9.4%
Construction	Ajax Paving				12,077,326	0	0	0	12,077,326	2,341,736	19.4%	9.0%	3.0%
Other (In House/Misc)					149,796	0	0	0	149,796	149,796	100.0%		
Total Project Costs/Budget Approved		15,934,900	14,462,900		13,097,802	0	0	0	13,097,802	2,958,459	22.6%		
7225 24	Common Use System Enhancements (CUPPS)												
Design	SITA INFORMATION				124,030	0	0	0	124,030	0	0.0%		
Construction	Communications Installations				142,573	0	0	0	142,573	140,369	98.5%		
Construction	Convergent Tech				162,535	0	0	0	162,535	162,535	100.0%		
Construction	Dell Marketing				92,070	0	0	0	92,070	92,070	100.0%		
Construction	Amadeus				39,428	0	0	0	39,428	12,208	31.0%		
Construction	IER Inc				136,213	0	0	0	136,213	32,027	23.5%		
Construction	Lydan Inc				100,202	0	0	0	100,202	83,514	83.3%		
Construction	Vidtronix				12,950	0	0	0	12,950	12,950	100.0%		
Other (In House/Misc)					215,254	0	0	0	215,254	100,929	46.9%		
Total Project Costs/Budget Approved		1,000,000	1,000,000		1,025,254	0	0	0	1,025,254	636,602	62.1%		
7265 24	Departure Drive Rehabilitation												
Design	Walker				197,021	0	0	0	197,021	150,124	76.2%	10.0%	9.3%
Design	Jacobs (Note 2)				111,743	0	0	0	111,743	82,777	74.1%	10.0%	15.8%
Design	RS&H (note 1)				79,137	0	0	0	79,137	22,738	28.7%	12.0%	8.3%
Construction	Johnson Laux Co.		Resolution No. 2023-61 6/1/23		262,312	0	0	0	262,312	0	0.0%		
Construction	Restoon				1,114,942	0	0	0	1,114,942	17,081	1.5%		
Other (In House/Misc)					18,980	0	0	0	18,980	18,980	100.0%		
Total Project Costs/Budget Approved		1,695,000	2,119,600		1,784,135	0	0	0	1,784,135	295,699	16.3%		
7270 24	Aircraft Rescue and Fire Fighting (ARFF) Station Building Envelope & HVAC Rehabilitation												
Design	Michael Baker Inc.				139,290	0	0	0	139,290	84,794	60.9%	12.0%	15.4%
Design	Jacobs (Note 2)				7,773	0	0	0	7,773	7,773	100.0%	10.0%	15.8%
Construction	All Phase General Contractors				958,593	0	0	0	958,593	0	0.0%	16.3%	38.9%
Other (In House/Misc)					61,319	0	0	0	61,319	61,319	98.7%		
Total Project Costs/Budget Approved		948,700	1,287,100		1,166,995	0	0	0	1,166,995	153,120	13.1%		
7280 24	Tree Trimming for Protection of Runway Surfaces												
Design	RS&H (note 1)				552,500	0	0	0	552,500	424,164	76.8%	12.0%	8.3%
Design	Jacobs (Note 2)				4,656	0	0	0	4,656	4,656	100.0%	10.0%	15.8%
Design	BULLPOG CREEK MTG				600,000	0	0	0	600,000	598,000	99.7%		
Construction	SPM LANDSCAPE SERVICE		Resolution No. 2023-101		2,734,040	0	0	0	2,734,040	0	0.0%	9.5%	0.0%
Project Management (Inspection)	Jacobs (Note 2)				110	0	0	0	110	110	100.0%	10.0%	9.4%
Other (In House/Misc)					278,622	0	0	0	278,622	121,122	43.5%		
Total Project Costs/Budget Approved		5,255,800	4,718,000		4,169,927	0	0	0	4,169,927	1,106,051	26.5%		
7290 24	Tampa Fuel Committee												
Design					0	0	0	0	0	0	0.0%		
Construction	AIRCRAFT SERVICE INT				1,085,000	0	0	0	1,085,000	1,012,406	0.0%		
Other (In House/Misc)					7,864	0	0	0	7,864	7,864	100.0%		
Total Project Costs/Budget Approved		1,128,400	1,128,400		1,092,864	0	0	0	1,092,864	1,020,270	93.4%		
7320 24	Fire Alarm System Upgrades Phase 1												
Construction	Johnson Controls		Resolution No. 2024-11		1,657,007	0	0	0	1,657,007	776,881	46.9%		
Other (In House/Misc)					35,983	0	0	0	35,983	35,983	100.0%		
Total Project Costs/Budget Approved		1,737,200	1,789,400		1,692,990	0	0	0	1,692,990	812,864	48.0%		
7330 25	A/S A Cooling Tower Electrical												
Design					0	0	0	0	0	0	0.0%		
Construction	Johnson Laux Co.				364,361	0	0	0	364,361	0	0.0%		
Other (In House/Misc)					11,043	0	0	0	11,043	11,043	100.0%		
Total Project Costs/Budget Approved		626,700	626,700		375,404	0	0	0	375,404	11,043	2.9%		
7380 25	SkyCenter Roof Replacement												
Design	HC Beck				194,997	0	0	0	194,997	2,692	1.4%		
Design	Walker				50,469	0	0	0	50,469	17,336	34.3%		
Construction	HC Beck				2,042,569	0	0	0	2,042,569	284,104	13.9%		
Other (In House/Misc)					192,725	0	0	0	192,725	92,725	48.1%		
Total Project Costs/Budget Approved					2,480,760	0	0	0	2,480,760	396,817	16.0%		
7405 25	FY25 Tampa Fuel Projects												
Design					0	0	0	0	0	0	0.0%		
Construction	Aircraft Service Int				2,556,300	0	0	0	2,556,300	0	0.0%		
Other (In House/Misc)					0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		2,556,300	2,556,300		2,556,300	0	0	0	2,556,300	0	0.0%		
7410 25	FY25 ITS Commodity Purchases												
Design	SIR International				17,673	0	0	0	17,673	17,673	100.0%		
Design	Comco				964,056	0	0	0	964,056	41,758	4.3%		
Design	Presidio Networked				285,430	0	0	0	285,430	0	0.0%		
Design	Dell Marketing				40,522	0	0	0	40,522	0	0.0%		
Design	Convergent				51,837	0	0	0	51,837	0	0.0%		
Design	AVI-SPL LLC				90,225	0	0	0	90,225	0	0.0%		
Other (In House/Misc)					0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		1,900,000	1,900,000		1,449,743	0	0	0	1,449,743	59,431	4.1%		
7420 25	FY25 Common Use System Enhancements												
Design	AVI SPL				326,804	0	0	0	326,804	0	0.0%		
Design	Dell Marketing				101,662	0	0	0	101,662	0	0.0%		
Design	Comco				89,322	0	0	0	89,322	0	0.0%		
Design	Amadeus				10,056	0	0	0	10,056	0	0.0%		
Design	Lydan Inc				15,200	0	0	0	15,200	0	0.0%		
Design	IER Inc				31,759	0	0	0	31,759	0	0.0%		
Other (In House/Misc)					0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		1,100,000	1,100,000		574,803	0	0	0	574,803	0	0.0%		
7445 25	TPA FY25 ITS Special Projects												
Design	Convergent				813,738	0	0	0	813,738	654,542	80.4%		
Design					0	0	0	0	0	0	0.0%		
Other (In House/Misc)					0	0	0	0	0	0	0.0%		
Total Project Costs/Budget Approved		1,000,000	1,000,000		813,738	0	0	0	813,738	654,542	80.4%		

ACTIVE PROJECTS JAN-FEB 2025														
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Build	Board Approved Budget	Current Budget		Authorized Amount	Sum of Change Orders / Amendment	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred	Percent Incurred	DBE W/MBE Target Percent	DBE W/MBE Percent Achieved to Date	
8200 18	FAA Parking Lot, Energy Plant and Loading Dock Replacement , Demolish Administration Building (TPA)													
8205 18	Design	Hensel Phelps	Resolution No. 2018-57, 6/7/18		6,860,393	0	0	0	6,860,393	6,860,393	100.0%	16.8%	16.2%	
8900 18	Design	Jacobs (Note 2)			2,023,243	0	0	0	2,023,243	2,023,243	100.0%	10.0%	15.8%	
	Design	RS&H (note 1)			2,326	0	0	0	2,326	2,326	100.0%	12.0%	8.3%	
	Design	Walker (note 4)			123,429	0	0	0	123,429	123,429	98.9%	10.0%	9.3%	
	Construction	Hensel Phelps	01/00/00	82,395,531	-7,282,741	-7,282,741	0	75,112,790	74,582,139	99.3%	0.0%	0.0%		
	Construction	Johnson-Laux	JOC Contract Resolution No.2021-35, 5/6/2021		919,867	0	0	0	919,867	919,867	100.0%	3.5%	4.4%	
	Construction (OOP)				12,449,782	0	0	0	12,449,782	12,449,782	100.0%			
	Project Management (Inspection)	Jacobs (Note 2)			3,697,054	0	0	0	3,697,054	3,697,054	100.0%	10.0%	9.4%	
	Other (In House/Misc)				5,780,911	0	0	0	5,780,911	5,780,911	100.0%			
	Total Project Costs/Budget Approved				119,896,000	106,545,232	114,252,536	-7,282,741	-7,282,741	0	106,969,795	106,437,737	99.5%	
8330 18	Main Terminal Curbside Expansion (TPA)													
	Design	Hensel Phelps	Resolution No. 2018-57, 6/7/18		17,864,576	3,991,337	0	3,991,337	21,855,913	21,855,913	100.0%	16.8%	16.2%	
	Design	Jacobs (Note 2)			2,884,173	0	0	0	2,884,173	2,749,335	95.3%	13.0%	9.4%	
	Design	RS&H (note 1)			500,526	0	0	0	500,526	424,940	84.9%	12.0%	8.3%	
	Design	Stantec	Resolution No. 2013-48, 5/2/2013		224,723	0	0	0	224,723	224,722	100.0%	15.3%	10.9%	
	Design (Other)				187,700	0	0	0	187,700	158,427	84.4%			
	Construction	Hensel Phelps	Resolution 2021-175, 12/2/2021		88,045,233	85,375,855	-20,426,118	105,801,973	173,421,088	145,224,361	83.7%	8.8%	17.6%	
	Construction	P Jackson			2,058,429	0	0	0	2,058,429	927,905	45.1%			
	Construction	Johnson-Laux Co.	JOC Contract Resolution No.2021-35, 5/6/2021		711,276	0	0	0	711,276	711,276	100.0%	10.0%	41.7%	
	Construction	DBM	Resolution 2019-134, 12/9/2019		89,600	4,635	4,635	0	89,635	89,635	100.0%	42.1%	55.8%	
	Construction	Foundation Building			377,042	0	0	0	377,042	285,112	75.6%			
	Construction	Rycon			89,500	0	0	0	89,500	0	0.0%			
	Construction	Johnson Lancaster			185,752	0	0	0	185,752	0	0.0%			
	Construction (OOP)				13,337,033	0	0	0	13,337,033	11,958,314	89.7%			
	Project Management (Inspection)	Jacobs (Note 2)			4,959,730	0	0	0	4,959,730	4,001,854	80.7%	13.0%	9.4%	
	Other (In House/Misc)				6,765,018	0	0	0	6,765,018	5,617,296	83.0%			
	Total Project Costs/Budget Approved				183,829,000	230,642,847	138,375,710	89,371,827	-20,421,483	109,799,310	227,747,536	194,328,056	85.3%	
8420 21	Inside A and C Shuttle Car and Control System Replacement													
	Design	Walker (note 4)			666,189	0	0	0	666,189	597,731	89.7%	10.0%	9.3%	
	Design	Lea + Elliot			1,132,452	-338,802	0	0	793,850	353,925	44.6%			
	Construction	Alstom (Bombardier) (Phase 1)	Resolution No.2020-366 approve 10/1/2020		13,018,354	-318,271	-318,271	0	12,700,083	26,910,154	211.9%			
	Construction	Alstom (Bombardier) (Phase 2)	Resolution No. 2021-161, 11/4/2021		50,882,858	0	0	0	50,882,858	22,417,727	44.1%			
	Construction	Johnson-Laux	JOC Contract Resolution No.2021-33 approved 5/6/2021		5,934,365	0	0	0	5,934,365	4,478,710	75.5%	2.0%	2.0%	
	Project Management (Inspection)	Jacobs (Note 2)			578,398	0	0	0	578,398	519,108	89.7%	13.0%	9.4%	
	Other (In House/Misc)				1,601,679	0	0	0	1,601,679	1,453,545	90.9%			
	Total Project Costs/Budget Approved				74,092,700	74,889,400	73,814,775	-666,873	-318,271	0	73,157,902	56,732,899	77.5%	
8425 22	Main Terminal Inside D Shuttle Station - Construction													
	Design	Jacobs (Note 2)			178,157	0	0	0	178,157	163,380	91.7%	10.0%	15.8%	
	Construction	Hensel Phelps	Resolution No. 2021-175 Supp Contract Part D		26,985,228	-6,791,772	-6,791,772	0	20,193,456	15,764,522	78.1%	8.8%	17.6%	
	Construction (OOP)				4,662,047	0	0	0	4,662,047	4,352,398	93.4%			
	Project Management (Inspection)	Jacobs (Note 2)			582,199	0	0	0	582,199	582,199	100.0%	13.0%	9.4%	
	Other (In House/Misc)				905,768	0	0	0	905,768	454,097	50.1%			
	Total Project Costs/Budget Approved				26,425,800	30,285,800	33,363,400	-6,791,772	-6,791,772	0	26,571,628	21,318,597	80.2%	
8435 22	Inside A and E Security Screening Checkpoint Expansion													
	Design	RS&H (note 1)			150,746	0	0	0	150,746	128,971	85.6%	12.0%	8.3%	
	Design	Ricardo (note 5)			221,680	0	0	0	221,680	221,680	100.0%	17.0%	13.9%	
	Design-Build Part 1	Suffolk Construction	Resolution No. 2022-01		4,661,194	0	0	0	4,661,194	4,661,194	100.0%	21.2%	19.2%	
	Design	Jacobs (Note 2)			345,160	0	0	0	345,160	209,510	60.7%	10.0%	15.8%	
	Design (Other)				106,991	0	0	0	106,991	44,878	41.9%			
	Design-Build Part 2	Suffolk Construction	Resolution No. 2023-81, 8/3/2023		9,439,525	50,389,200	-6,808,327	57,197,527	59,828,725	43,449,513	72.6%	10.0%	0.0%	
	Construction (OOP)				6,260,294	0	0	0	6,260,294	5,361,566	85.6%			
	Project Management (Inspection)	Jacobs (Note 2)			520,252	0	0	0	520,252	319,947	61.5%	13.0%	9.4%	
	Other (In House/Misc)				1,018,080	0	0	0	1,018,080	2,796,420	92.6%			
	Total Project Costs/Budget Approved				53,910,000	78,954,000	24,724,523	50,389,200	-6,808,327	57,197,527	75,113,723	57,193,886	76.1%	
Sub-Total Construction Master Plan Projects					\$ 330,150,800	\$ 367,473,879	3 \$ 285,991,645	\$ 75,297,315	\$ (34,495,995)	\$ 109,793,310	\$ 361,288,960	\$ 322,083,429	89.1%	
Sub-Total Construction Non-Master Plan Projects					\$ 207,823,300	\$ 233,375,100	26 \$ 173,141,708	\$ 49,857,958.54	\$ (7,000,966.46)	\$ 57,197,527.00	\$ 222,999,666	\$ 148,954,485	66.7%	
Total Construction					\$ 537,974,100	\$ 600,848,979	29 \$ 459,133,353	\$ 125,155,273	\$ (41,496,962)	\$ 166,990,837	\$ 584,288,626	\$ 470,737,914	80.6%	
Total - Projects in process Master Plan Projects					\$ 1,117,534,800	\$ 1,154,857,879	4 \$ 530,968,192	\$ 75,297,315	\$ (34,495,995)	\$ 109,793,310	\$ 606,265,507	\$ 386,013,940	63.7%	
Total - Projects in process Non-Master Plan Projects					\$ 392,356,100	\$ 432,695,452	60 \$ 250,473,531	\$ 49,893,765	\$ (7,000,966)	\$ 57,197,527	\$ 300,367,296	\$ 179,622,681	59.8%	
Grand Total					\$ 1,509,890,900	\$ 1,587,553,331	64 \$ 781,441,723	\$ 125,191,079	\$ (41,496,962)	\$ 166,990,837	\$ 906,632,802	\$ 565,636,621	62.4%	

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
1110 23	Self Service Bag Drop															
	Design					0	0	0	0	0	0	0				
	Construction	Convergent Tech				571,966	0	0	0	571,966	571,966			100.0%		
	Construction	Communications Installations				19,633	0	0	0	19,633	19,633			100.0%		
	Other (In House/Misc)					0	0	0	0	0	0	0		0.0%		
	Total Project Costs/Budget Approved	12/31/2023	590,000	590,000		591,599	0	0	0	591,599	591,599	0	591,599.00	-0.3%		
1115 23	COBUS Acquisition															
	Design					2,994,600	0	0	0	2,994,600	2,964,600			99.0%		
	Construction	COBUS Industries			Board PO Approval 9/8/2022	167,241	0	0	0	167,241	87,241			52.2%		
	Other (In House/Misc)					0	0	0	0	0	0	0				
	Total Project Costs/Budget Approved	4/18/2024	3,287,000	3,287,000		3,161,841	0	0	0	3,161,841	3,051,841	0	3,051,841.00	7.2%		
5991 14	Checked Baggage System Upgrades and Optimization Construction (TPA)															
	Design	Corgan			Resolution No. 2017-40, 6/1/2017	3,388,093	3,209,853	0	3,209,853	6,597,946	6,597,946			100.0%	10.4%	10.0%
	Design	Jacobs (Note 2)				311,642	0	0	0	311,642	311,642			100.0%	10.0%	16.0%
	Design	Michael Baker Inc.				14,500	0	0	0	14,500	14,500			100.0%	12.0%	12.7%
	Design	RS&H (note 1)				127,118	0	0	0	127,118	127,118			100.0%	10.0%	8.1%
	Design	Skanska			Resolution No. 2014-106, 9/4/2014	4,219,043	1,477,127	0	1,477,127	5,696,170	5,696,170			100.0%	12.0%	12.0%
	Design	Walker (note 4)				13,954	0	0	0	13,954	13,954			100.0%	10.0%	9.3%
	Construction	Hensel Phelps			Resolution No. 2018-27, 4/5/18	35,268,898	3,642,591	2,721,298	921,293	38,911,489	38,911,489			100.0%	9.0%	11.5%
	Construction	Johnson-Laux			JOC Contract Resolution No.2021-35 approved 5/6/2021	242,149	0	0	0	242,149	242,149			100.0%		
	Project Management	Jacobs (Note 2)				3,642,213	0	0	0	3,642,213	3,642,213			100.0%	10.0%	16.0%
	Other (In House/Misc)					1,600,853	0	0	0	1,600,853	1,578,672			98.6%		
	Total Project Costs/Budget Approved	9/19/2022	58,000,000	57,279,344		48,828,464	8,329,571	2,721,298	5,608,274	57,158,035	57,135,855	143,489	57,279,344.00	0.0%		
5915 22	Master Plan Update 2022															
	Design	Ricondo (note 5)				4,907,399	0	0	0	4,907,399	4,281,740			87.3%	17.0%	13.2%
	Design	RS&H (note 1)				9,896	0	0	0	9,896	9,896			100.0%	12.0%	9.7%
	Other (In House/Misc)					94,696	0	0	0	94,696	94,696			100.0%		
	Total Project Costs/Budget Approved	10/1/2024	4,159,000	5,129,000		5,011,991	0	0	0	5,011,991	4,386,332	742,668	5,129,000.00	0.0%		
6385 18	HCA Website Rebuild															
	Design	Aten Design			Resolution No. 2023-07, 2/2/2023	346,003	0	0	0	346,003	346,003			100.0%		
	Construction	Brian Carson Photography				47,395	0	0	0	47,395	47,395			100.0%		
	Construction	Aten Construction				39,143	0	0	0	39,143	39,143			100.0%		
	Other (In House/Misc)					7,655	0	0	0	7,655	7,655			100.0%		
	Total Project Costs/Budget Approved	2/8/2024	540,600	439,900		440,195	0	0	0	440,195	440,195	0	440,195.00	0%		
6530 18	North Air Cargo Facility Redevelopment (TPA)															
	Design	RS&H (note 1)				447,948	0	0	0	447,948	433,814			96.8%	10.0%	8.1%
	Design	Walker (note 4)				493,916	0	0	0	493,916	482,212			97.6%	10.0%	9.3%
	Design (Other)					1,200	0	0	0	1,200	1,200			100.0%		
	Construction	Astra Cons Serv LLC			08/02/18	458,040	24,461	24,461	0	482,500	482,500			100.0%	12.2%	12.2%
	Construction	Skanska			Resolution No. 2015-113, 6/4/2015	417,798	0	0	0	417,798	417,798			100.0%	17.8%	21.2%
	Construction	GoSalla Concrete			Resolution No. 2023-25, 4/6/2023	1,316,501	(57,244.29)	(57,244.29)	0	1,259,257	1,259,257			100.0%	19.2%	83.9%
	Construction	Johnson Controls Fire			PO Board approval 5/4/2023	394,939	0	0	0	394,939	337,452			85.4%		
	Construction	US Coating Specialists			Resolution No. 2023-17, 3/2/2023	2,136,515	95,389	106,826	0	2,231,904	2,231,904			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				12,464	0	0	0	12,464	12,464			100.0%	10.0%	16.0%
	Other (In House/Misc)					848,066	0	0	0	848,066	848,066			100.0%		
	Total Project Costs/Budget Approved	4/3/2024	8,916,800	6,834,900		6,527,387	62,605	74,042	0	6,589,992	6,506,667	328,233	6,834,900.00	0.0%		
6715 20	Bag Claim Carpet Replacement															
	Design	RS&H (note 1)				7,637	0	0	0	7,637	7,637			100.0%	12.0%	9.7%
	Design-Build	DPR Part 1			Resolution No. 2022-32 4/5/2022	171,534	0	0	0	171,534	171,534			100.0%	13.6%	4.3%
	Design-Build	DPR Part 2			Resolution No. 2023-80 8/3/2023	1,635,369	-411,619	-317,761	0	1,223,750	680,841			55.6%	12.7%	8.4%
	Construction	Shaw				10,144	0	0	0	10,144	10,144			100.0%		
	Construction	Bloomsburg Carpet				446,657	0	0	0	446,657	443,719			99.3%		
	Project Management (Inspection)	Jacobs (Note 2)				47,957	0	0	0	47,957	22,931			47.8%	10.0%	15.8%
	Other (In House/Misc)					18,278	0	0	0	18,278	14,147			77.4%		
	Total Project Costs/Budget Approved	12/20/2024	1,514,100	1,833,200		2,337,576	-411,619	-317,761	0	1,925,957	1,350,952	482,248	1,833,200.00	0.0%		
6740 20	Tampa Executive Master Plan Update															
	Design	Ricondo (note 5)				467,198	0	0	0	467,198	467,198			100.0%	17.0%	13.5%
	Other (In House/Misc)					178	0	0	0	178	178			100.0%		
	Total Project Costs/Budget Approved	5/31/2024	650,000	471,300		467,377	0	0	0	467,377	467,377	8,473	471,300.00	0.0%		
6785 21	Common Shared Use Passenger Processing System (C/DUPPS) Phase 3															
	Design	RS&H (note 1)				53,515	0	0	0	53,515	53,515			100.0%	12.0%	9.3%
	Project Management (Inspection)	Jacobs (Note 2)				0	0	0	0	0	0			0.0%	10.0%	15.6%
	Other (In House/Misc)					2,420,677	0	0	0	2,420,677	2,412,177			99.6%		
	Total Project Costs/Budget Approved	12/31/2023	2,475,000	2,775,000		2,474,192	0	0	0	2,474,192	2,465,692	309,308	2,775,000.00	99.7%		
6835 21	Baggage Belt LED Replacement															
	Design	RS&H (note 1)				16,375	0	0	0	16,375	16,375			100.0%	12.0%	9.7%
	Design-Build	DPR			Resolution No. 2022-32 4/5/2022	97,808	0	0	0	97,808	97,808			100.0%	13.6%	4.3%
	Design-Build	DPR Part 2			Resolution No. 2023-80 8/3/2023	292,474	16,210	0	0	308,684	197,606			64.0%	12.0%	8.8%
	Construction	Audion Visual Innovation				175,947	0	0	0	175,947	175,947			100.0%		
	Construction	COMCO				194,094	0	0	0	194,094	194,094			100.0%		
	Construction	AVI				852,500	0	0	0	852,500	852,500			100.0%		
	Project Management (Inspection)	Jacobs (Note 2)				57,548	0	0	0	57,548	2,875			5.0%	10.0%	15.8%
	Other (In House/Misc)					31,093	0	0	0	31,093	31,093			100.0%		
	Total Project Costs/Budget Approved	12/20/2024	1,200,000	1,770,600		1,717,839	16,210	0	0	1,734,048	1,568,298	202,302	1,770,600.00	0.0%		

PROJECTS SUBSTANTIALLY COMPLETE 2025																
HCA Project No. and Description	Architect/Engineer Contractor/Design-Build	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
6845 23	Vandenberg Airport Road & Tampa Executive Road Rehabilitation															
	Design Michael Baker Inc.					142,736	0	0	0	142,736	134,474			94.2%	12.0%	12.7%
	Design RS&H (note 1)					6,636	0	0	0	6,636	6,636			100.0%	12.0%	8.1%
	Design Jacobs (Note 2)					4,251	0	0	0	4,251	4,251			100.0%		
	Construction Ajax Paving				Resolution No. 2023-83 8/3/2023	765,463	0	0	0	765,463	586,090			76.6%	16.6%	4.5%
	Other (In House/Misc)					230,733	0	0	0	230,733	230,733			100.0%		
	Total Project Costs/Budget Approved	8/2/2024	1,331,700	1,118,300		1,149,818	0	0	0	1,149,818	962,184	156,116	1,118,300.00	0.0%		
6895 22	FedEx Roof Replacement & Exterior Rehabilitation															
	Design Walker (note 4)					334,568	0	0	0	334,568	334,568			100.0%	10.0%	9.3%
	Design RS&H (note 1)					31,318	0	0	0	31,318	31,318			100.0%	12.0%	9.2%
	Construction Atlas Apex Roofing					2,500	0	0	0	2,500	0			0.0%		
	Construction MaintenX				Resolution No. 2022-126	1,233,169	-168,709	-168,709	0	1,064,460	1,037,849			97.5%		
	Project Management (Inspection) Jacobs (Note 2)					1,608	0	0	0	1,608	1,608			100.0%	10.0%	17.2%
	Other (In House/Misc)					283,647	0	0	0	283,647	283,647			100.0%		
	Total Project Costs/Budget Approved	9/21/2023	2,101,000	1,822,700		1,886,810	-168,709	-168,709	0	1,718,101	1,688,990	133,710	1,822,700.00	0.0%		
6920 22	IT FY22 Capital Commodity Plan															
	Design RS&H (note 1)					7,470	0	0	0	7,470	7,470			100.0%	12.0%	9.7%
	Construction Presidio Networked					936,799	0	0	0	936,799	936,799			100.0%		
	Construction Delft Marketing					223,796	0	0	0	223,796	223,796			100.0%		
	Construction Promark Tech					55,491	0	0	0	55,491	55,491			100.0%		
	Construction IER Inc					97,550	0	0	0	97,550	97,550			100.0%		
	Construction CDW					39,997	0	0	0	39,997	39,997			100.0%		
	Construction Audion Visual Innovation					68,980	0	0	0	68,980	68,980			100.0%		
	Construction Convergit					48,623	0	0	0	48,623	48,623			100.0%		
	Construction GuidePoint Security					38,813	0	0	0	38,813	38,813			100.0%		
	Construction Word Systems					52,994	0	0	0	52,994	52,994			100.0%		
	Construction SHI International					51,643	0	0	0	51,643	51,643			100.0%		
	Construction AVS-SPL LLC					5,392	0	0	0	5,392	5,392			100.0%		
	Construction US Customs					61,324	0	0	0	61,324	61,324			100.0%		
	Construction (Other)					27,266	0	0	0	27,266	27,266			100.0%		
	Other (In House/Misc)					35,396	0	0	0	35,396	35,396			100.0%		
	Total Project Costs/Budget Approved	03/30/23	1,500,000	1,750,000		1,751,533	0	0	0	1,751,533	1,751,533	-556	1,750,977	-0.1%		
6960 22	Airfield Maintenance Building Interior Refurbishment															
	Design RS&H (note 1)					729,109	0	0	0	729,109	709,667			97.3%	12.0%	8.1%
	Construction CENTENNIAL CONTRACTO					202,381	0	0	0	202,381	95,136			47.0%		
	Construction Johnson-Laux				Resolution No. 2022-127, 12/1/2022	4,770,824	-137,484	-137,484	0	4,633,340	4,458,163			96.2%	21.2%	19.3%
	Construction Workscapes					153,642	0	0	0	153,642	153,642			100.0%		
	Other (In House/Misc)					660,665	0	0	0	660,665	614,439			93.0%		
	Total Project Costs/Budget Approved	6/16/2024	3,751,300	6,473,300		6,516,620	-137,484	-137,484	0	6,379,136	6,031,047	442,253	6,473,300.00	0.0%		
6965 22	ARFF 90-7697 shkosh T3000 Vehicle Replacement															
	Design					0	0	0	0	0	0			0.0%		
	Construction Emerging Growth					23,908	0	0	0	23,908	23,908			100.0%		
	Construction Ten-8 Fire Equipment				Board PO Approval 11/4/2021	622,634	0	0	0	622,634	622,634			100.0%		
	Construction Com Co					6,411	0	0	0	6,411	6,411			100.0%		
	Other (In House/Misc)					989	0	0	0	989	989			100.0%		
	Total Project Costs/Budget Approved	4/30/2023	825,000	825,000		653,942	0	0	0	653,942	653,942	0	653,942.00	20.7%		
6970 23	Main Terminal LED Technology Refresh															
	Design RS&H (note 1)					25,884	0	0	0	25,884	25,884			100.0%	12.0%	9.3%
	Construction AVS-SPL LLC					1,989,560	0	0	0	1,989,560	1,989,560			100.0%		
	Construction Presidio Networked					99,974	0	0	0	99,974	99,974			100.0%		
	Construction Communications Installations					110,036	0	0	0	110,036	110,036			100.0%		
	Construction (Other)					12,394	0	0	0	12,394	12,394			100.0%		
	Other (In House/Misc)					13,000	0	0	0	13,000	13,000			100.0%		
	Total Project Costs/Budget Approved	09/30/24	2,567,000	2,256,885		2,250,848	0	0	0	2,250,848	2,250,848	6,037	2,256,885	0.0%		
6995 23	IT FY23 Capital Commodity Plan															
	Construction Convergit					74,056	0	0	0	74,056	74,056			100.0%		
	Construction Presidio Networked					745,645	0	0	0	745,645	745,645			100.0%		
	Construction Hub Parking Technology					111,987	0	0	0	111,987	111,987			100.0%		
	Construction Delft Marketing					278,135	0	0	0	278,135	278,135			100.0%		
	Construction SHI International					17,508	0	0	0	17,508	17,508			100.0%		
	Construction US Customs					405,191	0	0	0	405,191	405,191			100.0%		
	Construction AVS-SPL LLC					354,603	0	0	0	354,603	354,603			100.0%		
	Construction (Other)					233,199	0	0	0	233,199	183,649			78.8%		
	Other (In House/Misc)					20,232	0	0	0	20,232	20,232			100.0%		
	Total Project Costs/Budget Approved	11/30/24	1,900,000	2,150,000		2,240,557	0	0	0	2,240,557	2,191,007	708,993	2,900,000.00	97.8%		
7055 23	Main Terminal and Airside Chair Reupholster and Replacement															
	Construction Corporate Interiors				Board PO Approval 12/1/2022	300,715	0	0	0	300,715	300,715			100.0%		
	Construction Workscapes				Board PO Approval 2/2/2022	2,440,011	0	0	0	2,440,011	2,440,011			100.0%		
	Project Management (Inspection) Jacobs (Note 2)					31,727	0	0	0	31,727	9,283			29.3%	10.0%	16.4%
	Other (In House/Misc)					79,624	0	0	0	79,624	79,624			100.0%		
	Total Project Costs/Budget Approved	11/15/2023	3,387,000	2,880,800		2,852,078	0	0	0	2,852,078	2,829,634	50,366	2,880,000.00	0.0%		
7060 23	Main Terminal Controls Retrofit															
	Design					0	0	0	0	0	0			0.0%		
	Construction Johnson Controls				Resolution No. 2023-31, 4/6/2023	891,837	0	0	0	891,837	891,837			100.0%		
	Other (In House/Misc)					243	0	0	0	243	243			100.0%		
	Total Project Costs/Budget Approved	10/29/2023	924,200	924,200		892,080	0	0	0	892,080	892,080	0	892,080.00	3%		

PROJECTS SUBSTANTIALLY COMPLETE 2025																	
HCAA Project No. and Description	Architect/Engineer Contractor/Design-Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved	
Projects Substantially Complete																	
7115 23	Airfield Drainage Rehabilitation																
	Design	RS&H (note 1)		324,868		324,868	0	0	0	324,868	250,654			77.2%	12.0%	8.1%	
	Design	Jacobs (Note 2)		165,192		165,192	0	0	0	165,192	62,288			37.7%			
	Construction	Civil Site		1,792,710		1,792,710	0	0	0	1,792,710	1,779,395			99.3%	10.5%	43.0%	
	Project Management (Inspection)	Jacobs (Note 2)		187,012		187,012	0	0	0	187,012	148,945			79.6%	10.0%	16.0%	
	Other (In House/Misc)			73,348		73,348	0	0	0	73,348				100.0%			
	Total Project Costs/Budget Approved		4/1/2024	3,226,000	2,551,100		2,543,131	0	0	0	2,543,131	2,314,630	236,470	2,551,100.00	0.0%		
7140 24	North Air Cargo Building and FedEx Warehouse Rehabilitation																
	Design	RS&H (note 1)		252,405		252,405	0	0	0	252,405	179,419			71.1%	12.0%	9.7%	
	Design	Jacobs (Note 2)		24,199		24,199	0	0	0	24,199	24,199			100.0%	10.0%	16.0%	
	Construction	All Phase General Contractors		1,256,961		1,256,961	0	0	0	1,256,961	1,046,145			83.2%	15.6%	13.7%	
	Design	Jacobs (Note 2)		47,288		47,288	0	0	0	47,288	47,288			100.0%	10.0%	15.8%	
	Other (In House/Misc)			157,837		157,837	0	0	0	157,837	157,837			100.0%			
	Total Project Costs/Budget Approved		10/10/2024	2,323,600	1,781,100		1,738,690	0	0	0	1,738,690	1,454,888	326,212	1,781,100	0.0%		
7145 23	CCTV Enhancement and Replacement																
	Design			0		0	0	0	0	0				0.0%			
	Construction	Dell Marketing		1,348,132		1,348,132	0	0	0	1,348,132	1,348,132			100.0%			
	Construction	Presidio Networked		61,934		61,934	0	0	0	61,934	61,934			100.0%			
	Construction	Convergint		538,028		538,028	0	0	0	538,028	538,028			100.0%			
	Construction (Other)			225		225	0	0	0	225	225			100.0%			
	Other (In House/Misc)			3,453		3,453	0	0	0	3,453	3,453			100.0%			
	Total Project Costs/Budget Approved		12/19/2023	1,955,400	1,955,400		1,951,772	0	0	0	1,951,772	1,951,772	0	1,951,772.00	0.2%		
7150 23	Taxiways A, D, E, & J Rehabilitation																
	Design	AVCON		688,319		688,319	0	0	0	688,319	595,578			86.5%	27.4%	24.7%	
	Construction	Ajax Paving	Resolution No. 2023-83 8/3/2023	9,679,956		9,679,956	0	0	0	9,679,956	8,287,222			85.6%	16.6%	12.4%	
	Other (In House/Misc)			443,730		443,730	0	0	0	443,730	443,730			100.0%			
	Total Project Costs/Budget Approved		8/2/2024	9,515,800	11,338,300		10,812,005	0	0	0	10,812,005	9,326,530	2,011,770	11,338,300.00	0.0%		
7170 23	Tampa Fuel Committee																
	Design			0		0	0	0	0	0				0.0%			
	Construction	Aircraft Service International	Resolution No. 2019-104, 10/03/2019	1,965,197		1,965,197	0	0	0	1,965,197	1,965,197			100.0%			
	Other (In House/Misc)			3,571		3,571	0	0	0	3,571				100.0%			
	Total Project Costs/Budget Approved		9/30/2024	2,043,800	1,968,768		1,968,768	0	0	0	1,968,768	1,968,768	0	1,968,768.00	0.0%		
7160 23	Airside C and Air Cargo Trash Compactor Area Rehabilitation																
	Design	RS&H (note 1)		122,041		122,041	0	0	0	122,041	107,516			88.1%	12.0%	8.9%	
	Construction	All Phase General Contractors	Resolution No. 2023-52, 6/1/2023	616,627	(97,839.01)	518,788	(97,839.01)	0	0	518,788	518,788			100.0%	34.2%	43.6%	
	Project Management (Inspection)			38,829		38,829	0	0	0	38,829	25,863			66.6%			
	Other (In House/Misc)			82,541		82,541	0	0	0	82,541	82,541			100.0%			
	Total Project Costs/Budget Approved		11/21/2023	907,000	870,000		860,038	-97,839	-97,839	0	762,199	734,708	0	734,708.00	15.6%		
7235 24	Runway 4-22 and 18-36 Lighting & NAVAIDS Replacement																
	Design	RS&H (note 1)		138,778		138,778	0	0	0	138,778	101,450			73.1%	12.0%	9.7%	
	Design	Jacobs (Note 2)		19,101		19,101	0	0	0	19,101	19,101			100.0%	10.0%	15.8%	
	Construction	H.L. PRUITT TOTAL		729,150		729,150	0	0	0	729,150	514,036			70.5%			
	Other (In House/Misc)			242,356		242,356	0	0	0	242,356	242,356			100.0%			
	Total Project Costs/Budget Approved		12/8/2024	1,523,800	1,221,000		1,129,385	0	0	0	1,129,385	876,944	344,056	1,221,000	0.0%		
7255 24	Airside A Airline and TSA Space Rehabilitation																
	Design			0		0	0	0	0	0	0			0.0%			
	Construction			0		0	0	0	0	0	0			0.0%			
	Other (In House/Misc)			216,762		216,762	0	0	0	216,762	216,762			100.0%			
	Total Project Costs/Budget Approved		10/1/2024	262,800	262,800		216,762	0	0	0	216,762	216,762	46,038	262,800	0.0%		
7275 24	Main Terminal Lounge Chair Replacement																
	Design	Jacobs (Note 2)		1,984		1,984	0	0	0	1,984	1,984			100.0%	10.0%	15.8%	
	Construction	Workscapes		89,728		89,728	0	0	0	89,728	89,728			100.0%			
	Construction	BOS of Florida		329,518		329,518	0	0	0	329,518	290,629			88.2%			
	Other (In House/Misc)			7,800		7,800	0	0	0	7,800	7,800			100.0%			
	Total Project Costs/Budget Approved		9/26/2024	669,000	526,000		429,030	0	0	0	429,030	390,141	135,859	526,000	0.0%		
7295 24	Airside F and Main Terminal Carpet Replacement																
	Construction	Shaw	Board Approved 2/1/24	113,145		113,145	0	0	0	113,145	113,145			100.0%			
	Construction	DPR Part 2		0	211,412	211,412	0	0	0	211,412	187,581			88.7%	12.7%	8.8%	
	Other (In House/Misc)			1,455		1,455	0	0	0	1,455				100.0%			
	Total Project Costs/Budget Approved		11/23/2024	281,000	336,000		114,600	211,412	211,412	0	326,012	302,181	33,819	336,000	0.0%		
8240 19	Air Cargo Expansion																
	Design	The Middlesex Corporation	Resolution No. 2018-115, 12/6/2018	3,320,664	1,046,795	-108,910	1,155,705			4,367,459	4,367,459			100.0%	9.7%	8.8%	
	Design	Aircraft Service International	MOU signed 8/27/2020	200,000	0	0	0		0	200,000	200,000			100.0%			
	Design	RS&H (note 1)		68,411	0	0	0		0	68,411	68,411			100.0%	10.0%	8.1%	
	Design	Jacobs (Note 2)		188,810	0	0	0		0	188,810	154,590			81.9%	10.0%	17.2%	
	Design	Michael Baker Inc.		234,219	0	0	0		0	234,219	147,173			62.8%	12.0%	12.7%	
	Construction	Aircraft Service International	MOU signed 8/27/2020	1,936,437	0	0	0		0	1,936,437	1,936,437			100.0%			
	Construction	The Middlesex Corporation	Resolution No. 2022-17 approved 3/3/2022	71,594,312	-3,667,898	-3,667,898	0			67,926,414	63,037,683			92.8%	22.5%	27.0%	
	Construction (ODP)			3,544,149	0	0	0		0	3,544,149	3,544,149			100.0%			
	Project Management (Inspection)	Jacobs (Note 2)		1,979,551	0	0	0		0	1,979,551	1,788,702			90.4%	10.0%	16.0%	
	Other (In House/Misc)			546,040	0	0	0		0	546,040	546,040			100.0%			
	Total Project Costs/Budget Approved		5/9/2024	72,283,500	82,488,100		83,612,593	-2,621,103	-3,776,808	1,155,705	80,991,490	75,790,645	4,094,455	79,885,100.00	3.2%		

PROJECTS SUBSTANTIALLY COMPLETE 2025

HCAA Project No. and Description	Architect/Engineer Contractor/Design- Builder	Substantial Completion Date	Board Approved Budget	Current Rebaseline Budget	Board Approved Contract/ Agrmt Date	Authorized Amount	Sum of Change Orders / Amdmt	Approved by CEO	Approved by Board	Total Authorized	Amount Incurred to Date	Estimated Costs to Complete	Total Estimated Final Costs	Budget Variance Fav / (UnFav)	DBE W/MBE Target Percent	DBE W/MBE Estimated Percent Achieved
Projects Substantially Complete																
8315 20	Monorail System Decommissioning and Moving Walkway Installation															
	Design	Manhattan			Resolution No. 2020-148, 6/4/20	1,904,177	0	0	0	1,904,177	1,904,177			100.0%	12.5%	23.4%
	Design	RS&H (note 1)				82,944	0	0	0	82,944	82,944			100.0%	12.0%	9.7%
	Design	Walker (note 4)				31,927	0	0	0	31,927	24,081			75.4%	10.0%	10.0%
	Construction	Manhattan			Resolution No. 2021-108 8/5/2021	14,137,731	16,527,427	203,345	16,324,082	30,665,158	29,605,063			96.5%	12.0%	22.8%
	Project Management (Inspection)	Jacobs (Note 2)				488,389	0	0	0	488,389	488,389			100.0%	10.0%	15.8%
	Other (In House/Misc)					1,841,251	0	0	0	1,841,251	1,825,989			99.2%		
	Total Project Costs/Budget Approved		10/2/2024	33,530,000	36,291,300	18,486,419	16,527,427	203,345	16,324,082	35,013,846	33,930,644	2,360,656	36,291,300	0.0%		
8330 20	North Remain Overnight (RON) Parking Apron															
	Design	Kimley Horn			Resolution No. 2019-50, 6/6/19	2,176,328	0	0	0	2,176,328	2,009,270			92.3%	19.0%	9.0%
	Design	RS&H (note 1)				52,145	0	0	0	52,145	52,145			100.0%	12.0%	8.1%
	Design	Jacobs Design				178,366	0	0	0	178,366	79,152			44.4%		
	Construction	GLF			Resolution No. 2019-37, 5/2/2019	0	1,071,240	0	1,071,240	1,071,240	1,071,240			100.0%	11.4%	11.7%
	Construction	Superior Construction			Resolution No. 2023-53, 6/1/2023	22,622,739	0	0	0	22,622,739	21,672,616			95.8%	7.9%	7.8%
	Project Management (Inspection)	Jacobs (Note 2)				375,029	0	0	0	375,029	356,579			95.1%	10.0%	16.0%
	Other (In House/Misc)					235,400	0	0	0	235,400	235,400			100.0%		
	Total Project Costs/Budget Approved		7/18/2024	23,118,800	26,993,600	25,640,006	1,071,240	0	1,071,240	26,711,247	25,476,402	1,517,198	26,993,600.00	0.0%		
8430 22	Bag Claim Ceiling Replacement															
	Design	RS&H (note 1)				15,821	0	0	0	15,821	15,821			100.0%	12.0%	9.7%
	Design	Walker				18,794	0	0	0	18,794	8,891			47.3%	10.0%	10.0%
	Design-Build	DPR Part 1			Resolution No. 2022-32 4/5/2022	1,847,388	0	0	0	1,847,388	1,847,388			100.0%	22.3%	14.5%
	Design-Build	DPR Part 2			Resolution No. 2023-80 8/3/2023	15,621,373	-1,495,405	-1,495,405	0	14,125,968	9,313,920			65.9%	12.0%	8.8%
	Construction (ODP)					1,388,530	0	0	0	1,388,530	1,363,065			98.2%		
	Project Management (Inspection)	Jacobs (Note 2)				154,297	0	0	0	154,297	154,297			100.0%	10.0%	15.8%
	Other (In House/Misc)					738,409	0	0	0	738,409	738,409			100.0%		
	Total Project Costs/Budget Approved		12/20/2024	20,100,000	18,758,400	19,784,612	-1,495,405	-1,495,405	0	18,289,207	13,441,792	5,316,608	18,758,400	0.0%		
Sub-Total Substantially Complete Master Plan Projects			\$ 58,000,000	\$ 57,279,344		1	\$ 48,828,464	\$ 8,329,571	\$ 2,721,298	\$ 5,608,274	\$ 57,158,035	\$ 57,135,855	\$ 143,489	\$ 57,279,344	0.0%	
Sub-Total Substantially Complete Non-Master Plan Projects			\$ 213,360,200	\$ 230,673,953		32	\$ 212,212,092	\$ 12,956,734	\$ (5,505,208)	\$ 18,551,027	\$ 225,168,827	\$ 208,257,024	\$ 19,993,294	\$ 228,245,767.00	1.1%	
Total Substantially Complete			\$ 271,360,200	\$ 287,953,297		33	\$ 261,040,556	\$ 21,286,306	\$ (2,783,910)	\$ 24,159,301	\$ 282,326,862	\$ 265,392,878	\$ 20,136,783	\$ 285,525,111	0.8%	

- (1) RS&H Inc. Consulting Agreement started on 6/4/2020 with an overall D/W/MBE target of 12%. FEB 2025 reported achievement on completed projects and projects in process of 8.5% and 5.1%, respectively, with an overall achievement of 8.3%
- (2) Jacobs Project Management Co. Consulting Agreement started on 4/3/14, with an overall D/W/MBE target of 10%. JAN 2025 reported achievement on completed projects and projects in process is 14.91% and 16.26%, respectively, with an overall achievement of 15.82%. Jacobs Project Management Co. Consulting Agreement started on 9/8/22, with an overall D/W/MBE target of 13%. JAN 2025 reported achievement on completed projects and projects in process is 0% and 9.4%, respectively, with an overall achievement of 9.4%.
- (3) APTIM Consulting Agreement started on 5/1/14, with an overall D/W/MBE target of 10%. JAN 2025 reported achievement on completed projects and projects in process is 23.41% and 0%, respectively, with an overall achievement of 22.03%.
- (4) Walker Consulting Agreement started on 8/6/2020 with an overall D/W/MBE target of 10%. JAN 2025 reported achievement on completed projects and projects in process is 17.64% and 2.09%, respectively, with an overall achievement of 9.33%.
- (5) Ricondo Consulting Agreement started on 6/6/19 through 6/5/2024, with an overall D/W/MBE target of 17%. JAN 2025 reported achievement on completed projects and projects in process is 3.67% and 18.02%, respectively, with an overall achievement of 13.85%.
- (6) Michael Baker International Consulting Agreement started on 12/1/2022 through 11/30/2027, with an overall D/W/MBE target of 12%. FEB 2025 reported achievement on completed projects and projects in process is 19.86% and 9.93%, respectively, with an overall achievement of 13.63%.



Tampa International Airport & General Aviation Airports
Capital Improvement Program
FY2026 - FY2030

		Estimated Total Cost
Project Year	Project Title	Board Budget
2026	Check-In Lobby Improvements Phase 1&2	250,081,000
2026	Runway 1R/19L Reconstruction (Design)	30,980,290
2026	Airside E boarding bridges, PCA AHU and GPU replacements	27,842,430
2026	TPA Fuel Committee Projects (includes 2 new tanks from FY27 and FY30)	23,500,000
2026	Potential Taxiway T Relocation	18,634,021
2026	Taxiway C concrete pavement replacement (Design)	17,019,710
2026	VDF New Maintenance Facility	15,424,698
2026	TPA Premium Parking Installation	14,250,000
2026	Financial System Major Upgrade (Oracle Cloud Transformation)	9,500,000
2026	Authority Warehouse Expansion	8,290,350
2026	Airside A & F Chillers Replacement	7,500,000
2026	K-9 Facility Refurbishment and Expansion	6,800,000
2026	Sanitary and Grease Line Replacements	5,359,000
2026	Taxiway Improvements (Shoulders) - TW N and Associated Connectors	5,200,000
2026	Airside C & E Guideway Painting	5,056,500
2026	Airside Paging System Amps and Mixer Upgrade	4,800,000
2026	GA Pavement Rehabilitation (TPF, VDF, PCM)	4,247,000
2026	Garage Rehabilitation / Repairs (STPG, LTPG, EPG & CONRac, SKY)	3,872,444
2026	TECO Airside Redundancy - all airsides	3,600,000
2026	Replace Carpet and Trash Cans in Parking Elevator Corridors	3,000,000
2026	APM 1 eGates	2,790,000
2026	Dynamic Signage on Airport Entry & George Bean Parkway Ph1	2,500,000
2026	Terminal Large Technology Refresh Phase 1	2,500,000
2026	Airside C interior finishes Refurbishment, Exterior/Interior Stairs, Walls, Doors, Rehab	2,423,525
2026	Long-Term Garage Helices Light Replacement	2,374,700
2026	Airfield Maintenance Equipment Storage Building Addition PT 2	2,000,000
2026	Seawall Rehabilitation (TPF)	2,000,000
2026	STPG Fire Detection System (LIDAR)	2,000,000
2026	FY ITS Commodity Purchases	1,900,000
2026	Expand Parking Lot (VDF)	1,814,622
2026	IDF Technology Refresh	1,807,525
2026	Runway 1L/19R Design - Rehab for when 1R/19L is OTS (Design)	1,500,000
2026	New Monument Signs for all GA Airports	1,500,000
2026	Special Project Commodity Purchases	1,400,000
2026	Economy Parking RD & SkyCenter DR Improvements	1,232,000
2026	Fire Alarm System Upgrades Phase 3	1,142,400
2026	Common Use Passenger Processing System Enhancement	1,100,000
2026	Airside F Field & Boarding Bridge Carpet Replacement	1,035,518
2026	Support Facilities Fiber Replacement	1,027,000
2026	Weathered Signage Replacement	1,002,827
2026	Landside Transfer Level Interior Finishes Refurbishment	754,900
2026	ConRAC and Roadway Wayfinding	700,000
2026	Maintenance and Tenant Contingency	432,560
2026	EG North and South A/C Replacement	400,000
2026	NAVAID Rehab/Upgrade All GAs	312,300
2026	Airside C Passenger Boarding Bridges Painting	265,400
2026	Airside C Airline and TSA Space Rehabilitation	200,000
2026	SkyCenter One Building Contingency	100,000
2026	Airside A Boarding Bridge Carpet Replacement	100,000
2026 Total		503,272,720
2027	Baggage Claim Expansion - Arrivals Levels Improvements	37,688,000
2027	Runway 1L/19R - Rehab for when 1R/19L is OTS (Construction)	8,500,000
2027	Tree Trimming for Protection of R/W Surfaces (All Airports)	5,827,199
2027	Tampa International Airport Master Plan Update	4,939,587
2027	Garage Rehabilitation / Repairs (STPG, LTPG, EPG & CONRac, SKY)	4,007,980
2027	Airside C & F Automated Exit Breach Control System	4,000,000
2027	Terminal Large Technology Refresh Phase 2	3,500,000
2027	Airside A bag sort devices and pushers replacement	3,000,000
2027	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,870,360
2027	TPA Fuel Committee Projects	2,738,372
2027	Dynamic Signage on Airport Entry & George Bean Parkway Ph2	2,500,000
2027	Construction Lay Down Area	2,000,000
2027	Airside E Field Carpet and Boarding Bridge Carpet Replacement	1,968,416
2027	FY ITS Commodity Purchases	1,900,000
2027	Enterprise Geographical Information Systems (eGIS)	1,814,000
2027	Airside A interior finishes refurbishment	1,730,028

2027	TPA Airfield Service Road Rehabilitation	1,686,334
2027	CCTV Server and Storage Refresh	1,532,115
2027	Fire Alarm System Upgrades Phase 4	1,200,000
2027	Common Use Passenger Processing System Enhancement	1,100,000
2027	Work Order System Replacement	1,085,400
2027	Authority-wide Ditch and Pond Maintenance/Rehabilitation	1,000,000
2027	Authority-wide Site Rehab	1,000,000
2027	Crack seal Runway 18-36, Taxiways A, C and D and Vandenberg (VDF)	919,000
2027	Flight information monitoring system replacement	596,600
2027	Common Use Equipment Refresh	586,700
2027	Cargo/GSE roll-up door replacement	581,600
2027	Airside F hydraulic elevator modernization	548,900
2027	Maintenance and Tenant Contingency	447,700
2027	Terminal parking garages elevator lobby carpet replacement	414,300
2027	Operations Interactive Training System	410,300
2027	Airside A Sort Building Fire System Pumps/Heads Replacement	387,700
2027	Landside Airline Space Rehabilitation	354,643
2027	ARFF Facility Refurbishment	242,900
2027	Replace ARFF 7 F350 2019	230,000
2027	LTPG Toll Plaza Camera System Replacement	221,525
2027	Replace ARFF 6 F350 2018	220,000
2027	Operations and Maintenance Facility 1600 Rehabilitation (VDF)	161,000
2027	SkyCenter One Building Contingency	100,000
2027 Total		104,010,660
2028	Economy Parking Expansion	286,467,000
2028	Runway 1R/19L Reconstruction (Construction)	228,800,000
2028	Taxiway C concrete pavement replacement (Construction)	123,200,000
2028	Replace Main Terminal Dynamic Signage	12,675,800
2028	Airsides A & E Restroom Refurbishment	9,984,100
2028	Garage Rehabilitation / Repairs (STPG, LTPG, EPG & CONRac, SKY)	4,148,259
2028	Landside and Airside E Baggage Handling System Pushers Replacement	3,532,800
2028	Terminal Large Technology Refresh Phase 3	3,500,000
2028	RW 5/23 and associated taxiway lighting refurbishment (VDF)	3,149,400
2028	Main Terminal LED Technology Refresh PT 1	3,048,791
2028	GA Airport Hangar and Terminal Bldg. Rehabilitation	2,970,823
2028	Crack seal Runway 18-36, Taxiways B,D,F, east taxilanes, & service roads, Mill & Overlay T-han	2,850,000
2028	TPA Fuel Committee Projects	2,834,216
2028	Paging System Replacement	2,714,500
2028	Structural and Pavement Rehabilitation (North Air Cargo Bldg. and FedEx Warehouse Rehabilita	2,666,384
2028	Dynamic Signage on Airport Entry & George Bean Parkway Ph3	2,360,000
2028	Airside E interior finishes refurbishment	2,215,673
2028	FY ITS Commodity Purchases	1,900,000
2028	Taxiway W concrete joint and slab rehabilitation from W-8 north to end	1,885,100
2028	Taxiway V concrete joint and slab rehabilitation	1,885,100
2028	Airside C Bag Sort Devices & Pushers Replacement	1,617,100
2028	Crack seal Runway 5-23, Taxiways E, F, H, J, U, and Seal Coat Taxilanes 1-3 and West Apron (1,331,000
2028	Replace ARFF Vehicle (7692 Striker 3000 2011)	1,256,700
2028	Mill and overlay T-Hangar Taxilanes (VDF)	1,135,000
2028	Common Use Passenger Processing System Enhancement	1,100,000
2028	GA Master Plan Update	1,094,000
2028	Jim W Blvd and related service road pavement replacement	899,500
2028	Perimeter Service Roads Rehabilitation (VDF)	820,323
2028	Cargo/GSE Parking Lot Asphalt Pavement Rehabilitation	741,100
2028	Integrated Risk Management Software	730,427
2028	Maintenance Paint Removal Truck Purchase	696,250
2028	Landside shuttle central control computers replacement	682,700
2028	Airside E fire system pumps and heads replacement	568,800
2028	GA Hangar Rehab (4600/2, 2700/7, 2000/12 & 5300/N (VDF)	536,000
2028	Engine run-up area concrete joint and slab rehabilitation	468,200
2028	Maintenance and Tenant Contingency	463,370
2028	Landside building transfer level carpet replacement	400,000
2028	EG Fire Suppression System Refurbishment	400,000
2028	Way Finding Touch Screen Replacement	349,774
2028	Airside C paging system amps and mixers replacement	300,000
2028	Airside F Airline and TSA Space Rehabilitation	298,466
2028	Frontage road pavement replacement	248,200
2028	Airside F passenger boarding bridge painting	245,000
2028	CRDC Chiller Replacement	140,000
2028	Aircraft Rescue Fire Fighting facility chiller replacement	120,000
2028	SkyCenter One Building Contingency	100,000
2028 Total		719,529,855
2029	A-Sort Building Expansion	45,874,000
2029	Airside F Shuttle Cars Rehabilitation	45,850,500
2029	Employee Surface Parking West	25,786,000
2029	Overlay RW 10-28 & Terminal Apron Seal Coat (PCM)	10,407,257

2029	Construct Existing Dedicated Cargo Building Expansion	8,160,000
2029	GBP and Bessie Coleman Service Rd from PO north to AS/F (Asphalt Pavement Overlay)	7,531,900
2029	Parkway & Service Rd - Asphalt Pavement Rehabilitation	6,605,834
2029	Airside C Restroom Refurbishment	4,500,000
2029	Garage Rehabilitation / Repairs (STPG, LTPG, EPG & CONRac, SKY)	4,293,448
2029	Terminal Large Technology Refresh Phase 4	4,000,000
2029	Financial/HCM/Engineered System -Major Upgrade/Replacement	3,685,800
2029	GA Airport Hangar and Terminal Bldg. Rehabilitation	3,074,802
2029	Main Terminal LED Technology Refresh PT 2	3,049,385
2029	Interior cabling replacement	3,000,000
2029	TPA Fuel Committee Projects	2,933,413
2029	Airside C field carpet and boarding bridge carpet replacement	2,416,830
2029	Cell Phone Lot LED Replacement	1,957,925
2029	FY ITS Commodity Purchases	1,900,000
2029	Baggage Handling Systems Servers Upgrade/Enhancement PT 1	1,843,883
2029	O'Brien ST. & W. Spruce St Roadway Improvements	1,584,000
2029	Public Safety Systems Upgrades	1,459,264
2029	Noise Study	1,410,599
2029	Taxiway B concrete joint and slab rehabilitation	1,230,000
2029	Common Use Passenger Processing System Enhancement	1,100,000
2029	Records management software upgrade	1,090,400
2029	Tampa Airport Website Refresh	734,940
2029	Fire Suppression Tank Rehabilitation (VDF)	717,148
2029	Cargo/GSE ramp concrete joint & slab rehabilitation	534,685
2029	Maintenance and Tenant Contingency	479,588
2029	FAA access road asphalt pavement replacement	447,400
2029	Airside A Airline and TSA Space Rehabilitation	312,124
2029	NOC server room A/C replacement	225,600
2029	Fire system refurbishment (VDF)	196,400
2029	Gate gourmet roof and structure repair	175,200
2029	SkyCenter One Building Contingency	100,000
2029	Cargo building #432 roof refurbishment	81,300
2029 Total		198,749,624
2030	Airside C Boarding Bridges, PCA AHU and GPU Replacements	71,674,384
2030	Reconstruct Aprons A, B and C (VDF)	38,431,000
2030	Airside A Roof Rehabilitation	31,648,182
2030	Airside C&F Restroom Renovations & Expansion	30,167,065
2030	Mill & Overlay Runway 18-36, Taxiways B, D, F, East Hangar Taxilanes, Tiedowns I and J, Apron	18,351,000
2030	Aircraft Rescue Fire Fighting alternative fuel training facility	17,870,200
2030	Tree Trimming for Protection of R/W Surfaces (All Airports)	6,460,720
2030	Garage Rehabilitation / Repairs (STPG, LTPG, EPG & CONRac, SKY)	4,443,719
2030	Remote transmitter receiver relocation	3,504,300
2030	GA Airport Hangar and Terminal Bldg. Rehabilitation	3,182,420
2030	TPA Fuel Committee Projects	3,036,083
2030	Terminal Large Technology Refresh Phase 5	3,000,000
2030	Structural and Pavement Rehabilitation (North Air Cargo Bldg. and FedEx Warehouse Rehabilita	2,856,298
2030	Airside A Boarding Level & Bridge Carpet Replacement	2,438,720
2030	FY ITS Commodity Purchases	1,900,000
2030	Cell phone lot EVIDS upgrade/replacement	1,877,300
2030	Airside F Restroom Refurbishment	1,848,300
2030	Baggage Handling Systems Servers Upgrade/Enhancement PT 2	1,782,420
2030	Transfer Columns LED Displays	1,652,100
2030	Authority-Wide Petroleum Storage Systems Refurbishment	1,552,500
2030	Replace ARFF Vehicle (7693 Striker 3000 2013)	1,361,300
2030	Mobile Command Vehicle	1,270,000
2030	Ramp FedEx / Emory and Taxiway K Concrete Joint and Slab Rehabilitation	1,200,425
2030	Common Use Passenger Processing System Enhancement	1,100,000
2030	VDF Master Plan Update	916,889
2030	Call accounting, billing and cable management replacement	586,700
2030	Airside C Fire System Pumps and Heads Refurbishment	539,100
2030	Airside E- Paging System Replacement	536,300
2030	GA Hangar Rehab (3400/E (PCM); 2500/8, 2400/9, 2300/10, & 2100/11 (VDF)	524,000
2030	Maintenance and Tenant Contingency	496,373
2030	Bldg 432 Roof Rehabilitation	393,400
2030	Airside A Passenger Boarding Bridges Painting	301,100
2030	Crack seal Taxiway A (PCM)	288,000
2030	Airside E Airline and TSA space rehabilitation	258,916
2030	SkyCenter One Building Contingency	100,000
2030 Total		257,549,214
		1,783,112,073